

Recommended 2010 Budget Update

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November 23, 2009

Mayor Mark Mallory:

CITY MANAGER'S BUDGET MESSAGE

The City of Cincinnati is facing an unprecedented \$51.5 million shortfall in the General Fund. The magnitude of our situation requires consideration of every tool available. There is no one strategy that can close the gap by itself. Resolving this challenge requires cutting programs, reorganizing departments, attempting to restructure debt, additional cost saving days, revenue generation, tapping reserve funds, and layoffs. That is the bad news and it undoubtedly will be a difficult process to finalize a budget that has the support of policymakers.

In spite of this, the long-term future for the City looks positive. The development of the Banks, Queen City Square, a revamped I-75, expansion of our convention business, and other economic development efforts all bode well for the City and the region. The Administration continues to focus on all economic generators, including the streetcar, as vehicles for financial stability and growth.

The 2010 All Funds budget totals \$1.2 billion. As in prior years, the aspect of the budget that garners the most attention is the General Fund, which totals \$353.5 million. As required by state law, all funds are balanced. Included in my submission are the following documents:

- Recommended 2010 Operating Budget Update;
- Recommended 2010 Capital Budget Update; and
- Recommended 2010 Consolidated Plan Budget Update.

My proposed budget builds upon some of the decision making that was done in the summer of 2009 when reduced revenues led to a \$28 million deficit. That was a sobering process and it served as a forerunner to the situation confronting us now.

The City of Cincinnati's evolving financial condition is causing us to Redefine Reality While Positioning for Opportunities. This budget is predicated on this theme.

One aspect of the environment in 2009 that carries over to 2010 is the uncontested assertion that the City is taking in less revenue from its individual and business taxpayers. It has been roundly acknowledged that the recession that has hard hit metropolitan areas across the country has impacted the Greater Cincinnati region, and is especially being felt in the City.

In the wake of this sharp, albeit temporary, economic downturn the array of service delivery options heretofore taken for granted must be altered.

Our capacity to perform at previous levels has been diminished and the recent trend of annually cutting, cutting, cutting has also impacted the rate at which projects get completed.

While I want to highlight some of the significant recommendations here, many of the sections here are elaborated on in the Message Addendum.

Over the last 10 years the City has experienced significant personnel reductions, especially in departments supported by the General Fund. The City's overall employment level has dropped 15.1% (from 6,731.1 FTE in 2000 to a recommended 5,717.6 FTE in 2010) and non-public safety department employment has dropped 24.3% (from 4,944.1 FTE to 3,741.6 FTE). The following is a brief description of the impact of non-sworn personnel reductions in three General Fund departments: Public Services, Planning and Buildings, and Finance.

Table I - Departmental All Funds Staffing Levels

Department	2000	2010	# Change	% Change
Public Services	524.4	472.5	-51.9	-9.9%
Planning and Buildings	103.2	71.0	-32.2	-31.2%
Finance	179.0	120.8	-58.3	-32.5%

The Public Services Department has lost 51.9 FTE since 2000. This 9.9% reduction means fewer employees for the following services:

- Street Sweeping;
- Green Space Maintenance;
- Winter Maintenance;
- Yard Waste Collection;
- Street Clearing Operations;
- Central Business District Cleaning; and
- Private Lot Cleaning.

These reductions not only impact the cleanliness of the City's streets and neighborhoods; they also impact public safety with less staff available for street clearing during severe winter weather.

The Department of Planning and Buildings has lost 31.2% of its workforce since 2000. The impact of the reductions is particularly noticeable in the Buildings and Inspections Division, which has lost nine Inspectors and seven Plan Reviewers. The departmental impact of these reductions is that City Inspectors perform approximately 15,000 fewer inspections per year than in 2000 and must perform inspections in about 40% less time than the national average. These staffing reductions may adversely impact economic development initiatives due to delays in permitting and inspections and also result in less durable construction.

If there were additional staff in the Department of Planning and Buildings, it would not only help alleviate these issues but would also improve the overall safety and beauty of the City.

The City's Finance Department has also undergone significant staffing reductions since 2000, losing 32.5% of their FTE. These reductions create significant operational impacts not only within the Department, but also citywide. Staffing reductions in the Finance Department also impact the general public in the following significant ways:

- Elimination of field audits resulting in less enforcement for delinquent taxes;
- Reduced pursuit of unlicensed/fraudulent businesses; and
- Longer bidding processes for public contracts, which have a negative impact on SBE participation.

If there were a restoration of staff in the Finance Department, it would not only increase the efficiency and effectiveness of financial operations throughout the City, but would also result in greater oversight of City business for the citizens of Cincinnati as well.

The overall effect of these non-public safety personnel reductions is not only reduced efficiency and quality of City functions, but also an adverse impact upon the basic livability of the City and on public safety as well. Eliminating Building Inspectors could mean fewer approved construction projects and, therefore, fewer jobs and lost income tax receipts. Eliminating Financial Analysts reduces their ability to pursue unlicensed businesses which creates more work for Police Officers. Eliminating Winter Maintenance Drivers results in streets that are less passable and increases transportation difficulties for citizens and businesses across the City.

The above statistics, paired with the reductions proposed in this budget, clearly affirm the need to **“Redefine Reality.”**

The Administration has taken a very methodical approach to balancing this budget. We have reviewed the experience of other cities, examining the tools they are using to recover from their financial situation. We conferred with widely respected organizations like the International City/County Management Association (ICMA), the National League of Cities (NLC), Government Finance Officers Association (GFOA), and others to look at trends, policies, techniques, and practices. Though there are always lessons learned from other professionals, the Administration's review process also affirmed that the approaches we are using are in the mainstream of recession impact problem solving.

I am particularly struck by the following from a GFOA white paper: “... resilient governments don't bank on just one strategy to remain financially healthy – they rely on a combination of strategies: short- and long- term revenue enhancement and expenditure reduction. For example... a combination of expenditure reductions, revenue enhancements and draw-downs on the city's budget stabilization reserve to cope with the economic downturn.”

BUDGET REDUCTION DIRECTIVES

During 2009, I issued many budget reduction directives. These included such things as reevaluating fleet needs, reviewing contracts, reducing Call Center hours (591-6000) and freezing non-essential travel. Building upon those significant cuts, we layered an additional level of non-personnel reductions totaling approximately \$1.5 million. Those directives will

remain in place for 2010. Table II below shows specific reductions to certain items in the General Fund budget. While non-personnel cuts are certainly preferable to those in personnel, it is important that the remaining employees be equipped with the tools needed to perform their functions. For example, some travel is necessary for required certification, as is the budgeted training. In addition, remaining tuition reimbursement is due to labor contracts.

Table II – Budget Reduction Directives: Non-Personnel Reductions

Item	2009 Budget*	2010 Recommended	\$ Decrease	% Decrease
Local Travel	\$ 411,140	\$ 349,700	\$ (61,440)	-14.9%
Non-Local Travel	\$ 153,580	\$ 101,660	\$ (51,920)	-33.8%
Training	\$ 324,620	\$ 234,840	\$ (89,780)	-27.7%
Printing Services	\$ 514,450	\$ 387,700	\$ (126,750)	-24.6%
Office Machinery	\$ 125,790	\$ 72,230	\$ (53,560)	-42.6%
Equipment	\$ 125,360	\$ 89,430	\$ (35,930)	-28.7%
Temporary Services	\$ 272,310	\$ 62,350	\$ (209,960)	-77.1%
Sundry Supplies	\$ 707,400	\$ 262,590	\$ (444,810)	-62.9%
Office Supply	\$ 1,086,070	\$ 905,930	\$ (180,140)	-16.6%
Draft Supply	\$ 5,430	\$ 2,240	\$ (3,190)	-58.7%
Books	\$ 69,770	\$ 44,660	\$ (25,110)	-36.0%
Minor Office Equipment	\$ 40,550	\$ 34,510	\$ (6,040)	-14.9%
Computer Hardware Peripherals	\$ 262,510	\$ 208,490	\$ (54,020)	-20.6%
Parts	\$ 99,270	\$ 85,670	\$ (13,600)	-13.7%
Tuition Reimbursement	\$ 263,740	\$ 218,320	\$ (45,420)	-17.2%
Subscription/Membership	\$ 288,450	\$ 195,820	\$ (92,630)	-32.1%
Total	\$ 4,750,440	\$ 3,256,140	\$ (1,494,300)	-31.5%

*The 2009 Budget amount was restated based on the RCC Funding Model Realignment.

In 2009, this government used \$14.0 million in one-time resources to help secure a balanced budget. That equates to 3.9% of the total budget. As we said then, we did not deplete all possible one-time resources to close that \$28 million gap, as we knew they would be needed for the larger impending deficit problem. Therefore, in 2010, the Administration is proposing the use of \$11.8 million in additional one-time sources. That represents 3.1% of the total. Using one-time sources to fund on-going expenditures is not sustainable, which means that more expenditure reductions or revenue enhancements will need to be considered in the 2011/2012 Biennial Budget. The GFOA white paper cites that fund balances should not be used for recurring expenditures, save notable exceptions like providing temporary budgetary stabilization in an economic downturn.

At the end of the 2009 balancing activities, 27 Full-Time employees were laid off. A savings of \$0.5 million was realized from that action for that year. Maintaining those results will render savings totaling \$1.8 million for 2010. In addition, 16 funded vacant positions were eliminated in the General Fund. A savings of \$0.3 million was realized from that action for that year. Maintaining those results will render savings totaling \$0.6 million for 2010.

Unrepresented employees surrendered six cost savings days in 2009, which were supplemented by cost saving days give backs by two of the City's labor groups. The proposed 2010 budget contains ten cost saving days for unrepresented employees. The decrease in salary from cost saving days taken by the City Manager, Directors and all levels of unrepresented employees will net \$0.8 million in savings for the General Fund. One small silver lining from the

implementation of this measure is that it is being spread over an entire year in 2010 versus a few months as in 2009. That means affected employees will not see as much of a reduction to each paycheck.

In an effort to generate efficiencies, the Administration is also proposing multiple strategies to eliminate underutilized equipment or property and defer purchasing equipment to help provide resources in 2010:

- The Department of Community Development will increase efforts to develop or sell properties that no longer meet the needs of the City;
- The Planning and Building Department will delay the replacement of inspectors' laptops;
- The Police Department will terminate non-essential leased vehicle contracts when they expire;
- The Fire Department will sell two vehicles;
- The Public Services Department will sell four vehicles.
- Fleet Services Division of the Public Services Department will sell 11 pool vehicles; and
- The Fleet Services Division of the Public Services Department has reviewed the 2010 Fleet vehicle requests to determine if any potential savings could be achieved. Fleet Services will limit purchased vehicles to those that would be used for essential services for the City (Police, Fire, and Public Services). This will create capital savings, which frees up funds to refinance other projects. It should be noted that this is only a short term solution and could cause major operating and maintenance expenses for departments in the future as vehicles continue to age.

RESTRUCTURING FOR EFFICIENCIES AND/OR REDUCED COSTS

There are a number of steps being taken to help save money while also increasing our organizational efficiency.

Public Services

The Department of Public Services is being restructured to make it a flatter organization that will result in the elimination of a management layer. This will allow it to become more efficient while also saving money. As a result of the restructuring, the Public Services Department will eliminate six senior management positions in 2010. The management positions being eliminated are not subject to restoration from any potential labor concessions.

The Department is also planning a rerouting audit of the entire City that will result in greater efficiencies in the Solid Waste Program.

Department of Citizen Complaint Authority (CCA) and Internal Audit

The CCA and Internal Audit are supposed to be independent functions; one by virtue of the court order that created it and one by virtue of the management function it is designed to implement. Having Internal Audit as a part of the Finance Department is problematic on its face. Additionally, both units have lost staff: Internal Audit presently has no support staff and CCA is losing a position as a result of our budget situation. Both offices also are having their non-

personnel budgets slashed. In spite of those changes, both are functions that our government must have in order to be compliant with sound management protocols or court requirements.

This budget recommends combining CCA and Internal Audit into one department, which will yield some synergies including sharing administrative staff, pooling non-personnel resources so they can continue to function, and collocating to solidify their independent nature. This arrangement will save money now and in the future. It should be noted that the CCA Board and the Audit Committee would remain intact.

Fire and Police Communications Consolidation

Until now, Fire and Police E911 Communications have coexisted in the same physical space but functioned as two distinct business units with separate reporting structures. An ad hoc group that was co-chaired by an executive with Cincinnati Bell examined the issues that would need attention if the two units were consolidated. It would not be fair to say there is an eagerness to consolidate, but both departments understand the necessity of redefining our reality. Therefore, we are moving ahead with implementing this change.

This cannot be done with an abrupt “flip of the switch,” but will require a measured transition period. In order for the consolidated effort to have the greatest chance of long-term success, it must come under a civilian leader. Simply put, there would be overwhelming tension and ongoing challenges if a sworn person from either department was placed in charge. Therefore, a civilian will be appointed to manage the operation and that person will report directly to an Assistant City Manager.

No sworn FTE will be included in the program, although both the Police and Fire Departments will have sworn liaisons assigned to the program. The move of 19 FTE from the Fire Department to the Police Department will take place as part of the consolidation. The consolidation will result in personnel savings overall, and additional savings will result in the future once all staff are cross-trained, thereby reducing the need for overtime. The consolidation will also combine supervisory responsibilities into a single point of contact, reduce supervisory staff performing similar dispatch floor functions, ensure that more pre-arrival medical calls for service are properly processed, and enhance service delivery.

It is projected that we will save \$193,030 in the first year of the transition, with the intent of expanding the savings even more over time. It will take a while for this to mesh so we will need to allow time for that to happen. My long-term vision is for the departments to work toward collocating fire stations and police substations in the neighborhoods, instead of always being separate.

RESTRUCTURING DEBT

The Administration has been in communication with the Superintendent’s Office of Cincinnati Public Schools (CPS). We are trying to amend the agreement with them to defer the October 2010 payment (\$2.5 million) to October of 2012. Presently we make two equal payments to CPS each year. A successful negotiation with CPS would mean the City would make one payment of

\$2.5 million in 2010, two in 2011 (\$5 million total), and three in 2012 (\$7.5 million total). The recommended budget includes \$2.5 million in 2010 for one payment.

CUTS AND SERVICE IMPACTS

As a consequence of the \$51.5 million revenue shortfall in 2010, there are a number of cuts and service impacts that are done. These include the following:

- Establish Yard Waste and White Goods Collection as a single fee based program
- Reduce hours at Recreation Centers
- Reduce funding for Keep Cincinnati Beautiful
- Reduce funding for Cincinnati Human Relations Commission by 50%
- Reduce funding for Human Services agencies by \$625,000
- Reduce funding for the Neighborhood Right-of-Way program and corner can collection in the Central Business District (CBD)
- Reduce Health Department inspections for unsanitary living conditions, junk, abandoned vehicles, rodents and insect infestation
- Reduce funding for Greenspace Maintenance
- Change recycling from weekly to twice a month
- Close 20 pools and reduce pool season by two weeks
- Eliminate the Day Care Center Inspection program
- Eliminate funding for non-City operated health clinics
- Eliminate the Neighborhood Gardens Program
- Eliminate the Private Lot Abatement Program
- Eliminate the Litter Control Program
- Eliminate funding for the Poison Control Center
- Eliminate the Mayor's Youth Job Fair
- Eliminate funding for the Cincinnati Film Commission
- Eliminate funding for the Center for Closing the Health Gap
- Eliminate funding for the Hilton Davis Consultant
- Eliminate funding for Park's Nature Education program
- Eliminate funding for Police Visibility Overtime
- Do not fund the Environmental Justice Ordinance implementation
- Cancel Police and Fire recruit classes
- Temporary Fire Company Closures (staffing for one truck in fire houses where there are two)
- Reduction/elimination of special programs in Police such as Vortex

A full list of reductions and additions by program are contained in the 2010 Recommended Operating Budget Update Report and will also be provided in a separate document pursuant to City Council motion (doc # 200901552).

COST CENTERS AND REVENUE GENERATION

It is the position of the Administration that our government needs to expand its tax base and generate new revenue streams if it wants to maintain the service array it historically has been providing the public. Our operating costs have not and will not remain flat.

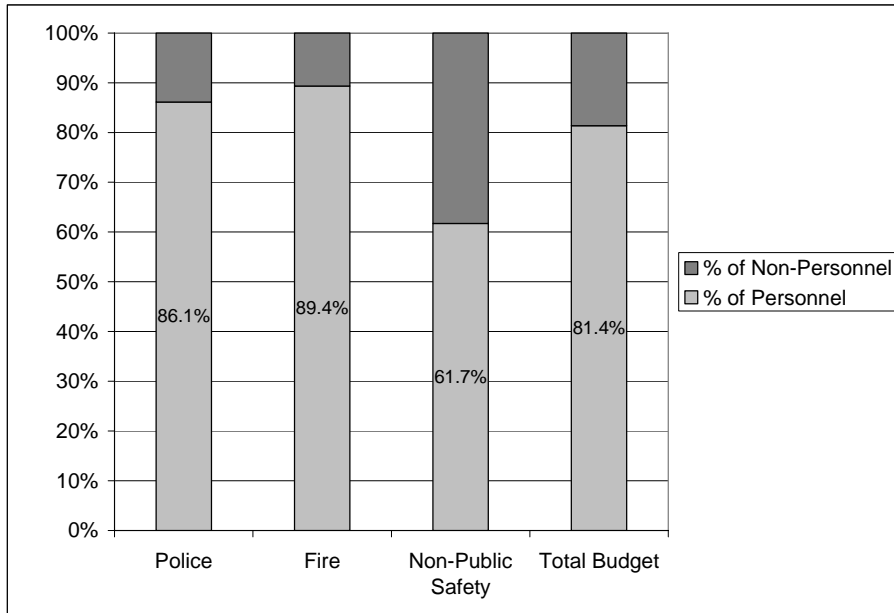
Over 90% of the workforce is unionized. In the past, each time a new labor agreement has been negotiated it has contained COLAs, step increases and other elements that cost the government money. Table III illustrates the increase in maximum salary from the 2000 Approved Budget to the 2009 Approved Budget for selected positions within selected employee groups. This is especially significant considering that over 81% of the General Fund Budget is personnel, of which 90% of personnel are represented by collective bargaining agreements. At the same time, the Consumer Price Index - Update for Cincinnati, which represents a good way to measure increases in Cincinnati's cost of living, increased by 23.3% during the same period of time.

Table III - Select Positions Salaries from 2000 to 2009

Position	2000	2009	% Change	Employee Group
	Maximum Salary	Maximum Salary		
Firefighter	\$ 44,423	\$ 58,480	31.6%	Fire
Police Officer	\$ 45,370	\$ 58,623	29.2%	Police
Sr. Computer Programmer/ Analyst	\$ 58,753	\$ 74,087	26.1%	CODE
Internal Auditor	\$ 51,013	\$ 61,847	21.2%	Non-Rep
Sanitation Truck Driver	\$ 33,420	\$ 39,917	19.4%	AFSCME

Chart I on the next page compares the percentage of personnel and non-personnel expenses in the General Fund in Police, Fire, non-Public Safety Departments, and the total General Fund Budget in 2010.

Chart I - Percentage of Personnel Spending in the General Fund



Non-personnel expenses such as electricity, fuel, construction materials, and professional services have also contributed to the escalating expense picture. Table IV illustrates the increase of costs for diesel and unleaded fuel from the 2000 Approved Budget to the 2009 Approved Budget.

Table IV - Fuel Cost Per Gallon from 2000 to 2009

Fuel Comparison	2000 Cost per Gallon	2009 Cost Per Gallon	% Change
Diesel	\$ 1.16	\$ 1.98	70.7%
Unleaded	\$ 1.17	\$ 1.92	64.1%

Table V illustrates the changes in utility costs from the 2000 Approved Budget to the 2009 Approved Budget.

Table V - Utility Cost from 2000 to 2009

Utility Costs	2000 Costs	2009 Costs	% Change
Electric	\$ 3,559,150	\$ 4,540,720	27.6%
Gas	\$ 4,015,470	\$ 7,283,610	81.4%

Additionally, if we compare the cost to purchase and equip a garbage truck (packer), police car, or fire truck nine years ago to today, present day costs are higher. Table VI illustrates the increase in equipment costs from the 2000 Approved Budget to the 2009 Approved Budget for selected equipment categories.

Table VI - Select Equipment Costs from 2000 to 2009

Equipment Type	2000 Cost	2009 Cost	% Change
Fire Engine (Pumper)	\$ 236,255	\$ 367,176	55.4%
Ladder Truck (Aerial)	\$ 398,891	\$ 438,011	9.8%
Police Car	\$ 22,962	\$ 27,788	21.0%
Packer (20 Yd)	\$ 109,855	\$ 168,364	53.3%
Back Hoe (without Hammer)	\$ 59,364	\$ 61,492	3.6%
Ambulance	\$ 104,735	\$ 148,520	41.8%

Finally, the fact that we have had to repeatedly use one time sources to help balance the budget highlights the lack of sustainability of our service package without some revenue to pay for it.

The Administration recognizes that there is a difference of perspective on what is and what is not a core City service. We will defer to policymakers to develop a consensus on that. Until and unless there is a refining of what constitutes core services or desired service levels, the fundamental question remains – “Are we taking in enough revenue to sustain our organization?” and the answer is “No.”

There was internal discussion about possible tax levies for certain services that the public highly regards based upon prior customer feedback surveys. We expect those conversations will continue over time until a business case can be made and the political will galvanizes to advance it to the voters. Given the process requirements to pursue this course, it would not help our current situation, but certainly could in the future.

Solid Waste

Two years ago a solid waste collection fee was introduced as a way to strengthen our revenue position and begin to bring automated solid waste collection to Cincinnati. While automating the operation is the desirable situation and key to modernizing the function, cutting workers comp costs (\$1 million annually), reducing labor costs, and improving the accuracy of the routing, the timing is not yet conducive for that to occur. I still believe this is the best option for Cincinnati in the near future.

The solid waste collection fee being proposed is \$10.00 per month per unit and \$11.50 per business and it would be billed to property owners quarterly through Water Works bills. This fee would offset the expenses associated with weekly garbage collection provided by Public Services. Since it would not be ready to roll out January 1, 2010, it would generate \$6.7 million for next calendar year. In 2011, when it would be in effect for a full year, it would generate \$13.1 million.

Special Collection Services (White Goods and Yard Waste)

White Goods pick-up service (refrigerators, stoves, etc.) has been eliminated in 2009, yet it is popular with the public. The workers who actually provided the service have been displaced. Admittedly this will lead to greater challenges with illegal dumping.

Yard Waste Service has also been eliminated in 2009. Residents are being asked to take their yard waste to an area drop off site, or perhaps participate in composting. Funding Whites Goods

and Yard Waste collection as a Special Collections Service would require a fee of \$1.06 per month, which would be billed to property owners quarterly through Water Works bills. Since it would not be ready to roll out January 1, 2010, it would generate \$676,000 for the next calendar year. In 2011, when it would be in effect for a full year, it would generate \$1.1 million.

Miscellaneous Fees and Fines Increases

The City Manager’s Recommended Budget also includes other miscellaneous fees and fine increases which are described in more detail in the Taxes and Fee Changes section of the addendum.

Economic Development

This method of revenue generation is universally supported. The Administration wants to be on record reaffirming its intention to pursue as many job creation or development deals as possible. This will expand the tax base, give us more money to spend on services, and allow us to recapitalize some of our reserves. To this end, the Administration will be pursuing opportunities to maximize the revenue in the streetcar, the Banks, and with the recently approved casino projects. We have had good success with deal making, but in most instances the jobs trail the deal consummation by about 2 – 2½ years. This realization makes consideration of some of the fee options appropriate as a shorter term need.

During a deep recession we have the chance to consider things that may not garner any traction otherwise. Developing service quality to be able to market city services to other municipalities is being considered. The Administration will continue to examine the possibilities but it will not affect the 2010 deficit.

WORKFORCE REDUCTION

Cutting programs, combining functions, tapping reserves, restructuring debt, taking ten cost saving days from the non-represented employees, and introducing revenue generators still does not fully erase the \$51.5 million shortfall. As predicted, it is necessary for us to further reduce the workforce. Allowing time for the prescribed processes to play out, those laid off would commence their separation on January 3, 2010.

This action would affect a total of 315 filled positions, of which 297 are in the General Fund and 18 are in Restricted Funds as indicated in Table VII below:

Table VII – Recommended Filled FTE/Position Cuts

Employee Group	General Fund		Restricted Fund		Total	
	Filled FTE	Filled Positions	Filled FTE	Filled Positions	Filled FTE	Filled Positions
AFSCME	35.0	35	4.0	4	39.0	39
CODE	11.0	11	2.0	2	13.0	13
Fire	47.0	47	0.0	0	47.0	47
Non-Represented	10.0	10	3.0	3	13.0	13
Part-Time	19.3	82	1.8	9	21.1	91
Police	112.0	112	0.0	0	112.0	112
Trades	<u>0.0</u>	<u>0</u>	<u>0.0</u>	<u>0</u>	<u>0.0</u>	<u>0</u>
Grand Total	234.3	297	10.8	18	245.1	315

The City will reduce the overall number of funded positions in 2010 by 429.8 Full-Time Equivalents (FTE). As shown in Table VIII, the total number of FTE will decline from the 6,147.4 budgeted in 2009 to 5,717.6 in 2010. This total reduction equates to a decrease of 333.1 FTE in the General Fund and a reduction of 96.6 FTE in the Restricted Funds.

Table VIII – 2010 City Staffing Plan

<i>(in Full Time Equivalents, FTE)</i>	2009 Budget	2010 Recommended Update	Change From 2009 Budget
General Fund	3,712.7	3,379.6	(333.1)
Restricted Funds	<u>2,434.7</u>	<u>2,338.0</u>	<u>(96.6)</u>
Total City Staffing	6,147.4	5,717.6	(429.8)

While my 2010 Recommended Budget includes a reduction in the overall number of funded positions (full-time, part-time, and vacant) in 2010, it should be noted that a majority of the 184.7 in FTE reductions shown as vacant in Table IX were removed from the Table of Organization in 2009. The 245.1 filled FTE reductions represent new reductions for 2010.

Table IX – 2010 Position Reductions

<i>(in Full Time Equivalents, FTE)</i>	Filled Reductions From 2009 Budget	Vacant Reductions From 2009 Budget	Total Reductions From 2009 Budget
General Fund	(234.3)	(98.8)	(333.1)
Restricted Funds	<u>(10.8)</u>	<u>(85.8)</u>	<u>(96.6)</u>
Total City Staffing	(245.1)	(184.7)	(429.8)

The change in non-public safety FTE is unprecedented. As shown in Table X, from 2009 to 2010, the number of non-public safety FTE declines by 270.8 in all funds. The decrease in public safety FTE is also historically significant. Public safety positions decline by 159.0 FTE.

Table X – 2009 to 2010 All Funds Public Safety FTE / Non-Public Safety FTE

<i>(in Full Time Equivalents, FTE)</i>	2009 Budget	2010 Recommended Update	Change From 2009 Budget
Public Safety FTE	1,976.0	1,817.0	(159.0)
Non-Public Safety FTE	<u>4,171.4</u>	<u>3,900.6</u>	<u>(270.8)</u>
Total All Fund FTE	6,147.4	5,717.6	(429.8)

As shown in Table XI, sworn FTE within the Police Department decreases by 112 FTE in 2010 for a total of 1,023.0. Sworn FTE within the Fire Department declines by 47.0 FTE in 2010 for a total of 794.0. Total sworn public safety FTE declines by 159.0.

Table XI – 2010 Sworn Authorized Strength Staffing Summary

<i>(in Full Time Equivalents, FTE)</i>	2009 Budget	2010 Recommended Update	Change From 2009 Budget
Police Sworn	1,135.0	1,023.0	(112.0)
Fire Sworn	<u>841.0</u>	<u>794.0</u>	<u>(47.0)</u>
Total Sworn	1,976.0	1,817.0	(159.0)

The decrease in non-public safety FTE continues a trend that began in 2000. During that period sworn public safety staff generally increased as non-public safety staff declined. The decline in non-public safety FTE in 2010 represents approximately 40% of the total decline in FTE since 2000. As shown in Table XII, 818.5 non-public safety FTE have been eliminated since 2000, a decline of 34.4%, while the number of sworn public safety FTE has increased by 30.0, or an increase of 1.7% during the same period.

Table XII – General Fund FTE Change 2000-2010

<i>(in Full Time Equivalents, FTE)</i>	2000 Budget	2010 Recommended Update	Change From 2000 Budget
Public Safety FTE	1,787.0	1,817.0	30.0
Non-Public Safety FTE	<u>2,381.1</u>	<u>1,562.6</u>	<u>(818.5)</u>
Total General Fund FTE	4,168.1	3,379.6	(788.5)

Most of the recommended position reductions will be occupied FTE (as compared to vacant positions). The largest staff reductions will be in the Recreation, Health, Fire, and Police Departments.

The Departmental Budgets section of this document provides a detailed description of each 2010 FTE change by program.

LABOR PARTICIPATION

The Administration did not build this budget on the assumption that unions would take any cost saving days or make other concessions. If anything, we assumed the opposite. It is unrealistic to think either labor groups or non-represented employees can come up with \$51.5 million worth of

concessions. However, each affected labor group was given the number of affected workers from their bargaining unit. They were not asked specifically to take cost saving days but to consider a concession at whatever level they prefer to save as many jobs as possible. They were asked to respond, in writing, by December 7. Given the fact that a lot of steps have to happen to have a passed budget ready to go January 1, we cannot hold the budget open until the end of December on an “if come” basis.

An effort is being made to maintain employee equity among those affected by the cutbacks. Unless a labor union specifically relinquishes a COLA, the remaining workers will get one per their contract. Therefore, COLAs are still in the budget for non-represented employees. They will lose ten days no matter what. Taking their COLAs on top of that if no one else gives up anything would not be fair. By the same token, if for example, unions do give up COLAs we would then rescind them from the non-represented employees. This approach with labor should make all the rancor and negotiating unnecessary. It is simply a “yes” or “no” exercise, and if “yes” to what extent.

The way this will play out among the non-represented, the ones who make the most will give back the most. I did not change the compensation of directors beyond that.

TRANSFERS INTO THE GENERAL FUND

The 2010 Recommended Budget includes a transfer of \$2 million from the Build Cincinnati Development Fund (formally known as the Cincinnati Housing Development Fund) to the General Fund, which includes Anthem Demutualization resources. The City is in the process of entering into agreements to broaden the purpose of the fund to permit it to expand long-term economic opportunities in the City to help the tax base; however, this \$2 million is needed now.

The recommended 2010 General Capital Budget Update also includes funding totaling \$667,500 to refinance seven prior year capital project accounts that contain Anthem Demutualization resources or General Fund resources. These resources will be transferred to the General Fund in order to help balance the General Fund Budget. The Anthem Demutualization funds were a one time unrestricted payment to the City when Anthem demutualized in 2001; therefore, these funds can be returned to the General Fund, unlike other Capital fund resources, which are restricted by the City Charter and State Law to be used for permanent improvements. In addition, the remaining funding from the Special Events fund of \$30,000 is being transferred into the General Fund as well.

Lastly, the recommended budget includes a transfer of \$3.7 million from the Police Comp Time Reserve Account. These funds are in excess of the amount needed to secure the Police Compensatory balances. These funds will go towards paying the costs associated with layoffs (unemployment compensation and lump sum payouts).

ONE TIME RESERVES

Even with cuts, lay offs, transfers, and all of the other tools we have used to balance this budget, an additional gap remains. At the end of this process this government must still be able to function while maintaining the proper relationship between our check and balance system. Given the situation, the Administration is proposing the use of \$4.1 million from the Working Capital Reserve Fund. In conferring with the rating agencies, we can take this amount without jeopardizing our current bond rating. Our combined reserve level would be 7.5% of General Fund revenues.

ASSESSING TECHNOLOGY

While the current situation is painful, it also gives us the chance to assess where an investment in technology can make us more efficient, reduce our operating costs, and perhaps require lower levels of personnel. This review needs to be undertaken prior to the City initiating a massive recall. There are several opportunities for us to allow technology to work for us, but the City has to be willing to embrace it. The key point is that the technological advancement will allow us to provide better service to the public.

There are several projects in the recommended 2010 General Capital Budget Update that will help produce efficiencies. The Enterprise Budget System project will allow the Office of Budget and Evaluation to improve planning and budgeting business processes by purchasing a contemporary business information technology platform to support and integrate existing budget, financial, and personnel systems. Business practices will be streamlined, creating internal efficiencies and improved customer service. In addition, a new Email Archiving project will enhance email archiving of City records, which will facilitate the process of responding to legal discovery and public records requests. This project will save time for all City employees in managing their email inboxes.

To help position this organization to invest in technology, I am recommending pursuing the consolidation of IT services. This budget takes the first step by fixing the broken Regional Computer Center (RCC) funding model. This funding model realignment involves directly budgeting the RCC Administration in the General Fund, which reduces overhead rates charged to other departments. This in effect represents cost shifting and will enable RCC to take the next step of consolidating IT personnel in departments to produce efficiencies and savings long term.

BUDGET ASSUMPTIONS

The following summary includes the major assumptions used in developing the Recommended 2010 Budget Update.

1. Salary increases are consistent with existing labor contracts for 2010. Fraternal Order of Police (FOP) and Building Trades are budgeted for a 2% salary increase in 2010. The Cincinnati Organized and Dedicated Employees (CODE) are budgeted for a 3% salary increase in 2010. The existing labor contracts for American Federation of State, County and

Municipal Employees (AFSCME) and for Cincinnati Fire Fighters Union Local 48 will expire and are open for renegotiation in 2010. Non-represented employees are budgeted for a 2% increase in 2010 effective in March. Table XIII lists the budgeted cost-of-living increases for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds) and in All Funds. Please note that while there are funds in the budget for raises, any concessions within each bargaining group will help to reduce the ultimate number of layoffs within each employee bargaining group.

Table XIII – Salary Increases

Employee Group	General Fund	Non-General Fund	All Funds
Non-Represented	\$ 278,777	\$ 229,468	\$ 508,245
AFSCME	\$ 247,370	\$ 446,590	\$ 693,960
Building Trades	\$ 4,720	\$ 19,770	\$ 24,490
CODE	\$ 358,560	\$ 844,800	\$ 1,203,360
Fire	\$ 683,490	\$ -	\$ 683,490
Police	\$ 1,457,490	\$ 7,180	\$ 1,464,670
Grand Total	\$ 3,030,407	\$ 1,547,808	\$ 4,578,215

- Merit and step increases are funded pursuant to union contracts. A 2% merit increase for non-represented employees is also budgeted in 2010. Of all full-time City employees, over 90% are represented and less than 10% are non-represented. Table XIV lists the budgeted 2010 merit and step increases for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds) and in All Funds.

Table XIV – Step/Merit Increases

Employee Group	General Fund	Non-General Fund	All Funds
Non-Represented	\$ 120,996	\$ 129,390	\$ 250,386
AFSCME	\$ 118,142	\$ 170,125	\$ 288,267
CODE	\$ 191,516	\$ 228,576	\$ 420,091
Fire	\$ 19,086	\$ -	\$ 19,086
Police	\$ 175,605	\$ -	\$ 175,605
Grand Total	\$ 625,344	\$ 528,091	\$ 1,153,435

- Overtime and compensatory time are still eliminated except for emergencies for non-represented staff. Table XV lists the budgeted overtime expenses for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds) and in All Funds.

Table XV – Budgeted Overtime

Employee Group	General Fund	Non-General Fund	All Funds
Non-Represented	\$ -	\$ 2,030	\$ 2,030
AFSCME	\$ 1,205,140	\$ 3,785,120	\$ 4,990,260
Building Trades	\$ 3,040	\$ 20,250	\$ 23,290
CODE	\$ 23,520	\$ 73,190	\$ 96,710
Fire	\$ 1,172,920	\$ -	\$ 1,172,920
Police	\$ 7,640,070	\$ -	\$ 7,640,070
Grand Total	\$ 10,044,690	\$ 3,880,590	\$ 13,925,280

4. The Mayor and Members of City Council have not voted for a raise; therefore, the recommended budget includes a 0% increase for the Mayor and City Council.
5. The City's pension system is funded at a 17% employer contribution rate. This is the same as 2009, and is also consistent with a City Council approved Ordinance #0417-2008, which indicated the City's intent to provide employer funding to the Cincinnati Retirement System at a rate of not less than 17%. The budget also provides for the employer's share of participants in Ohio Public Employees Retirement System at 14%, Ohio Police Pension at 19.5%, and the Ohio Fire Pension at 24%.
6. All City employees have transitioned to the "80/20 Plan" for healthcare. Under the "80/20 Plan," the employee's share of the total cost of healthcare is approximately 25% depending on the healthcare usage of the employee. Due to rising healthcare costs, the employer healthcare portion is anticipated to increase by 9.8% in 2010 and the employee's premium share to increase by approximately 6.3%.
7. There are no significant changes to the ratio of supervisors to employees in the Recommended Budget. Table XVI lists all the current supervisors within non-represented and CODE employee groups, regardless of funding source. In the General Fund, there 243 employees who supervise other employees. In the General Fund, the supervisor-to-employee ratio is 1 supervisor to 5.6 employees; however, this ratio doesn't include supervising contractors which would increase the ratio. Lastly, most supervisors are working supervisors with their own work product. (e.g. a Principal Engineer who supervises other engineers as well as manages his/her own projects like Waldvogel Viaduct)

Table XVI – Supervisor to Employee Ratio

Department	CODE & Non-Rep Total	Supervise?		# of Employees Supervised	Ratio of Supervisor to Employees
		No	Yes		
Citizen Complaint Authority	5	2	3	7	2.33
City Manager Department	43	26	17	62	3.65
Community Development	43	32	11	69	6.27
Finance	82	53	29	113	3.90
Fire	19	9	10	38	3.80
Health	139	72	67	426	6.36
Human Resources	18	14	4	21	5.25
Law	66	58	8	70	8.75
Parking	6	2	4	11	2.75
Parks	35	14	21	120	5.71
Planning	34	24	10	67	6.70
Police	38	21	17	116	6.82
Public Services	70	20	50	451	9.02
Recreation	67	9	58	275	4.74
Regional Computer Center	84	62	22	96	4.36
Sewers	250	132	118	626	5.31
Transportation & Engineering	96	52	44	198	4.50
Water Works	196	78	118	612	5.19
Grand Total	1,291	680	611	3,378	5.30

8. Non-local travel and training expenditures have been reduced in the General Fund and All Funds in the 2010 Recommended Budget Update. For 2010, non-local travel and training budgets in the General Fund represents 34% of the 2002 General Fund budget levels. Table XVII summarizes the budget changes for training and non-local travel in the General Fund and in All Funds. Much of the training and travel recommended is for certification and professional needs, or to allow for economic development opportunities. The City Manager’s Office will carefully review travel requests.

Table XVII – Training and Non-Local Travel Comparison

	2009 Approved*	2010 Recomm.	\$ Decrease	%Decrease
Training General Fund	\$ 324,620	\$ 234,840	\$ (89,780)	-27.7%
Traning Non-General Fund	\$ 1,148,430	\$ 1,012,270	\$ (136,160)	-11.9%
Training All Funds:	\$ 1,473,050	\$ 1,247,110	\$ (225,940)	-15.3%
Non-Local Travel General Fund	\$ 153,580	\$ 101,660	\$ (51,920)	-33.8%
Non-Local Travel Non-General Fund	\$ 622,080	\$ 607,200	\$ (14,880)	-2.4%
Non-Local Travel All Funds:	\$ 775,660	\$ 708,860	\$ (66,800)	-8.6%

*The 2009 Approved amount was restated based on the RCC Funding Model Realignment.

9. Car Allowances and take home car privileges are funded in the budget; however an Administrative review has resulted in at least two vehicles being turned in. The Administration is also reviewing the Take Home Vehicle Policy to determine if there should be any changes. Car Allowances are part of the compensation package offered to recruit individuals into these executive level positions.
10. Fuel costs are budgeted at \$2.70 per gallon, and the budget for energy costs will increase by 2.0%. There is no inflationary increase budgeted for natural gas in 2010. The Administration is still exploring fuel hedging as a tool to help with level budgeting; however, fuel hedging is not a method to save long term since ultimately the City will pay for variances in the fuel price.
11. Snow removal and winter operations will still be focused toward the goal to treat all City streets within 24 hours of a snow event; however, with the staffing reductions in Public Services this will be extremely difficult to accomplish. The 2010 granular salt contract cost is \$62.01 per ton, which is a 50.2% decrease from the 2009 amount of \$124.57 per ton. In addition, the City has invested in beet juice, which adheres to road surfaces longer and can reduce the need for repeated treatment trips over the same roadway.
12. The 2010 Recommended Budget Update includes funds for the following heritage events:

<u>Event</u>	<u>Event Cost Share</u>
Black Family Reunion	10%
Opening Day Parade	10%
St. Patrick’s Day Parade	10%
Juneteenth	10%

City Council approved and filed Doc#200701075 on February 28, 2008 establishing a list of four heritage events that would be entitled to receive a subsidy of 90% of the cost of City Services. Those events receiving City funding are required to utilize City personnel for event services. Sanitation and trash pickup services are required to be provided by outside firms. Events not on the list will have to pay 100% of all City service costs. Special Events Assistance Program Guidelines were established to provide a competitive mechanism to award assistance to other special events utilizing the special events funding established by City Council as part of the 2008 Approved Budget Update. However there is no funding in 2010 for the competitive process since the funds are being redirected to balance the budget.

13. The budgeted Human Services funding is reduced from \$2.625 million in 2009 to \$2.0 million in 2010, which represents 0.6% of the 2010 estimated General Fund revenue of \$341.6 million. Funding allocations for 2010 have not been determined pending Council direction.

14. There is no arts funding budgeted in 2010.

CITY COUNCIL 2010 BUDGET IDEAS

The City Council at its session on June 24, 2009 approved a motion which directed that the Administration report back by September 1, 2009 on the feasibility and savings created by implementing a variety of 2010 budget ideas to help alleviate the \$40 million General Fund shortfall for 2010. The following is a listing of each item and its status in the Recommended 2010 Budget Update.

A. Require that all costs incurred by the General Fund related to any Enterprise Fund are fully charged back to the Enterprise Fund, and require that all technology investments required by the city administration to responsibly oversee the Enterprise Fund departments and the Retirement system are fully charged back to the appropriate enterprise fund or to the retirement system.

The Regional Computer Center's new funding model that will begin this year will better track and appropriate staffing and IT expenses to the departments. For example, the costs for the new Email Archiving system needed for records retention will be apportioned to the departments including Enterprise Funds and the Retirement System, based on usage. Support for this project also complies with the City Council directive to "scale up technology applications that will increase productivity and reduce costs."

B. Identify technology investments that are eligible expenses for stimulus dollars.

The Health Department has pursued ARRA dollars to help with its Electronic Medical Records project.

C. Require all city departments to consolidate independent Human Resources, Finance, Budget, and Technology units into the central administration's Human Resource, Budget, Finance,

and IT Departments instead of duplicating personnel and administrative costs for the performance of these services.

Due to concerns articulated in past memorandums regarding the need for internal controls, and the difference between back end and front end administrative processes, the Administration does not consolidate human resources, budget, and finance functions into the centralized departments in the Recommended Budget.

The budget does reduce positions in these human resources, budget, finance and IT areas in general. Four positions will be eliminated within the Finance Department. Table XVIII illustrates each position reduction and the related savings amount.

Table XVIII - Finance Department Position Eliminations

Department	Function	Position(s)	FTE	Reduction
Finance	Purchasing	Senior Buyer	-1.0	\$ (39,750)
Finance	Financial Monitoring	Accountant	-1.0	\$ (47,570)
Finance	Cash Management	Clerk 3	-1.0	\$ (39,520)
Finance	Income Tax Collections	Senior Accountant	-1.0	\$ (47,580)
Total			-4.0	\$ (174,420)

Three positions will be eliminated within the Human Resources Department. Table XIX illustrates each position reduction and the related savings amount.

Table XIX - Human Resources Department Position Eliminations

Department	Function	Position(s)	FTE	Reduction
Human Resources	Labor Relations	Senior Human Resources Analyst	-1.0	\$ (54,120)
Human Resources	Professional Development	Senior Human Resources Analyst	-1.0	\$ (54,120)
Human Resources	Administration	Administrative Specialist	-1.0	\$ (45,620)
Total			-3.0	\$ (153,860)

In addition, eleven positions will be eliminated in the Regional Computer Center. Table XX illustrates each position reduction and the related savings amount.

Table XX - Regional Computer Center Position Eliminations

Department	Function	Position(s)	FTE	Reduction
RCC	Enterprise Call Center	Computer Operator 2	-4.0	\$ (179,640)
RCC	Enterprise Call Center	Lead Computer Operator	-2.0	\$ (100,090)
RCC	Fiber Section	Telecommunication Specialist	-2.0	\$ (122,300)
RCC	Enterprise Call Center	Information Technology Coordinator	-2.0	\$ (100,630)
RCC	CFS	Technical Systems Analyst	-1.0	\$ (86,500)
Total			-11.0	\$ (589,160)

Some positions that perform decentralized human resources, budget, finance, and/or IT functions within other City departments will also be eliminated. Table XXI on the next page illustrates each position reduction, along with the impacted position's decentralized function performed and savings amount. It should be noted that only a portion of the work performed by each of the positions identified relates to the decentralized function(s).

Table XXI - Decentralized HR/Budget/Finance/IT Function Position Eliminations

Department	Decentralized Function	Position(s)	FTE	Reduction
Community Development	Finance	Accounting Technician 2	-1.0	\$ (44,100)
Fire	HR	Clerk Typist 3	-1.0	\$ (38,070)
Police	Finance	Accounting Technician 1	-1.0	\$ (41,270)
Public Services	HR, Budget, Finance	Public Works Operations Assistant Superintendent	-1.0	\$ (81,530)
Public Services	HR, Budget	Environment/Solid Waste Programs Coordinator	-1.0	\$ (97,710)
Public Services	HR, Budget, Finance	Senior Administrative Specialist	-1.0	\$ (65,830)
Public Services	Budget, Finance	Public Works Operations Assistant Superintendent	-1.0	\$ (92,230)
Public Services	Budget, Finance	Accounting Technician 2	-1.0	\$ (40,750)
Recreation	Information Technology	Computer Programmer/Analyst	-1.0	\$ (56,430)
Total			-9.0	\$ (557,920)

D. Review current health care benefits for all active and non-active city recipients and identify costs savings.

Due to rising healthcare costs, the employer healthcare portion is anticipated to increase by 9.8% in 2010 and the employee's premium share to increase by approximately 6.3%. However, if represented employees' contracts were renegotiated, it is estimated that an increase in the deductible from \$300 to \$500 across all active employees would result in a cost savings of approximately \$1,000,000 per year in the City's healthcare expenditures of which 65% (or approximately \$650,000) would benefit the General Fund. Employee groups are being given the chance to offer concessions that could include changes to health care benefits that would lead to savings to restore positions.

E. A 5% Administrative savings from the Police Department's budget (which would likely cause a reduction in "desk jobs" for sworn personnel and would have the added benefit of improving street strength, similar to the recommendations recently made by the fire department) (the additional availability of street strength will reduce the need for overtime funding).

The combined Police/Fire Dispatch operations will lead to an estimated net savings of \$193,030 in the first year in the General Fund. Beyond that, while there are other efficiencies that could be achieved in replacing sworn positions with lower paid civilians, this is not recommended in this budget since the total number of police officers to be laid off would have increased. In order to meet budget reduction targets, Police did eliminate 16.5 civilian positions in 2009 and an additional three are recommended to be eliminated in 2010.

F. All police vehicles will be shut down a total of one hour per shift and Police officers will instead do a walking patrol (increasing police street presence).

The Police Department is continuing to explore ways such as this to increase street presence.

G. Explore maximum usage of Police Asset Forfeiture Funds (for example, shifting all Drug Awareness programs from General Fund to Asset Forfeiture).

The Police Department does maximize spending of Asset Forfeiture funds on eligible expenses such as training and purchase of special equipment that alleviates the need for the General Fund to support these areas.

H. A 5% Administrative savings from the Fire Department's budget.

The combined Police/Fire Dispatch operations will lead to an estimated net savings of \$193,030 in the first year in the General Fund. In addition, there are four civilian positions in Fire that are recommended to be eliminated.

I. Scale up technology applications that will increase productivity and reduce cost (example: Water works used GPS to more effectively dispatch and deploy field workers with major savings to tax payers).

The Recommended Capital Budget includes projects that will increase productivity and reduce cost such as the Enterprise Budget System project, the Email Archiving project, and the Electronic Workflow project. While these projects won't result in substantial immediate savings to the operating budget they will ultimately increase productivity and efficiency and reduce operational costs.

J. Discontinue giving parking and car allowances.

The City does not provide parking allowances. My Recommended Budget does include car allowances. .

K. Explore universal city tax filing requirement (filing year 2009 and forward) to be coupled with a tax amnesty (2009 and prior year) and an educational program.

The Administration last conducted a tax amnesty program in 2004. The recommended budget doesn't rely on the use of a tax amnesty program to balance the budget. However, if City Council wishes to conduct one, there is a potential of \$1.5 million in additional revenue to be generated of which approximately \$1.1 million would benefit the General Fund. A successful tax amnesty program takes time to plan and implement and needs to be designed and promoted correctly. It is recommended that those funds be used to restore reserves rather than be used to offset additional spending.

L. Turn daycare inspections over to State of Ohio, but do not remove the city's daycare regulations from the municipal code pending recommendations from the daycare provider community.

The elimination of day care inspections is recommended, which would result in net savings in 2010 of about \$27,060.

M. Identify services provided by the Health Department and any other city department that are potentially duplicative services offered by either the County or the State and that could be performed by either the County or the State of Ohio without endangering the quality of services or lives and are not inconsistent with City Council approved policies.

Specific functions would need to be identified and agreed to for further study. For instance, when the City previously looked to eliminate Elevator Inspections and turn that over to the State,

a review of the permit revenue and direct costs of the elevator inspection function proved that the program not only paid for itself, but also helped to offset a portion of the Department of Planning and Building's administrative oversight of the program. Therefore elimination of that program without also reducing Planning & Building's administrative expenses would result in a net loss to the City.

Since the inception of the program in 2007, the City has invested \$100,000 in the Government Cooperation & Efficiency Project (GCEP), and another \$15,000 to join the Center for Local Government (CLG). GCEP is a voluntary effort aimed at identifying and pursuing opportunities for service sharing, service consolidation, and cross-jurisdictional cooperation which is funded jointly by the City of Cincinnati, Hamilton County, and the Cincinnati Business Committee. GCEP is coordinated through CLG and the Hamilton County Regional Planning Commission.

Currently the City's Procurement Division is involved in the GCEP and CLG. Most of the twenty local governments, municipalities, and townships involved in these organizations have downsized their purchasing functions due to budget constraints. The City of Cincinnati's Procurement Program is authorized to provide joint supplies, services, and equipment procurement services to the other municipalities that participate in GCEP and CLG. The cooperative collaboration in purchasing started in 2008. Consequently, the effort continues to grow as it contributes to a 3% increase in workload and 27% contract savings. Current users of the program include: Hamilton County, City of Sharonville, Loveland, Colerain Township, Montgomery, Springdale, Evendale, Forest Park, Woodlawn, City Port Authority, Blue Ash, Symmes Township, Silverton, St. Bernard, Indian Hill.

The GCEP Steering Committee retained Management Partners, Inc., to perform business case analyses for possible service sharing opportunities. GCEP is evaluating several potential opportunities for service sharing/consolidation with various GCEP members, including emergency communications, and Fire/EMS services. Two potential areas are currently the subject of ongoing analysis. In 2008, the City of Cincinnati was awarded a Local Government Services & Regional Collaboration Grant in the amount of \$63,350 through the Ohio Department of Development to conduct a feasibility study for heavy equipment sharing and maintenance. Work on the study continues and is expected to be complete in early 2010.

In addition, Management Partners recently completed a business case analysis of the potential for consolidating tax administration activities either through the Regional Income Tax Agency (RITA), or through the City of Cincinnati. The results of that study indicated that the City's administrative cost was lower than RITA, making it the more logical option for consolidating tax administration activities through a central provider. City staff is working to establish a methodology and implementation plan for offering the City's tax administration services to other jurisdictions, which is expected to be complete in early 2010. This effort would require legislative approval. If this proposal would move forward, it would allow the Income Tax Division to reduce net operating costs through economies of scale. Income Tax would also be able to enhance collections for other municipalities in southwestern Ohio by providing access to federal tax information for these jurisdictions.

N. Research joining the tax collection service sharing efforts in Ohio (RITA).

This is not recommended, as it could not be implemented in 2010 and RITA's cost to administer tax collection is higher than the City's cost.

O. Implement some of Judge Allen's recommendations (potential savings \$350,000), including dismissal of minor misdemeanor warrants that are older than five years; turn petty jailable misdemeanor offenses into minor misdemeanor payout tickets; and other recommendations regarding current M-4 misdemeanors converting to M-1 misdemeanors on the first offense and then escalating on the second offense.

This is a City Council policy decision. The Recommended Budget does not count on savings from the decriminalization of the Cincinnati Municipal Code.

P. Reform of Property Tax System that implements Property Tax Circuit Breakers.

This is not allowed pursuant to current State Law.

Q. Implementing Cost-Savings Days across all departments (including ones using enterprise funds) in the most fair and equitable way possible.

My Recommended Budget includes Cost Savings Days for non-represented employees in Non-Enterprise Fund departments, which generates savings of \$0.8 million for the General Fund. If all employee groups took ten Cost-Savings Days in 2010, there would be General Fund savings of \$7.1 million. However, each bargaining group would need to agree to this cost saving measure.

R. Review the Workers' Compensation and Risk Management Programs for the purpose of reducing costs with regard to injuries, sick/injury with pay, and other associated claims and costs.

The Recommended Budget includes funding to restore the Employee Safety program, which will add three positions to create a long-term strategy to reduce and stabilize workers' compensation costs. These additional personnel would conduct employee safety training and field auditing.

S. What cuts in Safety and Basic Services from Plan B could be avoided if we end the property tax roll back.

The property tax rate is set at 4.46 mills in 2010, a reduction from the 2009 level of 4.53 mills. This is consistent with the City Council policy to roll back the property tax millage to maintain property tax revenues at the 2001 level.

CITY EMPLOYEE BUDGET IDEAS

Recognizing that our employees have a vested interest in the outcome of the 2010 budget, the Administration encouraged employees to share their thoughts, ideas and concepts to assist in the preparation of a balanced budget in this harsh economic climate. To that end, the Administration appreciates the contributions of the 115 employees who responded. In fact, a number of employees offered multiple ideas for a total of 162 distinct budget saving suggestions.

The employee budget suggestions covered a wide spectrum ranging from the simple elimination of specific programs to the more complex, such as reviewing procurement procedures to insure the City acquires its goods and services at the best possible price. Recurring themes include charging for solid waste pick up, going to a four day work week and allowing employees to buy vacation time. Suggestions were divided into the following eleven categories listed by the total number of comments/suggestions received:

- Efficiency Idea - 31 ideas; primary examples included better purchasing procedures and more cost effective materials or procedures used.
- Revenue Enhancements – 29 ideas; primary examples included institute solid waste fee, stop rolling back property taxes, and increasing revenue collection of money owed.
- Specific Program Elimination or Reduction Idea – 21 ideas; primary examples included Health Clinics, Pools, Environmental Quality, and Mounted Patrol.
- Employee Concession Idea – 17 ideas; primary examples including getting rid of SWP Buy Back and Deferred Comp match.
- Miscellaneous Non-Personnel Reduction – 17 ideas; primary examples including getting rid of phone & fax lines, reduced office supplies and copies, and reducing take home cars.
- Working Conditions Idea - 16 ideas; primary examples included working a shorter work week, allowing leave without pay, and permitting employees to buy vacation time.
- Employee Buyout – 8 ideas; primary example including early retirement incentive.
- Employee Type Eliminations – 7 ideas; primary example included getting rid of contract or temporary employees.
- Departmental Reorganization – 7 ideas; primary examples included combining Parks and Recreation Departments and merging departments with Hamilton County.
- Capital Investment– 4 ideas; primary example included technology improvements that save operating costs.
- Other – 5 ideas that can't be categorized.

Many of the ideas are incorporated into the recommended budget including the solid waste fee, investment in technology, eliminating General Fund temporary and contract employees, and reduced office supplies. The efficiency ideas will be passed on to the relevant Departments. Many of the ideas that impact working conditions or employee concessions would require

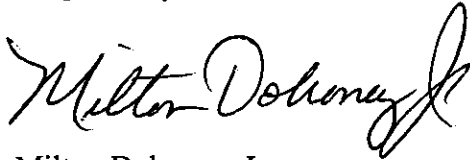
bargaining group approval. Lastly, many of the ideas require a more extensive review in consultation with Human Resources, Law, and Finance.

CONCLUSION

This clearly has been one of the most difficult budgets, and the recommendations in it have not been made lightly. This budget truly challenges the City to Redefine Reality and Position for Opportunities. I am ready to work with you and the City Council to make the tough decisions in finalizing the 2010 budget update.

I want to extend a special thank you to the departments in helping me craft this budget. Additionally, I wish to recognize the extraordinary efforts of the Office of Budget and Evaluation in preparing the budget documents presented today. We are fortunate to have such a highly talented and dedicated staff serving the City of Cincinnati.

Respectfully submitted,

A handwritten signature in cursive script that reads "Milton Dohoney, Jr." with a stylized flourish at the end.

Milton Dohoney, Jr.
City Manager

CITY MANAGER'S MESSAGE ADDENDUM

ALL FUNDS BUDGET

The following sections describe the Recommended 2010 All Funds Budget Update. Each of the three components of the all funds budgets is highlighted (Operating Budget, Capital Budget, Consolidated Plan Budget).

Table I - 2010 All Funds Recommended Budget Update

<i>(\$ in Millions)</i>	2009	2010	2010	From 2009		From 2010	
	Approved Budget	Approved Budget	Recommended Update	\$ Change	% Change	\$ Change	% Change
Operating Budget							
General Fund	\$370.4	\$375.6	\$353.5	(\$16.9)	-4.6%	(\$22.1)	-5.9%
Restricted Funds	\$523.5	\$529.3	\$524.5	\$1.0	0.2%	(\$4.8)	-0.9%
Subtotal Operating Budget	<u>\$893.9</u>	<u>\$904.9</u>	<u>\$878.0</u>	<u>(\$15.9)</u>	<u>-1.8%</u>	<u>(\$26.9)</u>	<u>1.2%</u>
Capital Budget							
General Capital Budget	\$63.4	\$63.5	\$63.1	(\$0.3)	-0.5%	(\$0.4)	-0.6%
Restricted Funds Capital	\$292.9	\$203.2	\$200.4	(\$92.5)	-31.6%	(\$2.8)	-1.4%
Special Revenue/Matching Capital	\$45.8	\$2.2	\$3.0	(\$42.8)	-93.4%	\$0.8	35.3%
Subtotal Capital Budget	<u>\$402.1</u>	<u>\$268.9</u>	<u>\$266.5</u>	<u>(\$135.6)</u>	<u>-33.7%</u>	<u>(\$2.4)</u>	<u>-33.1%</u>
Consolidated Plan Budget	\$20.4	\$20.4	\$20.4	(\$0.0)	-0.1%	\$0.0	0.0%
Total Budget	<u><u>\$1,316.4</u></u>	<u><u>\$1,194.2</u></u>	<u><u>\$1,164.8</u></u>	<u><u>(\$151.6)</u></u>	<u><u>-11.5%</u></u>	<u><u>(\$29.3)</u></u>	<u><u>-9.3%</u></u>

My Recommended 2010 All Funds Budget Update totals \$1.2 billion and represents a decrease of \$29.3 million, or 9.3% less than the 2010 Approved All Funds Budget. This decrease is primarily attributable to a \$22.1 million decrease within the General Fund Operating Budget. A description of the major changes in the Operating, Capital, and Consolidated Plan Budgets follow with additional details available within the corresponding budget update documents.

When the 2010 Operating Budget was approved, it included a 4.8% across-the-board cut in the General Fund with specific cuts to be identified later. It also assumed a higher level of General Fund revenues. Therefore, in order to present and explain the actual additions and reductions in the Operating Budget, the basis of comparison is the change between 2009 and 2010 rather than the change between the original 2010 Approved budget and the 2010 Recommended Update. The Capital and Consolidated Plan budgets had fewer changes between what was previously approved for 2010 and what is included in the 2010 Recommended Budget Update; therefore, the basis of comparison is between the original 2010 Approved Capital and Consolidated Plan and the 2010 Recommended Update for these budgets.

OPERATING BUDGET

Table II - Recommended 2010 Operating Budget Update

(\$ in Millions)	2009 Approved Budget	2010 Approved Budget	Change From 2009	2010 Recommended Update	Change From 2009
General Fund	\$370.4	\$375.6	1.4%	\$353.5	-4.6%
Restricted Funds ¹	<u>\$523.4</u>	<u>\$529.3</u>	1.1%	<u>\$524.5</u>	0.2%
Total Operating Budget	\$893.8	\$904.9	1.2%	\$878.0	-1.8%

¹ Community Development Block Grant funding, which is reported in a separate budget document, is not included in the amounts cited above.

As shown in Table II, the recommended General Fund Operating Budget Update is \$353.5 million for 2010. The 2010 General Fund Operating Budget Update is a \$16.9 million, or 4.6%, decrease from the 2009 Approved Budget. The 2010 Restricted Funds Operating Budget Update is a \$1.1 million, or 0.2%, increase over the 2009 Approved Budget.

While the All Funds Operating Budget is balanced for 2010, there are several Restricted Funds that require reductions to ensure that expenditures remain within resources. These funds include Street Construction, Maintenance & Repair Fund 301; Income Tax-Infrastructure Fund 302; Municipal Motor Vehicle License Tax Fund 306; and Income Tax-Transit Fund 759. All funds are balanced to resources in 2010; however, these funds are structurally imbalanced with expenditures exceeding revenues. More details on the Restricted Funds changes are in the 2010 Restricted Funds Resources and Expenditures section of the Operating Budget Update Document.

Table III: General Fund 2010 Continuation Budget / 2010 Recommended Update Comparison

(\$ in Millions)	2010 Continuation Budget	2010 Recommended Budget Update	Reductions Made in 2009	New or Revised 2010 Reductions	Total Increase / (Decrease)	% Change 2010 Cont. to 2010 Rec.
Public Safety Sub-Total	\$ 189.1	\$ 169.3	\$ (6.5)	\$ (13.4)	\$ (19.9)	-10.5%
Non-Public Safety Sub-Total	\$ 104.3	\$ 91.3	\$ (3.5)	\$ (9.4)	\$ (13.0)	-12.4%
Total Departmental Budgets	\$ 293.4	\$ 260.6	\$ (10.0)	\$ (22.8)	\$ (32.8)	-11.2%
Employee Benefits Sub-Total	\$ 86.4	\$ 83.3	\$ -	\$ (3.1)	\$ (3.1)	-3.6%
Non-Departmental Sub-Total	\$ 14.3	\$ 9.6	\$ -	\$ (4.7)	\$ (4.7)	-32.9%
Total General Fund Operating Budget	\$ 394.1	\$ 353.5	\$ (10.0)	\$ (30.6)	\$ (40.6)	-10.3%

As shown in Table III, in June of 2009, the Administration forecasted the 2010 General Fund continuation budget (a budget to provide the same level of services in 2010 as in 2009 and includes anticipated inflationary increases, assumptions for wage increases, as well as target adjustments). Based on these assumptions the cost to provide this level of service totaled \$394.1 million.

Table III shows that expenditure reductions of \$40.6 million are recommended in 2010 when compared to the 2010 Continuation Budget. Of this \$40.6 million in reductions, \$10 million were initiated in 2009 and carry over into 2010 as savings. The analysis below and throughout the document shows the total reductions between 2009 and 2010 regardless if they were initiated in 2009 or were new in 2010. This decrease is primarily due to:

- \$14.4 million: Service Reductions

Savings related to the reduction of City services will save \$14.4 million in 2010. Reductions include the elimination of special programs within the Police Department; the temporary closure of fire companies; reduction of Community Health Services within the Health Department; reductions to greenspace maintenance, mowing, litter and weed abatement; the reduction of the Neighborhood Right-of-Way program and corner can collection in the Central Business District (CBD); the shortening of the pool season from ten weeks to eight weeks; and the reduction of recreation center programming and hours.

- \$4.1 million: Personnel Reductions Not Tied to Specific Program Reductions

A total of 88.7 full-time equivalents (FTE) will be eliminated between 2009 and 2010, resulting in savings of \$4.1 million in the 2010 General Fund budget. While these personnel reductions are not tied to specific program reductions or eliminations; they have an overall impact on the ability of the government to function effectively.

- \$2.9 million: Public Safety Recruit Class Savings

Neither the Police Department nor Fire Department will have recruit classes in 2010, and the Police Department cancelled the 2009 recruit class. Both the Police and Fire departments closely monitor attrition and the deployment of personnel.

- \$2.8 million: Funding Through Grants

Grant funds will support \$2.8 million of expenditures in 2010. The main example of this is the reimbursement of \$2.7 million for Police Officer salaries from the COPS Hiring Grant. In addition, there are miscellaneous reimbursements for staff time through other American Recovery & Reinvestment Act funds.

- \$2.5 million: Deferral of Payment to Cincinnati Public Schools

The annual \$5.0 million payment to the Cincinnati Public Schools will be reduced to \$2.5 million in 2010 with the \$2.5 million balance being deferred until a later date.

- \$2.2 million: Transfer of Expenditures to Other Funding Sources

The transfer of expenditures to other funding sources will save \$2.2 million in 2010. Examples of the transfers include the reimbursement of \$1.3 million for emergency communications staff and expenses from the 911 Cell Phone Fees Fund 364, and reimbursements of \$0.4 million total from the Stormwater Management Fund 107 and the Metropolitan Sewer District Fund 701.

- \$2.1 million: Decreased Contributions to Outside Entities

This includes a decrease in the Human Service Policy Funding, decrease to the Neighborhood Support Program, elimination of funding for Closing the Health Gap, decrease in funding for the Cincinnati Human Relations Commission (CHRC), elimination of funding for Federally

Qualified Health Centers (FQHCs), elimination of the Arts Grants program, reduced funding for the Cincinnati Initiative to Reduce Violence (CIRV), elimination of funding for the Greater Cincinnati Film Commission, elimination of funding for the Poison Control Center, decrease in funding for Keep Cincinnati Beautiful, reduced funding for Neighborhood Gardens, and the elimination of funding for the Mayor’s Youth Job Fair.

- \$1.8 million: Elimination of City Services

The elimination of certain City services will save \$1.8 million in 2010. Service eliminations include elimination of the Litter Control Program within the Health Department, elimination of the Nature Education Program in the Parks Department, elimination of the Private Lot Abatement Program within the Public Services Department, the closure of twenty pools, and the elimination of the Day Care Inspection Program within the Health Department.

- \$1.8 million: Elimination of Police Visibility Overtime

Funding for Police Visibility Overtime will be eliminated in 2010, saving \$1.8 million. The Police Department will attempt to deploy its staff in such a way that police visibility is enhanced.

- \$1.5 million: Miscellaneous Non-Personnel Reductions

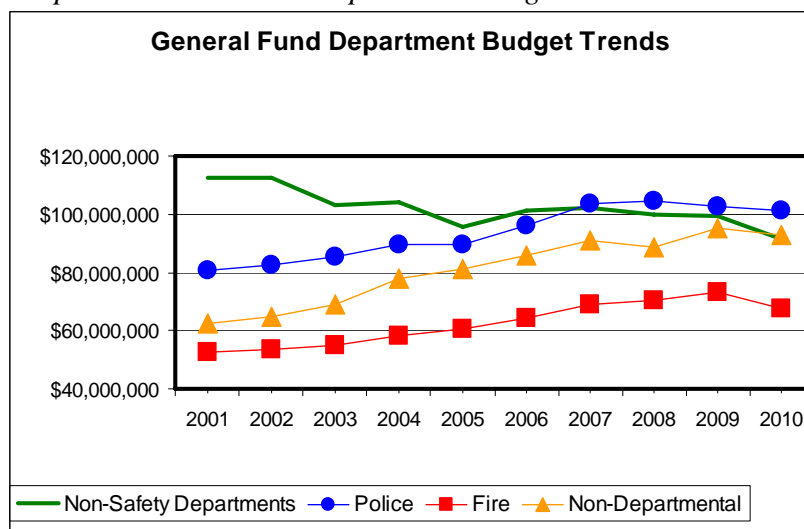
Miscellaneous non-personnel reductions not tied to specific program eliminations or reductions will save \$1.5 million in 2010.

- \$0.8 million: Cost Savings Days for Non-Represented Employees

Non-represented employees will take 10 cost savings days during 2010, which will save \$0.8 million.

The specific decreases previously noted, in addition to a net decrease of \$3.7 million in other personnel and non-personnel areas of the operating budget, including employee benefits, account for the \$40.6 million decrease from the 2010 continuation budget. In 2010, net of reorganizations, each and every department’s funding was reduced. At the end of this document, there is a comparison of each department’s continuation budget to the recommended budget.

Graph I: General Fund Department Budget Trends 2001 - 2010



Consistent with the 2010 decrease in public safety and non-public safety full-time equivalents (FTE), Graph I provides a budget history from 2001 through 2010. Note that non-public safety departmental budgets have consistently declined over the entire 10-year trend period, while the Police, Fire, and non-departmental budgets have just started to decline in 2009 and are expected to continue this trend into 2010 because of the severe economic downturn that the City and the nation are facing.

GENERAL FUND FORECAST

The 2010 Budget Update for the General Fund is recommended in the context of a multi-year financial forecast of resources and expenditures. Table IV shows the forecast that reflects the General Fund budget as approved by City Council in December 2008. Please note the 2010 Approved Budget assumed an across the board cut of 4.8% in order to balance to projected resources.

Table IV – December 2008 Original General Fund Forecast 2007-2012

<i>(\$ in Thousands)</i>	2007	2008	2009	2010	2011	2012
	Actual	Actual	Forecast		Forecast	
Resources						
Operating Revenues	\$352,130	\$359,667	\$364,785	\$371,895	\$376,125	\$383,472
Transfers-in	<u>\$5,447</u>	<u>\$217</u>	<u>\$3,023</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Resources	<u>\$357,577</u>	<u>\$359,883</u>	<u>\$367,808</u>	<u>\$371,895</u>	<u>\$376,125</u>	<u>\$383,472</u>
Expenditures						
Operating Expenditures	\$361,938	\$365,872	\$370,434	\$389,535	\$402,069	\$415,794
Transfers-out	<u>\$1,566</u>	<u>\$1,544</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Expenditure Changes			\$0	(\$13,941)	(\$22,145)	(\$28,449)
Total Expenditures	<u>\$363,504</u>	<u>\$367,416</u>	<u>\$370,434</u>	<u>\$375,594</u>	<u>\$379,924</u>	<u>\$387,345</u>
Expenditure Savings	\$0	\$0	(\$3,704)	(\$3,756)	(\$3,799)	(\$3,873)
Yearly Balance	<u>(\$5,927)</u>	<u>(\$7,533)</u>	<u>\$1,078</u>	<u>\$57</u>	<u>\$0</u>	<u>\$0</u>
Prior Year Cancelled Encumbrances	\$3,023	\$2,634	\$0	\$0	\$0	\$0
Previous Year Carryover Balance	\$16,235	\$13,331	\$8,432	\$9,510	\$9,567	\$9,567
Non-GAAP Carryover Balance	\$13,331	\$8,432	\$9,510	\$9,567	\$9,567	\$9,567

Table V shows the revised General Fund Forecast for the 2010 Budget Update. The revisions are based on: 1) updated expenditures for 2009 based on appropriations as of October 31, 2009, 2) revenue estimates for the forecast period which were updated in September 2009, 3) new revenue enhancements beginning in 2010, and 4) recommended expenditure reductions for the forecast period beginning in 2010.

Table V – November 2009 Revised General Fund Forecast 2007-2012

(\$ in Thousands)	2007	2008	2009	2010	2011	2012
	Actual	Actual	Forecast		Forecast	
Resources						
Operating Revenues	\$352,130	\$359,667	\$337,457	\$341,222	\$353,104	\$361,857
Transfers-in	\$5,447	\$217	\$11,178	\$10,525	\$0	\$0
Total Resources	<u>\$357,577</u>	<u>\$359,883</u>	<u>348,635</u>	<u>\$351,747</u>	<u>\$353,104</u>	<u>\$361,857</u>
Expenditures						
Operating Expenditures	\$361,938	\$365,872	\$357,667	\$384,142	\$402,069	\$415,794
Transfers-out	\$1,566	\$1,544	\$364	\$0	\$0	\$0
Expenditure Changes 2010				(\$30,627)	(\$30,627)	(\$30,627)
Expenditure Changes 2011/2012					(\$16,505)	(\$21,401)
Total Expenditures	<u>\$363,504</u>	<u>\$367,416</u>	<u>\$358,031</u>	<u>\$353,514</u>	<u>\$354,937</u>	<u>\$363,765</u>
Expenditure Savings	\$0	\$0	(\$1,394)	(\$1,768)	(\$1,833)	(\$1,908)
Yearly Balance	<u>(\$5,927)</u>	<u>(\$7,533)</u>	<u>(\$8,003)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Prior Year Cancelled Encumbrances	\$3,023	\$2,634	\$2,570	\$0	\$0	\$0
Previous Year Carryover Balance	\$16,235	\$13,331	\$8,432	\$3,000	\$3,000	\$3,000
Non-GAAP Carryover Balance	\$13,331	\$8,432	\$3,000	\$3,000	\$3,000	\$3,000

Structural Imbalance

The December 2008 multi-year forecast in Table IV shows the need to make expenditure reductions in 2010 and beyond to achieve a balanced budget. Furthermore, the size of the annual deficit increases each year. With increasing annual deficits, the General Fund is structurally out of balance with revenues growing at a slower pace than expenditures. At that time, the City was facing revenues that were projected to grow by an average of 1.6% from 2009 through 2012, while the average expenditure growth rate for the same period was 3.3%. This structural imbalance resulted in a projected need to reduce expenditures by \$28.4 million by the end of 2012.

The City has relied on carryover to compensate for the structural imbalance in the General Fund for several years. Carryover balances will not be sufficient in 2010 to balance the budget. As shown in Graph II, General Fund carryover balances have decreased since 1999 and are no longer sufficient to address annual operating deficits.

Graph II – General Fund Carryover Balance Trends

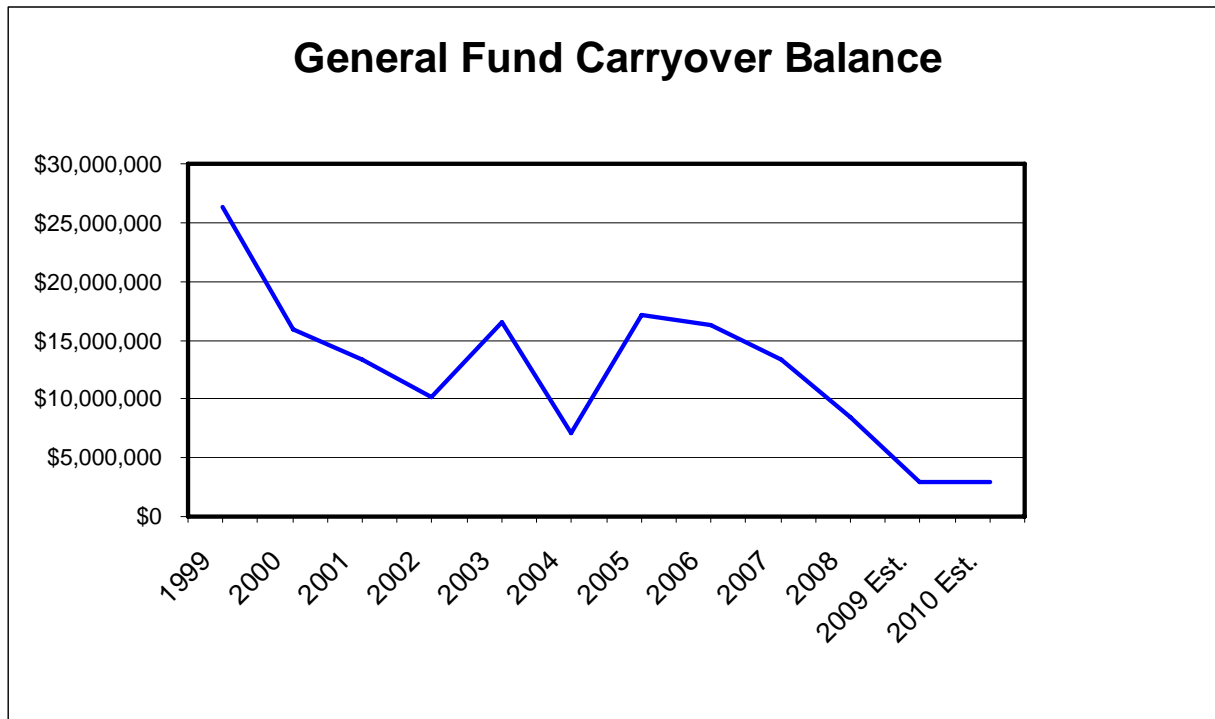


Table V on the preceding page shows the November 2009 multi-year General Fund Forecast incorporating the revised revenue and expenditure estimates for 2009-2012. Revenues are expected to grow by an average 0.2% for the forecast period (2009-2012) and average expenditures are expected to grow 1.1%. The Recommended 2010 General Fund Operating Budget Update shows balance is achieved in 2010 only through transfers of \$10.5 million from the Working Capital Reserve, Police Comp Time Reserve Account, and Anthem Demutualization proceeds. Additionally, in 2011 and 2012 expenditures will have to be examined and reductions made to achieve a balanced budget.

Budget Update Forecast Changes (See Tables IV and V)

For 2009, the total estimated General Fund revenues have been revised down \$27.3 million since December 2008. A total of \$12.8 million in expenditure reductions have been implemented throughout the year to accommodate for the revenue decline. In addition, a total of \$1.4 million in expenditures savings, prior year cancelled encumbrances of \$2.6 million, and a transfer in of \$11.2 are required to balance resources with expenditures in 2009. The result is a carryover balance of approximately \$3.0 million.

The 2010 revenue estimate of \$341.2 million is a downward revision of \$30.7 million from the December 2008 estimate, but an upward revision of \$8.5 million from the September 2009 estimate of \$332.7 million. This increase from September 2009 is due to proposed revenue enhancements in the recommended budget, primarily a solid waste fee that will generate an estimated \$6.7 million in 2010.

The recommended 2010 General Fund expenditure level of \$353.5 million reflects a decrease of \$36.0 million from the original forecast level of \$389.5 million (before the 4.8% across-the-

board cut). This is a result of the recommended expenditure reductions reflected in the Recommended Budget Update.

Cautions for the Multi-Year Forecast

Based on the recommended 2010 budget update, the General Fund budget results in an approximate \$3 million carryover in 2010 for 2011. The 2010 carryover amount provides total reserves of about 7.5% of the annual General Fund revenue, which is less than the generally accepted fund balance target standard of 10% of revenue. Any personnel services increases (e.g., labor contracts) that exceed current assumptions or other major expenditure increases will cause the General Fund to be out of balance and will require additional expenditure reductions or revenue increases in the General Fund. Furthermore, based on current projections additional reductions and/or revenue enhancements will be necessary in order to achieve a balanced budget in the 2011/2012 biennium.

CAPITAL BUDGET

Table VI - Recommended 2010 Capital Budget Update

<i>(\$ in Millions)</i>	2010 Approved Budget	2010 Recommended Budget Update	\$ Change	% Change
General Capital	\$63.5	\$63.1	(\$0.4)	-0.6%
Restricted Funds Capital	203.2	200.4	(2.8)	-1.4%
Special Revenue Capital	0.6	1.4	0.8	133.3%
Matching Capital	1.6	1.6	0.0	0.0%
Total All Funds Capital Budget	\$268.9	\$266.5	(\$2.4)	-0.9%

My Recommended 2010 All Funds Capital Budget Update totals \$266.5 million and represents a decrease of \$2.4 million, or 0.9%, from the 2010 All Funds Approved Capital Budget of \$268.9 million. Table VI above compares the Recommended 2010 Capital Budget Update with the 2010 Approved Capital Budget.

Capital Budget – General Capital

As shown in Table VI, the 2010 General Capital Budget Update of \$63.1 million represents a decrease of \$0.4 million, or 0.6%, from the 2010 Approved General Capital Budget. The Recommended 2010 General Capital Budget Update expenditures include reductions to 18 existing projects totaling \$3.6 million, the elimination of funding for three projects totaling \$935,000, an increase of \$1.7 million to nine existing projects, and 14 new projects totaling \$2.5 million.

2009 Budget Reduction Motion

On September 4, 2009, the City Council approved a 2009 Budget Reduction motion (Doc. #200901258), which instructed the Administration to transfer \$1,034,000 from two existing capital improvement program project accounts (College Hill Land Bank and Avondale/Burnet

NBD Improvements) to the General Fund to help balance the 2009 General Fund Operating Budget. The motion directed the Administration to replace these resources in the 2010 Capital Budget. This recommended 2010 General Capital Budget Update complies with the approved motion: \$221,000 is included for the College Hill Land Bank project and \$813,000 is included for the NBD Public Improvements project. The recommendation for the NBD Public Improvements project replaces resources for this project in the CDBG budget, which will include an increase of \$813,000 for the Avondale/Burnet NBD Improvements project. These resources will be transferred from the recommendation for the NBD Public Improvements project in the CDBG budget.

Resources totaling \$1,034,000 were diverted from other General Capital projects in the 2010 General Capital Budget so that funding could be included for the College Hill Land Bank and NBD Public Improvements projects. Table VII illustrates the recommended changes to the General Capital Budget to comply with the 2009 Operating Budget Reduction motion.

Table VII – Capital Changes per Budget Reduction Motion

CHANGES TO RECOMMENDED GENERAL CAPITAL BUDGET PER 2009 OPERATING BUDGET REDUCTION MOTION	
Amount	
Project Increases	
College Hill Land Bank	\$221,000
NBD Public Improvements	\$813,000 (1)
	<u>\$1,034,000</u>
Project Reductions	
Sign Replacement	-\$150,000
Park Infrastructure	-\$100,000
Street Improvements	-\$80,000
Bridge Rehabilitation Program	-\$85,000
Columbia Pkwy.Enhancements	-\$185,000
Neigh. Market Rate Housing	-\$434,000
	<u>-\$1,034,000</u>
Note	
1) An increase of \$813,000 is recommended for the NBD Public Improvements project to replace resources for the same project in the CDBG Budget that will be transferred to the Avondale/Burnet NBD Improvements project.	

The following is a list of other significant changes to the 2010 Approved General Capital Budget.

Regional Computer Center – The 2010 General Capital Budget Update recommendation for the Regional Computer Center (RCC) is \$876,600, which is \$1.3 million less than the 2010 Approved General Capital Budget of \$2.2 million. The recommended decrease primarily results from a reduction of \$1,260,000 in the 800 MHz Radios project due to the approval of a Congressional earmark of the same amount in the Federal budget for the radios. Other changes in the RCC budget include the elimination of the Active Directory/Server Consolidation project

(\$50,000) due to prior year estimates for this project being less than anticipated. The CAGIS Infrastructure and Cincinnati Financial System Upgrades projects are reduced by \$8,900 and \$1,100, respectively, and the Data Infrastructure Security project is increased by \$20,000.

City Manager – Economic Development Division – The 2010 General Capital Budget Update recommendation for the City Manager’s Economic Development Division totals \$1,453,400, which is \$365,000 more than the 2010 Approved General Capital Budget of \$1,088,400. The additional \$365,000 comes from the Citirama project in the Department of Community Development, which has been redirected to the Economic Development Division’s new project, Queen City Tower – Project Grant. This new project is recommended for \$750,000 and the remaining \$385,000 represents funding that is redirected from the Economic Development Division’s Retail/Commercial Opportunities project. Funding for the Queen City Tower – Project Grant project represents funding for the final portion of the City’s commitment to public infrastructure improvements for this development downtown.

City Manager – Office of Environmental Quality – The 2010 General Capital Budget Update recommendation for the City Manager’s Office of Environmental Quality matches the 2010 Approved General Capital Budget amount of \$190,000. However, an increase of \$15,000 is recommended for the Regulatory Compliance and Energy Conservation project, which is offset by a reduction of \$10,000 for the Emergency Environmental Cleanup project and a reduction of \$5,000 for the Underground Storage Tanks project. The Regulatory Compliance and Energy Conservation project assists City departments in achieving and maintaining compliance with environmental regulations and conserving energy resources.

City Manager – Office of Budget and Evaluation – The 2010 General Capital Budget Update recommendation for the City Manager’s Office of Budget and Evaluation is \$400,000, which is an increase of \$400,000 over the 2010 Approved General Capital Budget amount for the Enterprise Budget System project. This project will allow the Office of Budget and Evaluation to improve planning and budgeting business processes by purchasing a contemporary business information technology platform to support and integrate existing budget, financial, and personnel systems. Business practices will be streamlined, creating internal efficiencies and improved customer service. The recommended amount of \$400,000 in 2010 represents initial funding for this project. The estimated total cost for full implementation of this new equipment is approximately \$1.2 million. Support for this project complies with the City Council directive to “scale up technology applications that will increase productivity and reduce costs” (Doc. #200900970).

Department of Finance – The 2010 General Capital Budget Update recommendation for the Department of Finance is \$152,700, which is an increase of \$75,000 over the 2010 Approved General Capital Budget. The recommended increase is for the Electronic Data Workflow project, which will allow the Accounts and Audits Division to convert financial and legal documents into electronic format to facilitate storage in the City’s financial system and allow for electronic routing of signatures. This project will increase efficiencies in processing and tracking documents, reduce files and staff time needed for routing paper documents. Support for this project complies with the City Council directive to “scale up technology applications that will increase productivity and reduce costs” (Doc. #200900970).

Department of Community Development – The 2010 General Capital Budget Update recommendation for the Department of Community Development is \$6,035,300, which is \$428,500 more than the 2010 Approved General Capital Budget. The recommendation includes four new projects, the elimination of one project, and adjustments to six projects.

One recommended new project, College Hill Land Bank, will provide \$221,000 for the acquisition and demolition of blighted property in the mid-core business district along Hamilton Avenue in College Hill. Funding for the College Hill Land Bank project is recommended to comply with a Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258). Another new project, NBD Property Holding, will provide \$10,000 to maintain and rehabilitate City-owned property to avoid property code violations and to adhere to neighborhood standards in neighborhoods such as College Hill, Hartwell, Westwood, and West Price Hill. The Rockford Place Improvements project and the NBD Support Program '07 project are recommended for \$130,600 and \$62,900, respectively. These two refinanced projects are prior year accounts from which existing resources will be transferred to the 2010 General Fund Operating Budget. Resources in the 2010 General Capital Budget will replace the transferred resources in these two refinanced projects.

The Citirama project is eliminated in the 2010 Capital Budget Update. Resources from existing capital project accounts were transferred to this project in 2009 so that construction of roads and utilities could be completed by summer 2010 at Rockford Place in Northside, the site of the 2010 Citirama.

Project adjustments include an increase of \$813,000 for the NBD Public Improvements project to comply with the Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258). Also related to the Budget Motion is a recommended reduction of \$434,000 for the Neighborhood Market Rate Housing project. The recommendation for the Neighborhood Market Rate Housing project for the 2010 General Capital Budget Update is \$119,000 less than the 2010 Approved General Capital Budget. This decrease reflects the net change of an additional \$315,000 that was recommended to be reallocated to the project from the Citirama project resources that are no longer needed in 2010 and the reduction of \$434,000 to comply with the Budget Motion.

Other recommended project adjustments include a \$50,000 increase for the Commercial and Industrial Public Improvements project, which is offset by a commensurate decrease in the Strategic Housing Initiatives Program. An increase of \$80,200 is recommended for the Community Development Focus District project and a reduction of \$70,200 is recommended for the Hazard Abatement/Demolition Program project.

Department of Planning and Buildings – The 2010 General Capital Budget Update recommendation for the Department of Planning and Buildings is \$549,000, which is \$101,000 less than the 2010 Approved General Capital Budget. For the Comprehensive Plan for Cincinnati project, a total of \$463,000 is recommended, which includes the 2010 Approved Budget amount of \$250,000 with an additional \$213,000. The additional amount includes \$100,000 from the Innovative Transportation Strategies project and \$113,000 from the

Neighborhood Transportation Strategies project. The City Council Approved Budget Motion for 2009/2010 (Doc. #200801504) stipulated that these amounts would be transferred from DOTE to Planning and Buildings for these projects. It is the intention of Planning and Buildings to utilize these funds to address transportation issues within the Comprehensive Plan project. The remaining funding of \$137,000 in the Innovative Transportation Strategies project and the Neighborhood Transportation project are transferred to DOTE.

One new project, FEMA Application for Lunken & Riverbank, is recommended for \$36,000. This project will support the preparation of a detailed Letter of Map Revision to FEMA for the Lunken Levy and the entire riverbank within the City. If the City is successful with the challenge, it will reduce the size of the required repairs to the levy and remove property from the floodplain along the riverbank, making it available for development. It will also reduce the requirements for flood insurance on the affected properties. The DOTE has agreed to provide funding for one-half (\$36,000) of this project from existing capital improvement accounts in the General Aviation Fund.

Department of Parks – The 2010 General Capital Budget Update recommendation for the Department of Parks is \$7,053,000, which is \$100,000 less than the 2010 Approved General Capital Budget. This decrease is recommended in the Park Infrastructure Rehabilitation project so that resources may be allocated to two additional projects to comply with a Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258).

Department of Transportation and Engineering – The 2010 General Capital Budget Update recommendation for the Department of Transportation and Engineering is \$26,089,600, which is \$48,400 less than the 2010 Approved General Capital Budget. This decrease primarily results from the return of the Innovative Transportation Strategies project and the Neighborhood Transportation Strategies project to DOTE from the Department of Planning and Buildings, and the offsetting adjustments to existing projects. The recommended funding for the two transportation strategies projects represents the amounts stipulated for DOTE in the City Council Approved Budget Motion: \$100,000 for the Innovative Transportation Strategies project and \$37,000 for the Neighborhood Transportation Strategies project.

Adjustments to existing projects include a reduction of \$200,000 to the Street Light Replacement project, a reduction of \$25,000 for the CBD Gateways/Greenways project, and an increase of \$25,000 for the Neighborhood Gateways project. An additional \$300,000 is recommended for the new Mt. Washington Traffic Calming project, which is offset by a commensurate decrease in the Street Calming Program project.

The recommendation for DOTE in 2010 also includes funding for three prior year projects: ML King/I-71 Interchange '06 for \$125,000, Uptown Streetcar Alternative Analysis for \$33,300, and I-71/MLK Interchange '04 for \$6,300. Existing resources in these prior year accounts will be transferred to the 2010 General Fund Operating Budget and resources in the 2010 General Capital Budget will replace the transferred resources.

In order to comply with the Budget Motion approved by City Council on September 4, 2009 (Doc. #20901258), the following reductions to existing projects are also recommended: a

reduction of \$185,000 for the Columbia Parkway Enhancements project; a reduction of \$85,000 for the Bridge Rehabilitation project; and a reduction of \$80,000 for the Street Improvements project. The recommendation for the Street Improvements project for the 2010 General Capital Budget Update is \$120,000 more than the 2010 Approved General Capital Budget. This increase reflects the net change of an additional \$200,000 that is needed for the project in 2010 and the reduction of \$80,000 to comply with the Budget Motion.

Department of Public Services – The 2010 General Capital Budget Update recommendation for the Department of Public Services is \$10,830,700, which is \$127,800 less than the 2010 Approved General Capital Budget. Recommended reductions include a decrease of \$667,500 and \$150,000 for the Fleet Replacements project and the Sign Replacement project, respectively. The Fleet Replacements reduction is recommended so that resources are available to refinance seven prior year accounts from which resources will be transferred to the 2010 General Fund Operating Budget. The Public Services Department will limit the purchase of vehicles in 2010 to essential City services provided by the Police, Fire, and Public Services Departments, generating a savings in the Fleet Replacements project. It should also be noted that the scope of the Fleet Replacements project has been modified to include the purchase of upgrades and improvements to the City’s fleet tracking system. These enhancements will expand the functionality of the system and increase efficiencies related to fuel consumption and repairs. Modifying the scope of this project complies with the City Council directive to “scale up technology applications that will increase productivity and reduce costs” (Doc. #200900970).

The reduction to the Sign Replacement project is recommended so that resources may be allocated to two additional projects to comply with a Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258).

Two refinanced projects are recommended: City Facility Modernization '09 and Community Facility Improvements '08 for \$239,400 and \$70,000, respectively. Existing resources in these prior year accounts will be transferred to the 2010 General Fund Operating Budget and resources in the 2010 General Capital Budget will replace the transferred resources. An increase of \$380,300 is recommended for the City Facility Renovation and Repairs project to support roof replacement at the Corryville Fire Station; security fence replacement at the District One Police Station; and mechanical upgrades for the Carthage, Downtown, Lower Price Hill, and Avondale Fire Stations. The total recommendation for the City Facility Renovation and Repairs project is \$2,580,300.

Capital Budget – Restricted Funds

Significant changes in the 2010 Restricted Funds Capital Budget Update include the following funds:

Convention Center Fund (103) -The recommended 2010 Convention Center Fund (103) Capital Budget Update totals \$866,000, which is a \$329,200 increase when compared to the 2010 Approved Capital Budget of \$536,800. Adjustments to two projects totaling \$104,200 are recommended and one new project is recommended in the amount of \$225,000.

A total of \$606,000 is recommended for the Building Equipment project, representing an increase of \$129,200 over the 2010 Approved Capital Budget. This project would provide funding in the amount of \$486,000 for the repair or replacement of escalator #4 and escalator #6, an amount of \$70,000 for sky bridge screens, and an amount of \$50,000 for air handler equipment. The Furniture, Fixtures, and Equipment project is recommended at a level of \$35,000, which is \$25,000 less than the 2010 Approved Capital Budget. This project would provide funding for two new servers and operating software upgrades. One new project, Capital Maintenance, is recommended at a level of \$225,000. This project would provide \$175,000 for carpet replacement, and \$50,000 for the repair of water leaks and damage.

Stormwater Management Fund (107) - The recommended 2010 Stormwater Management Fund (107) Capital Budget Update totals \$3,235,000, which is a \$1,985,000 increase compared to the 2010 Approved Capital Budget of \$1,250,000. The recommended 2010 Capital Budget Update includes two new projects for \$640,000, two adjusted projects for a net increase of \$1,345,000, and two projects for \$200,000 that match the 2010 Approved Capital Budget.

The recommended new projects include \$550,000 for the Glade and Dyer Street Drainage Improvement project and \$90,000 for the 3674 Hillside Avenue Stormwater Intake Improvements project. The Glade and Dyer Street Drainage Improvement project was originally approved to begin in 2012 and funding is recommended in 2010 so that SMU may leverage activities and funding sources available through the Department of Transportation and Engineering and Anderson Township for completing this project. Anderson Township expects to receive funding for this project in 2010 from the Ohio Public Works Commission (OPWC). Funding for the new project on Hillside Avenue will be used to facilitate operation and cleaning of the existing intake structure by constructing improvements to the drainage channel.

Adjustments to two existing projects are recommended in 2010: an increase of \$2.0 million is recommended for the Barrier Dam Facility Repairs project and a decrease of \$655,000 is recommended for the Guerley Rd. Outlet to Sunset Drainage Improvement project. The Barrier Dam project is recommended to be debt financed for \$2,125,000 in 2010 for the portions of the project that will occur in 2010 and 2011. Additionally, cash financing is recommended for certain portions of the project in 2010 totaling \$175,000, resulting in a total recommendation for this project of \$2.3 million in 2010. For the Guerley Road project, total funding in the amount of \$95,000 is recommended, representing planning and design costs. The Stormwater Management Utility has moved funding for the construction phase of the project to 2011.

Telecommunications Services Fund (336) - The recommended 2010 Telecommunications Services Fund (336) Capital Budget Update totals \$430,000, which is a \$400,000 increase when compared to the 2010 Approved Capital Budget of \$30,000. The increase is for one project: Email Archiving. This new project will enhance email archiving of City records, which will facilitate the process of responding to legal discovery and public records requests. This project will assist the City in complying with record retention requirements.

In 2010 the Administration will implement a new funding model whereby other funds will be assessed a charge for the cost of this project based on usage of the Email Archiving technology. This new funding model complies with the City Council directive to “require that all technology

investments required by the City Administration to responsibly oversee the Enterprise Fund departments and the Retirement System are fully charged back to the appropriate Enterprise Fund or to the Retirement System” (Doc. #200900970). Support for this project also complies with the City Council directive to “scale up technology applications that will increase productivity and reduce costs” (Doc. #200900970).

Cable Communications Fund (424) - The recommended 2010 Cable Communications Fund (424) Capital Budget Update is \$250,000, representing an increase of \$100,000 when compared to the 2010 Approved Capital Budget. This increase is recommended for the Council Chambers Video Production System project, which was decreased by \$100,000 in the City Council approved budget motion for the 2009/2010 Biennial Budget (Doc. #200801504). Funding for this project will be used to replace equipment used to record meetings and activities in the City Council chambers. The additional \$100,000 is needed to complete this project and sufficient resources are available in the Cable Communications Fund. Upgrading the video production equipment in the Council Chambers complies with the City Council directive to “scale up technology applications that will increase productivity and reduce costs” (Doc. #200900970).

MSD Capital Improvements Fund (701) - The recommended 2010 MSD Capital Improvements Fund (701) Capital Budget Update is \$137,386,800, which is \$55,300 less than the 2010 Approved Capital Budget of \$137,442,100. The recommended 2010 Capital Budget Update includes 30 new projects totaling \$31,872,300, funding adjustments (including the addition new phases) to existing projects resulting in a net increase of \$7,202,700, and the elimination of six projects totaling \$8,672,600 from the 2010 Approved Capital Budget. Projects for which funding has been moved forward or to out-years results in a net reduction of \$30,457,700.

Major new projects include \$16.9 million for the Lower Mill Creek Partial Remedy project and \$4.4 million for the 1852 Columbia Parkway Sewer Separation project. The Lower Mill Creek Partial Remedy project will provide resources for tunnel planning, design, and construction to reduce combined sewer overflow discharges into the Lower Mill Creek. The 1852 Columbia Parkway Sewer Separation project will replace an existing combined sewer that is severely deteriorated in Walnut Hills and the East End.

Major project funding adjustments include a reduction of \$9.7 million and \$3.2 million to the MSD Sustainable Infrastructure Program project and the Water In Basement Prevention Program project, respectively, resulting from revised cost estimates. Recommended increases to existing projects include \$6.6 million for a new phase of the SCADA System Installs and Upgrades project, which will install a SCADA system for monitoring and control of a variety of wastewater treatment processes. Other increases include \$1.3 million and \$1.0 million for the SSO 579 Improvements project and the Emergency Sewer Repair 2010 project, respectively, resulting from revised cost estimates.

Water Works Capital Fund (756) - The recommended 2010 Water Works Capital Fund (756) Budget Update is \$57,166,000, which is \$5,554,000 less than the 2010 Approved Capital Budget. The recommended 2010 Capital Budget Update includes 11 new projects totaling \$2.9 million and 10 projects totaling \$6.2 million have been delayed or cancelled. Nineteen projects

have been modified for a net reduction of \$2.3 million. While the recommended 2010 Water Works Capital Fund Budget Update has been reduced by \$5.5 million when compared to the 2010 Approved Capital Budget, funding for projects in the out-years (2011 through 2014) has been increased by the same amount. Although some projects have been added, deleted, or adjusted, the balance of the six-year plan is consistent with the established targets in the financial plan and the 2009 bond sale official statement.

Major new projects include the Lebanon Wholesale Water Service Projects, which is recommended in 2010 for \$1.0 million. This project will provide resources for the installation of water mains and a pump station to deliver water to the City of Lebanon on a wholesale basis by 2013. The anticipated total cost for this project through 2014 is \$10.0 million. Another new project, GCWW Facility Backup, is recommended for \$500,000. This project will provide for the installation of backup power and portable pumps at numerous critical locations around the GCWW distribution system beginning in 2010. The total estimated cost for this project through 2014 is \$1.1 million.

Significant reductions to the 2010 Approved Capital Budget include reducing the Kemper Road Tank project by \$2.0 million and eliminating funding for the Enterprise Asset Management System project and the Backup Power Generator – Eden Park project, both of which were included in the 2010 Approved Capital Budget for \$2.0 million each. These reductions represent funding that has been delayed to future years in the Capital Improvement Program.

CONSOLIDATED PLAN

The Consolidated Plan is a five-year plan for the period from 2010 to 2014 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2010 Recommended Consolidated Plan Budget Update is the Action Plan component of the five-year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

Table VIII - Recommended 2010 Consolidated Plan Budget Update

(\$ in Millions)	2009 Approved	2009 Approved- Reconciliation	2010 Approved	2010 Recommended
CDBG	\$15.2	\$15.1	\$15.2	\$14.7
HOME	\$4.1	\$4.1	\$4.1	\$4.4
ESG	\$0.6	\$0.6	\$0.6	\$0.6
HOPWA	\$0.6	\$0.6	\$0.6	\$0.6
Consolidated Plan Budget Total	\$20.4	\$20.3	\$20.4	\$20.4

The 2010 Recommended Consolidated Plan Budget Update is consistent with the goals and objectives in the 2010-2014 Consolidated Plan. The focus continues on projects and programs to eliminate slum and blighting conditions in targeted areas based on directives from the Mayor and the City Council. Programs working to eliminate blight include Hazard Abatement, continuation of the Compliance Assistance Repair for the Elderly (CARE) that began under the CDBG-Recovery grant in 2009, and additional funding for Concentrated Code Enforcement. All programs work in coordination with various Recovery Act programs and other resources the City has received.

Recommended Consolidated Plan Highlights

1. \$14.7 million in Community Development Block Grant (CDBG) Funding - The 2010 Recommended CDBG Budget totals \$14,742,722 based on \$13,007,722 in entitlement grant (2010 estimated grant), \$1,700,000 in program income, and \$35,000 in operating savings. The actual 2009 grant amount was \$13,007,722, an increase of \$152,002 from the 2008 CDBG Grant. The 2010 Budget Update assumes no change in the grant level for CDBG.

In 2010, the recommended budget includes \$4.2 million for housing programs, \$4.4 million for economic development programs, \$2.8 million for quality of life programs, and \$3.4 million for Planning and Administration. Many programs received continuation level funding. The 2010 Recommended CDBG Budget Update includes the following changes from the 2010 Approved Budget.

- The Compliance Assistance Repair for the Elderly (CARE) Program was originally approved as part of the CDBG-Recovery grant. This program is funded at \$200,000 in the 2010 Recommended CDBG budget. Funding is diverted from the Hazard Abatement Program to fund this program.
- A total of \$813,000 is diverted from the CDBG portion of the Neighborhood Business District Improvement Program to the Avondale/Burnet NBD Improvements project. This shift is the result of the Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258). In that motion, \$813,000 in Anthem Stock Sales resources was removed from the existing Avondale/Burnet NBD Improvements capital improvement project account to help balance the 2009 General Fund Operating Budget. The motion directed the Administration to replace these resources in the 2010 Budget Update. The recommended 2010 General Capital Budget Update includes \$813,000 for the NBD Public Improvements project to replace the resources diverted in the CDBG Budget.
- Increase of \$125,000 in the Strategic Program for Urban Redevelopment (SPUR) compared to 2010 Approved Budget. Brownfield activities are expected to increase as a result of work in the SPUR districts as well as GO Cincinnati areas. These areas represent investment in economic development.

- Increase of \$50,000 in the Concentrated Code Enforcement program from the 2010 Approved Budget as a result of increased enforcement activities.
- Increase of \$465,000 from the 2010 Approved Budget for the Lead Hazard Testing Program. This will allow the Health Department to continue its increased level of staff devoted to this program. Resources were diverted from the Cincycare Phase One Pilot Program to support this increase.
- The funding remaining in the 2009 Cincycare Phase One Pilot Program CDBG project for this program will support activities through the end of 2010.

Overall the City's Planning and Administrative costs decreased by \$116,750, or 3.3%, from the 2010 Approved Budget due to the decrease in total CDBG resources.

2. \$4.4 million in HOME Investment Trust Fund resources. The 2010 Recommended HOME Budget Update totals \$4,438,952 based on \$4,238,952 in entitlement grant (2010 estimated grant), and \$200,000 in program income. The actual 2009 grant amount was \$4,238,952.

- The Strategic Housing Initiatives Program funded with \$600,000 in HOME resources; this program was not funded in the 2010 Approved Budget. Funding was diverted from the Homeowner Rehab Loan and Lead Abatement Program.
- The Homeowner Rehab Loan and Lead Abatement Program is not recommended for funding. Originally \$1,200,000 was approved in 2010 budget. The Department of Community Development is still working on a new model for this program. Resources were diverted to the Strategic Housing Initiatives Program and the Homeless to Homes – Transitional Housing project.
- Increase of \$132,387 for the Rental Rehabilitation Program compared to the 2010 Approved Budget.
- The Homeless to Homes – Transitional Housing project was added and funded for a total of \$800,000. This project will fund new permanent supportive housing and transitional housing projects in accordance with the plan outlined in the Homeless-to-Homes report. Funding from the Homeowner Rehab Loan and Lead Abatement Program was diverted to support this project.
- The City funded a Tenant Based Rental Assistance Program in mid-2008 with prior-year HOME funding that will provide rental resources for this activity until 2011.

3. \$584,238 in Emergency Shelter Grant (ESG) Funding. Recommended 2010 funding for ESG projects is based on the recommendations provided by the Continuum of Care process. The 2010 Recommended ESG Budget totals \$584,238, which is a \$24,238 increase from the 2009 Approved Budget.

4. \$629,147 in Housing Opportunities for Persons with AIDS (HOPWA) Funding. The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. The HOPWA Advisory Committee makes project funding recommendations. The 2010 Recommended HOPWA budget totals \$629,147, which is a \$79,147 increase over the 2009 Approved Budget. This increase is in part due to receiving a higher grant level than projected in 2009 and carrying over \$45,023 in prior-year unallocated resources in 2010; \$9,101 in prior-year resources remains and will be carried over to 2011.

Developing the Consolidated Plan Budget

The City offers many opportunities for citizen input and participation in budget development. Historically the City has had a Community Development Advisory Board (CDAB), which evaluated program requests and made recommendations in coordinating City programs with service providers. Additionally the Human Services Advisory Committee (HSAC) reviewed requests for human services and human service facility renovations. City Council and the Administration have been working to revise this process throughout 2009. An interim combined HSAC/CDAB board was in existence in 2009. The Administration provided this board with the 2010 Requested Budget and an opportunity to comment on the Requested Budget. No formal review process by this interim HSAC/CDAB board took place.

Funding requests for neighborhood business district improvements are reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for homeless services are reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs are reviewed by the HOPWA Advisory Committee.

Public notice of the Public Hearing for all HUD funded programs has run in several publications including a paid advertisement in the September 11, 2009, Cincinnati Enquirer. Notice was mailed or e-mailed to the 52 Community Councils on September 16, 2009 and run in the City Bulletin on September 22, 2009, as well. Elements of the 2010-2014 Consolidated Plan and the 2010 Requested Budget have been posted on the City's web site since September 15, 2009. The City held a public hearing on September 24, 2009, to receive public comments on the 2010-2014 Consolidated Plan and the 2010 Consolidated Plan Requested Budget. This hearing was aired on CitiCable. Printed copies of the 2010-2014 Consolidated Plan and the 2010 Requested Budget were made available at this meeting and at the Office of Budget and Evaluation. Comments were made at that meeting and additional ones have been received since then. All comments are being considered and a response provided.

Table IX - 2010 Consolidated Plan Budget by Objectives and Major Expenditures.
Major Expenditures by Category

Major Expenditure Category	2010 Recommended				
	CDBG	HOME	ESG	HOPWA	TOTAL
Housing Objectives					
Homeownership Housing Development Total	\$3,425,000	\$765,000	\$0	\$0	\$4,190,000
Rental Housing Development Total	\$150,000	\$1,753,357	\$0	\$0	\$1,903,357
Homeownership Supportive Services Total	\$0	\$276,700	\$0	\$0	\$276,700
Renters Supportive Services Total	\$402,000	\$0	\$0	\$0	\$402,000
Fair Housing Total	\$214,500	\$0	\$0	\$0	\$214,500
TOTAL HOUSING DEVELOPMENT	\$4,191,500	\$2,795,057	\$0	\$0	\$6,986,557
Economic Development					
Commercial and Industrial Development Total	\$1,075,000	\$0	\$0	\$0	\$1,075,000
Industrial Site Redevelopment/SPUR Total	\$625,000	\$0	\$0	\$0	\$625,000
Business Development Opportunities Total	\$1,423,000	\$200,000	\$0	\$0	\$1,623,000
Job Training and Placement Total	\$1,250,000	\$200,000	\$0	\$0	\$1,450,000
TOTAL ECONOMIC DEVELOPMENT	\$4,373,000	\$400,000	\$0	\$0	\$4,773,000
Quality of Life					
Slum & Blight Elimination Total	\$2,777,202	\$0	\$0	\$0	\$2,777,202
Health Services	\$0	\$0	\$0	\$0	\$0
Services & Facility Improvements Total	\$0	\$0	\$0	\$0	\$0
Citizen Safety Total	\$0	\$0	\$0	\$0	\$0
TOTAL QUALITY OF LIFE	\$2,777,202	\$0	\$0	\$0	\$2,777,202
Homeless Housing					
Homeless Shelters & Transitional Housing Support					
Homeless Shelters & Transitional Housing Total	\$0	\$800,000	\$555,000	\$0	\$1,355,000
TOTAL HOMELESS HOUSING	\$0	\$800,000	\$555,000	\$0	\$1,355,000
Special Populations Housing					
Operating Support for HIV/AIDS Housing Total	\$0	\$0	\$0	\$124,132	\$124,132
Supportive Services for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$304,653	\$304,653
Housing Assistance for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$181,215	\$181,215
TOTAL SPECIAL POPULATIONS HOUSING	\$0	\$0	\$0	\$610,000	\$610,000
Planning, Administration & Debt Service					
Operating Budgets	\$2,870,530	\$443,895	\$29,238	\$19,147	\$3,362,810
Section 108 Debt Service	\$530,490	\$0	\$0	\$0	\$530,490
TOTAL PLANNING, ADMIN. & DEBT SERVICE	\$3,401,020	\$443,895	\$29,238	\$19,147	\$3,893,300
TOTAL	\$14,742,722	\$4,438,952	\$584,238	\$629,147	\$20,395,059

TAXES & FEE CHANGES

The property tax rate is set at 4.46 mills in 2010, a reduction from the 2009 level of 4.53 mills. This is consistent with the City Council policy to roll back the property tax millage to maintain property tax revenues at the 2001 level. No other tax changes are included.

The Department of Public Services' budget includes new fees in 2010 for solid waste collection services and special collection services (yard waste and white goods). The solid waste fee would be \$10.00 per household and \$11.50 per business per month (to be collected quarterly) and is expected to generate \$6.7 million in 2010, with a full year generating \$13.1 million. The special collection fee would be \$1.06 per household per month (to be collected quarterly) and would generate \$676,000 in 2010, with a full year generating \$1.3 million. These new fees for collection services would be effective April 1, 2010. Table X shows a comparison of the proposed rates with the equivalent monthly rates of surrounding communities.

Table X – Comparison to Regional Solid Waste Fees

Municipality	Cost Per Single Household	Cost Per Single Household with Multiunit Rates	Cost Per Single Household including Brush and Leaf Fee	Cost Per Single Household with Multiunit Rates including Brush and Leaf Fee
Arlington Heights	\$ 19.00	\$ 19.00	\$ 19.00	\$ 19.00
Forest Park	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00
Deer Park	\$ 13.92	\$ 13.46	\$ 15.58	\$ 15.13
Mason	\$ 13.26	\$ 13.26	\$ 13.26	\$ 13.26
Woodlawn	\$ 13.00	\$ 13.00	\$ 13.00	\$ 13.00
Golf Manor	\$ 12.63	\$ 10.19	\$ 12.63	\$ 10.19
Cincinnati	\$ 10.00	\$ 10.00	\$ 11.06	\$ 11.06
Cheviot	\$ 10.00	\$ 5.58	\$ 10.00	\$ 5.58
Silverton	\$ 8.75	\$ 8.75	\$ 10.50	\$ 10.50

The Police Department's budget includes increases to impound fees in 2010, which are expected to generate additional revenue of \$210,000. The fee increases include a 25% increase in the charge for towing (from \$120 currently to \$150 in 2010) and storage (from \$20 per day to \$25). The Police Department's budget also includes a new Administrative License Suspension (ALS) offender fee of \$100 per vehicle impounded that is expected to generate \$75,000 in new revenue in 2010.

The Department of Planning and Buildings' budget includes changes to multiple inspection/hearing fees in 2010. Fees for Planned Development Reviews would be changed from a single fee of \$1,000 to a \$2,000 fee for concept plan reviews and \$1,000 for final plan reviews. Subdivision Improvement Plan Review fees will also change from a flat fee of \$100 per plan to a fee of \$300 per lot included in a plan. The new fee structures for Planned Development Reviews and Subdivision Improvement Plan Reviews are expected to generate \$10,000 each (\$20,000 total) in new revenue in 2010.

The Department of Planning and Buildings' budget also includes a new fee of \$300 for hearings before the Historic Conservation Board. This mirrors the same fee currently paid for similar hearings in non-historic districts of the City and is expected to generate \$4,000 in 2010. New fees are also included for professional services. Work on mapping and data requests will be charged at an hourly rate of \$100 (an average request requires two hours to complete), and a deed review and stamping fee will be charged a flat rate of \$100 per deed. New revenue from mapping and data requests is expected to generate \$30,000 in 2010, while revenue from the deed review and stamping fee is expected to be \$7,000.

The Department of Planning and Buildings' budget includes two "penalty" fees as well. A new late fee of \$50 for the Contractor Registration program will be charged for all registration renewals delinquent longer than 30 days. The Department is also increasing the re-inspection fee charged for repeat inspections (due to incorrect or incomplete work found during a first inspection) from \$100 to \$200, as well as reducing the number of "free" re-inspections allowed before the fee is assessed from two to one. These fees are expected to not only generate new revenue totaling \$27,000; it is also anticipated that they will decrease the overall amount of staff time spent on these activities by increasing compliance with policies and improving the quality of inspected work.

Finally, the Department of Planning and Buildings' budget also includes an agreement with the Hamilton County Community Action Agency to perform home weatherization inspections as part of the American Recovery and Reinvestment Act. This agreement was approved by the Administration and implemented in 2009. These inspections should lead to greater energy efficiency in homes throughout the City as well as generating \$132,000 in revenue.

The Greater Cincinnati Water Works' budget includes a 3.0% rate increase for 2010 which would result in additional revenue of \$2,874,000. The revenue from this rate increase is needed to cover continued investment in the infrastructure of the utility; debt service; investment in solar energy alternatives; and construction of an ultraviolet disinfection facility.

The Metropolitan Sewer District budget includes an 11% rate increase for 2010, which would result in additional revenue of \$14,950,000. The District is planning to present the rate increase for the Hamilton County Board of Commissioners' approval in December 2009. This rate increase is primarily needed for the implementation of the capital requirements outlined in the Wet Weather Improvement Program. The rate study completed by Black & Veatch on August 10, 2007 recommends this rate increase.

SUPPLEMENTAL TABLES

Tables containing budgetary data on the City Manager's Recommended 2010 All Funds Budget Update follow this Addendum.



Operating Budgets by Fund - Update

Fund	Fund Name	2009 Approved Budget	2010 Approved Budget	2010 Recommended Update	Change 2009 to 2010 Update
050	General Fund	370,434,400	375,594,980	353,514,270	(16,920,130)
101	Water Works	113,762,980	118,959,680	114,261,290	498,310
102	Parking Facilities	7,581,250	7,785,250	8,120,000	538,750
103	Convention Center	6,607,170	7,340,810	7,254,810	647,640
104	General Aviation	1,770,520	1,815,220	1,873,560	103,040
105	Municipal Golf	6,397,060	6,571,160	6,386,810	(10,250)
107	Stormwater Management	8,722,900	8,356,670	8,926,170	203,270
151	Bond Retirement	78,050,660	65,905,390	69,338,670	(8,711,990)
301	Street Construction	11,067,180	10,096,380	10,447,480	(619,700)
302	Income Tax-Infrastructure	16,517,920	16,989,760	15,909,000	(608,920)
303	Parking Meter	1,278,700	1,328,770	1,319,680	40,980
304	Community Dev Block Grant	3,583,460	3,678,290	3,394,710	(188,750)
306	Motor Vehicle License Tax	2,820,470	2,898,570	2,708,870	(111,600)
318	Sawyer Point	924,700	944,540	928,060	3,360
323	Recreation Special Activities	3,245,470	3,283,720	3,218,990	(26,480)
395	Health Services	3,482,930	3,575,810	4,638,450	1,155,520
424	Cable Communications	3,108,320	3,120,440	3,124,780	16,460
701	Metropolitan Sewer District	189,770,560	200,910,880	196,753,630	6,983,070
759	Income Tax Transit	47,225,930	47,750,580	41,096,010	(6,129,920)
PRINCIPAL RESTRICTED		\$505,918,180	\$511,311,920	\$499,700,970	(\$6,217,210)
OTHER RESTRICTED		\$21,117,820	\$21,664,140	\$28,161,890	\$7,044,070
RESTRICTED FUNDS TOTAL		\$527,036,000	\$532,976,060	\$527,862,860	\$826,860
TOTAL ALL FUNDS		\$897,470,400	\$908,571,040	\$881,377,130	(\$16,093,270)



All Funds Operating Budget Summary - Update

Agency/Account	2009 Approved Budget	2010 Approved Budget	2010 Recommended Update	Change 2009 to 2010 Update	Change 2009 to 2010 Update
City Council	1,453,560	1,384,430	1,515,840	62,280	4.3%
Office of the Mayor	468,560	446,990	492,250	23,690	5.1%
Clerk of Council	662,180	648,930	602,850	(59,330)	-9.0%
City Manager	7,254,190	8,005,600	7,039,470	(214,720)	-3.0%
Citizen Complaint & Int. Audit	468,870	459,590	791,830	322,960	68.9%
Community Development	7,487,010	7,375,960	5,687,040	(1,799,970)	-24.0%
Duke Energy Center	6,307,170	7,040,810	6,899,060	591,890	9.4%
Parking Facilities	6,327,910	6,495,070	6,824,490	496,580	7.8%
Finance	8,149,470	8,108,320	7,328,970	(820,500)	-10.1%
Fire	73,445,460	72,549,460	67,754,020	(5,691,440)	-7.7%
Health	31,831,580	31,702,840	32,355,410	523,830	1.6%
Human Resources	1,936,910	1,906,310	1,756,530	(180,380)	-9.3%
Law	4,788,190	4,710,470	4,295,890	(492,300)	-10.3%
Parks	9,647,130	9,619,930	8,976,370	(670,760)	-7.0%
Planning & Buildings	5,053,910	4,864,310	4,692,610	(361,300)	-7.1%
Police	103,887,700	107,952,490	104,427,940	540,240	0.5%
Public Services	36,191,370	34,475,670	34,162,750	(2,028,620)	-5.6%
Recreation	25,653,000	25,429,770	24,395,250	(1,257,750)	-4.9%
Regional Computer Center	10,841,980	10,892,080	14,416,040	3,574,060	33.0%
Sewers	107,399,050	109,582,470	105,947,910	(1,451,140)	-1.4%
SORTA	46,491,440	46,994,730	40,391,660	(6,099,780)	-13.1%
Transportation and Eng.	10,393,350	10,511,050	9,933,820	(459,530)	-4.4%
Water Works	65,752,730	67,759,160	63,428,470	(2,324,260)	-3.5%
TOTAL ALL DEPARTMENTS	\$571,892,720	\$578,916,440	\$554,116,470	(\$17,776,250)	-3.1%
Debt Service	185,730,000	184,304,660	186,364,530	634,530	0.3%
Employee Benefits	118,161,150	122,249,000	122,230,690	4,069,540	3.4%
Cincinnati Public Schools	5,000,000	5,000,000	2,500,000	(2,500,000)	-50.0%
General Fund Overhead	6,968,910	7,171,010	7,508,850	539,940	7.7%
Non Departmental Accounts	6,567,620	7,779,930	7,306,590	738,970	11.3%
Reserve for Contingencies	3,150,000	3,150,000	1,350,000	(1,800,000)	-57.1%
TOTAL NON-DEPARTMENTAL	\$325,577,680	\$329,654,600	\$327,260,660	\$1,682,980	0.5%
GRAND TOTAL	\$897,470,400	\$908,571,040	\$881,377,130	(\$16,093,270)	-1.8%

All Funds Capital Budget Summary - Update

Department	2009 Approved Budget	2010 Approved Budget	2010 Recommended Update	\$ Change 2009 to 2010 Update	% Change 2009 to 2010 Update
City Manager	\$1,135,700	\$1,428,400	\$2,293,400	\$1,157,700	101.9%
Community Development	5,398,400	5,606,800	6,035,300	\$636,900	11.8%
Enterprise Services	610,000	986,800	1,316,000	\$706,000	115.7%
Finance	97,900	77,700	152,700	\$54,800	56.0%
Fire	422,600	2,821,800	2,821,800	\$2,399,200	567.7%
Health	340,200	339,500	339,500	(\$700)	-0.2%
Human Resources	1,160,000	0	0	(\$1,160,000)	-100.0%
Parks	6,159,500	7,153,000	7,053,000	\$893,500	14.5%
Planning & Buildings	775,000	650,000	549,000	(\$226,000)	-29.2%
Police	2,901,500	0	0	(\$2,901,500)	-100.0%
Public Services	12,031,800	10,958,500	10,830,700	(\$1,201,100)	-10.0%
Recreation	4,793,500	6,285,700	6,285,700	\$1,492,200	31.1%
Regional Computer Center	1,191,400	2,206,600	1,306,600	\$115,200	9.7%
Sewers	238,104,500	138,692,100	140,621,800	(\$97,482,700)	-40.9%
Transportation & Engineering	27,801,000	26,773,700	26,725,300	(\$1,075,700)	-3.9%
Water Works	53,324,000	62,720,000	57,166,000	\$3,842,000	7.2%
TOTAL ALL DEPARTMENTS	\$356,247,000	\$266,700,600	\$263,496,800	(\$92,750,200)	-26.0%

Consolidated Plan Budget Summary - Update

	2009 Approved	2010 Approved	2010 Recommended	\$ Change 2009 Approved to 2010 Update	% Change 2009 Approved to 2010 Update
Community Development	\$14,683,750	\$14,708,720	\$14,565,079	-\$118,671	-0.8%
Finance - Income Tax	\$8,000	\$8,000	\$8,000	\$0	0.0%
Law	\$160,000	\$160,000	\$160,000	\$0	0.0%
Public Services	\$585,000	\$585,000	\$585,000	\$0	0.0%
Health	\$1,218,680	\$1,218,680	\$1,083,680	-\$135,000	-11.1%
Parks	\$100,000	\$100,000	\$100,000	\$0	0.0%
TOTAL DEPARTMENTS	\$16,755,430	\$16,780,400	\$16,501,759	-\$253,671	-1.5%
General Administration and Planning	\$3,497,470	\$3,448,220	\$3,362,810	-\$134,660	-3.9%
Section 108 Debt Service	530,490	530,490	530,490	\$0	0.0%
GRAND TOTAL	\$20,783,390	\$20,759,110	\$20,395,059	-\$388,331	-1.9%



Staffing Plan - Update

	General Fund			Other Funds			All Funds		
	2008	2009	2010	2008	2009	2010	2008	2009	2010
City Council	27.00	27.00	27.00				27.00	27.00	27.00
Office of the Mayor	8.00	8.00	8.00				8.00	8.00	8.00
Clerk of Council	7.00	7.00	7.00				7.00	7.00	7.00
City Manager	33.00	37.00	37.00	7.00	10.00	10.00	40.00	47.00	47.00
Citizen Complaint & Int. Audit	8.00	7.10	11.10				8.00	7.10	11.10
Community Development	47.00	52.00	51.50	21.00	21.00	19.00	68.00	73.00	70.50
Duke Energy Center									
Parking Facilities				55.00	54.00	53.50	55.00	54.00	53.50
Finance	87.75	85.25	74.75	47.00	43.00	46.00	134.75	128.25	120.75
Fire	890.00	888.00	818.00				890.00	888.00	818.00
Health	301.80	301.70	267.20	182.20	179.00	185.20	484.00	480.70	452.40
Human Resources	23.10	25.10	22.10	3.00	3.00	3.00	26.10	28.10	25.10
Law	65.20	70.20	59.20	9.00	9.00	8.00	74.20	79.20	67.20
Parks	92.30	87.30	83.45	66.40	72.40	59.10	158.70	159.70	142.55
Planning & Buildings	71.00	71.00	65.00	6.00	6.00	6.00	77.00	77.00	71.00
Police	1,430.50	1,429.50	1,318.00				1,430.50	1,429.50	1,318.00
Public Services	237.00	211.00	173.50	334.75	334.75	299.00	571.75	545.75	472.50
Recreation	326.55	324.55	255.76	107.70	107.70	105.90	434.25	432.25	361.66
Regional Computer Center	1.00	1.00	28.00	111.00	113.00	73.00	112.00	114.00	101.00
Sewers				730.00	750.00	750.00	730.00	750.00	750.00
Transportation and Eng.	79.00	80.00	73.00	106.00	106.00	103.00	185.00	186.00	176.00
Water Works				629.81	625.81	617.32	629.81	625.81	617.32
TOTAL	3,735.20	3,712.70	3,379.56	2,415.86	2,434.66	2,338.02	6,151.06	6,147.36	5,717.58
Police Sworn	1,135.00	1,135.00	1,023.00				1,135.00	1,135.00	1,023.00
Fire Sworn	841.00	841.00	794.00				841.00	841.00	794.00
Non-Sworn	1,759.20	1,736.70	1,562.56	2,415.86	2,434.66	2,338.02	4,175.06	4,171.36	3,900.58

General Fund Budget 2010 Continuation Budget / 2010 Budget Update Comparison

	2010 Continuation Budget	2010 Recommended Budget Update	Reductions Made in 2009	New or Revised 2010 Reductions	Total Increase / (Decrease)	% Change 2010 Cont. to 2010 Rec.
Police	\$ 112,583,140	\$ 101,434,960	\$ (3,032,720)	\$ (8,115,460)	\$ (11,148,180)	-9.9%
Fire	\$ 76,533,450	\$ 67,815,640	\$ (3,441,440)	\$ (5,276,370)	\$ (8,717,810)	-11.4%
Public Safety Sub-Total	\$ 189,116,590	\$ 169,250,600	\$ (6,474,160)	\$ (13,391,830)	\$ (19,865,990)	-10.5%
Public Services	\$ 21,385,920	\$ 18,853,880	\$ (951,930)	\$ (1,580,110)	\$ (2,532,040)	-11.8%
Health	\$ 19,511,970	\$ 17,023,290	\$ (175,080)	\$ (2,313,600)	\$ (2,488,680)	-12.8%
Recreation	\$ 15,956,810	\$ 14,318,170	\$ (38,930)	\$ (1,599,710)	\$ (1,638,640)	-10.3%
Community Development	\$ 7,272,060	\$ 4,799,160	\$ (57,690)	\$ (2,415,210)	\$ (2,472,900)	-34.0%
Finance	\$ 5,678,280	\$ 4,759,650	\$ (218,000)	\$ (700,630)	\$ (918,630)	-16.2%
Regional Computer Center	\$ 5,454,380	\$ 5,617,920	\$ (629,070)	\$ 792,610	\$ 163,540	3.0%
Parks	\$ 4,890,400	\$ 3,948,150	\$ (281,230)	\$ (661,020)	\$ (942,250)	-19.3%
Planning & Buildings	\$ 4,605,940	\$ 4,302,510	\$ (462,660)	\$ 159,230	\$ (303,430)	-6.6%
Law	\$ 4,596,600	\$ 3,930,830	\$ (214,290)	\$ (451,480)	\$ (665,770)	-14.5%
Transportation & Engineering	\$ 3,555,790	\$ 3,189,820	\$ (253,070)	\$ (112,900)	\$ (365,970)	-10.3%
Environmental Quality	\$ 2,912,130	\$ 2,455,700	\$ (32,020)	\$ (424,410)	\$ (456,430)	-15.7%
City Manager's Office	\$ 2,297,580	\$ 2,091,720	\$ (35,600)	\$ (170,260)	\$ (205,860)	-9.0%
Human Resources	\$ 1,799,330	\$ 1,585,820	\$ (38,780)	\$ (174,730)	\$ (213,510)	-11.9%
City Council	\$ 1,501,980	\$ 1,515,840	\$ -	\$ 13,860	\$ 13,860	0.9%
Budget & Evaluation	\$ 842,740	\$ 727,970	\$ (42,600)	\$ (72,170)	\$ (114,770)	-13.6%
Clerk of Council	\$ 676,820	\$ 602,850	\$ -	\$ (73,970)	\$ (73,970)	-10.9%
Office of the Mayor	\$ 487,360	\$ 492,250	\$ -	\$ 4,890	\$ 4,890	1.0%
Citizen Complaint Authority	\$ 484,510	\$ 772,110	\$ (80,530)	\$ 368,130	\$ 287,600	59.4%
Economic Development	\$ 396,440	\$ 351,990	\$ (16,640)	\$ (27,810)	\$ (44,450)	-11.2%
Non-Public Safety Sub-Total	\$ 104,307,040	\$ 91,339,630	\$ (3,528,120)	\$ (9,439,290)	\$ (12,967,410)	-12.4%
Total Departmental Budgets	\$ 293,423,630	\$ 260,590,230	\$(10,002,280)	\$ (22,831,120)	\$ (32,833,400)	-11.2%
Employee Benefits Sub-Total	\$ 86,426,500	\$ 83,329,040	\$ -	\$ (3,097,460)	\$ (3,097,460)	-3.6%
Non-Departmental Sub-Total	\$ 14,293,720	\$ 9,595,000	\$ -	\$ (4,698,720)	\$ (4,698,720)	-32.9%
Total General Fund Budget	\$ 394,143,850	\$ 353,514,270	\$(10,002,280)	\$ (30,627,300)	\$ (40,629,580)	-10.3%

2010 General Fund Gap Plan

2010 Estimated Revenues	\$	332,688,950
Continuation Budget Less Est. 2009 Cuts	\$	384,141,590
Gap	\$	(51,452,640)
Specific 2010 Department Reductions	\$	22,831,120
Police Visibility Overtime Reduction	\$	1,800,000
School Board Payment Deferment	\$	2,500,000
Misc. Employee Benefits Savings	\$	3,097,460
Misc. Non-Dept Savings	\$	398,720
Total Reductions	\$	30,627,300
Estimated Expenditure Savings	\$	1,767,570
Solid Waste Fee	\$	6,700,000
Special Collections Fee	\$	676,000
Miscellaneous Fees/Fines	\$	1,417,000
Revenue Impact from Program Reductions	\$	(260,000)
Total Revenue Enhancements	\$	8,533,000
Neighborhood Housing Development Fund	\$	2,000,000
Anthem/General Fund in Capital Projects	\$	667,500
Special Events Fund	\$	30,000
Police Comp Time Reserve Transfer	\$	3,700,000
Working Capital Reserve Transfer	\$	4,127,270
Total Transfers	\$	10,524,770
Total Reductions, Revenues and Transfers	\$	51,452,640

Interdepartmental Correspondence

November 23, 2009

TO: Mayor Mark Mallory

FROM: Milton Dohoney, Jr., City Manager *MD*

SUBJECT: **Recommended 2010 Operating Budget Update Report**

I am recommending a balanced 2010 All Funds Operating Budget Update of \$878.0 million for 2010. The 2010 recommendation is a 1.8% decrease from the 2009 Approved Budget.

OPERATING BUDGET

Table I: Recommended 2010 Operating Budget Update

<i>(\$ in Millions)</i>	2009 Approved Budget	2010 Approved Budget	Change From 2009	2010 Recommended Update	Change From 2009
General Fund	\$370.4	\$375.6	1.4%	\$353.5	-4.6%
Restricted Funds ¹	<u>\$523.4</u>	<u>\$529.3</u>	1.1%	<u>\$524.5</u>	0.2%
Total Operating Budget	\$893.8	\$904.9	1.2%	\$878.0	-1.8%

1 Community Development Block Grant funding, which is reported in a separate budget document, is not included in the amounts cited above.

As shown in Table I, the recommended General Fund Operating Budget Update is \$353.5 million for 2010. The 2010 General Fund Operating Budget Update is a \$16.9 million, or 4.6%, decrease from the 2009 Approved Budget. The 2010 Restricted Funds Operating Budget Update is a \$1.1 million, or 0.2%, increase over the 2009 Approved Budget. While the All Funds Operating Budget is balanced for 2010, there are several funds that require reductions to ensure that expenditures remain within resources. These funds include Street Construction, Maintenance & Repair Fund 301; Income Tax-Infrastructure Fund 302; Municipal Motor Vehicle License Tax Fund 306; and Income Tax-Transit Fund 759. All funds are balanced to resources in 2010; however, these funds are structurally imbalanced with expenditures exceeding revenues. More details on the Restricted Funds changes are in the 2010 Restricted Funds Resources and Expenditures section of the Operating Budget Update Document.

Table II: General Fund 2010 Continuation Budget / 2010 Recommended Update Comparison

<i>(\$ in Millions)</i>	2010 Continuation Budget	2010 Recommended Budget Update	Reductions Made in 2009	New or Revised 2010 Reductions	Total Increase / (Decrease)	% Change 2010 Cont. to 2010 Rec.
Public Safety Sub-Total	\$ 189.1	\$ 169.3	\$ (6.5)	\$ (13.4)	\$ (19.9)	-10.5%
Non-Public Safety Sub-Total	\$ 104.3	\$ 91.3	\$ (3.5)	\$ (9.4)	\$ (13.0)	-12.4%
Total Departmental Budgets	\$ 293.4	\$ 260.6	\$ (10.0)	\$ (22.8)	\$ (32.8)	-11.2%
Employee Benefits Sub-Total	\$ 86.4	\$ 83.3	\$ -	\$ (3.1)	\$ (3.1)	-3.6%
Non-Departmental Sub-Total	\$ 14.3	\$ 9.6	\$ -	\$ (4.7)	\$ (4.7)	-32.9%
Total General Fund Operating Budget	\$ 394.1	\$ 353.5	\$ (10.0)	\$ (30.6)	\$ (40.6)	-10.3%

As shown in Table II, in June of 2009, the Administration forecasted the 2010 General Fund continuation budget (a budget to provide the same level of services in 2010 as in 2009 and includes anticipated inflationary increases, assumptions for wage increases, as well as target adjustments). Based on these assumptions the cost to provide this level of service totaled \$394.1 million. Table II also shows that expenditure reductions of \$40.6 million are recommended in 2010 when compared to the 2010 Continuation Budget. Of this \$40.6 million in reductions, \$10 million were initiated in 2009 and carry over into 2010 as savings. The analysis below and throughout the document shows the total reductions between 2009 and 2010 regardless if they were initiated in 2009 or were new in 2010. This decrease is primarily due to:

- \$14.4 million: Service Reductions

Savings related to the reduction of City services will save \$14.4 million in 2010. Reductions include the elimination of special programs within the Police Department; the temporary closure of fire companies; reduction of Community Health Services within the Health Department; reductions to greenspace maintenance, mowing, litter and weed abatement; the reduction of the Neighborhood Right-of-Way program and corner can collection in the Central Business District (CBD); the shortening of the pool season from ten weeks to eight weeks; and the reduction of recreation center programming and hours.

- \$4.1 million: Personnel Reductions Not Tied to Specific Program Reductions

A total of 88.7 full-time equivalents (FTE) will be eliminated between 2009 and 2010, resulting in savings of \$4.1 million in the 2010 General Fund budget. While these personnel reductions are not tied to specific program reductions or eliminations; they have an overall impact on the ability of the government to function effectively.

- \$2.9 million: Public Safety Recruit Class Savings

Neither the Police Department nor Fire Department will have recruit classes in 2010, and the Police Department cancelled the 2009 recruit class. Both the Police and Fire departments closely monitor attrition and the deployment of personnel.

- \$2.8 million: Funding Through Grants

Grant funds will support \$2.8 million of expenditures in 2010. The main example of this is the reimbursement of \$2.7 million for Police Officer salaries from the COPS Hiring Grant. In addition, there are miscellaneous reimbursements for staff time through other American Recovery & Reinvestment Act funds.

- \$2.5 million: Deferral of Payment to Cincinnati Public Schools

The annual \$5.0 million payment to the Cincinnati Public Schools will be reduced to \$2.5 million in 2010 with the \$2.5 million balance being deferred until a later date.

- \$2.2 million: Transfer of Expenditures to Other Funding Sources

The transfer of expenditures to other funding sources will save \$2.2 million in 2010. Examples of the transfers include the reimbursement of \$1.3 million for emergency communications staff and expenses from the 911 Cell Phone Fees Fund 364, and reimbursements of \$0.4 million total from the Stormwater Management Fund 107 and the Metropolitan Sewer District Fund 701.

- \$2.1 million: Decreased Contributions to Outside Entities

This includes a decrease in the Human Service Policy Funding, decrease to the Neighborhood Support Program, elimination of funding for Closing the Health Gap, decrease in funding for the Cincinnati Human Relations Commission (CHRC), elimination of funding for Federally Qualified Health Centers (FQHCs), elimination of the Arts Grants program, reduced funding for the Cincinnati Initiative to Reduce Violence (CIRV), elimination of funding for the Greater Cincinnati Film Commission, elimination of funding for the Poison Control Center, decrease in funding for Keep Cincinnati Beautiful, reduced funding for Neighborhood Gardens, and the elimination of funding for the Mayor's Youth Job Fair.

- \$1.8 million: Elimination of City Services

The elimination of certain City services will save \$1.8 million in 2010. Service eliminations include elimination of the Litter Control Program within the Health Department, elimination of the Nature Education Program in the Parks Department, elimination of the Private Lot Abatement Program within the Public Services Department, the closure of twenty pools, and the elimination of the Day Care Inspection Program within the Health Department.

- \$1.8 million: Elimination of Police Visibility Overtime

Funding for Police Visibility Overtime will be eliminated in 2010, saving \$1.8 million. The Police Department will attempt to deploy its staff in such a way that police visibility is enhanced.

- \$1.5 million: Miscellaneous Non-Personnel Reductions

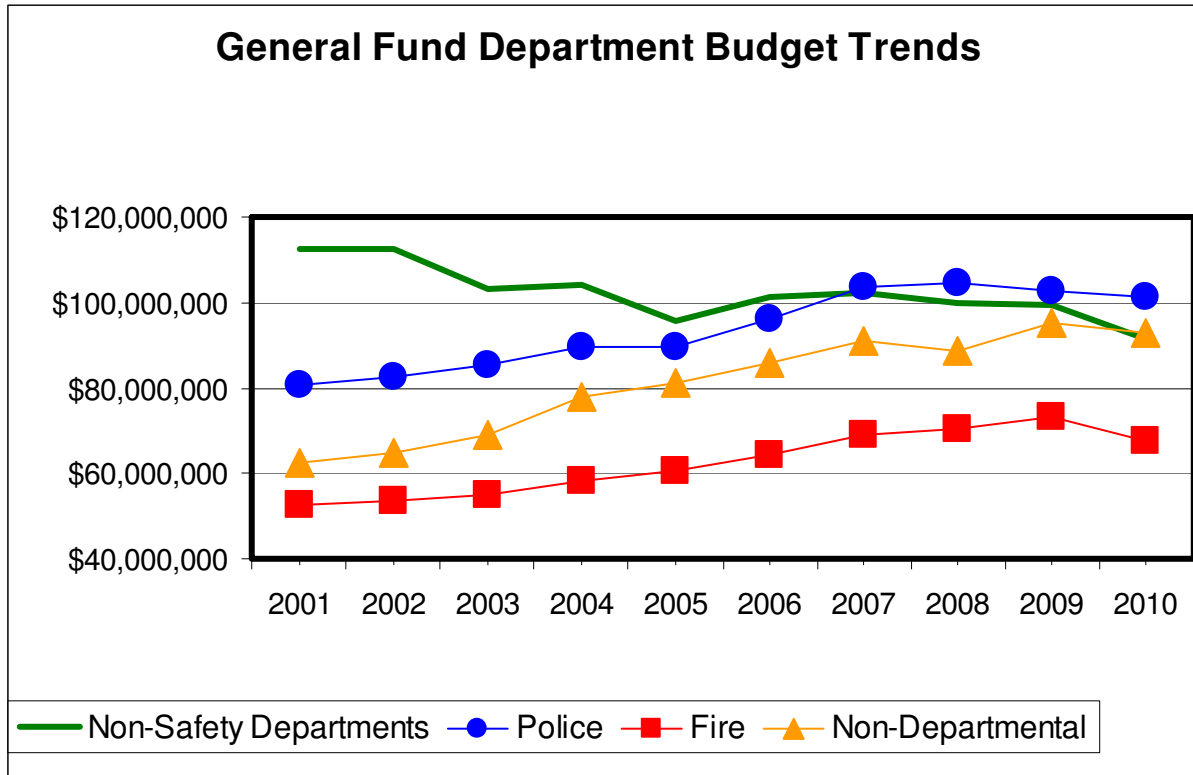
Miscellaneous non-personnel reductions not tied to specific program eliminations or reductions will save \$1.5 million in 2010.

- \$0.8 million: Cost Savings Days for Non-Represented Employees

Non-represented employees will take 10 cost savings days during 2010, which will save \$0.8 million.

The specific decreases previously noted, in addition to a net decrease of \$3.7 million in other personnel and non-personnel areas of the operating budget, including employee benefits, account for the \$40.6 million decrease from the 2010 continuation budget. In 2010, net of reorganizations, each and every department's funding was reduced. On page 65 there is a comparison of each department's continuation budget to the recommended budget.

Graph I: General Fund Department Budget Trends 2001 - 2010



Consistent with the 2010 decrease in public safety and non-public safety full-time equivalents (FTE), Graph I provides a budget history from 2001 through 2010. Note that non-public safety departmental budgets have consistently declined over the entire 10-year trend period, while the Police, Fire, and non-departmental budgets have just started to decline in 2009 and are expected to continue this trend into 2010 because of the severe economic downturn that the City and the nation are facing.

Budget Assumptions

The following summary includes the major assumptions used in developing the Recommended 2010 Budget Update.

1. Salary increases are consistent with existing labor contracts for 2010. Fraternal Order of Police (FOP) and Building Trades are budgeted for a 2% salary increase in 2010. The Cincinnati Organized and Dedicated Employees (CODE) are budgeted for a 3% salary increase in 2010. The existing labor contracts for American Federation of State, County and Municipal Employees (AFSCME) and for Cincinnati Fire Fighters Union Local 48 will expire and are open for renegotiation in 2010. Non-represented employees are budgeted for a 2% increase in 2010 effective in March. Table III lists the budgeted cost-of-living increases for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds) and in All Funds. Please note that while there are funds in the budget for raises, any concessions within each bargaining group will help to reduce the ultimate number of layoffs within each employee bargaining group.

Table III – Salary Increases

Employee Group	General Fund	Non-General Fund	All Funds
Non-Represented	\$ 278,777	\$ 229,468	\$ 508,245
AFSCME	\$ 247,370	\$ 446,590	\$ 693,960
Building Trades	\$ 4,720	\$ 19,770	\$ 24,490
CODE	\$ 358,560	\$ 844,800	\$ 1,203,360
Fire	\$ 683,490	\$ -	\$ 683,490
Police	\$ 1,457,490	\$ 7,180	\$ 1,464,670
Grand Total	\$ 3,030,407	\$ 1,547,808	\$ 4,578,215

2. Merit and step increases are funded pursuant to union contracts. A 2% merit increase for non-represented employees is also budgeted in 2010. Of all full-time City employees, over 90% are represented and less than 10% are non-represented. Table IV lists the budgeted 2010 merit and step increases for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds) and in All Funds.

Table IV – Step/Merit Increases

Employee Group	General Fund	Non-General Fund	All Funds
Non-Represented	\$ 120,996	\$ 129,390	\$ 250,386
AFSCME	\$ 118,142	\$ 170,125	\$ 288,267
CODE	\$ 191,516	\$ 228,576	\$ 420,091
Fire	\$ 19,086	\$ -	\$ 19,086
Police	\$ 175,605	\$ -	\$ 175,605
Grand Total	\$ 625,344	\$ 528,091	\$ 1,153,435

3. Overtime and compensatory time are still eliminated except for emergencies for non-represented staff. Table V lists the budgeted overtime expenses for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds) and in All Funds.

Table V – Budgeted Overtime

Employee Group	General Fund	Non-General Fund	All Funds
Non-Represented	\$ -	\$ 2,030	\$ 2,030
AFSCME	\$ 1,205,140	\$ 3,785,120	\$ 4,990,260
Building Trades	\$ 3,040	\$ 20,250	\$ 23,290
CODE	\$ 23,520	\$ 73,190	\$ 96,710
Fire	\$ 1,172,920	\$ -	\$ 1,172,920
Police	\$ 7,640,070	\$ -	\$ 7,640,070
Grand Total	\$ 10,044,690	\$ 3,880,590	\$ 13,925,280

4. The Mayor and Members of City Council have not voted for a raise; therefore, the recommended budget includes a 0% increase for the Mayor and City Council.
5. The City’s pension system is funded at a 17% employer contribution rate. This is the same as 2009, and is also consistent with a City Council approved Ordinance #0417-2008, which indicated the City’s intent to provide employer funding to the Cincinnati Retirement System at a rate of not less than 17%. The budget also provides for the employer’s share of

participants in Ohio Public Employees Retirement System at 14%, Ohio Police Pension at 19.5%, and the Ohio Fire Pension at 24%.

6. All City employees have transitioned to the “80/20 Plan” for healthcare. Under the “80/20 Plan,” the employee’s share of the total cost of healthcare is approximately 25% depending on the healthcare usage of the employee. Due to rising healthcare costs, the employer healthcare portion is anticipated to increase by 9.8% in 2010 and the employee’s premium share to increase by approximately 6.3%.
7. There are no significant changes to the ratio of supervisors to employees in the Recommended Budget. Table VI lists all the current supervisors within non-represented and CODE employee groups, regardless of funding source. In the General Fund, there 243 employees who supervise other employees. In the General Fund, the supervisor-to-employee ratio is 1 supervisor to 5.6 employees; however, this ratio doesn’t include supervising contractors which would increase the ratio. Lastly, most supervisors are working supervisors with their own work product. (e.g. a Principal Engineer who supervises other engineers as well as manages his/her own projects like Waldvogel Viaduct)

Table VI – Supervisor to Employee Ratio

Department	CODE & Non-Rep Total	Supervise?		# of Employees Supervised	Ratio of Supervisor to Employees
		No	Yes		
Citizen Complaint Authority	5	2	3	7	2.33
City Manager Department	43	26	17	62	3.65
Community Development	43	32	11	69	6.27
Finance	82	53	29	113	3.90
Fire	19	9	10	38	3.80
Health	139	72	67	426	6.36
Human Resources	18	14	4	21	5.25
Law	66	58	8	70	8.75
Parking	6	2	4	11	2.75
Parks	35	14	21	120	5.71
Planning	34	24	10	67	6.70
Police	38	21	17	116	6.82
Public Services	70	20	50	451	9.02
Recreation	67	9	58	275	4.74
Regional Computer Center	84	62	22	96	4.36
Sewers	250	132	118	626	5.31
Transportation & Engineering	96	52	44	198	4.50
Water Works	196	78	118	612	5.19
Grand Total	1,291	680	611	3,378	5.30

8. Non-local travel and training expenditures have been reduced in the General Fund and All Funds in the 2010 Recommended Budget Update. For 2010, non-local travel and training budgets in the General Fund represents 34% of the 2002 General Fund budget levels. Table VII summarizes the budget changes for training and non-local travel in the General Fund and in All Funds. Much of the training and travel recommended is for certification and

professional needs, or to allow for economic development opportunities. The City Manager’s Office will carefully review travel requests.

Table VII – Training and Non-Local Travel Comparison

	2009 Approved*	2010 Recomm.	\$ Decrease	%Decrease
Training General Fund	\$ 324,620	\$ 234,840	\$ (89,780)	-27.7%
Traning Non-General Fund	\$ 1,148,430	\$ 1,012,270	\$ (136,160)	-11.9%
Training All Funds:	\$ 1,473,050	\$ 1,247,110	\$ (225,940)	-15.3%
Non-Local Travel General Fund	\$ 153,580	\$ 101,660	\$ (51,920)	-33.8%
Non-Local Travel Non-General Fund	\$ 622,080	\$ 607,200	\$ (14,880)	-2.4%
Non-Local Travel All Funds:	\$ 775,660	\$ 708,860	\$ (66,800)	-8.6%

*The 2009 Approved amount was restated based on the RCC Funding Model Realignment.

9. Car Allowances and take home car privileges are funded in the budget; however an Administrative review has resulted in at least two vehicles being turned in. The Administration is also reviewing the Take Home Vehicle Policy to determine if there should be any changes. Car Allowances are part of the compensation package offered to recruit individuals into these executive level positions.
10. Fuel costs are budgeted at \$2.70 per gallon, and the budget for energy costs will increase by 2.0%. There is no inflationary increase budgeted for natural gas in 2010. The Administration is still exploring fuel hedging as a tool to help with level budgeting; however, fuel hedging is not a method to save long term since ultimately the City will pay for variances in the fuel price.
11. Snow removal and winter operations will still be focused toward the goal to treat all City streets within 24 hours of a snow event; however, with the staffing reductions in Public Services this will be extremely difficult to accomplish. The 2010 granular salt contract cost is \$62.01 per ton, which is a 50.2% decrease from the 2009 amount of \$124.57 per ton. In addition, the City has invested in beet juice, which adheres to road surfaces longer and can reduce the need for repeated treatment trips over the same roadway.
12. The budgeted Human Services funding is reduced from \$2.625 million in 2009 to \$2.0 million in 2010, which represents 0.6% of the 2010 estimated General Fund revenue of \$341.6 million. Funding allocations for 2010 have not been determined pending Council direction.
13. There is no arts funding budgeted in 2010.
14. The 2010 Recommended Budget Update includes funds for the following heritage events:

<u>Event</u>	<u>Event Cost Share</u>
Black Family Reunion	10%
Opening Day Parade	10%
St. Patrick’s Day Parade	10%
Juneteenth	10%

City Council approved and filed Doc#200701075 on February 28, 2008 establishing a list of four heritage events that would be entitled to receive a subsidy of 90% of the cost of City Services. Those events receiving City funding are required to utilize City personnel for event services. Sanitation and trash pickup services are required to be provided by outside firms. Events not on the list will have to pay for 100% of all City service costs. Special Events Assistance Program Guidelines were established to provide a competitive mechanism to award assistance to other special events utilizing the special events funding established by City Council as part of the 2008 Approved Budget Update. However there is no funding in 2010 for the competitive process since the funds are being redirected to balance the budget.

Taxes & Fees Changes

The property tax rate is set at 4.46 mills in 2010, a reduction from the 2009 level of 4.53 mills. This is consistent with the City Council policy to roll back the property tax millage to maintain property tax revenues at the 2001 level. No other tax changes are included.

The Department of Public Services' budget includes new fees in 2010 for solid waste collection services and special collection services (yard waste and white goods). The solid waste fee would be \$10.00 per household and \$11.50 per business per month (to be collected quarterly) and is expected to generate \$6.7 million in 2010, with a full year generating \$13.1 million. The special collection fee would be \$1.06 per household per month (to be collected quarterly) and would generate \$676,000 in 2010, with a full year generating \$1.3 million. These new fees for collection services would be effective April 1, 2010. Table X shows a comparison of the proposed rates with the equivalent monthly rates of surrounding communities.

Table VIII – Comparison to Regional Solid Waste Fees

Municipality	Cost Per Single Household	Cost Per Single Household with Multiunit Rates	Cost Per Single Household including Brush and Leaf Fee	Cost Per Single Household with Multiunit Rates including Brush and Leaf Fee
Arlington Heights	\$ 19.00	\$ 19.00	\$ 19.00	\$ 19.00
Forest Park	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00
Deer Park	\$ 13.92	\$ 13.46	\$ 15.58	\$ 15.13
Mason	\$ 13.26	\$ 13.26	\$ 13.26	\$ 13.26
Woodlawn	\$ 13.00	\$ 13.00	\$ 13.00	\$ 13.00
Golf Manor	\$ 12.63	\$ 10.19	\$ 12.63	\$ 10.19
Cincinnati	\$ 10.00	\$ 10.00	\$ 11.06	\$ 11.06
Cheviot	\$ 10.00	\$ 5.58	\$ 10.00	\$ 5.58
Silverton	\$ 8.75	\$ 8.75	\$ 10.50	\$ 10.50

The Police Department's budget includes increases to impound fees in 2010, which are expected to generate additional revenue of \$210,000. The fee increases include a 25% increase in the charge for towing (from \$120 currently to \$150 in 2010) and storage (from \$20 per day to \$25). The Police Department's budget also includes a new Administrative License Suspension (ALS)

offender fee of \$100 per vehicle impounded that is expected to generate \$75,000 in new revenue in 2010.

The Department of Planning and Buildings' budget includes changes to multiple inspection/hearing fees in 2010. Fees for Planned Development Reviews would be changed from a single fee of \$1,000 to a \$2,000 fee for concept plan reviews and \$1,000 for final plan reviews. Subdivision Improvement Plan Review fees will also change from a flat fee of \$100 per plan to a fee of \$300 per lot included in a plan. The new fee structures for Planned Development Reviews and Subdivision Improvement Plan Reviews are expected to generate \$10,000 each (\$20,000 total) in new revenue in 2010.

The Department of Planning and Buildings' budget also includes a new fee of \$300 for hearings before the Historic Conservation Board. This mirrors the same fee currently paid for similar hearings in non-historic districts of the City and is expected to generate \$4,000 in 2010. New fees are also included for professional services. Work on mapping and data requests will be charged at an hourly rate of \$100 (an average request requires two hours to complete), and a deed review and stamping fee will be charged a flat rate of \$100 per deed. New revenue from mapping and data requests is expected to generate \$30,000 in 2010, while revenue from the deed review and stamping fee is expected to be \$7,000.

The Department of Planning and Buildings' budget includes two "penalty" fees as well. A new late fee of \$50 for the Contractor Registration program will be charged for all registration renewals delinquent longer than 30 days. The Department is also increasing the re-inspection fee charged for repeat inspections (due to incorrect or incomplete work found during a first inspection) from \$100 to \$200, as well as reducing the number of "free" re-inspections allowed before the fee is assessed from two to one. These fees are expected to not only generate new revenue totaling \$27,000; it is also anticipated that they will decrease the overall amount of staff time spent on these activities by increasing compliance with policies and improving the quality of inspected work.

Finally, the Department of Planning and Buildings' budget also includes an agreement with the Hamilton County Community Action Agency to perform home weatherization inspections as part of the American Recovery and Reinvestment Act. This agreement was approved by the Administration and implemented in 2009. These inspections should lead to greater energy efficiency in homes throughout the City as well as generating \$132,000 in revenue.

The Greater Cincinnati Water Works' budget includes a 3.0% rate increase for 2010 which would result in additional revenue of \$2,874,000. The revenue from this rate increase is needed to cover continued investment in the infrastructure of the utility; debt service; investment in solar energy alternatives; and construction of an ultraviolet disinfection facility.

The Metropolitan Sewer District budget includes an 11% rate increase for 2010, which would result in additional revenue of \$14,950,000. The District is planning to present the rate increase for the Hamilton County Board of Commissioners' approval in December 2009. This rate increase is primarily needed for the implementation of the capital requirements outlined in the

Wet Weather Improvement Program. The rate study completed by Black & Veatch on August 10, 2007 recommends this rate increase.

Staffing Plan

The City will reduce the overall number of funded positions in 2010 by 429.8 Full-Time Equivalents (FTE). As shown in Table IX, the total number of FTE will decline from the 6,147.4 budgeted in 2009 to 5,717.6 in 2010. This total reduction equates to a decrease of 333.1 FTE in the General Fund and a reduction of 96.6 FTE in the Restricted Funds.

Table IX – 2010 City Staffing Plan

<i>(in Full Time Equivalents, FTE)</i>	2009 Budget	2010 Recommended Update	Change From 2009 Budget
General Fund	3,712.7	3,379.6	(333.1)
Restricted Funds	<u>2,434.7</u>	<u>2,338.0</u>	<u>(96.6)</u>
Total City Staffing	6,147.4	5,717.6	(429.8)

While my 2010 Recommended Budget includes a reduction in the overall number of funded positions (full-time, part-time, and vacant) in 2010, it should be noted that a majority of the 184.7 in FTE reductions shown as vacant in Table IX were removed from the Table of Organization in 2009. The 245.1 filled FTE reductions represent new reductions for 2010.

Table X – 2010 Position Reductions

<i>(in Full Time Equivalents, FTE)</i>	Filled Reductions From 2009 Budget	Vacant Reductions From 2009 Budget	Total Reductions From 2009 Budget
General Fund	(234.3)	(98.8)	(333.1)
Restricted Funds	<u>(10.8)</u>	<u>(85.8)</u>	<u>(96.6)</u>
Total City Staffing	(245.1)	(184.7)	(429.8)

The change in non-public safety FTE is unprecedented. As shown in Table XI on the next page, from 2009 to 2010 the number of non-public safety FTE declines by 270.8 in all funds. The decrease in public safety FTE is also historically significant. Public safety positions decline by 159.0 FTE.

Table XI – 2009 to 2010 All Funds Public Safety FTE / Non-Public Safety FTE

<i>(in Full Time Equivalents, FTE)</i>	2009 Budget	2010 Recommended Update	Change From 2009 Budget
Public Safety FTE	1,976.0	1,817.0	(159.0)
Non-Public Safety FTE	<u>4,171.4</u>	<u>3,900.6</u>	<u>(270.8)</u>
Total All Fund FTE	6,147.4	5,717.6	(429.8)

As shown in Table XI, sworn FTE within the Police Department decreases by 112 FTE in 2010 for a total of 1,023.0. Sworn FTE within the Fire Department declines by 47.0 FTE in 2010 for a total of 794.0. Total sworn public safety FTE declines by 159.0.

Table XII – 2010 Sworn Authorized Strength Staffing Summary

<i>(in Full Time Equivalents, FTE)</i>	2009 Budget	2010 Recommended Update	Change From 2009 Budget
Police Sworn	1,135.0	1,023.0	(112.0)
Fire Sworn	<u>841.0</u>	<u>794.0</u>	<u>(47.0)</u>
Total Sworn	1,976.0	1,817.0	(159.0)

The decrease in non-public safety FTE continues a trend that began in 2000. During that period sworn public safety staff generally increased as non-public safety staff declined. The decline in non-public safety FTE in 2010 represents approximately 40% of the total decline in FTE since 2000. As shown in Table XIII, 818.5 non-public safety FTE have been eliminated since 2000, a decline of 34.4%, while the number of sworn public safety FTE has increased by 30.0, or an increase of 1.7%, during the same period.

Table XIII – General Fund FTE Change 2000-2010

<i>(in Full Time Equivalents, FTE)</i>	2000 Budget	2010 Recommended Update	Change From 2000 Budget
Public Safety FTE	1,787.0	1,817.0	30.0
Non-Public Safety FTE	<u>2,381.1</u>	<u>1,562.6</u>	<u>(818.5)</u>
Total General Fund FTE	4,168.1	3,379.6	(788.5)

Most of the recommended position reductions will be occupied FTE (as compared to vacant positions). The largest staff reductions will be in the Recreation, Health, Fire, and Police Departments.

The Departmental Budgets section of this document provides a detailed description of each 2010 FTE change by program.

Conclusion

My staff and I are prepared to assist the Mayor and City Council as difficult choices are made in allocating limited resources in the 2010 Budget Update Process.

cc: Lea D. Eriksen, Budget Director

2010 ALL FUNDS RECOMMENDED OPERATING BUDGET UPDATE BY FUND

The City of Cincinnati Operating Budget is developed by fund. By law, each fund is balanced to resources in 2010. Significant changes in fund revenues, resources, expenditures, or balances in each fund are described in this section of the Operating Budget document. This section includes the following tables and narratives:

All Funds Operating Budget

The table titled "Operating Budgets by Fund - Update" on the next page lists the recommended 2010 expenditures budget by fund and provides an estimated budget for 2010. It also provides the 2009 approved budget and the 2010 approved budget by fund.

2010 General Fund Resources and Expenditures

This section beginning on page 15 includes the General Fund Multi-Year Forecast and a detailed description of the General Fund Revenue estimates for the biennium.

2010 Restricted Funds Resources and Expenditures

This section beginning on page 21 starts with an overview of the Principal Restricted Funds and Other Restricted Funds. Several tables follow this overview including the "Restricted Funds Operating Budget", and the "Other Restricted Funds Operating Budget by Fund".

Financial Summaries

Starting on page 27, this section provides a description of each Principal Restricted Fund, a list of major services, and a summary of changes in revenue and expenditures for each appropriated restricted fund for the 2010 Recommended Budget Update compared to the 2009 Approved Budget.



Operating Budgets by Fund - Update

Fund	Fund Name	2009 Approved Budget	2010 Approved Budget	2010 Recommended Update	Change 2009 to 2010 Update
050	General Fund	370,434,400	375,594,980	353,514,270	(16,920,130)
101	Water Works	113,762,980	118,959,680	114,261,290	498,310
102	Parking Facilities	7,581,250	7,785,250	8,120,000	538,750
103	Convention Center	6,607,170	7,340,810	7,254,810	647,640
104	General Aviation	1,770,520	1,815,220	1,873,560	103,040
105	Municipal Golf	6,397,060	6,571,160	6,386,810	(10,250)
107	Stormwater Management	8,722,900	8,356,670	8,926,170	203,270
151	Bond Retirement	78,050,660	65,905,390	69,338,670	(8,711,990)
301	Street Construction	11,067,180	10,096,380	10,447,480	(619,700)
302	Income Tax-Infrastructure	16,517,920	16,989,760	15,909,000	(608,920)
303	Parking Meter	1,278,700	1,328,770	1,319,680	40,980
304	Community Dev Block Grant	3,583,460	3,678,290	3,394,710	(188,750)
306	Motor Vehicle License Tax	2,820,470	2,898,570	2,708,870	(111,600)
318	Sawyer Point	924,700	944,540	928,060	3,360
323	Recreation Special Activities	3,245,470	3,283,720	3,218,990	(26,480)
395	Health Services	3,482,930	3,575,810	4,638,450	1,155,520
424	Cable Communications	3,108,320	3,120,440	3,124,780	16,460
701	Metropolitan Sewer District	189,770,560	200,910,880	196,753,630	6,983,070
759	Income Tax Transit	47,225,930	47,750,580	41,096,010	(6,129,920)
PRINCIPAL RESTRICTED		\$505,918,180	\$511,311,920	\$499,700,970	(\$6,217,210)
OTHER RESTRICTED		\$21,117,820	\$21,664,140	\$28,161,890	\$7,044,070
RESTRICTED FUNDS TOTAL		\$527,036,000	\$532,976,060	\$527,862,860	\$826,860
TOTAL ALL FUNDS		\$897,470,400	\$908,571,040	\$881,377,130	(\$16,093,270)

2010 GENERAL FUND RESOURCES AND EXPENDITURES

The 2010 Budget Update for the General Fund is recommended in the context of a multi-year financial forecast of resources and expenditures. Table XIII shows the forecast that reflects the General Fund budget as approved by City Council in December 2008. Please note the 2010 Approved Budget assumed an across the board cut of 4.8% in order to balance to projected resources.

Table XIII –December 2008 Original General Fund Forecast 2007-2012

(\$ in Thousands)	2007 Actual	2008 Actual	2009 Forecast	2010 Forecast	2011 Forecast	2012 Forecast
Resources						
Operating Revenues	\$352,130	\$359,667	\$364,785	\$371,895	\$376,125	\$383,472
Transfers-in	<u>\$5,447</u>	<u>\$217</u>	<u>\$3,023</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Resources	<u>\$357,577</u>	<u>\$359,883</u>	<u>\$367,808</u>	<u>\$371,895</u>	<u>\$376,125</u>	<u>\$383,472</u>
Expenditures						
Operating Expenditures	\$361,938	\$365,872	\$370,434	\$389,535	\$402,069	\$415,794
Transfers-out	<u>\$1,566</u>	<u>\$1,544</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Expenditure Changes			\$0	(\$13,941)	(\$22,145)	(\$28,449)
Total Expenditures	<u>\$363,504</u>	<u>\$367,416</u>	<u>\$370,434</u>	<u>\$375,594</u>	<u>\$379,924</u>	<u>\$387,345</u>
Expenditure Savings	\$0	\$0	(\$3,704)	(\$3,756)	(\$3,799)	(\$3,873)
Yearly Balance	<u>(\$5,927)</u>	<u>(\$7,533)</u>	<u>\$1,078</u>	<u>\$57</u>	<u>\$0</u>	<u>\$0</u>
Prior Year Cancelled Encumbrances	\$3,023	\$2,634	\$0	\$0	\$0	\$0
Previous Year Carryover Balance	\$16,235	\$13,331	\$8,432	\$9,510	\$9,567	\$9,567
Non-GAAP Carryover Balance	\$13,331	\$8,432	\$9,510	\$9,567	\$9,567	\$9,567

Table XIV shows the revised General Fund Forecast for the 2010 Budget Update. The revisions are based on: 1) updated expenditures for 2009 based on appropriations as of October 31, 2009, 2) revenue estimates for the forecast period which were updated in September 2009, 3) new revenue enhancements beginning in 2010, and 4) recommended expenditure reductions for the forecast period beginning in 2010.

Table XIV – November 2009 Revised General Fund Forecast 2007-2012

(\$ in Thousands)	2007	2008	2009	2010	2011	2012
	Actual	Actual				
Resources						
Operating Revenues	\$352,130	\$359,667	\$337,457	\$341,222	\$353,104	\$361,857
Transfers-in	\$5,447	\$217	\$11,178	\$10,525	\$0	\$0
Total Resources	<u>\$357,577</u>	<u>\$359,883</u>	<u>348,635</u>	<u>\$351,747</u>	<u>\$353,104</u>	<u>\$361,857</u>
Expenditures						
Operating Expenditures	\$361,938	\$365,872	\$357,667	\$384,142	\$402,069	\$415,794
Transfers-out	\$1,566	\$1,544	\$364	\$0	\$0	\$0
Expenditure Changes 2010				(\$30,627)	(\$30,627)	(\$30,627)
Expenditure Changes 2011/2012					(\$16,505)	(\$21,401)
Total Expenditures	<u>\$363,504</u>	<u>\$367,416</u>	<u>\$358,031</u>	<u>\$353,514</u>	<u>\$354,937</u>	<u>\$363,765</u>
Expenditure Savings	\$0	\$0	(\$1,394)	(\$1,768)	(\$1,833)	(\$1,908)
Yearly Balance	<u>(\$5,927)</u>	<u>(\$7,533)</u>	<u>(\$8,003)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Prior Year Cancelled Encumbrances	\$3,023	\$2,634	\$2,570	\$0	\$0	\$0
Previous Year Carryover Balance	\$16,235	\$13,331	\$8,432	\$3,000	\$3,000	\$3,000
Non-GAAP Carryover Balance	\$13,331	\$8,432	\$3,000	\$3,000	\$3,000	\$3,000

Structural Imbalance

The December 2008 multi-year forecast in Table XIII shows the need to make expenditure reductions in 2010 and beyond to achieve a balanced budget. Furthermore, the size of the annual deficit increases each year. With increasing annual deficits, the General Fund is structurally out of balance with revenues growing at a slower pace than expenditures. At that time, the City was facing revenues that were projected to grow by an average of 1.6% from 2009 through 2012, while the average expenditure growth rate for the same period was 3.3%. This structural imbalance resulted in a projected need to reduce expenditures by \$28.4 million by the end of 2012.

The City has relied on carryover to compensate for the structural imbalance in the General Fund for several years. Carryover balances will not be sufficient in 2010 to balance the budget. As shown in Graph II, General Fund carryover balances have decreased since 1999 and are no longer sufficient to address annual operating deficits.

Graph II – General Fund Carryover Balance Trends

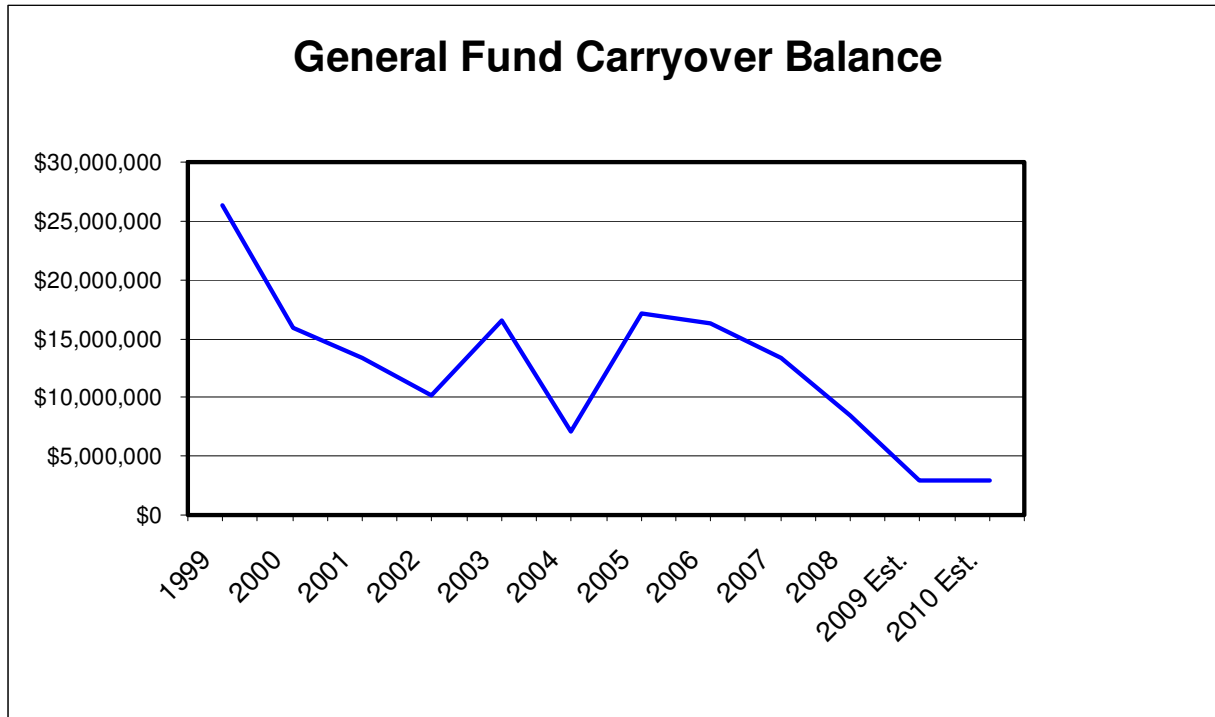


Table XIV on the preceding page shows the November 2009 multi-year General Fund Forecast incorporating the revised revenue and expenditure estimates for 2009-2012. Revenues are expected to grow by an average 0.2% for the forecast period (2009-2012) and average expenditures are expected to grow 1.1%. The Recommended 2010 General Fund Operating Budget Update shows balance is achieved in 2010 only through transfers of \$10.5 million from the Working Capital Reserve, Police Compensatory Time Reserve Account, and Anthem Demutualization proceeds. Additionally, in 2011 and 2012 expenditures will have to be examined and reductions made to achieve a balanced budget.

Budget Update Forecast Changes (See Tables XIII and XIV)

For 2009, the total estimated General Fund revenues have been revised down \$27.3 million since December 2008. A total of \$12.8 million in expenditure reductions have been implemented throughout the year to accommodate for the revenue decline. In addition, a total of \$1.4 million in expenditures savings, prior year cancelled encumbrances of \$2.6 million, and a transfer in of \$11.2 are required to balance resources with expenditures in 2009. The result is a carryover balance of approximately \$3.0 million.

The 2010 revenue estimate of \$341.2 million is a downward revision of \$30.7 million from the December 2008 estimate, but an upward revision of \$8.5 million from the September 2009 estimate of \$332.7 million. This increase from September 2009 is due to proposed revenue enhancements in the recommended budget, primarily a solid waste fee that will generate an estimated \$6.7 million in 2010.

The recommended 2010 General Fund expenditure level of \$353.5 million reflects a decrease of \$36.0 million from the original forecast level of \$389.5 million (before the 4.8% across-the-board cut). This is a result of the recommended expenditure reductions reflected in the Recommended Budget Update.

Cautions for the Multi-Year Forecast

Based on the recommended 2010 budget update, the General Fund budget results in an approximate \$3 million carryover in 2010 for 2011. The 2010 carryover amount provides total reserves of about 7.5% of the annual General Fund revenue, which is less than the generally accepted fund balance target standard of 10% of revenue. Any personnel services increases (e.g., labor contracts) that exceed current assumptions or other major expenditure increases will cause the General Fund to be out of balance and will require additional expenditure reductions or revenue increases in the General Fund. Furthermore, based on current projections additional reductions and/or revenue enhancements will be necessary in order to achieve a balanced budget in the 2011/2012 biennium.

General Fund Revenue

The General Fund revenue estimate for 2010 in Table XV is \$341.2 million, which is a 1.1% increase over the 2009 estimate of \$337.5 million. The four major General Fund revenue components are City Income Tax, Property Tax, State Shared Revenues (Estate Tax and Local Government Fund), and Investments, all of which together comprise approximately 85.7% of General Fund revenue.

*Table XV: 2010 GENERAL FUND REVENUE ESTIMATES
(in \$000's)*

Category	2008 Actual	2009 Estimate	% Change	2010 Estimate	\$ Change	% Change
City Income Tax	\$231,758	\$219,804	-5.16%	\$215,000	(\$4,804)	-2.19%
Property Tax	\$28,988	\$28,988	0.00%	\$28,988	\$0	0.00%
State Shared Revenues	\$47,009	\$39,816	-15.30%	\$40,166	\$350	0.88%
Investments	\$10,492	\$8,000	-23.75%	\$8,550	\$550	6.88%
Other Revenues	<u>\$30,928</u>	<u>\$40,849</u>	32.08%	<u>\$48,518</u>	\$7,669	18.77%
Total Resources	\$349,175	\$337,457	-3.36%	\$341,222	\$3,765	1.12%

City Income Tax. City Income Tax revenue is budgeted to decrease by \$4.8 million, or 2.2%, in 2010 over the estimate for 2009. It is estimated that 2009 Income Tax revenue will be \$12.0 million, or 5.6%, less than 2008 actual revenue. The 2.2% decrease in 2010 reflects a continued trend of job loss and earnings decline that were seen in 2009. Although the economy is expected to begin to turn around in 2010, the City will not see the benefit of this as job recovery is expected to lag overall economic recovery.

The General Fund receives 1.55% of the 2.1% locally levied tax applied to gross salaries, wages, and other personal service compensation earned by residents of the City and to earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The income tax is the largest single source of General Fund revenue accounting for 62.9% of those revenues.

State Shared Revenues. State Shared Revenues are the second largest source of General Fund revenue accounting for 11.8%. There are two major sources of these revenues: the Estate Tax and Local Government Fund. The forecasted revenue for 2010 for the Estate Tax is \$15.0 million. This revenue source by its nature can be volatile and accounts for 4.4% of the General Fund revenue.

The second source of state shared revenues is the Local Government Fund. The Local Government Fund revenues consist of a share of total State revenues allocated to a fund for distribution to local governments. City revenues grow based on growth in the State revenue sources. The Local Government Fund revenue accounts for 7.4% of the General Fund revenue in 2010. There is expected to be a 0.9% increase in this source, following a 15.3% decline in 2009. This estimate is based on figures provided by the Ohio Department of Taxation.

Property Taxes. Property taxes are levied on real property, public utilities property, and tangible property (equipment and inventory of business). The real property consists of residential, commercial, and industrial property. Traditionally property tax revenue fluctuates due to the statutorily required sexennial reappraisal and the intervening third year review and appeals which are granted to taxpayers. The City Charter authorizes a property tax levy of up to 6.1 mills for current operating purposes. The City Council sets the rate annually. It has been recent City Council policy to “rollback” or reduce property taxes for City operating purposes. Property taxes account for 8.5% of the General Fund revenues. In October, the City Council passed the Tax Levy resolution establishing a 4.47 mills property tax rate keeping the property tax revenue at \$29.0 million in 2010, which is the same amount collected in 2001.

Investments. Investment earnings, which account for 2.5% of the General Fund revenue, are expected to increase by \$0.6 million in 2010, or 6.9%, over the 2009 estimate due to the increase in interest rates on investments. The City uses a "laddered" approach to invest interim funds.

Other Revenues. This category includes charges for services, admissions taxes, licenses and permits, parking and traffic fines, and miscellaneous revenues. These various revenues comprise 14.3% of the General Fund revenues in 2010. This category is estimated to increase by 18.8% over 2009 due to various fee increases proposed. Please see the Tax and Fees Section on page 8 for a description of all fee increases.

2010 Restricted Funds Resources and Expenditures

The 2010 Recommended Principal Restricted Funds Update Budget totals \$496.3 million, which is a decrease of 1.2% from the 2009 Principal Restricted Funds budget. (See Restricted Funds Operating Budget on page 23).

The 2010 Recommended Principal Restricted Funds expenditure amount decreased \$6.0 million from the 2009 Approved Budget. This is primarily due to decreases in the Bond Retirement Fund and the funds supported by income tax revenue receipts including the Income Tax-Infrastructure Fund 302, the Motor Vehicle License Fund 306, and the Income Tax Transit Fund 759. These decreases are primarily offset by expenditure increases for the Metropolitan Sewer District Fund and Health Services Fund.

For the Bond Retirement Fund, expenditures will vary annually depending on the amount of principal and interest to be paid and refunds. The budgets for funds supported by income tax revenue are down due to the economic downturn. A rate increase in the Metropolitan Sewer District Fund supports the significant capital improvement requirements of the Global Consent Decree approved by the County and the City. The Consent Decree requires the Metropolitan Sewer District to minimize the discharge of sewage and untreated wastewater into the environment and to eliminate water-in-basement occurrences caused by public sewers. The increases in the Metropolitan Sewer District fund are a result of the requirements of the Global Consent Decree. The Health Services Fund changes reflect anticipated increases in revenue from the Health Department's new status as Federally Qualified Health Centers (FQHC).

Principal Restricted Fund Revenue Estimates and Expenditures for 2010

A fund balance that is 10% or more of annual revenues is considered a generally accepted public financial standard. While all of the Principal Restricted Funds are balanced, several of the Principal Restricted Funds have estimated fund balances less than 10% of annual revenues. These include: Convention Center Fund 103, Street Construction, Maintenance and Repair Fund 301, Income Tax Infrastructure Fund 302, Motor Vehicle License Tax Fund 306, and the Income Tax Transit Fund 759. These funds will be monitored closely during update year.

There are some noteworthy changes in the revenue estimates and expenditures for 2010 compared to the 2009 budget. Descriptions of the Principal Restricted Fund changes for the 2010 update follow in the financial summaries for each fund.

Other Restricted Fund Expenditures for 2010

"Other Restricted Funds" are typically grants or single purpose funds, unlike Principal Restricted Funds that generally receive funding from fee-based programs or tax revenue. A detailed list of the Other Restricted Funds is in the "Other Restricted Funds Operating Budget" table on page 24.

The 2010 Other Restricted Funds Approved Budget Update of \$28,161,890 is \$7,044,070, or 33.4%, greater than the 2009 Approved Budget. The increase is primarily due to the addition of four new funds and significant increases in other funds. The four new funds include: Household Sewage Treatment Fund 354 of \$45,600, the 911 Cell Phone Fees of \$1,355,640, CLEAR Fund 457 of \$3,537,570, and Buildings Code Sales Fund 631 of \$15,000. Other funds with significant increases include: the Public Health Research Fund 350 of \$624,920, the Home Health Services Fund 353 of \$678,640, the Criminal Activities Forfeiture Federal Fund 367 of \$553,940, the Drug Offender Fines Forfeiture Fund 370 of \$128,050, the Cincinnati Abatement Program Fund 381 of \$164,100, the Federal Health Program Income Fund 418 of \$105,410, and the Health Network Fund 446 of \$136,170. The Park Donation/Spec

Activities Fund 326, the Criminal Activities Forfeiture Fund 369, and the Cinti Area Geographic Info System Fund 449 show significant decreases in 2010 in the amounts of \$151,320, \$208,660, and \$233,140, respectively. There are no other significant increases or decreases in 2010 for the Other Restricted Funds.



Restricted Funds Operating Budget

Fund	Fund Name	2009 Approved Budget	2010 Approved Budget	2010 Recommended Change	2010 Recommended Update
PRINCIPAL RESTRICTED FUNDS					
101	Water Works	113,762,980	118,959,680	(4,698,390)	114,261,290
102	Parking Facilities	7,581,250	7,785,250	334,750	8,120,000
103	Convention Center	6,607,170	7,340,810	(86,000)	7,254,810
104	General Aviation	1,770,520	1,815,220	58,340	1,873,560
105	Municipal Golf	6,397,060	6,571,160	(184,350)	6,386,810
107	Stormwater Management	8,722,900	8,356,670	569,500	8,926,170
151	Bond Retirement	78,050,660	65,905,390	3,433,280	69,338,670
301	Street Construction	11,067,180	10,096,380	351,100	10,447,480
302	Income Tax-Infrastructure	16,517,920	16,989,760	(1,080,760)	15,909,000
303	Parking Meter	1,278,700	1,328,770	(9,090)	1,319,680
306	Motor Vehicle License Tax	2,820,470	2,898,570	(189,700)	2,708,870
318	Sawyer Point	924,700	944,540	(16,480)	928,060
323	Recreation Special Activities	3,245,470	3,283,720	(64,730)	3,218,990
395	Health Services	3,482,930	3,575,810	1,062,640	4,638,450
424	Cable Communications	3,108,320	3,120,440	4,340	3,124,780
701	Metropolitan Sewer District	189,770,560	200,910,880	(4,157,250)	196,753,630
759	Income Tax Transit	47,225,930	47,750,580	(6,654,570)	41,096,010
PRINCIPAL RESTRICTED FUNDS		\$502,334,720	\$507,633,630	(\$11,327,370)	\$496,306,260
OTHER RESTRICTED FUNDS		\$21,117,820	\$21,664,140	\$6,497,750	\$28,161,890
GRAND TOTAL		\$523,452,540	\$529,297,770	(\$4,829,620)	\$524,468,150

Other Restricted Funds Operating Budget by Fund-Update

Fund	Fund Name	2009 Approved Budget	2010 Approved Budget	2010 Recommended Change	2010 Recommended Update
317	Urban Dev Property Operations	250,000	257,250	(2,750)	254,500
326	Park Donations/Spec Activities	401,610	406,000	(155,710)	250,290
327	W.M. Ampt Free Concerts	12,000	12,350	2,650	15,000
328	Groesbeck Endowments	14,000	14,410	590	15,000
330	Park Lodge/Pavilion Deposits	171,310	173,380	58,790	232,170
332	Krohn Conservatory	511,770	521,200	(6,830)	514,370
333	Krohn Conservatory Trustee	20,000	20,580	(580)	20,000
349	Urban Renewal Debt Retirement	190,790	196,450	(7,730)	188,720
350	Public Health Research	778,590	798,750	604,760	1,403,510
353	Home Health Services	1,738,840	1,779,210	638,270	2,417,480
354	Household Sewage Treatment			45,600	45,600
360	Blue Ash Property Operation	76,440	78,660	(1,350)	77,310
363	Solid Waste Disposal Control	151,670	155,180	(11,440)	143,740
364	911 Cell Phone Fees	0	0	1,355,640	1,355,640
367	Criminal Actv Forfeiture Fed	60,820	62,580	552,180	614,760
369	Criminal Activities Forfeiture	641,810	652,590	(219,440)	433,150
370	Drug Offender Fines Forfeiture	93,740	96,460	125,330	221,790
372	DUI Enforcement	28,020	28,830	(27,540)	1,290
378	Sexually Transmitted Diseases	770,860	792,970	84,670	877,640
379	STD/HIV Prevention Training	312,720	321,870	38,690	360,560
380	Lead Poisoning Control	99,970	102,350	990	103,340
381	Cincinnati Abatement Program	950,890	977,630	137,360	1,114,990
391	Women & Infants Food Grnt Prc	3,205,110	3,291,810	(339,580)	2,952,230
394	State Health Program Income	65,000	66,890	(24,390)	42,500
412	Food Service License Fees	1,015,110	1,039,460	25,910	1,065,370
413	Swimming Pool License Fees	90,150	92,370	(12,200)	80,170
414	Infectious Waste	3,000	3,090	(3,090)	0
415	Immunization Action Plan	404,270	414,910	(27,690)	387,220
418	Federal Health Program Income	1,588,360	1,629,450	64,320	1,693,770
420	Public Employee Assistance	516,020	525,150	(52,960)	472,190
425	Heart Health-Hamilton County	102,380	105,390	(23,920)	81,470
446	Health Network	336,260	344,410	128,020	472,430
448	Health Care for the Homeless	219,950	225,070	(23,140)	201,930
449	Cinti Area Geographic Info Sys	3,770,710	3,881,220	(343,650)	3,537,570
457	Clear			3,997,500	3,997,500

Other Restricted Funds Operating Budget by Fund-Update

Fund	Fund Name	2009 Approved Budget	2010 Approved Budget	2010 Recommended Change	2010 Recommended Update
631	Buildings Code Sales	0	0	15,000	15,000
636	Flexible Benefit Program	54,600	56,240	(56,240)	0
792	Forestry Assessments	1,925,360	1,978,810	(29,410)	1,949,400
793	Blem Assessment	545,690	561,170	(8,880)	552,290
TOTAL		\$21,117,820	\$21,664,140	\$6,497,750	\$28,161,890

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Financials Summaries

WATER WORKS FUND 101

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Water Works Fund 101					
Revenue	123,959	126,135	119,500	134,334	125,762
Transfers In	171	-	-	-	-
Prior Year Cancellations	1,260	-	493	-	-
Prior Year Carryover	39,305	41,219	47,729	43,389	46,964
Resources	-	167,354	167,722	177,723	172,726
Operating Expenditures	70,450	78,941	76,076	81,382	77,438
Debt Service	34,103	34,822	34,479	37,578	36,823
Subtotal	104,553	113,763	110,556	118,960	114,261
Transfer to Capital	12,414	10,202	10,202	11,534	12,645
Expenses	116,967	123,965	120,758	130,494	126,907
Fund Balance	47,729	43,389	46,964	47,229	45,819

Description

Water Works Fund 101 supports the Greater Cincinnati Water Works operations, capital improvements, repairs, and debt service expenditures without any General Fund support. The City owns and operates the entire system, funded mainly by water user fees paid by City residents and customers in adjacent jurisdictions.

Major Services

- Water Works Administration
- Customer Services
- Water Supply
- Water Distribution
- Engineering Services
- Information Technology Services
- Water Quality and Treatment

Revenues

The revenue estimate for the Water Works Fund 101 is \$125,762,000 for 2010, which is a 0.3% decrease from the 2009 Budget and a 5.2% increase over the 2009 estimated actual amount. The 2010 revenue estimate is based on a projected rate increase of 3.0% in January of

2010. The Greater Cincinnati Water Works is now on an annual rate change schedule.

Expenditures

The total 2010 operating expenditure budget for the Water Works Fund of \$114,261,290 is a 0.4% increase over the 2009 Approved Budget and a 3.4% increase over the 2009 estimated actual amount. The change in operating expenditures (before debt service) from the 2009 Approved Budget represents a 1.9% decrease. The Water Works Department proactively responded to the economic downturn and reduced current and budgeted operating expenses. In August 2009 GCWW sold \$136 million in bonds. Originally the Water Works Department planned to sell \$72 million in bonds. However, due to a ratings upgrade, the Water Works Department determined it was beneficial to borrow additional funds and refund some previously issued bonds. Debt service increases by \$2 million or 5.4%, which is offset by decreases in non-personnel expenses of approximately \$2 million.

Financials Summaries

In 2010, the Greater Cincinnati Water Works intends to maintain the 20% cash/80% debt ratio, which has been the target cash/debt ratio specified in the Official Statements. The transfers-to-capital for 2010 is \$12,645,400 which is an increase of \$2,443,200 over the 2009 Approved Budget.

Financial Summaries

PARKING FACILITIES FUND 102

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Parking Facilities Fund 102					
Revenue	8,103	8,040	8,040	8,257	8,055
Transfers In	314	-	238	-	-
Prior Year Cancellations	128	-	218	-	-
Prior Year Carryover	11,288	11,528	11,604	11,607	12,418
Resources	19,832	19,569	20,101	19,865	20,473
Operating Expenditures	6,781	7,534	7,146	7,738	8,073
Debt Service	47	47	47	47	47
Subtotal	6,828	7,581	7,193	7,785	8,120
Transfer to Capital	1,400	380	490	450	450
Expenses	8,228	7,961	7,683	8,235	8,570
Fund Balance	11,604	11,607	12,418	11,630	11,903

Description

Parking Facilities Fund 102 supports the operations of the City's public garages and parking lots and the payment of debt service incurred for capital improvements. Parking System Facilities operates as a system whereby the more profitable garages and parking lots support those in marginal and less profitable locations. The Parking System is self-supporting and does not receive any resources from the General Fund.

Major Services

- Provides clean, safe parking lots
- Provides clean, safe parking garages
- Supports regional transportation goals

Revenues

The revenue estimate for the Parking Facilities Fund 102 is \$8,055,200 for 2010, which is a 0.2% increase over the 2009 Approved Budget and 2009 estimated actual amount.

Expenditures

The total 2010 Recommended Operating Budget for the Parking System Facilities Fund of \$8,120,000, including debt service, is a 7.1% increase over the 2009 Approved Budget amount and a 12.9% increase over the 2009 estimated actual amount. The increase in 2010 is primarily due to anticipated payments for accrued leave balances, operating the newly constructed John Street parking lot, and increased property taxes for the Broadway Garage and the Fifth & Race parking lot. The 2009 estimated actual operating expenditures decreased 5.1% compared to the 2009 Approved Budget. This decrease is primarily related to personnel vacancies and an anticipated savings in employee benefits, city pensions, and workers compensation insurance.

It should be noted that the \$46,980 amount for debt service is for fees related to the Ohio Department of Development loan for the Gateway Garage. Payments for this loan, which totals \$4,697,550, are expected to begin in January 2012.

The Parking Facilities Fund 102 supports cash transfers for capital expenditures of \$450,000 in 2010. Capital projects are for structural renovation and equipment replacement and upgrades.

Financial Summaries

CONVENTION CENTER FUND 103

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Convention Center Fund 103					
Revenue	7,260	6,481	6,103	7,550	7,250
Transfers In	130	-	444	-	-
Prior Year Cancellations	0	-	-	-	-
Prior Year Carryover	1,020	1,090	1,204	734	1,294
Resources	8,410	7,571	7,751	8,284	8,544
Operating Expenditures	6,458	6,607	6,227	7,341	7,199
Debt Service	-	-	-	-	56
Subtotal	6,458	6,607	6,227	7,341	7,255
Transfer to Capital	748	230	230	537	866
Expenses	7,206	6,837	6,457	7,878	8,121
Fund Balance	1,204	734	1,294	406	423

Description

Convention Center Fund 103 receives the fees charged for the use of the privately-managed Duke Energy Convention Center and revenue from a portion of the Transient Occupancy Tax to pay for its operation, utilities, maintenance, and capital improvements. The Duke Energy Convention Center is operationally self-supporting with these funding sources and does not receive resources from the General Fund.

Major Services

The Duke Energy Convention Center provides space and support services for the following events:

- Conventions
- Conferences
- Trade shows
- Public expositions
- Meeting rooms
- Catered events

Revenues

The revenue estimate for the Convention Center Fund 103 is \$7,250,000 for 2010, which is a

11.9% increase over the 2009 Approved Budget and a 18.8% increase over the 2009 estimated actual amount. The increase in revenue for 2010 is primarily related to an anticipated increase in conventions and meetings in 2010.

Expenditures

The total 2010 Recommended Operating Budget for the Convention Center Fund 103 of \$7,254,810, including debt service, is a 9.8% increase over the 2009 Approved Budget and a 16.5% increase over the 2009 estimated actual amount. The increase is primarily related to an anticipated increase in conventions and meetings in 2010. The 2009 estimated actual operating expenditures decreased 5.8% compared to the 2009 Approved Budget. This decrease is primarily related to expenditure savings and an anticipated savings in the non-departmental reserve for contingency account.

The Convention Center Fund 103 supports cash transfers for capital expenditures of \$866,000 in 2010. Capital projects provide funding for maintenance of the facility and the purchase of furniture, fixtures, and equipment.

Financial Summaries

GENERAL AVIATION FUND 104

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
General Aviation Fund 104					
Revenue	2,134	2,200	2,200	2,200	2,200
Transfers In	1,001	-	1	-	-
Prior Year Cancellations	118	-	16	-	-
Prior Year Carryover	1,460	1,257	1,636	1,167	1,537
Resources	4,712	3,457	3,853	3,367	3,737
Operating Expenditures	1,887	1,712	1,738	1,758	1,817
Debt Service	59	58	58	57	57
Subtotal	1,946	1,771	1,796	1,815	1,874
Transfer to Capital	1,130	520	520	536	536
Expenses	3,076	2,291	2,316	2,351	2,409
Fund Balance	1,636	1,167	1,537	1,016	1,328

Description

General Aviation Fund 104 accounts for revenues from hangar rental and other fees at Lunken Airport. Expenditures from this fund support maintenance and general operation of the municipally-owned Lunken Airport. The General Aviation Fund is self-supporting and does not receive resources from the General Fund. Capital improvements for the airport are funded primarily from Federal Aviation Administration (FAA) grants.

Major Services

- Lunken Airport operation
- Facility development
- Business aircraft support
- Leisure aircraft support

Revenues

The revenue estimate for the General Aviation Fund 104 is \$2,200,000 for 2010, which matches

the 2009 Approved Budget amount and the 2009 estimated actual. The revenue estimate is based on current rates.

Expenditures

The total 2010 Recommended Operating Budget for the General Aviation Fund of \$1,873,560, including debt service, is a 5.8% increase over the 2009 Approved Budget and a 4.3% increase over the 2009 estimated actual amount. The increase in 2010 is primarily related to increased expenditures for a Civil Engineering Technician 3 position at Lunken Airport and increases in employee benefit costs.

The General Aviation Fund 104 provides local matching resources for capital projects financed by the Federal Aviation Administration (FAA). An amount of \$200,000 is included in 2010 in the General Aviation Fund Capital Budget to

provide matching resources for capital projects funded by the FAA. The General Aviation Fund 104 supports total cash transfers for capital expenditures of \$535,700 in 2010 for four projects.

Financial Summaries

MUNICIPAL GOLF FUND 105

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Municipal Golf Fund 105					
Revenue	6,459	6,300	6,300	6,300	6,300
Transfers In	-	-	-	-	-
Prior Year Cancellations	15	-	136	-	-
Prior Year Carryover	1,752	1,212	1,638	1,115	1,679
Resources	-	7,512	8,074	7,415	7,979
Operating Expenditures	6,116	5,997	5,995	6,171	5,987
Debt Service	122	400	400	400	400
Subtotal	6,238	6,397	6,395	6,571	6,387
Transfer to Capital	350	-	-	-	-
Expenses	6,588	6,397	6,395	6,571	6,387
Fund Balance	1,638	1,115	1,679	845	1,592

Description

The Municipal Golf Fund 105 supports the operation of the City's privately managed golf courses, using receipts from fees charged for the use of the golf courses, driving ranges, golf carts, and concessions purchased by golf patrons. The fund includes operations, capital improvements, and debt service.

Major Services

- Operations and maintenance of seven golf courses
- Junior golf program
- League play

Revenues

The 2010 revenue estimate for the Municipal Golf Fund 105 is \$6,300,000, which represents no change from the 2009 estimated actual amount and the 2009 Approved Budget amount. The revenue estimates are consistent with the national golf trend.

Expenditures

The 2010 expenditure budget of \$6,386,810, including debt service, is a 0.1% decrease from the 2009 estimated actual amount and a 0.2% decrease from the 2009 Approved Budget. The decrease from the 2009 Approved Budget is related to standard inflationary increases in the amount of \$95,990, which is offset by a reduction in operating expenditures in the amount of \$106,240. The reduction in operating expenditures is primarily related to a reduction in cost of the contract to maintain the City's golf courses.

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Financial Summaries

STORMWATER MANAGEMENT UTILITY FUND 107

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Stormwater Management Fund 107					
Revenue	9,273	9,000	9,000	9,000	8,950
Transfers In	9	-	89	-	-
Prior Year Cancellations	302	-	26	-	-
Prior Year Carryover	3,228	3,323	3,888	2,975	2,424
Resources	12,811	12,323	13,003	11,975	11,374
Operating Expenditures	7,405	8,677	8,954	8,163	8,405
Debt Service	-	46	-	194	521
Subtotal	7,405	8,723	8,954	8,357	8,926
Transfer to Capital	1,517	625	1,625	1,250	1,110
Expenses	8,923	9,348	10,579	9,607	10,036
Fund Balance	3,888	2,975	2,424	2,368	1,338

Description

Stormwater Management Utility Fund 107 was established by the City Council in 1985 to account for the revenues and operating expenses of the Stormwater Management Utility in Cincinnati. Revenues are generated by a user fee determined by a formula using property area and land use based on an intensity of development factor. Expenditures primarily cover capital improvements; storm sewer maintenance and repair; administrative costs of master planning, billing, regulation, and enforcement; City mechanical street sweeping; and a portion of the City parks stormwater mitigation program. The Stormwater Management Utility is self-supporting and does not receive any funding from the General Fund.

Major Services

- Flood Control
- Drainage Master Planning

- Capital Improvement Projects
- Regulation and Enforcement
- Permit Administration
- Routine and Remedial Maintenance

Revenues

The revenue estimate for the Stormwater Management Utility Fund 107 is \$8,950,000 for 2010, which is a 0.6% decrease from the 2009 Approved Budget. This decrease is primarily due to the expected decrease in investment interest. The estimate is based on current rates.

Expenditures

The total 2010 Recommended Operating Budget for the Stormwater Management Fund of \$8,926,170, including debt service, is a 2.3% increase over the 2009 Approved Budget and a 0.3% decrease from the 2009 estimated actual amount. The increase in 2010 is primarily due to

an increased debt service amount to fund the Barrier Dam Facility Repairs capital project, as well as an increase in stormwater management eligible expenses in the Parks Department. These increases are offset by removal of one-time stormwater expenses from 2009.

The Stormwater Management Utility Fund 107 supports cash transfers for capital expenditures of \$1,110,000 in 2010 for six projects.

Financial Summaries

BOND RETIREMENT FUND 151

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Bond Retirement Fund 151					
Revenue	82,082	72,513	87,868	73,213	66,849
Transfers In	-	-	-	-	-
Prior Year Cancellations	-	-	-	-	-
Prior Year Carryover	14,240	11,471	17,524	5,934	7,658
Resources	-	83,984	105,392	79,146	74,507
Operating Expenditures	1,077	1,824	1,734	1,876	1,839
Debt Service	77,721	76,227	96,000	64,029	67,500
Subtotal	78,799	78,051	97,734	65,905	69,339
Transfer to Capital	-	-	-	-	-
Expenses	78,799	78,051	97,734	65,905	69,339
Fund Balance	17,524	5,934	7,658	13,241	5,169

Description

The Bond Retirement Fund 151 is utilized to pay the debt service on general obligation bonds and notes issued to raise capital improvement funding.

Major Services

- Maintain records of general obligation debt
- Receive taxes levied for debt service
- Bill various agencies for self-supporting debt
- Schedule and pay debt service when due

Revenues

The revenue estimate for the Bond Retirement Fund 151 is \$66,849,110 for 2010, which is a 23.9% decrease from the 2009 estimated actual amount and a 7.8% decrease from the 2009 Approved Budget. Revenue in the Bond Retirement Fund 151 will vary depending on property tax revenue and other sources of debt repayment. The primary source of revenue for the fund is 5.36 mills of property tax (over and

above the operating budget millage) levied against the assessed value of real and tangible property. By annual resolution, the City Council authorizes the levying of property tax millage to service the principal and interest on certain City bonded indebtedness.

Expenditures

The 2010 expenditure budget of \$69,338,670, including debt service, is a 29.1% decrease from the 2009 estimated actual amount and an 11.2% decrease from the 2009 Approved Budget. The decrease from the 2009 Approved Budget is due to an \$8,727,130 decrease in principal and interest for the period and standard inflationary increases totaling \$15,140. Expenditures will vary annually depending on the amount of principal and interest to be paid and refunds.

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Financial Summaries

STREET CONSTRUCTION, MAINTENANCE AND REPAIR FUND 301

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Street Construction, Maintenance & Repair Fund 301					
Revenue	10,527	11,145	9,825	10,200	9,500
Transfers In	-	-	-	-	-
Prior Year Cancellations	48	-	166	-	-
Prior Year Carryover	1,868	1,347	2,054	1,425	1,204
Resources	-	12,492	12,045	11,625	10,704
Operating Expenditures	10,389	11,067	10,841	10,096	10,447
Debt Service	-	-	-	-	-
Subtotal	10,389	11,067	10,841	10,096	10,447
Transfer to Capital	-	-	-	-	-
Expenses	10,389	11,067	10,841	10,096	10,447
Fund Balance	2,054	1,425	1,204	1,529	256

of September 30, 2009

Description

Street Construction, Maintenance, and Repair Fund 301 is used by the Public Services Department to supplement the maintenance and repair of the City's street system and traffic control devices. The funds are received from the State of Ohio from the motor vehicle license tax and gasoline taxes.

rates and additional proportionally shared taxes from the State of Ohio.

The tax is distributed to municipal corporations, counties, and townships according to a distribution formula to pay for local highway related purposes.

Major Services

- Street Maintenance
- Street Repair
- Snow Removal
- Street Signage

Expenditures

The total 2010 Recommended Operating Budget of \$10,447,480 is a 5.6% decrease from the 2009 Approved Budget and 3.6% decrease from the 2009 estimated actual amount. Reductions are recommended for City departments to address declining revenue estimates and maintain a sufficient balance in the Street Construction, Maintenance, and Repair Fund.

Revenues

The revenue estimate for the Street Construction, Maintenance, and Repair Fund 301 is \$9,500,000 for 2009, which is a 14.8% decrease from the 2009 Approved Budget and a 3.3% decrease from the 2009 estimated actual amount. These estimates are based on current

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Financial Summaries

INCOME TAX-INFRASTRUCTURE FUND 302

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Income Tax-Infrastructure Fund 302					
Revenue	15,998	16,413	15,313	16,464	14,470
Transfers In	-	-	-	-	-
Prior Year Cancellations	139	-	43	-	-
Prior Year Carryover	2,227	2,162	3,102	2,058	2,145
Resources	-	18,576	18,458	18,521	16,615
Operating Expenditures	15,263	16,518	16,313	16,990	15,909
Debt Service	-	-	-	-	-
Subtotal	15,263	16,518	16,313	16,990	15,909
Transfer to Capital	-	-	-	-	-
Expenses	15,263	16,518	16,313	16,990	15,909
Fund Balance	3,102	2,058	2,145	1,532	706

Description

Income Tax-Infrastructure Fund 302 accounts for receipts from the 0.1% increase in the Income Tax approved by voters in 1988 and for expenses for repair, upkeep, and improvements of the City's infrastructure. The Infrastructure Income Tax Ordinance requires that the City meet a commitment to appropriate at least \$64.7 million in 2009 for yearly infrastructure needs from both the Operating and Capital programs. The Ordinance requires that 90% of this funding be spent or encumbered within three years of the original appropriation or the City will lose the 0.1% Infrastructure Income Tax.

Major Services

- Street and Bridge Maintenance
- Traffic Operations
- City Facility Maintenance
- Park and Recreation Facility Maintenance

Revenues

The revenue estimate for the Income Tax-Infrastructure Fund 302 is \$14,470,000, which is

an 11.8% decrease from the 2009 Approved Budget and a 5.5% decrease from the 2009 estimated actual amount. Revenue is based on the income tax forecast.

Expenditures

The total 2010 Recommended Operating Budget for Income Tax-Infrastructure Fund of \$15,909,000 is a 3.7% decrease from the 2009 Approved Budget and an 2.5% decrease from the estimated actual amount. Reductions are recommended for City departments to address declining revenue estimates and maintain a sufficient balance in the Income Tax-Infrastructure Fund 302.

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Financial Summaries

PARKING METER FUND 303

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Parking Meter Fund 303					
Revenue	1,249	1,239	1,239	1,239	1,089
Transfers In	-	-	-	-	-
Prior Year Cancellations	3	-	34	-	-
Prior Year Carryover	593	793	903	753	990
Resources	1,845	2,032	2,176	1,992	2,079
Operating Expenditures	942	1,279	1,186	1,329	1,320
Debt Service	-	-	-	-	-
Subtotal	942	1,279	1,186	1,329	1,320
Transfer to Capital	-	-	-	-	-
Expenses	942	1,279	1,186	1,329	1,320
Fund Balance	903	753	990	663	760

Description

Parking Meter Fund 303 accounts for net receipts from the City's parking meters throughout the City, but primarily downtown. Expenditures are appropriated for selected operations in the Police Department and the Traffic Engineering Division of the Department of Transportation and Engineering.

Major Services

- Traffic light maintenance and utility costs
- Traffic enforcement/planning within the Police Department
- Special Improvement District (SID) assessments for General Fund agencies

Revenues

The revenue estimate for the Parking Meter Fund 303 is \$1,089,000 for 2010, which is a 12.1% decrease from the 2009 Approved Budget and 2009 estimated actual amount. This decrease is primarily related to a reduced transfer from Parking Facilities Fund 102 that reflects actual anticipated parking enforcement costs. Resources in Fund 303 come from a transfer from

the Parking Facilities Fund 102, representing the net operating margin of on-street parking enforcement (coinage from meters less parking enforcement costs).

Expenditures

The 2010 expenditure budget of \$1,319,680 is a 3.2% increase over the 2009 Approved Budget amount and a 11.3% increase over the 2009 estimated actual amount. The increase in 2010 primarily results from an anticipated increase in the Special Improvement District (SID) assessment. The 2009 estimated actual operating expenditures decreased 7.3% compared to the 2009 Approved Budget. This decrease is primarily related to personnel savings and an anticipated savings in the non-departmental reserve for contingency account.

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Financial Summaries

MOTOR VEHICLE TAX FUND 306

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Municipal Motor Vehicle License Tax Fund 306					
Revenue	2,597	2,641	2,443	2,515	2,500
Transfers In	-	-	-	-	-
Prior Year Cancellations	38	-	19	-	-
Prior Year Carryover	778	613	656	433	290
Resources	-	3,254	3,118	2,948	2,790
Operating Expenditures	2,758	2,820	2,828	2,899	2,709
Debt Service	-	-	-	-	-
Subtotal	2,758	2,820	2,828	2,899	2,709
Transfer to Capital	-	-	-	-	-
Expenses	2,758	2,820	2,828	2,899	2,709
Fund Balance	656	433	290	50	81

Description

Municipal Motor Vehicle License Tax Fund 306 accounts for the receipts from the Motor Vehicle License Tax levied by the City and 50% of the receipts from the tax levied by Hamilton County. Fund expenditures are dedicated to repair, upkeep, and improvements to the City's right-of-way.

Major Services

- Street Maintenance
- Street Repair
- Snow Removal
- Street Signage

Revenues

The revenue estimates for the Municipal Motor Vehicle License Tax Fund 306 is \$2,500,000, which is a 5.3% decrease from the 2009 Approved Budget and a 2.3% increase above the 2009 estimated actual amount. These estimates are based on current rates.

Expenditures

The total 2010 Recommended Operating Budget for the Motor Vehicle Tax Fund of \$2,708,870 is a 4.0% decrease from the 2009 Approved Budget and 4.2% decrease from the 2009 estimated actual amount. Reductions are recommended for City departments to address declining revenue and maintain a sufficient balance in the Motor Vehicle Tax Fund.

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Financial Summaries

SAWYER POINT FUND 318

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Sawyer Point Fund 318					
Revenue	667	750	750	800	675
Transfers In	-	-	-	-	-
Prior Year Cancellations	18	-	29	-	-
Prior Year Carryover	823	510	532	335	478
Resources	-	1,260	1,311	1,135	1,153
Operating Expenditures	673	925	833	945	928
Debt Service	-	-	-	-	-
Subtotal	673	925	833	945	928
Transfer to Capital	303	-	-	-	-
Expenses	976	925	833	945	928
Fund Balance	532	335	478	191	225

Description

Revenue to support the Sawyer Point Fund 318 is generated from waterfront fee-based programs, waterfront special activities and events, and concession purchases. In May of 1997, Jacor Broadcasting Corporation contracted with the Cincinnati Recreation Commission to produce Riverfest, Kidsfest, the All-American Birthday Party, and the Procter and Gamble Concert Series. This contractual arrangement reduces the expenses and net revenues associated with the Sawyer Point Fund.

Major Services

- Operation and maintenance of Central Riverfront
- Showboat Majestic
- Special events including Riverfest, Kidsfest, and concerts

Revenues

The revenue estimate for the Sawyer Point Fund 318 is \$675,000 for 2010, which is a 10.0% decrease from the 2009 estimated actual amount

and 2009 Approved Budget. The decrease in revenue is primarily related to the weak economy and its impact on special events.

Expenditures

The 2010 expenditure budget of \$928,060 is an 11.4% increase over the 2009 estimated actual amount and a 0.3% increase over the 2009 Approved Budget. The increase over the 2009 Approved Budget is due to standard inflationary increases.

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Financial Summaries

RECREATION SPECIAL ACTIVITIES FUND 323

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Recreation Special Activities Fund 323					
Revenue	3,379	3,150	3,150	3,150	2,900
Transfers In	-	-	-	-	-
Prior Year Cancellations	43	-	27	-	-
Prior Year Carryover	645	584	1,006	489	1,002
Resources	-	3,734	4,183	3,639	3,902
Operating Expenditures	3,062	3,245	3,181	3,284	3,219
Debt Service	-	-	-	-	-
Subtotal	3,062	3,245	3,181	3,284	3,219
Transfer to Capital	-	-	-	-	-
Expenses	3,062	3,245	3,181	3,284	3,219
Fund Balance	1,006	489	1,002	355	683

Description

The Recreation Special Activities Fund 323 accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, Schmidt boat ramp, concessions, and Recreation Center contract classes.

Major Services

- Citywide athletic programs
- Day and summer camps
- After school programs
- Swimming pools
- Recreation centers

Revenues

The revenue estimate for the Recreation Special Activities Fund 323 is \$2,900,000 for 2010, which is a 7.9% decrease from the 2009 estimated actual amount and the 2009 Approved Budget. The decrease in revenue is primarily related to the weak economy and its impact on

attendance, along with the closure of twenty swimming pools.

Expenditures

The 2009 expenditure budget of \$3,218,990 is a 1.2% increase over the 2009 estimated actual amount and a 0.8% decrease from the 2009 Approved Budget. The decrease from the 2009 Approved Budget is related to standard inflationary increases in the amount of \$14,750, which is offset by a reduction in operating expenditures in the amount of \$41,230. The reduction in operating expenditures is primarily related to reduced employee benefits costs due to a higher utilization of part-time staff in place of full-time staff.

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Financial Summaries

HEALTH SERVICES FUND 395

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Health Services Fund 395					
Revenue	3,360	3,556	3,556	3,600	4,550
Transfers In	500	-	-	-	-
Prior Year Cancellations	53	-	-	-	-
Prior Year Carryover	751	115	1,114	188	627
Resources	-	3,671	4,670	3,788	5,177
Operating Expenditures	3,550	3,483	4,043	3,576	4,638
Debt Service	-	-	-	-	-
Subtotal	3,550	3,483	4,043	3,576	4,638
Transfer to Capital	-	-	-	-	-
Expenses	3,550	3,483	4,043	3,576	4,638
Fund Balance	1,114	188	627	212	538

Description

The Health Services Fund 395 receives revenue from Medicare, Medicaid, and other third party payments for services rendered by the City's health clinics to qualifying patients. This fund supports a policy of wellness and preventative health maintenance to serve the health needs of citizens.

Major Services

- Adult Medical Services
- Pediatric Medical Services
- Dental Services
- OB/GYN Services
- Laboratory Testing
- Pharmaceutical Services
- Nutritional Services
- Social Services

Revenues

The Cincinnati Health Department was approved for Federally Qualified Health Center

(FQHC) status in 2009. FQHC status will generate additional revenue for the Health Department. The revenue estimate for the Health Services Fund 395 is \$4,550,000 for 2010, which is a 27.9% increase from the 2009 Approved Budget and the 2009 Estimated Actual amount. These revenue estimates reflect operating with revenue generated with Federally Qualified Health Centers (FQHC) status.

Expenditures

The total 2010 Recommended Operating Budget of \$4,638,450 for the Health Services Fund is a 14.7% increase compared to the 2009 Estimated Actual Budget and a 33.2% increase over the 2009 Approved Budget. The increase in 2010 is primarily due to the department shifting allowable non-personnel expenses into the Health Services Fund from the General Fund.

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Financial Summaries

CABLE COMMUNICATIONS FUND 424

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Cable Communications Fund 424					
Revenue	2,518	2,500	2,500	2,500	2,500
Transfers In	22	-	-	-	-
Prior Year Cancellations	110	-	236	-	-
Prior Year Carryover	1,886	1,585	1,776	877	1,316
Resources	-	4,085	4,512	3,377	3,816
Operating Expenditures	2,761	3,108	3,096	3,120	3,125
Debt Service	-	-	-	-	-
Subtotal	2,761	3,108	3,096	3,120	3,125
Transfer to Capital	-	100	100	150	250
Expenses	2,761	3,208	3,196	3,270	3,375
Fund Balance	1,776	877	1,316	107	441

Description

The franchise fee applied to Time Warner Cable's gross revenues from Cincinnati subscribers supports the Cable Communications Fund 424. The Fund supports the Office of Cable Communications, which monitors The Time Warner Cable franchise and provides oversight of the Public & Education Access Contract. The Office of Communications also manages, operates, and produces programming for the City's government access channel 23 and the I-Net. The Fund supports the Communication Technology Services section in the Regional Computer Center, which provides general City telecommunication services such as installation and repair of telephone equipment and fiber optic cable, and public safety radio and emergency communication systems.

Major Services

- Citywide telephone and voice mail systems
- Computer network support
- Citywide fiber optic network
- Police radio system
- Emergency communication services

- CitiCable government access channel and programs
- Monitoring of Time Warner Cable Contract
- Oversight of Public and Education Access Contract
- Administrate the I-Net
- Other general governmental services

Revenues

The revenue estimate for the Cable Communications Fund 424 is \$2,500,000 for 2010. This represents no change from the 2009 Approved Budget and estimated actual amount. Amend. Sub. S.B. 117 was passed by the 127th Ohio General Assembly and signed by the Governor in June 2007. This bill restricts the base the franchise fee is calculated on. The base changes contained in this bill could affect future revenues, but the degree of the affect has not yet been seen.

Expenditures

The 2010 expenditure budget of \$3,124,780 is a 0.5% increase over the 2009 Approved Budget and a 0.9% increase from the 2009 estimated actual

amount. The increase from the 2009 Approved Budget is primarily due to inflation, which is offset by a decrease in funding for the Office of Communications for legal expenses related to the Time Warner Cable lawsuit. This lawsuit was settled in 2009; additional funding is no longer needed in 2010.

Financials Summaries

METROPOLITAN SEWER DISTRICT FUND 701

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Metropolitan Sewer District Fund 701					
Revenue	194,261	210,740	210,740	230,000	225,690
Transfers In	800	-	-	-	-
Prior Year Cancellations	7,992	-	142	-	-
Prior Year Carryover	17,839	-	-	-	-
Resources	220,892	210,740	210,882	230,000	225,690
Operating Expenditures	105,136	115,641	116,708	118,911	116,092
Debt Service	63,741	74,130	74,130	82,000	80,662
Subtotal	168,878	189,771	190,838	200,911	196,754
Transfer to Capital Reserve	52,015	20,969	20,044	29,089	28,936
Expenses	220,892	210,740	210,882	230,000	225,690
Fund Balance	-	-	-	-	-

Description

Metropolitan Sewer District Fund 701 supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County. User fees charged to customers fund operating expenses and capital improvements.

Major Services

- Metropolitan Sewer District Administration
- Wastewater Treatment
- Wastewater Collection
- Industrial Waste Management
- Capital Improvement Planning and Implementation
- Engineering Services

Revenues

The revenue estimate for the Metropolitan Sewer District Fund 701 is \$225,690,000 for 2010, which is a 7.1% increase over the 2009 Approved Budget. This increase is primarily due to the proposed sewer rate increase which averages 11.0% in 2010. The 2010 rate

increases will be presented to the Hamilton County Board of Commissioners for approval in December 2009. The rate increase supports the significant capital improvement requirements of the Global Consent Decree approved by the County and the City. The Consent Decree requires the Metropolitan Sewer District to minimize the discharge of sewage and untreated wastewater into the environment and to eliminate water-in-basement occurrences caused by public sewers.

Expenditures

The total 2009 Recommended Operating Budget for the Metropolitan Sewer District Fund 701 of \$196,753,630 is a 3.7% increase over the 2009 Approved Budget and a 3.1% increase over the estimated actual amount. The increase in 2010 is primarily due to the additional debt service of \$6,532,000.

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Financial Summaries

INCOME TAX TRANSIT FUND 759

(In \$000s)	2008 Actual	2009 Approved Budget	2009 Estimated Actual	2010 Approved Budget	2010 Recommended Update
Income Tax-Transit Fund 759					
Revenue	46,160	46,607	42,700	47,990	41,968
Transfers In	9	-	-	-	-
Prior Year Cancellations	10	-	-	-	-
Prior Year Carryover	6,144	5,382	6,013	4,662	1,377
Resources	52,323	51,988	48,713	52,652	43,345
Operating Expenditures	46,210	47,226	47,236	47,751	41,096
Debt Service	-	-	-	-	-
Subtotal	46,210	47,226	47,236	47,751	41,096
Transfer to Capital	100	100	100	100	100
Expenses	46,310	47,326	47,336	47,851	41,196
Fund Balance	6,013	4,662	1,377	4,802	2,149

Description

The Income Tax Transit Fund 759 accumulates the proceeds of the 0.3% of the (2.1% total) Income Tax established for City transit needs. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate the bus system. The City's Transit Fund, along with fare box receipts, Federal and State grants, and miscellaneous revenues, provide the resources for the SORTA budget. The Transit Fund also supports transportation-related functions within City departments.

Major Services

- Metro bus service
- Access service for the disabled
- Mass transportation administration and planning

Revenues

The revenue estimate for the Income Tax Transit Fund 759 is \$41,968,000 for 2010, which is a 10.0% decrease from the 2009 Approved Budget and a 1.7% decrease from the 2009 estimated

actual amount. These estimates are based on current rates and income tax collections.

Expenditures

The total 2010 Recommended Operating Budget for the Income Tax Transit Fund of \$41,096,010 is a 13.0% decrease from the 2009 Approved Budget and a 13.0% decrease from the 2009 estimated actual amount. Reductions are recommended for the SORTA budget and City departments to address declining revenue estimates and maintain a sufficient balance in the Transit Fund. The 2010 Recommended Operating Budget includes \$40,391,660 for SORTA, \$204,350 for City agencies, and \$500,000 for General Fund overhead.

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Departmental Budgets

The “All Funds Operating Budget Summary - Update” on page 62 lists, by department, the recommended 2010 All Funds Operating Budget Update compared to the 2009 All Funds Approved Operating Budget. This table does not include internal service funds because the revenue is received from interdepartmental billing for services. For example, the City Hall printing services fund is not included because the in-house printing costs are already included in the non-personnel budgets of other departments. It would be a “double count” of costs to include internal service funds within the “All Funds Operating Budget Summary.”

The “General Fund Budget Summary” on page 63 lists, by departments, the recommended 2010 General Fund Operating Budget Update compared to the 2009 Approved General Fund Operating Budget.

The “Staffing Plan - Update” on page 64 lists, by department, the number of full-time equivalent (FTE) positions funded in the 2008, 2009, and 2010 budgets in the General Fund, Other Funds, and All Funds. Presented at the bottom of the “Staffing Plan” is a breakdown of the total number of authorized FTE for the Police Sworn, Fire Sworn, and Non-Sworn.

The “2010 Continuation Budget/2010 Recommended Budget Update Comparison” on page 65 lists, by department, a comparison between the Recommended Budget and the Continuation Budget. The Continuation Budget assumes continuation of the services from the 2009 budget as escalated by inflation with any adjustments, such as the movement of an organization from one department to another. The difference between the Recommended Budget from the Continuation Budget shows the affect of budget increases and decreases for each department, employee benefits, as well as, non-departmental accounts.

The “Departmental Budgets” beginning on page 67 includes the department's mission statement, organizational chart, list of programs, department budget summary, and a program summary for each program. Each program summary includes a Description of the Program, Program Goal, Funding Summary, Significant Program Changes and Program Measures. The Significant Program Changes section of the program summary contains a “Title” of the program change, the “Budget Amount”, the funding source “Fund”, the Full Time Equivalent “FTE” changes, a “Description” of the program change, and a “Comment/Recommendation” for the program change.

Unlike traditional line-item budgeting that basically presented percent increases/decreases in the department's budget from year to year, the program budget format presents personnel and non-personnel expenditures, employee benefits, capital projects, program revenue, FTE, as well as, clear descriptions, goals, and performance measures, for each program.

Since this is only the second budget update year for presenting Performance-Based Program Budgeting, departments continue to make changes in aligning personnel and non-personnel expenses with the appropriate programs. These significant changes are included under the title “Program Budget Realignment”. The combine total of significant program changes reflects the true change amount between 2010 and 2009 net of inflation. We look forward to receiving input from the City's stakeholders about the City's Performance-Based Program Budgeting format, so that we can build upon this support and improve our future budget format presentations.



All Funds Operating Budget Summary - Update

Agency/Account	2009 Approved Budget	2010 Approved Budget	2010 Recommended Update	Change 2009 to 2010 Update	Change 2009 to 2010 Update
City Council	1,453,560	1,384,430	1,515,840	62,280	4.3%
Office of the Mayor	468,560	446,990	492,250	23,690	5.1%
Clerk of Council	662,180	648,930	602,850	(59,330)	-9.0%
City Manager	7,254,190	8,005,600	7,039,470	(214,720)	-3.0%
Citizen Complaint & Int. Audit	468,870	459,590	791,830	322,960	68.9%
Community Development	7,487,010	7,375,960	5,687,040	(1,799,970)	-24.0%
Duke Energy Center	6,307,170	7,040,810	6,899,060	591,890	9.4%
Parking Facilities	6,327,910	6,495,070	6,824,490	496,580	7.8%
Finance	8,149,470	8,108,320	7,328,970	(820,500)	-10.1%
Fire	73,445,460	72,549,460	67,754,020	(5,691,440)	-7.7%
Health	31,831,580	31,702,840	32,355,410	523,830	1.6%
Human Resources	1,936,910	1,906,310	1,756,530	(180,380)	-9.3%
Law	4,788,190	4,710,470	4,295,890	(492,300)	-10.3%
Parks	9,647,130	9,619,930	8,976,370	(670,760)	-7.0%
Planning & Buildings	5,053,910	4,864,310	4,692,610	(361,300)	-7.1%
Police	103,887,700	107,952,490	104,427,940	540,240	0.5%
Public Services	36,191,370	34,475,670	34,162,750	(2,028,620)	-5.6%
Recreation	25,653,000	25,429,770	24,395,250	(1,257,750)	-4.9%
Regional Computer Center	10,841,980	10,892,080	14,416,040	3,574,060	33.0%
Sewers	107,399,050	109,582,470	105,947,910	(1,451,140)	-1.4%
SORTA	46,491,440	46,994,730	40,391,660	(6,099,780)	-13.1%
Transportation and Eng.	10,393,350	10,511,050	9,933,820	(459,530)	-4.4%
Water Works	65,752,730	67,759,160	63,428,470	(2,324,260)	-3.5%
TOTAL ALL DEPARTMENTS	\$571,892,720	\$578,916,440	\$554,116,470	(\$17,776,250)	-3.1%
Debt Service	185,730,000	184,304,660	186,364,530	634,530	0.3%
Employee Benefits	118,161,150	122,249,000	122,230,690	4,069,540	3.4%
Cincinnati Public Schools	5,000,000	5,000,000	2,500,000	(2,500,000)	-50.0%
General Fund Overhead	6,968,910	7,171,010	7,508,850	539,940	7.7%
Non Departmental Accounts	6,567,620	7,779,930	7,306,590	738,970	11.3%
Reserve for Contingencies	3,150,000	3,150,000	1,350,000	(1,800,000)	-57.1%
TOTAL NON-DEPARTMENTAL	\$325,577,680	\$329,654,600	\$327,260,660	\$1,682,980	0.5%
GRAND TOTAL	\$897,470,400	\$908,571,040	\$881,377,130	(\$16,093,270)	-1.8%



General Fund Budget Summary - Update

Agency/Account	2009 Approved Budget	2010 Approved Budget	2010 Recommended Update	Change 2009 to 2010 Update	Change 2009 to 2010 Update
City Council	1,453,560	1,384,430	1,515,840	62,280	4.3%
Office of the Mayor	468,560	446,990	492,250	23,690	5.1%
Clerk of Council	662,180	648,930	602,850	(59,330)	-9.0%
City Manager	5,759,520	6,549,700	5,627,380	(132,140)	-2.3%
Citizen Complaint & Int. Audit	468,870	459,590	772,110	303,240	64.7%
Community Development	6,502,320	6,362,680	4,799,160	(1,703,160)	-26.2%
Finance	5,533,040	5,416,420	4,759,650	(773,390)	-14.0%
Fire	73,445,460	72,549,460	67,754,020	(5,691,440)	-7.7%
Health	18,935,390	18,482,090	17,023,290	(1,912,100)	-10.1%
Human Resources	1,749,930	1,713,750	1,585,820	(164,110)	-9.4%
Law	4,385,990	4,296,530	3,930,830	(455,160)	-10.4%
Parks	4,747,340	4,634,890	3,948,150	(799,190)	-16.8%
Planning & Buildings	4,583,560	4,380,340	4,245,910	(337,650)	-7.4%
Police	102,704,150	106,745,680	101,434,960	(1,269,190)	-1.2%
Public Services	19,599,750	18,701,440	18,673,290	(926,460)	-4.7%
Recreation	15,561,430	15,111,430	14,318,170	(1,243,260)	-8.0%
Regional Computer Center	5,298,880	5,190,870	5,617,920	319,040	6.0%
Transportation and Eng.	3,486,620	3,414,920	3,189,820	(296,800)	-8.5%
TOTAL ALL DEPARTMENT	275,346,550	276,490,140	260,291,420	(15,055,130)	-5.5%
Debt Service	0	0	298,810	298,810	
Employee Benefits	81,972,850	84,811,120	83,329,040	1,356,190	1.7%
Cincinnati Public Schools	5,000,000	5,000,000	2,500,000	(2,500,000)	-50.0%
Non Departmental Accounts	5,315,000	6,493,720	6,095,000	780,000	14.7%
Reserve for Contingencies	2,800,000	2,800,000	1,000,000	(1,800,000)	-64.3%
TOTAL NON-DEPARTMENT	95,087,850	99,104,840	93,222,850	(1,865,000)	-2.0%
GRAND TOTAL	370,434,400	375,594,980	353,514,270	(16,920,130)	-4.6%



Staffing Plan - Update

	General Fund			Other Funds			All Funds		
	2008	2009	2010	2008	2009	2010	2008	2009	2010
City Council	27.00	27.00	27.00				27.00	27.00	27.00
Office of the Mayor	8.00	8.00	8.00				8.00	8.00	8.00
Clerk of Council	7.00	7.00	7.00				7.00	7.00	7.00
City Manager	33.00	37.00	37.00	7.00	10.00	10.00	40.00	47.00	47.00
Citizen Complaint & Int. Audit	8.00	7.10	11.10				8.00	7.10	11.10
Community Development	47.00	52.00	51.50	21.00	21.00	19.00	68.00	73.00	70.50
Duke Energy Center									
Parking Facilities				55.00	54.00	53.50	55.00	54.00	53.50
Finance	87.75	85.25	74.75	47.00	43.00	46.00	134.75	128.25	120.75
Fire	890.00	888.00	818.00				890.00	888.00	818.00
Health	301.80	301.70	267.20	182.20	179.00	185.20	484.00	480.70	452.40
Human Resources	23.10	25.10	22.10	3.00	3.00	3.00	26.10	28.10	25.10
Law	65.20	70.20	59.20	9.00	9.00	8.00	74.20	79.20	67.20
Parks	92.30	87.30	83.45	66.40	72.40	59.10	158.70	159.70	142.55
Planning & Buildings	71.00	71.00	65.00	6.00	6.00	6.00	77.00	77.00	71.00
Police	1,430.50	1,429.50	1,318.00				1,430.50	1,429.50	1,318.00
Public Services	237.00	211.00	173.50	334.75	334.75	299.00	571.75	545.75	472.50
Recreation	326.55	324.55	255.76	107.70	107.70	105.90	434.25	432.25	361.66
Regional Computer Center	1.00	1.00	28.00	111.00	113.00	73.00	112.00	114.00	101.00
Sewers				730.00	750.00	750.00	730.00	750.00	750.00
Transportation and Eng.	79.00	80.00	73.00	106.00	106.00	103.00	185.00	186.00	176.00
Water Works				629.81	625.81	617.32	629.81	625.81	617.32
TOTAL	3,735.20	3,712.70	3,379.56	2,415.86	2,434.66	2,338.02	6,151.06	6,147.36	5,717.58
Police Sworn	1,135.00	1,135.00	1,023.00				1,135.00	1,135.00	1,023.00
Fire Sworn	841.00	841.00	794.00				841.00	841.00	794.00
Non-Sworn	1,759.20	1,736.70	1,562.56	2,415.86	2,434.66	2,338.02	4,175.06	4,171.36	3,900.58

**Comparison of 2010 General Fund Continuation Budget /
2010 General Fund Recommended Budget**

	2010 Continuation Budget	2010 Recommended Budget	Reductions Made in 2009	New or Revised 2010 Reductions	Total Increase / (Decrease)	% Change 2010 Cont. to 2010 Rec.
Police	\$ 112,583,140	\$ 101,434,960	\$ (3,032,720)	\$ (8,115,460)	\$ (11,148,180)	-9.9%
Fire	\$ 76,533,450	\$ 67,815,640	\$ (3,441,440)	\$ (5,276,370)	\$ (8,717,810)	-11.4%
Public Safety Sub-Total	\$ 189,116,590	\$ 169,250,600	\$ (6,474,160)	\$ (13,391,830)	\$ (19,865,990)	-10.5%
Public Services	\$ 21,385,920	\$ 18,853,880	\$ (951,930)	\$ (1,580,110)	\$ (2,532,040)	-11.8%
Health	\$ 19,511,970	\$ 17,023,290	\$ (175,080)	\$ (2,313,600)	\$ (2,488,680)	-12.8%
Recreation	\$ 15,956,810	\$ 14,318,170	\$ (38,930)	\$ (1,599,710)	\$ (1,638,640)	-10.3%
Community Development	\$ 7,272,060	\$ 4,799,160	\$ (57,690)	\$ (2,415,210)	\$ (2,472,900)	-34.0%
Finance	\$ 5,678,280	\$ 4,759,650	\$ (218,000)	\$ (700,630)	\$ (918,630)	-16.2%
Regional Computer Center	\$ 5,454,380	\$ 5,617,920	\$ (629,070)	\$ 792,610	\$ 163,540	3.0%
Parks	\$ 4,890,400	\$ 3,948,150	\$ (281,230)	\$ (661,020)	\$ (942,250)	-19.3%
Planning & Buildings	\$ 4,605,940	\$ 4,302,510	\$ (462,660)	\$ 159,230	\$ (303,430)	-6.6%
Law	\$ 4,596,600	\$ 3,930,830	\$ (214,290)	\$ (451,480)	\$ (665,770)	-14.5%
Transportation & Engineering	\$ 3,555,790	\$ 3,189,820	\$ (253,070)	\$ (112,900)	\$ (365,970)	-10.3%
Environmental Quality	\$ 2,912,130	\$ 2,455,700	\$ (32,020)	\$ (424,410)	\$ (456,430)	-15.7%
City Manager's Office	\$ 2,297,580	\$ 2,091,720	\$ (35,600)	\$ (170,260)	\$ (205,860)	-9.0%
Human Resources	\$ 1,799,330	\$ 1,585,820	\$ (38,780)	\$ (174,730)	\$ (213,510)	-11.9%
City Council	\$ 1,501,980	\$ 1,515,840	\$ -	\$ 13,860	\$ 13,860	0.9%
Budget & Evaluation	\$ 842,740	\$ 727,970	\$ (42,600)	\$ (72,170)	\$ (114,770)	-13.6%
Clerk of Council	\$ 676,820	\$ 602,850	\$ -	\$ (73,970)	\$ (73,970)	-10.9%
Office of the Mayor	\$ 487,360	\$ 492,250	\$ -	\$ 4,890	\$ 4,890	1.0%
Citizen Complaint Authority	\$ 484,510	\$ 772,110	\$ (80,530)	\$ 368,130	\$ 287,600	59.4%
Economic Development	\$ 396,440	\$ 351,990	\$ (16,640)	\$ (27,810)	\$ (44,450)	-11.2%
Non-Public Safety Sub-Total	\$ 104,307,040	\$ 91,339,630	\$ (3,528,120)	\$ (9,439,290)	\$ (12,967,410)	-12.4%
Total Departmental Budgets	\$ 293,423,630	\$ 260,590,230	\$ (10,002,280)	\$ (22,831,120)	\$ (32,833,400)	-11.2%
Employee Benefits Sub-Total	\$ 86,426,500	\$ 83,329,040	\$ -	\$ (3,097,460)	\$ (3,097,460)	-3.6%
Non-Departmental Sub-Total	\$ 14,293,720	\$ 9,595,000	\$ -	\$ (4,698,720)	\$ (4,698,720)	-32.9%
Total General Fund Budget	\$ 394,143,850	\$ 353,514,270	\$ (10,002,280)	\$ (30,627,300)	\$ (40,629,580)	-10.3%

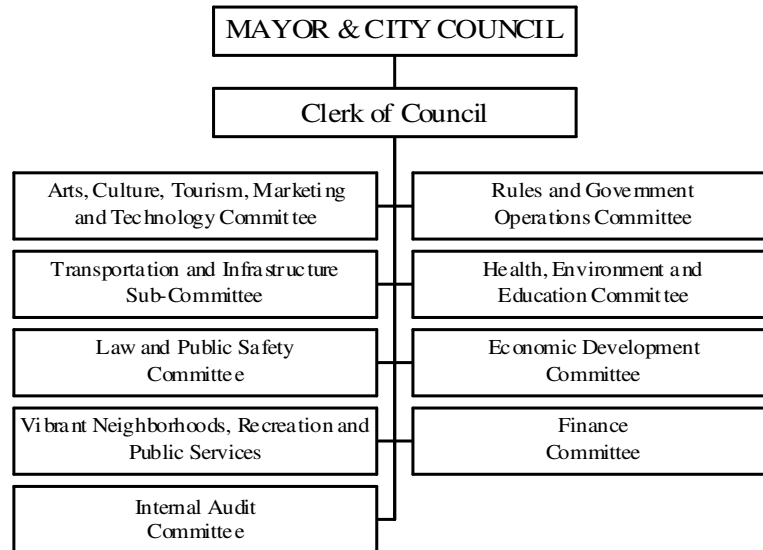
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Departmental Budgets



City Council

Mission: The mission of the City Council is to effectively conduct all legislative functions of the City of Cincinnati. All legislative powers of the City are vested in the City Council subject to terms of the City Charter and terms of the Constitution of the State of Ohio.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,428,080	\$ 1,428,090	\$ 1,441,950	\$ 13,860
Other Expenses	\$ 73,260	\$ 25,470	\$ 73,890	\$ 48,420
Operating Total	\$ 1,501,340	\$ 1,453,560	\$ 1,515,840	\$ 62,280
Employee Benefits	\$ 539,170	\$ 562,030	\$ 621,000	\$ 58,970
Total	\$ 2,040,510	\$ 2,015,590	\$ 2,136,840	\$ 121,250
Total Full-Time Equivalent Positions	27.0	27.0	27.0	-

Departmental Budgets



DEPARTMENT PROGRAMS:

1. City Councilmembers

PROGRAM SUMMARIES

Program 1: City Councilmembers

Description: Committees conduct the major portion of the work of the City Council. The committee system enables citizens to be heard on matters of particular interest to them at regularly scheduled meetings of each committee and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council. The standing committees of the City Council are:

- Arts, Culture, Tourism, Marketing and Technology Committee
- Transportation and Infrastructure Sub-Committee
- Law and Public Safety Committee
- Vibrant Neighborhoods, Recreation and Public Services Committee
- Rules and Government Operations Committee
- Health, Environment and Education Committee
- Economic Development Committee
- Finance Committee
- Internal Audit Committee

Goal: To effectively conduct all legislative functions of the City of Cincinnati.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,428,080	\$ 1,428,090	\$ 1,441,950	\$ 13,860
Other Expenses	\$ 73,260	\$ 25,470	\$ 73,890	\$ 48,420
Operating Total	\$ 1,501,340	\$ 1,453,560	\$ 1,515,840	\$ 62,280
Employee Benefits	\$ 539,170	\$ 562,030	\$ 621,000	\$ 58,970
Total	\$ 2,040,510	\$ 2,015,590	\$ 2,136,840	\$ 121,250
Total Full-Time Equivalent Positions	27.0	27.0	27.0	-

2010 Significant Program Changes

Departmental Budgets



Title: 2009 Council Office Budget Appropriation Restoration

Budget Amount: \$48,150 **Fund:** General Fund **FTE:** -

Description:

Ordinance No. 449-2008 restored \$5,350 to the non-personnel budgets of each Councilmembers office budget.

Comment/Recommendation:

This addition represents a Council Approved adjustment to the City Council office budget appropriation in the amount of \$48,150 for nine councilmembers.

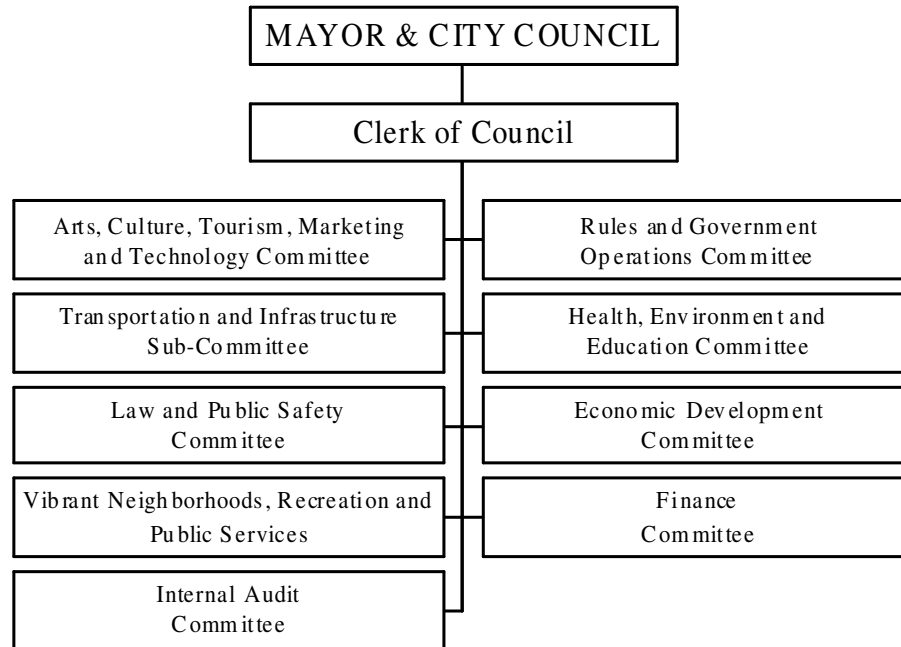
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Departmental Budgets



Office of the Mayor

Mission: The mission of the Mayor's Office is to serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 435,020	\$ 435,020	\$ 439,910	\$ 4,890
Other Expenses	\$ 51,820	\$ 33,540	\$ 52,340	\$ 18,800
Operating Total	\$ 486,840	\$ 468,560	\$ 492,250	\$ 23,690
Employee Benefits	\$ 163,500	\$ 170,410	\$ 188,600	\$ 18,190
Total	\$ 650,340	\$ 638,970	\$ 680,850	\$ 41,880
Total Full-Time Equivalent Positions	8.0	8.0	8.0	-

Departmental Budgets



DEPARTMENT PROGRAMS:

- Office of the Mayor

PROGRAM SUMMARIES

Program 1: Office of the Mayor

Description: The Mayor presides at the City Council meetings and is responsible for conducting the business of the City Council in an orderly and efficient manner. The Mayor appoints the Vice-Mayor and Council Committee Chairs.

Goal: To serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 435,020	\$ 435,020	\$ 439,910	\$ 4,890
Other Expenses	\$ 51,820	\$ 33,540	\$ 52,340	\$ 18,800
Operating Total	\$ 486,840	\$ 468,560	\$ 492,250	\$ 23,690
Employee Benefits	\$ 163,500	\$ 170,410	\$ 188,600	\$ 18,190
Total	\$ 650,340	\$ 638,970	\$ 680,850	\$ 41,880
Total Full-Time Equivalent Positions	8.0	8.0	8.0	-

2010 Significant Program Changes

Title: 2009 Mayor's Office Budget Appropriation Restoration

Budget Amount: \$18,460

Fund: General Fund

FTE: -

Description:

Ordinance No. 449-2008 restored \$18,460 to the Mayor's non-personnel office budget.

Comment/Recommendation:

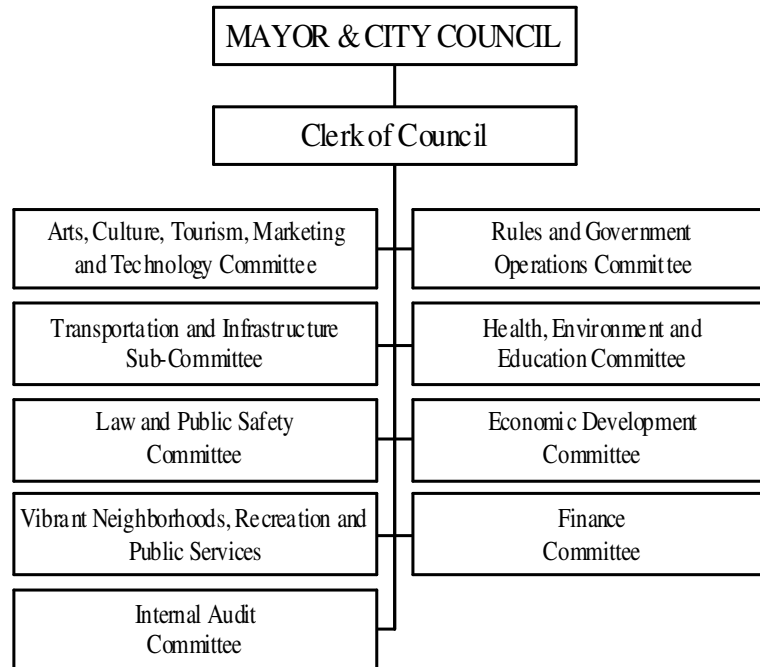
This addition represents a Council Approved adjustment to the Mayor's office budget appropriation in the amount of \$18,460.

Departmental Budgets



Clerk of Council

Mission: The mission of the Clerk of Council is effective custodianship and safeguarding of all official records and documents of the City Council.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 309,110	\$ 314,540	\$ 313,600	\$ (940)
Other Expenses	\$ 352,750	\$ 347,640	\$ 289,250	\$ (58,390)
Operating Total	\$ 661,860	\$ 662,180	\$ 602,850	\$ (59,330)
Employee Benefits	\$ 115,960	\$ 123,000	\$ 134,200	\$ 11,200
Total	\$ 777,820	\$ 785,180	\$ 737,050	\$ (48,130)
Total Full-Time Equivalent Positions	7.0	7.0	7.0	-

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Clerk of Council

PROGRAM SUMMARIES

Program 1: Clerk of Council

Description: The Clerk of Council prepare the agenda for each committee and the "calendar" for the weekly session of the City Council. The Clerk is responsible for informing citizens of public hearings in which they would have a special interest. All City Council committee meetings are videotaped for broadcast on the public access channel. The City Bulletin, published weekly by the Clerk of Council, is the official publication of the City of Cincinnati. Ordinances, resolutions, motions, and various legal notices are published in the City Bulletin. Other publications available from the Clerk's Office are the Charter of the City of Cincinnati, the Cincinnati Municipal Code, a directory of City Councilmembers and committee assignments, committee agendas, and the City Council calendar.

Goal: Providing support to the City Council and all Council Committees. Keeping the public informed about public hearings in which they would have a special interest. Maintaining and preserving public documents.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 309,110	\$ 314,540	\$ 313,600	\$ (940)
Other Expenses	\$ 352,750	\$ 347,640	\$ 289,250	\$ (58,390)
Operating Total	\$ 661,860	\$ 662,180	\$ 602,850	\$ (59,330)
Employee Benefits	\$ 115,960	\$ 123,000	\$ 134,200	\$ 11,200
Total	\$ 777,820	\$ 785,180	\$ 737,050	\$ (48,130)
Total Full-Time Equivalent Positions	7.0	7.0	7.0	-

2010 Significant Program Changes

Title: Clerk of Council - 2010 Budget Reductions

Budget Amount: (\$38,240)

Fund: General Fund

FTE: -

Description:

This decrease includes a \$38,240 reduction in miscellaneous personnel and non-personnel costs.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$23,630)

Fund: General Fund

FTE: -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

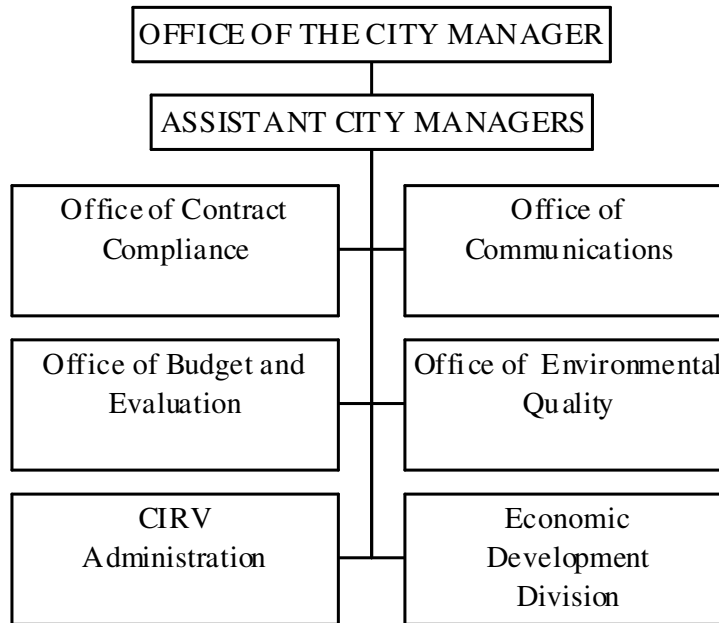
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Departmental Budgets



City Manager

Mission: The mission of the City Manager's Office is to provide and maintain essential City services through the efficient and effective management and operation of the City.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 2,687,100	\$ 2,947,310	\$ 2,885,910	\$ (61,400)
Other Expenses	\$ 927,100	\$ 4,306,880	\$ 4,153,560	\$ (153,320)
Operating Total	\$ 3,614,200	\$ 7,254,190	\$ 7,039,470	\$ (214,720)
Employee Benefits	\$ 1,057,560	\$ 1,244,870	\$ 1,283,770	\$ 38,900
General Fund Overhead	\$ 29,780	\$ 32,940	\$ 46,090	\$ 13,150
Total	\$ 4,701,540	\$ 8,532,000	\$ 8,369,330	\$ (162,670)
Internal Service Funds	\$ 158,480	\$ 171,290	\$ 173,740	\$ 2,450
Capital Projects	\$ 2,113,900	\$ 1,135,700	\$ 2,293,400	\$ 1,157,700
Program Revenue	\$ 2,400,000	\$ 2,500,000	\$ 2,500,000	\$ -
Total Full-Time Equivalent Positions	40.0	47.0	47.0	-

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Office of the City Manager
2. Economic Development Division
3. Office of Communications
4. CIRV Administration
5. Office of Contract Compliance
6. Office of Budget and Evaluation
7. Office of Environmental Quality

PROGRAM SUMMARIES

Program 1: Office of the City Manager

Description: Chief Executive Officer providing overall leadership and top-level management of City operations.

Goal: To provide efficient, cost-effective, and effective leadership, and management of the City departments.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 813,220	\$ 752,920	\$ 719,370	\$ (33,550)
Other Expenses	\$ 259,350	\$ 259,370	\$ 276,370	\$ 17,000
Operating Total	\$ 1,072,570	\$ 1,012,290	\$ 995,740	\$ (16,550)
Employee Benefits	\$ 300,970	\$ 289,640	\$ 303,880	\$ 14,240
Total	\$ 1,373,540	\$ 1,301,930	\$ 1,299,620	\$ (2,310)
Total Full-Time Equivalent Positions	9.0	9.0	8.0	(1.0)

2010 Significant Program Changes

Title: Elimination of One Administrative Specialist Position

Budget Amount: (\$43,880) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of one Administrative Specialist position. This position provides direct administrative support to the Assistant City Managers.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: State Lobbyist Contract

Budget Amount: \$38,380 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in funding for the State Lobbyist contract. The State Lobbyist Contract was not part of the City Manager's Office 2009 Approved Budget. Ordinance no. 97-2009 approved by City Council in April, appropriated resources for the contract renewal.

Comment/Recommendation:

This increase in funding is recommend due to the importance of the State Lobbyist contract.

Title: Cost Savings Days

Budget Amount: (\$34,660) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Miscellaneous Non-Personnel Decrease

Budget Amount: (\$22,530) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in miscellaneous non-personnel expenses including postage, travel, expert services, and office supplies.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Title: Personnel Funding Transfer

Budget Amount: \$18,230 **Fund:** General Fund **FTE:** -

Description:

This represents a transfer of personnel funding from the Office of Contract Compliance to the City Manager's Office. The Office of Contract Compliance will absorb the City Council mandated position vacancy allowance (PVA) that was part of the 2009 Approved Budget and continues in 2010 for the City Manager's Office.

Comment/Recommendation:

This realignment of funding is recommended.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$1,480)

Fund: General Fund

FTE: -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Departmental Budgets



Program 2: Economic Development Division

Description: The Economic Development Division provides citywide economic development services, including business recruitment and retention, large-scale real estate development, and downtown development.

Goal: Encourage and grow new business and economic development opportunities that will positively impact Cincinnati.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 385,320	\$ 359,610	\$ 318,070	\$ (41,540)
Other Expenses	\$ 177,780	\$ 373,790	\$ 387,920	\$ 14,130
Operating Total	\$ 563,100	\$ 733,400	\$ 705,990	\$ (27,410)
Employee Benefits	\$ 143,990	\$ 139,790	\$ 134,870	\$ (4,920)
Total	\$ 707,090	\$ 873,190	\$ 840,860	\$ (32,330)
Capital Projects	\$ 1,948,900	\$ 845,700	\$ 1,453,400	\$ 607,700
Total Full-Time Equivalent Positions	7.0	7.0	7.0	-

2010 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: (\$39,420) **Fund:** General Fund **FTE:** -

Description:

This represents an increase in position vacancy allowance in the Economic Development Division. This increase in position vacancy allowance will be achieved by holding the Development Manager position open while the incumbent fills the Economic Development Director position on an interim basis. The Recommended Base Budget requires the division to leave the position vacant for approximately 14 pay periods due to the City Council mandated PVA. This requires the Development Manager position to be vacant for an additional 12.1 pay periods, or the remainder of 2010.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$17,540) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Reimbursement for Clerk Typist 3

Budget Amount: \$12,520 **Fund:** General Fund **FTE:** -

Description:

This represents a reimbursement for staff time for the Clerk Typist 3 in the Office of Budget and Evaluation, who will provide administrative support to the Economic Development Division (EDD) as a result of the Administrative Specialist from EDD providing support to the City Manager's Office.

Comment/Recommendation:

This reimbursement is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Develop retail and commercial opportunities in the central business district.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 25 retailers and/or developers who Economic Development met with at the International Council of Shopping Centers Trade Show and Deal Making conference.	108%	100%	100%

Performance Objective:

Increase employment opportunities in the City of Cincinnati.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 50 citizens/clients who Economic Development provided technical service assistance/issue resolution services to in the last year.	176%	100%	100%

Departmental Budgets



Performance Objective:

Maintain existing employment base and create new employment opportunities in the City of Cincinnati.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of 25 major (50+ employees) employers Economic Development conducted Business Retention Visits with in the past year.	124%	100%	100%

Performance Objective:

Promote economic growth in the City of Cincinnati.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Leverage private capital at an average ratio of 3:1 for each dollar of City funding received on projects each year.	4.7:1	3:1	3:1

Departmental Budgets



Program 3: Office of Communications

Description: The Office of Communications provides resources for disseminating strategic communications that are delivered professionally through channels that are most timely, effective, and efficient. These include multi-media outlets such as the news media, internet, Citicable, and community presentations.

Goal: Implement proactive, effective public communications regarding City initiatives and operations, including media relations, Citicable broadcasts, dissemination of information via the internet, and preparing communications for specific audiences.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 380,720	\$ 382,440	\$ 385,260	\$ 2,820
Other Expenses	\$ 226,390	\$ 302,870	\$ 224,150	\$ (78,720)
Operating Total	\$ 607,110	\$ 685,310	\$ 609,410	\$ (75,900)
Employee Benefits	\$ 160,560	\$ 159,290	\$ 167,300	\$ 8,010
General Fund Overhead	\$ 26,470	\$ 27,240	\$ 32,890	\$ 5,650
Total	\$ 794,140	\$ 871,840	\$ 809,600	\$ (62,240)
Capital Projects	\$ -	\$ 100,000	\$ 250,000	\$ 150,000
Program Revenue	\$ 2,400,000	\$ 2,500,000	\$ 2,500,000	\$ -
Total Full-Time Equivalent Positions	6.0	6.0	6.0	-

2010 Significant Program Changes

Title: Legal Services for Time Warner Cable Lawsuit

Budget Amount: (\$80,000) **Fund:** Cable Communications **FTE:** -

Description:

This represents a decrease in funding in 2010 for the Office of Communications. The Office of Communication settled this lawsuit in 2009 and no longer needs additional funding for legal services.

Comment/Recommendation:

This decrease is recommended due to the one-time nature of this funding.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$9,310) **Fund:** Cable Communications **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$1,020) **Fund:** Cable Communications **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Improve departmental participation in the electronic communications resource center for City departments and agencies.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage increase in agency participation.	10%	10%	10%

Performance Objective:

Resolve complaints received against Time Warner Cable. Review and make recommendations about basic cable rates.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of complaints received against Time Warner Cable that are resolved.	95%	95%	95%

Departmental Budgets



Program 4: CIRV Administration

Description: This program will provide administrative oversight to the Cincinnati Initiative to Reduce Violence (CIRV) program, which works to reduce the frequency of gang/group-related street violence.

Goal: To provide effective and efficient management of the Cincinnati Initiative to Reduce Violence (CIRV) program in its efforts to reduce the frequency of gang/group-related street violence.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ -	\$ 54,820	\$ 57,670	\$ 2,850
Other Expenses	\$ -	\$ 871,770	\$ 780,860	\$ (90,910)
Operating Total	\$ -	\$ 926,590	\$ 838,530	\$ (88,060)
Employee Benefits	\$ -	\$ 21,570	\$ 24,840	\$ 3,270
Total	\$ -	\$ 948,160	\$ 863,370	\$ (84,790)

2010 Significant Program Changes

Title: Reduction in Funding for CIRV

Budget Amount: (\$99,630)

Fund: General Fund

FTE: -

Description:

This represents a decrease in funding in expert services for the Cincinnati Initiative to Reduce Violence (CIRV). Cincinnati Human Relations Commission streetworkers will take 10 furlough days in 2010 as a result of this decrease. In addition, funding for the contracts with the University of Cincinnati and Professor David Kennedy will be reduced. The CIRV program hopes to maintain the same level of service to clients in 2010 through process improvements.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Program 5: Office of Contract Compliance

Description: The Office of Contract Compliance administers, enforces, and monitors the Small Business Enterprise (SBE) Program, the Equal Employment Opportunity (EEO) Program, the Prevailing Wage laws, the Living Wage Program, and the Meet and Confer provisions to promote full and equal business opportunities with the City of Cincinnati.

Goal: Ensure proper compliance to City contracts.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ -	\$ 319,040	\$ 307,050	\$ (11,990)
Other Expenses	\$ -	\$ 109,780	\$ 105,490	\$ (4,290)
Operating Total	\$ -	\$ 428,820	\$ 412,540	\$ (16,280)
Employee Benefits	\$ -	\$ 131,630	\$ 142,880	\$ 11,250
General Fund Overhead	\$ -	\$ -	\$ 8,440	\$ 8,440
Total	\$ -	\$ 560,450	\$ 563,860	\$ 3,410
Total Full-Time Equivalent Positions	-	6.0	6.0	-

2010 Significant Program Changes

Title: Personnel Funding Transfer

Budget Amount: (\$18,230) **Fund:** General Fund **FTE:** -

Description:

This represents a transfer of personnel funding from the Office of Contract Compliance to the City Manager's Office. The Office of Contract Compliance will absorb the City Council mandated position vacancy allowance (PVA) that was part of the 2009 Approved Budget and continues in 2010 for the City Manager's Office.

Comment/Recommendation:

This realignment of funding is recommended.

Departmental Budgets



Title: Miscellaneous Non-Personnel Decrease

Budget Amount: (\$4,440) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a decrease in non-personnel funding for postage, telephone, printing, office supplies and minor office equipment.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Income Tax Infrastructure Fund resources.

Title: Cost Savings Days

Budget Amount: (\$2,860) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Administer, enforce, and monitor the Small Business Enterprise (SBE) Program; the Equal Employment Opportunity (EEO) Program; the Prevailing Wage laws; the Living Wage Program; and the Meet and Confer provisions to promote equal business opportunities.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of four Outreach Activities to SBE vendors completed.	100%	100%	100%

Performance Objective:

Identify and determine appropriate Prevailing Wage classification(s) and rates for all City construction projects.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of vendor payroll reports submitted to Contract Compliance for examination that were reviewed.	90%	90%	90%

Departmental Budgets



Performance Objective:

Oversee proper enforcement of Equal Employment Opportunity requirements for all City contracts over \$5,000.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of all bid documents, proposals, and contracts that contain appropriate language.	95%	95%	95%

Departmental Budgets



Program 6: Office of Budget and Evaluation

Description: The Office of Budget and Evaluation is responsible for budget development, budget monitoring, policy research, assisting in performance management, and the general administration of the programs funded by the U.S. Department of Housing and Urban Development.

Goal: Develop the operating, capital, and consolidated plan budgets for the City of Cincinnati. Provide management support to initiatives that enhance service delivery, improve responsiveness and communications, and reduce the cost of service delivery.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 951,520	\$ 878,530	\$ 826,980	\$ (51,550)
Other Expenses	\$ 195,870	\$ 193,600	\$ 194,580	\$ 980
Operating Total	\$ 1,147,390	\$ 1,072,130	\$ 1,021,560	\$ (50,570)
Employee Benefits	\$ 346,240	\$ 338,800	\$ 351,500	\$ 12,700
General Fund Overhead	\$ 3,310	\$ 5,700	\$ 4,760	\$ (940)
Total	\$ 1,496,940	\$ 1,416,630	\$ 1,377,820	\$ (38,810)
Capital Projects	\$ -	\$ -	\$ 400,000	\$ 400,000
Total Full-Time Equivalent Positions	14.0	14.0	14.0	-

2010 Significant Program Changes

Title: Economic Forecast Consultant

Budget Amount: \$50,000

Fund: General Fund

FTE: -

Description:

This represents an increase in funding for the Economic Forecast. Results of an Economic Forecast guide the revenue and expenditure inflation assumptions used in developing the Biennial Budget. The Economic Forecast and associated costs occur every other year.

Comment/Recommendation:

This funding is recommended due to the importance of having an accurate revenue and expenditure inflation forecast prepared by an unbiased, outside consultant.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: (\$34,360) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Increase Position Vacancy Allowance

Budget Amount: (\$33,420) **Fund:** General Fund **FTE:** -

Description:

This represents the increase of position vacancy allowance in the Office of Budget and Evaluation. This increase in position vacancy allowance will be achieved by holding a filled Supervising Management Analyst position vacant for approximately ten pay periods once the incumbent retires.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Miscellaneous Non-Personnel Decrease

Budget Amount: (\$21,880) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in non-personnel funding for postage, training, office supplies, computer hardware, tuition reimbursement, and subscriptions and memberships.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Reimbursement for Clerk Typist 3

Budget Amount: (\$12,500) **Fund:** General Fund **FTE:** -

Description:

This represents the addition of a reimbursement for the Office of Budget and Evaluation's Clerk Typist 3. This position will provide administrative support to the Economic Development Division in 2010 as a result of the Administrative Specialist from the Economic Development Division providing support to the City Manager's Office.

Comment/Recommendation:

This decrease in funding, which is offset by this reimbursement, is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: American Reinvestment and Recovery Act Administration Reimbursement

Budget Amount: (\$10,000) **Fund:** General Fund **FTE:** -

Description:

This represents a reimbursement for staff time spent on American Reinvestment and Recovery Act administration by personnel in the Office Budget and Evaluation.

Comment/Recommendation:

This decrease in funding, which is offset by this reimbursement, is recommended due to the limited nature of General Fund resources.

Title: Decrease in Community Development Block Grant Funding

Budget Amount: (\$8,170) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a decrease in the personnel and non-personnel Community Development Block Grant (CDBG) resources. This includes a decrease of \$2,080 in reimbursement for staff time spent on CDBG administration. The non-personnel decrease of \$6,090 reduces the contractual services line item.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Community Development Block Grant resources.

Title: RCC Funding Model Realignment

Budget Amount: (\$4,300) **Fund:** All Funds **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Miscellaneous Non-Personnel Decrease

Budget Amount: (\$3,730) **Fund:** Income Tax Transit **FTE:** -

Description:

This represents a decrease in non-personnel funding for training, data processing by the Regional Computer Center, and subscriptions and memberships.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Income Tax Transit Fund resources.

Departmental Budgets



Title: Reduction in Reimbursement for Staff Time

Budget Amount: (\$3,340) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a decrease in the personnel reimbursement from Income Tax-Infrastructure Fund for time spent on the Capital Budget in the Office of Budget and Evaluation.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Income Tax Infrastructure Fund resources.

Title: Non-Personnel Decrease in Office Supplies

Budget Amount: (\$1,000) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a decrease in non-personnel funding for office supplies.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Income Tax Infrastructure Fund resources.

Performance Measures

Performance Objective:

Attainment of the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA) every two years.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage decrease in the number of "Does Not Satisfy" ratings received from GFOA.	N/A	11%	N/A
Percentage increase in the number of "Outstanding" ratings received from GFOA.	N/A	17%	N/A

Departmental Budgets



Program 7: Office of Environmental Quality

Description: The Office of Environmental Quality is currently responsible for brownfield remediation, property evaluation, site-specific investigation, cleanup and redevelopment of City property, and evaluation of cut and fill permits. The Office also assists with Title X enforcement and the Energy Management Team.

Goal: Effectively and efficiently carry out the environmental duties charged to the Office of Environmental Quality, including the development and administration of the Energy Management Team as well as performing environmental outreach and communication.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 156,320	\$ 199,950	\$ 271,510	\$ 71,560
Other Expenses	\$ 67,710	\$ 2,195,700	\$ 2,184,190	\$ (11,510)
Operating Total	\$ 224,030	\$ 2,395,650	\$ 2,455,700	\$ 60,050
Employee Benefits	\$ 105,800	\$ 164,150	\$ 158,500	\$ (5,650)
Total	\$ 329,830	\$ 2,559,800	\$ 2,614,200	\$ 54,400
Internal Service Funds	\$ 158,480	\$ 171,290	\$ 173,740	\$ 2,450
Capital Projects	\$ 165,000	\$ 190,000	\$ 190,000	\$ -
Total Full-Time Equivalent Positions	4.0	5.0	6.0	1.0

2010 Significant Program Changes

Title: Office of Environmental Quality Restorations

Budget Amount: \$164,010 **Fund:** General Fund **FTE:** 2.0

Description:

This represents an increase in funding approved by City Council in Ordinance no. 449-2008. This includes funding for one Environmental/Safety Specialist position to implement the Internal Environmental Compliance program, one position to implement the Climate Protection Action Plan, and non-personnel funding to support office operations.

Comment/Recommendation:

This increase was approved and implemented in 2009 and is recommended to continue in 2010.

Departmental Budgets



Title: Twice a Month Recycling

Budget Amount: (\$97,750) **Fund:** General Fund **FTE:** -

Description:

This represents a net reduction in funding for the recycling program. The basic recycling contract was renegotiated in 2009. Due to inflation and a change in the recycling markets the City's costs for continuation of basic recycling collection service once a week increased by \$196,950. However, the City will reduce collection of recyclables to twice per month, this decreases the cost for the recycling program by \$294,700.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Eliminate 1.0 FTE & Funding for Climate Protection Temporary Personnel

Budget Amount: (\$68,000) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination one position and the associated funding restored to the Office of Environmental Quality in Ordinance no. 449-2008 for implementation of Cincinnati's Climate Protection Plan. In 2009 the position was not filled and the funding provided for the continued support of one contract employee working on implementation of Cincinnati's Climate Protection Plan.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Transfer of Funding for the Internal Recycling Program

Budget Amount: \$56,000 **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for the collection and hauling of recycling from City facilities. In 2008, the Office of Environmental Quality assumed responsibility for the City's internal recycling program from the Department of Public Services. Funds for collection and hauling were not transferred at this time. Transferring the collection and hauling funds to the Office of Environmental Quality from the Department of Public Services will allow for better management of the Internal Recycling Program.

Comment/Recommendation:

This transfer is recommended due to the need to fund the Internal Recycling program in the appropriate department.

Title: Eliminate Funding for the Environmental Consultant

Budget Amount: (\$20,000) **Fund:** General Fund **FTE:** -

Description:

This reduction represents the elimination of funding for the environmental consultant that assists the community of Pleasant Ridge in advocating for cleanup of environmental contamination at a site in that neighborhood.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$7,590)

Fund: All Funds

FTE: -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Enhance city-wide energy management and climate protection practices by developing the City's Energy Management Plan.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Reduce greenhouse gas emissions by City Government by 1% per year (4,322 tons/year).	N/A	1%	1%

Performance Objective:

Enhance city-wide energy management and climate protection practices.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of the Climate Protection Action Plan's recommendations implemented in accordance with the schedule contained therein.	75%	80%	80%
Percentage increase in the number of buildings in the City that are LEED certified.	100%	20%	20%

Performance Objective:

Promote environmental regulatory compliance throughout the City.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of recommendations from audits implemented within six months.	N/A	50%	75%
Percentage of City Facilities where an environmental compliance audit was completed in the past calendar year.	N/A	50%	50%

Departmental Budgets



Performance Objective:

Promote recycling throughout the City.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage increase in the amount of recyclable material collected as a result of the internal recycling program.	N/A	2%	2%

Performance Objective:

Provide city-wide environmental outreach and communication.

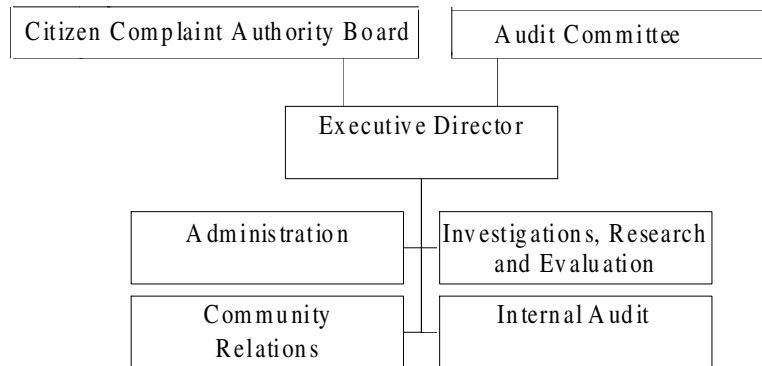
	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage increase in the number of individuals receiving the quarterly newsletter each year.	400%	100%	100%

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Citizen Complaint & Int. Audit

Mission: The mission of the Department of Citizen Complaint and Internal Audit is to investigate allegations of misconduct by police officers including, but not limited to, shots fired, death in custody, and use of force with the ultimate goal of addressing citizens' concerns and improving citizen perceptions of quality police service in the City of Cincinnati. The Department also examines and evaluates the effectiveness and efficiency of management controls in all City departments, independent boards, and commissions. The department shall act independently consistent with its duties and responsibilities.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 476,650	\$ 436,480	\$ 727,460	\$ 290,980
Other Expenses	\$ 54,160	\$ 32,400	\$ 64,370	\$ 31,970
Operating Total	\$ 530,810	\$ 468,880	\$ 791,830	\$ 322,950
Employee Benefits	\$ 179,020	\$ 170,590	\$ 310,760	\$ 140,170
Total	\$ 709,830	\$ 639,470	\$ 1,102,590	\$ 463,120
Total Full-Time Equivalent Positions	8.0	7.1	11.1	4.0

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Administration
2. Investigations, Research, and Evaluation
3. Community Relations
4. Internal Audit

PROGRAM SUMMARIES

Program 1: Administration

Description: To provide administrative support to the federal court mandated investigative staff.

Goal: To maintain agency records and files, and to ensure intake, assignment and investigation procedures are in compliance with the Collaborative Agreement.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 124,960	\$ 197,590	\$ 198,000	\$ 410
Other Expenses	\$ 14,940	\$ 10,440	\$ 26,020	\$ 15,580
Operating Total	\$ 139,900	\$ 208,030	\$ 224,020	\$ 15,990
Employee Benefits	\$ 46,800	\$ 77,170	\$ 84,850	\$ 7,680
Total	\$ 186,700	\$ 285,200	\$ 308,870	\$ 23,670
Total Full-Time Equivalent Positions	3.0	3.1	3.1	-

2010 Significant Program Changes

Title: Transfer Non-Personnel Resources to the Administration Program

Budget Amount: \$20,210 **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of \$20,210 in non-personnel expenses from the Internal Audit program to the Administration program.

Comment/Recommendation:

This transfer is recommended in order to align the budget to anticipated expenditures.

Title: Cost Savings Days

Budget Amount: (\$7,830) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Title: Decrease in Personnel Expenses

Budget Amount: (\$5,840) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in salary wage items such as merits, additional pay, and deferred compensation.

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated expenditures.

Title: Program Budget Realignment

Budget Amount: \$3,800 **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: RCC Funding Model Realignment

Budget Amount: (\$1,990) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Reductions to Budgeted Position Vacancy Allowance

Budget Amount: \$840 **Fund:** General Fund **FTE:** -

Description:

This represents a net increase of \$840 in personnel expenses, which are offset by a decrease of \$6,560 in non-personnel expenses that will be used to reduce budgeted Position Vacancy Allowance (PVA).

Comment/Recommendation:

This increase is recommended in order to align the budget with anticipated position vacancies.

Performance Measures

Performance Objective:

To assign all investigations to an investigator within 48 business hours.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of investigations assigned within 48 business hours.	100%	100%	100%

Departmental Budgets



Program 2: Investigations, Research, and Evaluation

Description: To provide the community with an investigation that is clear, concise, focused, and understandable.

Goal: To be on call 24-7 to investigate serious interventions by police officers, including shots fired, deaths in custody, and major uses of force.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 338,100	\$ 225,240	\$ 192,220	\$ (33,020)
Other Expenses	\$ 26,620	\$ 15,790	\$ 16,070	\$ 280
Operating Total	\$ 364,720	\$ 241,030	\$ 208,290	\$ (32,740)
Employee Benefits	\$ 127,090	\$ 88,050	\$ 82,350	\$ (5,700)
Total	\$ 491,810	\$ 329,080	\$ 290,640	\$ (38,440)
Total Full-Time Equivalent Positions	4.8	4.0	3.0	(1.0)

2010 Significant Program Changes

Title: Elimination of an Investigator Position

Budget Amount: (\$54,330) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents a decrease of \$54,330 for an Investigator position. Elimination of this position will have a negative impact on the exchange of information and the efficient coordination of investigations, which is mandated in section 74 of the Collaborative Agreement.

Comment/Recommendation:

This position elimination is recommended due to the limited nature of General Fund resources.

Title: Increase in Personnel Expenses

Budget Amount: \$18,350 **Fund:** General Fund **FTE:** -

Description:

This represents personnel expenditures that were previously offset with position vacancy allowance (PVA) and internal reimbursements.

Comment/Recommendation:

This increase is recommended in order to align the budget to anticipated expenses.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: (\$7,600) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Increase Regional Computer Center Services for Database Maintenance

Budget Amount: \$5,590 **Fund:** General Fund **FTE:** -

Description:

This represents an increase of \$5,590 for Regional Computer Center services to maintain the Citizen Complaint Management System database. In addition to the Department's oversight responsibility, the Citizen Complaint Authority's primary source of information is stored in a database and disseminated to the public and Cincinnati Police Department. It is critical that this database be maintained to distribute statistical data accurately and within a reasonable time frame.

Comment/Recommendation:

This increase is recommended in order to provide additional resources to support the maintenance of the Citizen Complaint Management System database.

Title: Program Budget Realignment

Budget Amount: (\$1,950) **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: RCC Funding Model Realignment

Budget Amount: (\$1,040) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Departmental Budgets



Title: Non-Personnel Reductions to Reduce Budgeted Position Vacancy Allowance

Budget Amount: \$0 **Fund:** General Fund **FTE:** -

Description:

This represents a net reduction of \$0, which includes a decrease of \$2,940 for non-personnel expenses and a \$2,940 increase in personnel resources that will be used to reduce budgeted Position Vacancy Allowance.

Comment/Recommendation:

This decrease is recommended in order to align the budget with anticipated position vacancies.

Performance Measures

Performance Objective:

To complete complainants, officers, and witness interviews, information gathering, and analytical reports on all investigations within 60 days.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of investigations completed within 60 days.	100%	100%	100%

Departmental Budgets



Program 3: Community Relations

Description: To enhance the public's awareness of both the role and complaint process of the CCA. To initiate community dialogue and disseminate information that will educate citizens on ways to avoid negative conflict and interactions with the police.

Goal: To inform neighborhood councils, local community organizations, and citizens about the services CCA offers and its role within the City organization.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 13,590	\$ 13,650	\$ 1,650	\$ (12,000)
Other Expenses	\$ 12,600	\$ 6,170	\$ 4,390	\$ (1,780)
Operating Total	\$ 26,190	\$ 19,820	\$ 6,040	\$ (13,780)
Employee Benefits	\$ 5,130	\$ 5,370	\$ 710	\$ (4,660)
Total	\$ 31,320	\$ 25,190	\$ 6,750	\$ (18,440)
Total Full-Time Equivalent Positions	0.3	-	-	-

2010 Significant Program Changes

Title: Decrease in Personnel Expenses

Budget Amount: (\$12,510) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in personnel expenses attributed to staff time spent on community relations outreach.

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated expenditures.

Title: Program Budget Realignment

Budget Amount: (\$1,850) **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Performance Measures

Performance Objective:

To increase the amount of Public Relations information that is distributed, which clearly explains how

Departmental Budgets



CCA operates and how to access its services.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of increased Public Relations efforts.	15%	15%	15%

Departmental Budgets



Program 4: Internal Audit

Description: Performs operational and performance audits in order to examine and evaluate the effectiveness and efficiency of management controls in all City departments and independent boards and commissions.

Goal: To identify and recommend management opportunities to reduce cost, improve performance, and increase productivity of personnel and assets.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ -	\$ -	\$ 335,590	\$ 335,590
Other Expenses	\$ -	\$ -	\$ 17,890	\$ 17,890
Operating Total	\$ -	\$ -	\$ 353,480	\$ 353,480
Employee Benefits	\$ -	\$ -	\$ 142,850	\$ 142,850
Total	\$ -	\$ -	\$ 496,330	\$ 496,330
Total Full-Time Equivalent Positions	-	-	5.0	5.0

2010 Significant Program Changes

Title: Transfer of the Internal Audit Division

Budget Amount: \$419,340 **Fund:** General Fund **FTE:** 6.0

Description:

This represents the shift of funding for the Internal Audit Division from the Finance Department to the Department of Citizen Complaint and Internal Audit.

Comment/Recommendation:

This shift is recommended to better align City services within City departments.

Title: Elimination of an Administrative Technician Position

Budget Amount: (\$34,060) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of an Administrative Technician position that provides valuable office and staff support. Staff duties will be reassigned and performed by other office support staff.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Transfer Non-Personnel Resources from Internal Audit Program

Budget Amount: (\$20,210) **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of \$20,210 in non-personnel expenses from the Internal Audit program to the Administration program.

Comment/Recommendation:

This transfer is recommended in order to align the budget to anticipated expenditures.

Title: Non-Personnel Decrease in Training and Tuition Reimbursement Expenses

Budget Amount: (\$15,600) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease of \$15,600 for training and tuition reimbursement expenses. The immediate effects of this decrease will be marginal; however, if this decrease continues into 2011 the Internal Audit program will no longer be in compliance with national standards and its work will not meet minimum auditing standards.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$13,070) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

To perform operational audits and make well thought out recommendations that add value to the City organization.

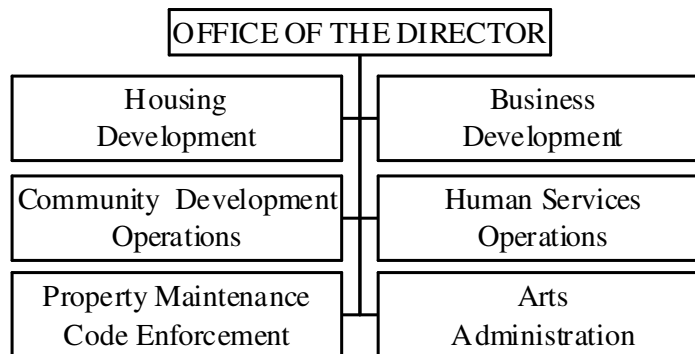
Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Percentage of audit recommendations substantially agreed to by departments.	95%	90%	90%

Departmental Budgets



Community Development

Mission: The mission of the Department of Community Development is to partner in developing vibrant, safe, and healthy neighborhoods. This will be done through utilizing cutting edge programs and services in a proactive, focused, and customer-friendly manner; ensuring the quality and integrity of the City's building stock; maintaining the quality of the commercial construction; and enforcing the laws and codes established to further these goals.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 2,334,140	\$ 2,477,470	\$ 2,203,280	\$ (274,190)
Other Expenses	\$ 6,445,350	\$ 5,008,060	\$ 3,483,760	\$ (1,524,300)
Equipment	\$ -	\$ 1,480	\$ -	\$ (1,480)
Operating Total	\$ 8,779,490	\$ 7,487,010	\$ 5,687,040	\$ (1,799,970)
Employee Benefits	\$ 852,770	\$ 967,740	\$ 944,740	\$ (23,000)
Total	\$ 9,632,260	\$ 8,454,750	\$ 6,631,780	\$ (1,822,970)
Capital Projects	\$ 7,554,800	\$ 5,398,400	\$ 6,035,300	\$ 636,900
Program Revenue	\$ 1,389,180	\$ 1,288,180	\$ 766,500	\$ (521,680)
Total Full-Time Equivalent Positions	68.0	73.0	70.5	(2.5)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Community Development Operations
2. Housing Development
3. Business Development
4. Operations - Human Services
5. Arts Administration Program
6. Property Maintenance Code Enforcement

PROGRAM SUMMARIES

Program 1: Community Development Operations

Description: This program includes the administrative leadership within the Department of Community Development as well as the fiscal staff.

Goal: Provide leadership and administrative oversight, including budget, fiscal, and human resources support, for the Department of Community Development.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 571,190	\$ 671,710	\$ 573,410	\$ (98,300)
Other Expenses	\$ 984,360	\$ 879,720	\$ 605,770	\$ (273,950)
Operating Total	\$ 1,555,550	\$ 1,551,430	\$ 1,179,180	\$ (372,250)
Employee Benefits	\$ 211,810	\$ 265,720	\$ 252,860	\$ (12,860)
Total	\$ 1,767,360	\$ 1,817,150	\$ 1,432,040	\$ (385,110)
Total Full-Time Equivalent Positions	11.0	12.0	10.0	(2.0)

2010 Significant Program Changes

Title: Eliminate Funding for the Center for Closing the Health Gap

Budget Amount: (\$250,000) **Fund:** General Fund **FTE:** -

Description:

This represents the elimination of funding for the Center for Closing the Health Gap. The Center for Closing the Health Gap works to address health disparities among African Americans, Hispanics, Appalachians, and other underserved populations in Cincinnati.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Elimination of Human Services Division Manager

Budget Amount: (\$86,030) **Fund:** All Funds **FTE:** (1.0)

Description:

This represents the elimination of a Division Manager position in the Department of Community Development. The department will evaluate and reassign the responsibilities of this position to other staff. The duties related to management and monitoring of the Human Services Policy contracts will be contracted out to the United Way of Greater Cincinnati.

Comment/Recommendation:

This position is funded with both General Fund resources and Community Development Block Grant resources, and the reduction amount for this position represents the salary net of reimbursements from Capital and Community Development Block Grant project accounts. This decrease in funding is recommended due to the limited nature of both General Fund and Community Development Block Grant resources.

Title: Elimination of a Senior Administrative Specialist Position

Budget Amount: (\$68,000) **Fund:** All Funds **FTE:** (1.0)

Description:

This represents the elimination of a Senior Administrative Specialist position in the Department of Community Development. The department will evaluate and reassign the responsibilities of this position to other staff. The duties related to management and monitoring of the Human Services Policy contracts will be contracted out to the United Way of Greater Cincinnati.

Comment/Recommendation:

This position is funded with both General Fund resources and Community Development Block Grant resources, and the reduction amount for this position represents the salary net of reimbursements from Capital and Community Development Block Grant project accounts. This decrease in funding is recommended due to the limited nature of both General Fund and Community Development Block Grant resources.

Title: Non-Personnel Funding Transfer

Budget Amount: \$60,000 **Fund:** All Funds **FTE:** -

Description:

This represents a transfer of funding in non-personnel from the Business Development and Housing Development programs and from personnel in the Community Development Operations program. This consolidates all non-contract related non-personnel in the Community Development Operations program.

Comment/Recommendation:

This realignment of funding is recommended to allow the department to better manage its limited non-personnel resources.

Departmental Budgets



Title: Transfer of Community Development Analyst for Neighborhood Grants

Budget Amount: \$54,120 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of one Community Development Analyst from the Housing Program to the Community Development Operations Program. This analyst currently administers the Neighborhood Support Program (NSP) and the Neighborhood Business District Support Funds (NBDSF). In 2010 this analyst would administer the new Neighborhood Grants Program.

Comment/Recommendation:

This transfer is recommended and will better align personnel and services within the departments program structure.

Title: Elimination of an Accounting Technician 2 Position

Budget Amount: (\$44,100) **Fund:** All Funds **FTE:** (1.0)

Description:

This represents the elimination of an Accounting Technician 2 position. The department will evaluate and reassign responsibilities of this position to other staff. This position is funded with both General Fund resources and Community Development Block Grant resources.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of both General Fund and Community Development Block Grant resources.

Title: RCC Funding Model Realignment

Budget Amount: (\$21,960) **Fund:** All Funds **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Decrease Funding for Property Taxes

Budget Amount: (\$20,000) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for property taxes. The Department of Community Development will increase efforts to develop or sell properties that no longer meet the needs of the City.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$14,780) **Fund:** All Funds **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Reduce Funding for the National Development Council

Budget Amount: (\$12,200) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for the National Development Council (NDC) contract. The Department of Community Development has an annual contract with NDC. Through this contract NDC provides technical assistance on complex development project financing, access to additional capital, and training for staff. The department will develop a more focused contract with NDC in 2010.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Increase strategic external partnerships through: 1) better leveraging of existing funds; and 2) expanding opportunities through the sharing of local, regional, and national planning information and best practices.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Ratio of leveraged funds to City funds each year.	5.81:1	5:1	4:1

Departmental Budgets



Program 2: Housing Development

Description: This program encompasses all the housing programs within the Department of Community Development including homeownership opportunities, rental, owner-occupied rehabilitation, and support programs.

Goal: Increase sustainable homeownership and the quality of the owner occupied and rental housing stock throughout the City.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 199,290	\$ 297,830	\$ 248,840	\$ (48,990)
Other Expenses	\$ 539,810	\$ 498,670	\$ 155,110	\$ (343,560)
Equipment	\$ -	\$ 1,480	\$ -	\$ (1,480)
Operating Total	\$ 739,100	\$ 797,980	\$ 403,950	\$ (394,030)
Employee Benefits	\$ 59,410	\$ 115,950	\$ 105,930	\$ (10,020)
Total	\$ 798,510	\$ 913,930	\$ 509,880	\$ (404,050)
Capital Projects	\$ 3,898,900	\$ 2,126,100	\$ 2,574,600	\$ 448,500
Program Revenue	\$ 1,389,180	\$ 1,288,180	\$ 766,500	\$ (521,680)
Total Full-Time Equivalent Positions	12.0	13.0	14.0	1.0

2010 Significant Program Changes

Title: Decrease in Funding for Neighborhood Support Program

Budget Amount: (\$364,000) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for the Neighborhood Support Program. The Administration proposes the Neighborhood Support Program (NSP) be combined with Neighborhood Business District Support Fund (NBDSF) to create a Neighborhood Grants Program. Funding for this program would total \$220,000.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources and the need to focus City time and resources within the Department of Community Development.

Departmental Budgets



Title: Transfer of Community Development Analyst for Neighborhood Grants

Budget Amount: (\$54,120) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the transfer of one Community Development Analyst from the Housing Program to the Community Development Operations Program. This analyst currently administers the Neighborhood Support Program (NSP) and the Neighborhood Business District Support Funds (NBDSF). In 2010 this analyst would administer the new Neighborhood Grants Program.

Comment/Recommendation:

This transfer is recommended and will better align personnel and services within the department's program structure.

Title: Program Budget Realignment - Personnel

Budget Amount: \$45,000 **Fund:** General Fund **FTE:** -

Description:

This represents a transfer of personnel resources from the Business Development Program to the Housing Development Program. This funding will support General Fund projects in the Housing Division where there is no Capital or Community Development Block Grant resources to bill for staff time.

Comment/Recommendation:

This realignment of funding is recommended to allow the department to better manage its limited personnel resources and ensure staff time is charged to the appropriate source.

Title: Cost Savings Days

Budget Amount: (\$30,420) **Fund:** All Funds **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Miscellaneous Non-personnel Transfer

Budget Amount: (\$5,140) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a transfer of funding in non-personnel from the Housing Development Program to Community Development Operations Program. This consolidates all non-contract related non-personnel in the Community Development Operations program.

Comment/Recommendation:

This realignment of funding is recommended to allow the department to better manage its limited non-personnel resources.

Departmental Budgets



Title: Addition of Two Positions for the Neighborhood Stabilization Program

Budget Amount: \$0 **Fund:** General Fund **FTE:** 2.0

Description:

The Neighborhood Stabilization Program is a Federally funded program that addresses foreclosure remediation, promotes housing development, and eliminates blight. This represents the addition of two positions to administer this program. In Ordinance no. 136-2009 City Council approved the funding for these positions. Currently, one of the positions has been filled. The other position is critical due to a recent finding by the Department of Housing and Urban Development's Office of Inspector General that indicated the City did not have enough staff capacity to effectively implement this program. These positions are based in the General Fund, but all funding for these positions, including fringe benefits, will be reimbursed by the Federal funds the City received.

Comment/Recommendation:

This increase of two positions is recommended. The City needs to have adequate staff to implement and manage the Federally funded Neighborhood Stabilization Program.

Performance Measures

Performance Objective:

Provide opportunities for new housing development throughout the City.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 150 new housing units developed by the City.	0%	100%	100%

Performance Objective:

Serve 4,550 households through programs targeted for the homeless and special needs population.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 4,550 households served through Emergency Shelter Grant and Housing Persons With AIDS programs.	105%	100%	100%

Performance Objective:

Strengthen the quality of the existing housing stock throughout the City.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 100 households or housing units assisted through Rental Programs.	62%	100%	100%
Percentage of 1,500 owner occupied housing units rehabilitated through City programs.	95%	100%	100%

Departmental Budgets



Program 3: Business Development

Description: This program encompasses all the business development programs within the Department of Community Development including small business development, industrial redevelopment, neighborhood business district improvements, and tax incentive programs.

Goal: Increase economic activity and provide support to business in the City's fifty-two neighborhoods.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 142,240	\$ 189,070	\$ 152,730	\$ (36,340)
Other Expenses	\$ 555,260	\$ 455,330	\$ 382,000	\$ (73,330)
Operating Total	\$ 697,500	\$ 644,400	\$ 534,730	\$ (109,670)
Employee Benefits	\$ 49,040	\$ 72,940	\$ 63,370	\$ (9,570)
Total	\$ 746,540	\$ 717,340	\$ 598,100	\$ (119,240)
Capital Projects	\$ 3,655,900	\$ 2,685,000	\$ 3,281,900	\$ 596,900
Total Full-Time Equivalent Positions	10.0	10.0	10.0	-

2010 Significant Program Changes

Title: Eliminate Funding for the Greater Cincinnati Film Commission

Budget Amount: (\$75,000) **Fund:** General Fund **FTE:** -

Description:

This represents the elimination of funding for the Greater Cincinnati Film Commission. The Greater Cincinnati Film Commission works to attract movie productions to the Cincinnati area.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Neighborhood Grants Program

Budget Amount: \$60,000 **Fund:** General Fund **FTE:** -

Description:

This represents the shift of funding to create a Neighborhood Grants Program. The administration proposes the Neighborhood Support Program (NSP) be combined with Neighborhood Business District Support Fund (NBDSF) to create a Neighborhood Grants Program. Funding for this program would total \$220,000. This new approach would allow the City to fund quality-driven programs that can be replicated by other neighborhoods. This approach would also accommodate the department's reduction in staff by reducing staff time for monitoring. Funding includes resources for insurance on Community Council activities or another service, such as an across the board website. The long-term effect of this initiation will be the opportunity for the City to focus, identify, and replicate successful neighborhood program models.

Comment/Recommendation:

This shift is recommended. The Department of Community Development will be able to focus time and resources for neighborhood programs in a higher impact, less labor intensive way.

Title: Program Budget Realignment - Personnel

Budget Amount: (\$45,000) **Fund:** General Fund **FTE:** -

Description:

This represents a transfer of personnel resources from the Business Development Program to the Housing Development Program. Work on Capital Arts Program, which was supported by charging staff time to the General Fund, will cease in 2010.

Comment/Recommendation:

This realignment of funding is recommended to allow the department to better manage its limited personnel resources and ensure staff time is charged to the appropriate source.

Title: Cost Savings Days

Budget Amount: (\$22,620) **Fund:** All Funds **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Title: Miscellaneous Non-personnel Transfer

Budget Amount: (\$19,260) **Fund:** General Fund **FTE:** -

Description:

This represents a transfer of funding in non-personnel from the Business Development Program to Community Development Operations Program. This consolidates all non-contract related non-personnel in the Community Development Operations program.

Comment/Recommendation:

This realignment of funding is recommended to allow the department to better manage its limited non-personnel resources.

Title: Miscellaneous Non-personnel Decrease

Budget Amount: (\$18,670) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a decrease in funding in non-personnel line items including contractual services, office supplies, and subscriptions and memberships.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Community Development Block Grant resources.

Performance Measures

Performance Objective:

Facilitate the completion of loan products for small businesses. Provide networking opportunities and assistance with marketing to existing small business through non-profit agencies. Provide direct assistance to small and emerging businesses.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 130 businesses assisted.	175%	100%	100%

Performance Objective:

Identify, purchase, and prepare sites for redevelopment.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 5 acres prepared for development each year.	80%	100%	100%

Performance Objective:

Implement 5 new neighborhood business district improvement projects, such as streetscapes and other public improvements. Also work with communities to apply and implement minor projects through the Neighborhood Business Support Program.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 5 new Neighborhood Business District projects implemented.	180%	100%	100%

Departmental Budgets



Program 4: Operations - Human Services

Description: This program facilitates the City's Human Services Policy grant process and monitors partner agencies.

Goal: Collaborate with community stakeholders to improve services provided by non-profits that receive City resources.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 231,570	\$ 204,360	\$ 179,120	\$ (25,240)
Other Expenses	\$ 4,101,210	\$ 2,981,500	\$ 2,182,550	\$ (798,950)
Operating Total	\$ 4,332,780	\$ 3,185,860	\$ 2,361,670	\$ (824,190)
Employee Benefits	\$ 84,400	\$ 80,350	\$ 78,920	\$ (1,430)
Total	\$ 4,417,180	\$ 3,266,210	\$ 2,440,590	\$ (825,620)
Capital Projects	\$ -	\$ 302,000	\$ -	\$ (302,000)
Total Full-Time Equivalent Positions	4.0	4.0	3.0	(1.0)

2010 Significant Program Changes

Title: Decrease Funding for the Human Services Policy

Budget Amount: (\$625,000) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for the Human Services Policy. Human Services Policy funding would total \$2,000,000 in 2010, which is \$625,000 less than the level of funding in the 2009 Approved Budget. Within this funding, resources will need to be allocated for the management and monitoring of Human Services contracts by the United Way of Greater Cincinnati.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Decrease in Funding for Cincinnati Human Relations Commission

Budget Amount: (\$182,500) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for the Cincinnati Human Relations Commission (CHRC). CHRC operates independently from the City, but receives financial support from the City. CHRC aims to improve human relations in the Greater Cincinnati area.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Elimination of a Senior Administrative Specialist Position

Budget Amount: (\$46,490) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of a Senior Administrative Specialist position in the Department of Community Development. The department will evaluate and reassign the responsibilities of this position to other staff. The duties related to management and monitoring of the Human Services Policy contracts will be contracted out to the United Way of Greater Cincinnati.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of both General Fund and Community Development Block Grant resources.

Title: Eliminate Funding for the Mayor's Youth Job Fair

Budget Amount: (\$30,000) **Fund:** General Fund **FTE:** -

Description:

This represents the elimination of funding for the Mayor's Youth Job Fair.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment - Personnel

Budget Amount: \$13,740 **Fund:** General Fund **FTE:** -

Description:

This represents a transfer of resources from the Property Maintenance Code Enforcement Program to the Operations – Human Services Program. Reimbursements will decrease in the Operations – Human Services Program due to the need to focus personnel resources on monitoring activities over projects that staff can bill to.

Comment/Recommendation:

This realignment of funding is recommended to allow the department to better manage its limited personnel resources and ensure staff time is charged to the appropriate source.

Title: Cost Savings Days

Budget Amount: (\$2,850) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Maximize the effectiveness of agencies supported by Human Services funding by enhanced

Departmental Budgets



monitoring through the United Way contract.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of Human Services agencies that meet or exceed performance goals outlined in the contract.	90%	90%	90%

Departmental Budgets



Program 5: Arts Administration Program

Description: This program provides administrative support for the Arts grants program funded by the City.

Goal: To provide support to Cincinnati's emerging and established artist and arts organizations and increases access to arts experiences for Cincinnati residents.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 70,040	\$ 71,200	\$ -	\$ (71,200)
Other Expenses	\$ 133,650	\$ 38,160	\$ -	\$ (38,160)
Operating Total	\$ 203,690	\$ 109,360	\$ -	\$ (109,360)
Employee Benefits	\$ 26,440	\$ 27,820	\$ -	\$ (27,820)
Total	\$ 230,130	\$ 137,180	\$ -	\$ (137,180)
Total Full-Time Equivalent Positions	1.0	1.0	-	(1.0)

2010 Significant Program Changes

Title: Elimination of Arts Grant Program

Budget Amount: (\$110,560) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of the Arts Grants Program. Funding for this programs includes one Senior Community Development Analyst position, associated non-personnel, and \$35,000 in resources for the Individual Arts Grants Program.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund Resources.

Performance Measures

Performance Objective:

Administer the Arts Grants allocation by completing the annual allocation for individual arts grants.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of projects that meet their progress targets for the fiscal year.	80%	80%	N/A

Departmental Budgets



Program 6: Property Maintenance Code Enforcement

Description: This program includes all of the inspections staff that perform property maintenance and code enforcement actions for the City.

Goal: Inspect existing residential and commercial buildings to ensure that the buildings are safe, sanitary, and conform to the Property Maintenance and Zoning Codes.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,119,810	\$ 1,043,300	\$ 1,049,180	\$ 5,880
Other Expenses	\$ 131,060	\$ 154,680	\$ 158,330	\$ 3,650
Operating Total	\$ 1,250,870	\$ 1,197,980	\$ 1,207,510	\$ 9,530
Employee Benefits	\$ 421,670	\$ 404,960	\$ 443,660	\$ 38,700
Total	\$ 1,672,540	\$ 1,602,940	\$ 1,651,170	\$ 48,230
Capital Projects	\$ -	\$ 285,300	\$ 178,800	\$ (106,500)
Total Full-Time Equivalent Positions	30.0	33.0	33.5	0.5

2010 Significant Program Changes

Title: Program Budget Realignment - Personnel

Budget Amount: (\$13,740) **Fund:** General Fund **FTE:** -

Description:

This represents a transfer of resources from the Property Maintenance Code Enforcement Program to the Operations – Human Services Program. Reimbursements will increase in the Property Maintenance Code Enforcement Program to allow for this transfer.

Comment/Recommendation:

This realignment of funding is recommended to allow the department to better manage its limited personnel resources and ensure staff time is charged to the appropriate source.

Title: Cost Savings Days

Budget Amount: (\$3,470) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$3,040) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Transfer of one Municipal Facility Worker Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** 0.5

Description:

This represents the transfer of one Municipal Facility Worker position from the Department of Public Services to the Department of Community Development. This position has served the Property Maintenance Code Enforcement Division for many years. It is currently part-time and filled. This position scans thousands of documents and correspondence and saves the City money through efficient document management.

Comment/Recommendation:

This shift is recommended so that this Municipal Facility Worker position is budgeted in the appropriate department.

Performance Measures

Performance Objective:

Follow-up on orders issued and escalation of enforcement action using Administrative, Criminal, or Civil remedies, such as conduct of "Show Cause Hearings," fines, and filing of criminal and civil complaints.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage decrease in the average time in calendar days for progressing from inspector's report to either voluntary compliance or the initiation of administrative or judicial action.	N/A	5%	3%

Performance Objective:

Re-inspection of the properties, meetings with the owner and other contact to encourage voluntary compliance with the code.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of code violations brought into voluntary compliance prior to initiation of administrative or judicial action.	43%	40%	45%

Departmental Budgets



Performance Objective:

To barricade open vacant buildings within 15 days of the completion of the required owner's notification.

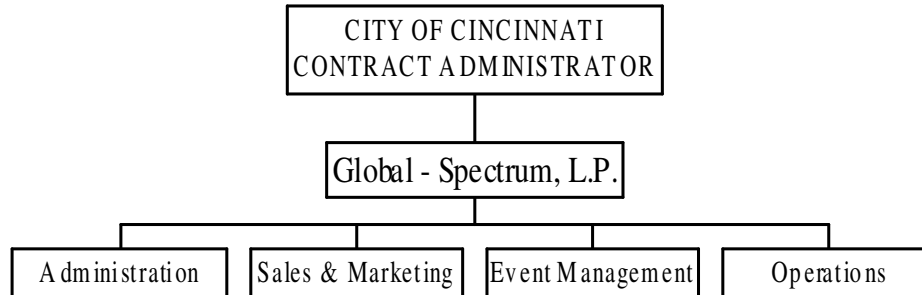
	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of buildings barricaded within 15 calendar days.	95%	98%	95%

Departmental Budgets



ES: Convention Center

Mission: The Duke Energy Convention Center contributes to the economic growth and stability of Cincinnati by providing a facility to host international, national, and regional conventions and trade shows, as well as public expositions and other meetings.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Other Expenses	\$ 6,272,500	\$ 6,307,170	\$ 6,899,060	\$ 591,890
Operating Total	\$ 6,272,500	\$ 6,307,170	\$ 6,899,060	\$ 591,890
General Fund Overhead	\$ 11,070	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ 55,750	\$ 55,750
Total	\$ 6,283,570	\$ 6,307,170	\$ 6,954,810	\$ 647,640
Capital Projects	\$ 569,800	\$ 230,000	\$ 866,000	\$ 636,000
Program Revenue	\$ 6,875,640	\$ 6,481,430	\$ 7,250,000	\$ 768,570

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Duke Energy Convention Center

PROGRAM SUMMARIES

Program 1: Duke Energy Convention Center

Description: The Duke Energy Convention Center program oversees the management agreement between Global Spectrum, LP and the City of Cincinnati.

Goal: To manage all contracts related to the use of the convention center and to responsibly handle all financial and administrative functions including scheduling events and developing new customers at the center.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Other Expenses	\$ 6,272,500	\$ 6,307,170	\$ 6,899,060	\$ 591,890
Operating Total	\$ 6,272,500	\$ 6,307,170	\$ 6,899,060	\$ 591,890
General Fund Overhead	\$ 11,070	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ 55,750	\$ 55,750
Total	\$ 6,283,570	\$ 6,307,170	\$ 6,954,810	\$ 647,640
Capital Projects	\$ 569,800	\$ 230,000	\$ 866,000	\$ 636,000
Program Revenue	\$ 6,875,640	\$ 6,481,430	\$ 7,250,000	\$ 768,570

2010 Significant Program Changes

Title: 2010 Increase for Global Spectrum Contract

Budget Amount: \$665,730

Fund: Convention Center

FTE: -

Description:

This represents an increase of \$665,730 for payment to Global Spectrum to operate and market the Convention Center in 2010.

Comment/Recommendation:

This increase is recommended for Global Spectrum to manage, operate, and market the Convention Center in 2010. This increase is primarily due to an anticipated increase in convention and meeting bookings for 2010.

Departmental Budgets



Title: Global Spectrum Incentive Fee Reduction

Budget Amount: (\$75,440) **Fund:** Convention Center **FTE:** -

Description:

This represents a reduction of \$75,440 in resources for the Global Spectrum incentive fee payment.

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated expenditures.

Title: Performance Contracting Adjustment

Budget Amount: (\$55,750) **Fund:** Convention Center **FTE:** -

Description:

This decrease represents an adjustment for Performance Contracting. This reduction of \$55,750 in utilities is expected to be realized from energy efficiency upgrades at the Convention Center building.

Comment/Recommendation:

This decrease of \$55,750 is recommended in order to align the budget to actual anticipated expenditures. It should be noted that this amount will be used toward debt service to pay for lighting system upgrades, thermal imaging, and solar photovoltaic installation at the Convention Center building through the performance contracting process. Payments will begin in 2010 and are expected to continue through 2024.

Title: Performance Contracting Debt Service

Budget Amount: \$55,750 **Fund:** Convention Center **FTE:** -

Description:

This increase is for debt service payments related to Performance Contracting, which will support energy conservation measures at the Convention Center building.

Comment/Recommendation:

This increase is recommended. It should be noted that a commensurate decrease is recommended for energy savings that are expected to be realized from the energy conservation measures.

Title: Reduction in Gas and Electric Expenses

Budget Amount: (\$15,060) **Fund:** Convention Center **FTE:** -

Description:

This represents a decrease of \$15,060 in operating expenses related to gas and electric services.

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated expenditures.

Departmental Budgets



Title: Increase in Building and Structure Insurance Expenses

Budget Amount: \$9,390

Fund: Convention Center

FTE: -

Description:

This represents an increase of \$9,390 for building and structure insurance expenses, which is based on 2009 actual expenditures.

Comment/Recommendation:

This increase is recommended in order to provide the necessary resources for anticipated building and structure insurance payments.

Performance Measures

Performance Objective:

Increase community or intra-City partnerships that increase department efficiency and effectiveness in solving recurring problems each year.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage utilization of Small Business Enterprise firms based on contract values.	55%	30%	30%

Performance Objective:

Maintain program self-sufficiency by maintaining a fund balance that is 5% of revenue.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Convention Center Fund balance.	16%	5%	5%

Performance Objective:

Obtain a customer satisfaction rating of 4.5 from a possible 5.0 on post event customer surveys.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Customer satisfaction rating of 4.5 or more of customers surveyed.	4.47	4.5	4.5

Performance Objective:

Reduce the amount of energy used by the Convention Center by 4% each year by implementing the department's Energy Management Plan.

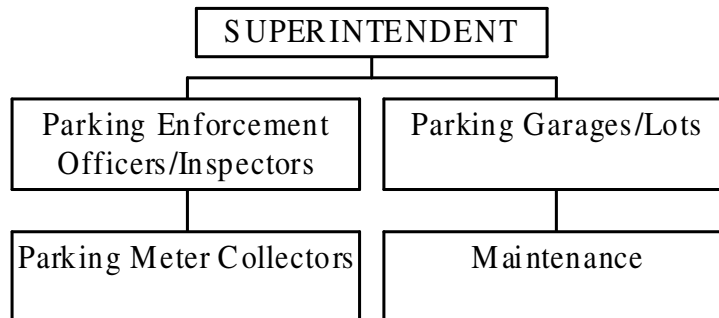
	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage reduction in the amount of energy used by the Convention Center within one year.	19%	4%	4%

Departmental Budgets



ES: Parking Facilities

Mission: The mission of the Parking Facilities Division of the Department of Enterprise Services is to promote a healthy downtown and local economy by providing professional facility management of the City's parking assets.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 2,234,050	\$ 2,194,150	\$ 2,175,900	\$ (18,250)
Other Expenses	\$ 4,103,780	\$ 4,063,760	\$ 4,573,590	\$ 509,830
Equipment	\$ 71,900	\$ 70,000	\$ 75,000	\$ 5,000
Operating Total	\$ 6,409,730	\$ 6,327,910	\$ 6,824,490	\$ 496,580
Employee Benefits	\$ 720,270	\$ 733,270	\$ 758,430	\$ 25,160
General Fund Overhead	\$ 202,320	\$ 192,120	\$ 188,690	\$ (3,430)
Debt Service	\$ 46,980	\$ 46,980	\$ 46,980	\$ -
Total	\$ 7,379,300	\$ 7,300,280	\$ 7,818,590	\$ 518,310
Capital Projects	\$ 700,000	\$ 380,000	\$ 450,000	\$ 70,000
Program Revenue	\$ 7,724,000	\$ 8,040,300	\$ 8,055,200	\$ 14,900
Total Full-Time Equivalent Positions	55.0	54.0	53.5	(0.5)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. On-Street Parking
2. Off-Street Parking
3. Parking Business Services

PROGRAM SUMMARIES

Program 1: On-Street Parking

Description: This program consists of enforcement, collection, maintenance, and management of over 5,700 single space meters located in the downtown area and neighborhood business districts, as well as twelve multi-space pay-and-display units.

Goal: To ensure increased mobility for the motoring public and encourage vehicle turnover that supports retail enterprise in the central and neighborhood business districts.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 975,470	\$ 1,035,490	\$ 948,390	\$ (87,100)
Other Expenses	\$ 174,330	\$ 131,530	\$ 246,050	\$ 114,520
Equipment	\$ 30,810	\$ 31,000	\$ 75,000	\$ 44,000
Operating Total	\$ 1,180,610	\$ 1,198,020	\$ 1,269,440	\$ 71,420
Employee Benefits	\$ 332,320	\$ 361,010	\$ 352,130	\$ (8,880)
General Fund Overhead	\$ 88,480	\$ 83,890	\$ 89,050	\$ 5,160
Total	\$ 1,601,410	\$ 1,642,920	\$ 1,710,620	\$ 67,700
Program Revenue	\$ 1,092,000	\$ 1,168,000	\$ 1,238,900	\$ 70,900
Total Full-Time Equivalent Positions	25.0	25.0	24.0	(1.0)

2010 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: (\$80,860)

Fund: Parking Facilities

FTE: -

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Recommendation:

This decrease is recommended in order to align the budget with anticipated position vacancies.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$54,940 **Fund:** Parking Facilities **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: On-Street Parking Study

Budget Amount: \$50,000 **Fund:** Parking Facilities **FTE:** -

Description:

This represents an increase of \$50,000 for the continuation of the on-street parking study.

Comment/Recommendation:

This increase is recommended in order to provide resources to continue the on-street parking study.

Title: New Fuel Efficient Vehicles

Budget Amount: \$44,000 **Fund:** Parking Facilities **FTE:** -

Description:

This represents a net increase of \$44,000 in the On-Street Parking program's equipment budget in order to provide resources for new fuel efficient vehicles for Parking Enforcement Officers. The net increase in the On-Street Parking program in the amount of \$44,000 will be offset with equipment budget reductions of \$34,000 in the Off-Street Parking program and \$5,000 in the Parking Business Services program.

Comment/Recommendation:

This increase is recommended in order to provide resources for new fuel efficient vehicles in the On-Street Parking program.

Title: Transfer Parking Meter Collector from On-Street Parking Program

Budget Amount: (\$39,800) **Fund:** Parking Facilities **FTE:** (1.0)

Description:

This represents the transfer of a Parking Meter Collector position from the On-Street Parking program to the Off-Street Parking program.

Comment/Recommendation:

This decrease is recommended in order to present this personnel expense in the appropriate program.

Departmental Budgets



Title: Elimination of Employee Parking Program Reimbursement to Treasury

Budget Amount: (\$18,060) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a decrease of \$18,060 in reimbursements to the Treasury Division of the Finance Department. In 2009, the Parking Facilities Division took over the management of the Employee Parking Program which had previously been administered through the Finance Department.

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated expenditures.

Title: Handheld Device Maintenance

Budget Amount: \$16,000 **Fund:** Parking Facilities **FTE:** -

Description:

This increase represents the annual maintenance agreement for the Division's handheld ticket writing devices that are no longer covered under warranty.

Comment/Recommendation:

This increase is recommended in order to provide resources for continued maintenance of the Division's handheld devices.

Title: Payments for Accrued Leave Balances

Budget Amount: \$13,260 **Fund:** Parking Facilities **FTE:** -

Description:

This represents an increase related to the anticipated payment of accrued leave balances (lump sum payments) for two employees who will be eligible for retirement in 2010.

Comment/Recommendation:

This increase is recommended in order to provide the necessary resources for payment of accrued leave balances.

Title: Increased Reimbursements to the City Manager's Office

Budget Amount: \$9,780 **Fund:** Parking Facilities **FTE:** -

Description:

This increase represents the continuation of a budget adjustment that was initiated in 2009.

Comment/Recommendation:

This increase is recommended in order to provide resources for administrative oversight and support of the Parking Facilities Division.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$7,690)

Fund: Parking Facilities

FTE: -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Increase the number of functioning parking meters by conducting quality control inspections and reducing repair cycles.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of repairs completed within 48 hours.	100%	100%	100%

Departmental Budgets



Program 2: Off-Street Parking

Description: This program consists of the operation, maintenance, and management of over 4,900 parking spaces located at seven City-owned parking garages and five surface lots throughout downtown Cincinnati.

Goal: To create aesthetic, safe, and efficiently operated parking facilities that increase utilization to support economic development in the downtown community.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 921,440	\$ 873,300	\$ 905,700	\$ 32,400
Other Expenses	\$ 3,837,460	\$ 3,847,810	\$ 4,222,960	\$ 375,150
Equipment	\$ 35,950	\$ 34,000	\$ -	\$ (34,000)
Operating Total	\$ 4,794,850	\$ 4,755,110	\$ 5,128,660	\$ 373,550
Employee Benefits	\$ 273,850	\$ 274,040	\$ 288,590	\$ 14,550
General Fund Overhead	\$ 84,680	\$ 79,240	\$ 75,100	\$ (4,140)
Debt Service	\$ 46,980	\$ 46,980	\$ 46,980	\$ -
Total	\$ 5,200,360	\$ 5,155,370	\$ 5,539,330	\$ 383,960
Capital Projects	\$ 700,000	\$ 380,000	\$ 450,000	\$ 70,000
Program Revenue	\$ 6,632,000	\$ 6,872,300	\$ 6,816,300	\$ (56,000)
Total Full-Time Equivalent Positions	26.0	25.0	25.5	0.5

2010 Significant Program Changes

Title: John Street Parking Lot

Budget Amount: \$235,000 **Fund:** Parking Facilities **FTE:** -

Description:

This increase represents the continuation of a budget adjustment that was initiated in 2009. In 2009, the Division constructed a new parking lot located on John Street to facilitate 198 parking spaces for Dunnhumby USA. The John Street parking lot will be privately operated at an estimated annual expense of \$85,000. In addition, the estimated annual property taxes for this location will be \$150,000. It should be noted that the Division will collect revenue at market rates for the newly created parking lot to cover the capital and operational expenses.

Comment/Recommendation:

This increase is recommended in order to support the operating expenses of the newly constructed John Street parking lot.

Departmental Budgets



Title: Increase in Property Taxes

Budget Amount: \$136,800 **Fund:** Parking Facilities **FTE:** -

Description:

This represents \$136,800 in increased property taxes for the Broadway Garage and the Fifth & Race parking lot. It should be noted that the increase in property taxes for the Fifth & Race parking lot represents full payments by the Division in 2010. Payments for this location had been previously shared with the Economic Development Division.

Comment/Recommendation:

This increase is recommended in order to provide resources for property tax payments.

Title: Program Budget Realignment

Budget Amount: (\$88,200) **Fund:** Parking Facilities **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Eliminate Parking Attendants and Add Municipal Facility Workers

Budget Amount: (\$44,660) **Fund:** Parking Facilities **FTE:** (0.5)

Description:

This represents a net reduction of \$44,660, which includes a decrease of \$65,040 related to the elimination of two Parking Attendant positions and an increase of \$20,380 related to the addition of two part-time Municipal Facility Workers.

Comment/Recommendation:

This reduction is recommended. The implementation of parking revenue control enhancements at all Parking locations has allowed the Division to offer competitive parking rates for its customers without decreasing customer service.

Title: Increase Non-Personnel for for Building Painting

Budget Amount: \$42,600 **Fund:** Parking Facilities **FTE:** -

Description:

This increase represents \$42,600 in non-personnel resources necessary for painting at various locations.

Comment/Recommendation:

This increase is recommended in order to provide maintenance resources that are not eligible for Capital Budget resources.

Departmental Budgets



Title: Transfer Parking Meter Collector to Off-Street Parking Program

Budget Amount: \$39,800 **Fund:** Parking Facilities **FTE:** 1.0

Description:

This represents the transfer of a Parking Meter Collector position to the Off-Street Parking program from the On-Street Parking program.

Comment/Recommendation:

This increase is recommended in order to present this personnel expense in the appropriate program.

Title: New Fuel Efficient Vehicles

Budget Amount: (\$34,000) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a decrease of \$34,000 in the Off-Street Parking program's equipment budget in order to provide resources for new fuel efficient vehicles for Parking Enforcement Officers in the On-Street Parking program. The net increase in the On-Street Parking program in the amount of \$44,000 will be offset with equipment budget reductions of \$34,000 in the Off-Street Parking program and \$5,000 in the Parking Business Services program.

Comment/Recommendation:

This decrease is recommended in order to provide resources for new fuel efficient vehicles in the On-Street Parking program.

Title: Payments for Accrued Leave Balances

Budget Amount: \$29,870 **Fund:** Parking Facilities **FTE:** -

Description:

This represents an increase related to the anticipated payment of accrued leave balances (lump sum payments) for two employees who will be eligible for retirement in 2010.

Comment/Recommendation:

This increase is recommended in order to provide the necessary resources for payment of accrued leave balances.

Title: Increase Position Vacancy Allowance

Budget Amount: (\$16,630) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Recommendation:

This decrease is recommended in order to align the budget with anticipated position vacancies.

Departmental Budgets



Title: Increased Reimbursements to the City Manager's Office

Budget Amount: \$9,780 **Fund:** Parking Facilities **FTE:** -

Description:

This increase represents the continuation of a budget adjustment that was initiated in 2009.

Comment/Recommendation:

This increase is recommended in order to provide resources for administrative oversight and support of the Parking Facilities Division.

Title: RCC Funding Model Realignment

Budget Amount: (\$1,830) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

To increase the availability of visitor parking in Downtown Cincinnati by monitoring the number of daily cars parked compared to the number of available spaces (turnover ratio).

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Turnover ratio.	1.30	1.31	1.31

Departmental Budgets



Program 3: Parking Business Services

Description: This program manages internal and external customer transactions for the Parking Facilities Division.

Goal: To provide timely and excellent customer service through proper stewardship of funds and assets managed by the Parking Facilities Division.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 337,140	\$ 285,360	\$ 321,810	\$ 36,450
Other Expenses	\$ 91,990	\$ 84,420	\$ 104,580	\$ 20,160
Equipment	\$ 5,140	\$ 5,000	\$ -	\$ (5,000)
Operating Total	\$ 434,270	\$ 374,780	\$ 426,390	\$ 51,610
Employee Benefits	\$ 114,100	\$ 98,220	\$ 117,710	\$ 19,490
General Fund Overhead	\$ 29,160	\$ 28,990	\$ 24,540	\$ (4,450)
Total	\$ 577,530	\$ 501,990	\$ 568,640	\$ 66,650
Total Full-Time Equivalent Positions	4.0	4.0	4.0	-

2010 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$27,840 **Fund:** Parking Facilities **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Payments for Accrued Leave Balances

Budget Amount: \$24,850 **Fund:** Parking Facilities **FTE:** -

Description:

This represents an increase related to the anticipated payment of accrued leave balances (lump sum payments) for an employee who will be eligible for retirement in 2010.

Comment/Recommendation:

This increase is recommended in order to provide the necessary resources for payment of accrued leave balances.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$6,740) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: New Fuel Efficient Vehicles

Budget Amount: (\$5,000) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a decrease of \$5,000 in the Parking Business Services program's equipment budget in order to provide resources for new fuel efficient vehicles for Parking Enforcement Officers in the On-Street Parking program. The net increase in the On-Street Parking program in the amount of \$44,000 will be offset with equipment budget reductions of \$34,000 in the Off-Street Parking program and \$5,000 in the Parking Business Services program.

Comment/Recommendation:

This decrease is recommended in order to provide resources for new fuel efficient vehicles in the On-Street Parking program.

Performance Measures

Performance Objective:

Provide timely and quality customer service in response to citizen requests.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of special event parking applications processed within 24 hours of receipt.	100%	100%	100%

Performance Objective:

Reduce the length of citizen complaint response time as reported in the customer service response system.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage response to customer service requests within 24 hours.	100%	100%	100%

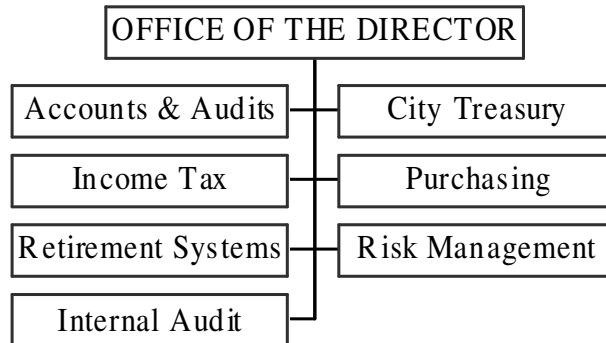
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Departmental Budgets



Finance

Mission: The mission of the Finance Department is to serve as a strong steward of public financial resources, contribute to the financial strength of the City, and provide quality financial services to customers. This mission is accomplished through the functions and duties of: the Office of the Director, Accounts & Audits, City Treasury, Income Tax, Internal Audit, Purchasing, Retirement Systems, and Risk Management.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 5,606,780	\$ 5,184,430	\$ 4,629,450	\$ (554,980)
Other Expenses	\$ 3,003,730	\$ 2,965,050	\$ 2,699,520	\$ (265,530)
Equipment	\$ 3,340	\$ -	\$ -	\$ -
Operating Total	\$ 8,613,850	\$ 8,149,480	\$ 7,328,970	\$ (820,510)
Employee Benefits	\$ 2,298,980	\$ 2,225,470	\$ 2,416,150	\$ 190,680
General Fund Overhead	\$ 38,280	\$ 36,540	\$ 38,410	\$ 1,870
Debt Service	\$ 65,070,000	\$ 76,227,130	\$ 67,500,000	\$ (8,727,130)
Total	\$ 76,021,110	\$ 86,638,620	\$ 77,283,530	\$ (9,355,090)
Internal Service Funds	\$ 3,978,260	\$ 4,157,500	\$ 4,517,640	\$ 360,140
Capital Projects	\$ 124,300	\$ 97,900	\$ 152,700	\$ 54,800
Program Revenue	\$ 27,660,143	\$ 25,160,642	\$ 25,470,520	\$ 309,878
Total Full-Time Equivalent Positions	134.7	128.3	120.8	(7.5)

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|--|--------------------------------|
| 1. Administration | 9. CDBG Loan Program |
| 2. Financial Reporting and Monitoring | 10. Risk Management |
| 3. Payroll Preparation | 11. Income Tax |
| 4. Debt Management | 12. Procurement |
| 5. Cash Management/Banking | 13. Contract Compliance |
| 6. Delinquent Accounts | 13. Printing and Stores |
| 7. Licensing, Admission Tax & Transient
Occupancy Tax | 14. Employee Retirement System |
| 8. Parking Revenue Collections | 15. Internal Audit |

PROGRAM SUMMARIES

Program 1: Administration

Description: Consists of the Finance Director, Assistant Finance Director, and an Administrative Specialist.

Goal: To contribute to the financial strength of the City by being a strong steward of public financial services and to provide quality financial services to customers.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 265,150	\$ 232,790	\$ 238,930	\$ 6,140
Other Expenses	\$ 22,570	\$ 35,400	\$ 24,940	\$ (10,460)
Equipment	\$ 3,340	\$ -	\$ -	\$ -
Operating Total	\$ 291,060	\$ 268,190	\$ 263,870	\$ (4,320)
Employee Benefits	\$ 98,930	\$ 89,380	\$ 100,390	\$ 11,010
Total	\$ 389,990	\$ 357,570	\$ 364,260	\$ 6,690
Total Full-Time Equivalent Positions	3.0	3.0	3.0	-

2010 Significant Program Changes

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$18,070 **Fund:** General Fund **FTE:** -

Description:

This variance in personnel services for the Administration program is primarily due to the department better aligning actual expenses with the appropriate program.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: (\$12,080) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Non-personnel Decrease in Training, Travel, and Tuition Reimbursement

Budget Amount: (\$9,630) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding in non-personnel line items including training, travel and tuition reimbursement.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance (PVA)

Budget Amount: (\$8,130) **Fund:** General Fund **FTE:** -

Description:

This represents the increase of position vacancy allowance (PVA). This increase in position vacancy allowance will be achieved by holding a Supervising Management Analyst position open while the incumbent fills the Assistant Finance Director position on an interim basis. This decrease requires the department leave the position vacant for approximately five pay periods in the beginning of 2010.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$1,190) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

To maintain general obligation bond ratings of Aa1/AA+ or better each year. Aa1 and AA+ are Moody's and Standard & Poor's rating symbols, respectively, for "high quality."

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
General Obligation Bond ratings of Aa1/AA+ or better.	Aa1/AA+	Aa1/AA+	Aa1/AA+

Performance Objective:

To respond effectively to other departments inquires and requests.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Percentage of web surveyed respondents who were satisfied or extremely satisfied.	85%	85%	85%

Departmental Budgets



Program 2: Financial Reporting and Monitoring

Description: Prepares revenue estimates and financial analyses. Maintains records and prepares reports on the financial position of each fund and project. Monitors expenditures. Disburses payments to vendors. Prepares the City's Comprehensive Annual Financial Report (CAFR) and the Tentative Tax Budget. Coordinates the preparation of the annual Cost Allocation Plan and indirect cost rates for Federal grants. Reconciles property tax revenue from Hamilton County.

Goal: To strengthen City government by providing financial information to stakeholders and to be responsible financial stewards through the monitoring of certain revenues and expenditures and through the reporting of the City's financial information.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,098,490	\$ 1,096,630	\$ 1,017,730	\$ (78,900)
Other Expenses	\$ 71,330	\$ 76,190	\$ 85,920	\$ 9,730
Operating Total	\$ 1,169,820	\$ 1,172,820	\$ 1,103,650	\$ (69,170)
Employee Benefits	\$ 413,880	\$ 433,520	\$ 441,480	\$ 7,960
General Fund Overhead	\$ 14,380	\$ 14,660	\$ 14,980	\$ 320
Total	\$ 1,598,080	\$ 1,621,000	\$ 1,560,110	\$ (60,890)
Capital Projects	\$ -	\$ -	\$ 75,000	\$ 75,000
Total Full-Time Equivalent Positions	19.3	19.0	18.0	(1.0)

2010 Significant Program Changes

Title: Elimination of One Accountant Position

Budget Amount: (\$47,570) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of one Accountant position. Staff duties will be reassigned resulting in reports and document processing to be slower but manageable.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Increase Reimbursement from Federal Funds

Budget Amount: (\$25,650) **Fund:** General Fund **FTE:** -

Description:

This represents an increase in the reimbursement for staff time from federal funds. This increase is the result of staff time spent on two new federal programs: Neighborhood Stabilization Program and all American Reinvestment and Recovery Act Programs.

Comment/Recommendation:

This decrease in funding, which is offset by this reimbursement, is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$13,450) **Fund:** All Funds **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Miscellaneous Non-personnel Decrease

Budget Amount: (\$7,320) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding in non-personnel line items including training, travel, and tuition reimbursement.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Decrease in Community Development Block Grant Funding

Budget Amount: (\$4,400) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a decrease in the personnel and non-personnel Community Development Block Grant (CDBG) resources. This includes a decrease of \$4,130 in reimbursement for staff time spent on CDBG administration. The non-personnel decrease of \$270 reduces the Regional Computer Center services line item.

Comment/Recommendation:

This decrease is recommended due to the limited nature of Community Development Block Grant resources.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$3,430) **Fund:** All Funds **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

To annually receive an Unqualified (Clean) Audit Opinion for the Comprehensive Annual Financial Review.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA).	Received	Received	Receive
Unqualified (Clean) Audit Opinion for the Comprehensive Annual Financial Review (CAFR).	Received	Received	Receive

Departmental Budgets



Program 3: Payroll Preparation

Description: Processes biweekly payroll for approximately 6,500 employees, interprets and implements government regulations, and reconciles all employee deductions and tax deposits.

Goal: To provide professional accounting support to agencies to allow for timely processing of payroll.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 161,050	\$ 149,340	\$ 150,350	\$ 1,010
Other Expenses	\$ 12,000	\$ 8,790	\$ 7,700	\$ (1,090)
Operating Total	\$ 173,050	\$ 158,130	\$ 158,050	\$ (80)
Employee Benefits	\$ 58,760	\$ 57,430	\$ 63,150	\$ 5,720
Total	\$ 231,810	\$ 215,560	\$ 221,200	\$ 5,640
Total Full-Time Equivalent Positions	2.3	2.0	2.0	-

2010 Significant Program Changes

Title: Cost Savings Days

Budget Amount: (\$3,030) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Non-personnel Decrease in Training and Travel

Budget Amount: (\$680) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding in non-personnel line items including training, and travel.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$490)

Fund: General Fund

FTE: -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

To issue all payroll checks on the established pay dates.

Unit of Measure:

Percentage of payroll checks issued on established pay dates.

	2008	2009	2010
	Actual	Target	Target
	100%	100%	100%

Departmental Budgets



Program 4: Debt Management

Description: Manages general obligation debt repayment.

Goal: To maintain all records related to bonds and notes issued by the City of Cincinnati.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 186,360	\$ 186,640	\$ 185,710	\$ (930)
Other Expenses	\$ 1,607,510	\$ 1,636,890	\$ 1,652,960	\$ 16,070
Operating Total	\$ 1,793,870	\$ 1,823,530	\$ 1,838,670	\$ 15,140
Debt Service	\$ 65,070,000	\$ 76,227,130	\$ 67,500,000	\$ (8,727,130)
Total	\$ 66,863,870	\$ 78,050,660	\$ 69,338,670	\$ (8,711,990)
Program Revenue	\$ 18,814,526	\$ 19,305,700	\$ 19,688,000	\$ 382,300
Total Full-Time Equivalent Positions	3.0	3.0	3.0	-

2010 Significant Program Changes

Title: Reduction in Debt Service

Budget Amount: (\$8,727,130) **Fund:** Bond Retirement **FTE:** -

Description:

This adjustment in the Bond Retirement Fund 151 is necessary to align the debt service budget with principal payments due on debt issued in 2009 and bond anticipation notes due in 2010.

Comment/Recommendation:

This adjustment is recommended to align the budget with the appropriate level of debt service payments.

Title: Cost Savings Days

Budget Amount: (\$2,630) **Fund:** Bond Retirement **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

To ensure that all debt service payments for City notes and bonds are paid on the date that the payment

Departmental Budgets



is due.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of debt service payments remitted on time.	100%	100%	100%

Departmental Budgets



Program 5: Cash Management/Banking

Description: Provides assistance to all City agencies to facilitate prompt deposit of all money due to or belonging to the City of Cincinnati.

Goal: To enhance City revenues by earning investment returns in excess of the U.S. Treasury benchmark and improve operating efficiencies by increased use of electronic payments.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 199,920	\$ 200,730	\$ 164,800	\$ (35,930)
Other Expenses	\$ 92,930	\$ 92,570	\$ 87,480	\$ (5,090)
Operating Total	\$ 292,850	\$ 293,300	\$ 252,280	\$ (41,020)
Employee Benefits	\$ 74,140	\$ 77,610	\$ 69,140	\$ (8,470)
Total	\$ 366,990	\$ 370,910	\$ 321,420	\$ (49,490)
Total Full-Time Equivalent Positions	5.0	5.0	4.0	(1.0)

2010 Significant Program Changes

Title: Miscellaneous Non-personnel Decrease

Budget Amount: (\$24,920) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding in non-personnel line items including training, travel, expert services, office supplies, office machinery, tuition reimbursement, and subscriptions and memberships.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$15,710) **Fund:** General Fund **FTE:** -

Description:

This variance in personnel services for the Cash Management/Banking program is primarily due to the department better aligning actual expenses with the appropriate program.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$6,660) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$1,280) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Elimination of Unfunded Vacant Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a position that is unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Performance Measures

Performance Objective:

To earn a return equivalent to or exceeding the moving average return on two-year U.S. Treasury Notes (benchmark).

Unit of Measure:	2008	2009	2010
Rate of return on invested City funds verses benchmark (BM) rate of return on U.S. Treasury Notes.	Actual	Target	Target
	BM +	BM or BM+	BM or BM+

Performance Objective:

To increase the number of vendor payments made electronically.

Unit of Measure:	2008	2009	2010
Percentage of all payments made electronically.	Actual	Target	Target
	25%	25%	25%

Departmental Budgets



Program 6: Delinquent Accounts

Description: Pursues delinquent collections after City agencies have been unsuccessful in collecting for provided services.

Goal: To improve collections by more promptly referring delinquent accounts to the Law Department or outside collection agencies.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 51,620	\$ 45,570	\$ 51,300	\$ 5,730
Other Expenses	\$ 53,080	\$ 53,890	\$ 32,840	\$ (21,050)
Operating Total	\$ 104,700	\$ 99,460	\$ 84,140	\$ (15,320)
Employee Benefits	\$ 18,920	\$ 17,330	\$ 21,430	\$ 4,100
Total	\$ 123,620	\$ 116,790	\$ 105,570	\$ (11,220)
Total Full-Time Equivalent Positions	1.0	1.0	1.0	-

2010 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$15,640) **Fund:** General Fund **FTE:** -

Description:

This variance in non-personnel services for the Delinquent Accounts program is primarily due to the department better aligning actual expenses with the appropriate program.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Non-personnel Decrease in Training and Office Machinery

Budget Amount: (\$1,380) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding in non-personnel line items including training, and office machinery.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To obtain City agency approval to refer past due collections prior to 120 days past due.

Departmental Budgets



Unit of Measure:	2008 Actual	2009 Target	2010 Target
Ratio of past due accounts referred between 120 and 130 days to the total number of past due accounts.	67%	75%	75%

Departmental Budgets



Program 7: Licensing, Admission Tax & Transient Occupancy Tax

Description: Provides for the accurate and timely collection of approximately 56 licenses issued by the City.

Goal: To improve renewal rates for business licensing.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 47,280	\$ 44,440	\$ 33,360	\$ (11,080)
Other Expenses	\$ 13,180	\$ 13,390	\$ 11,040	\$ (2,350)
Operating Total	\$ 60,460	\$ 57,830	\$ 44,400	\$ (13,430)
Employee Benefits	\$ 17,280	\$ 17,290	\$ 14,150	\$ (3,140)
Total	\$ 77,740	\$ 75,120	\$ 58,550	\$ (16,570)
Program Revenue	\$ 4,685,597	\$ 4,914,942	\$ 4,942,520	\$ 27,578
Total Full-Time Equivalent Positions	1.5	1.5	1.0	(0.5)

2010 Significant Program Changes

Title: Elimination of a Clerk 3 Position

Budget Amount: (\$39,520) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of a Clerk 3 position. Staff duties will be reassigned resulting in slower service in the Cash Management/Banking program.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: \$26,980 **Fund:** General Fund **FTE:** 0.5

Description:

This variance in non-personnel services for the Licensing program is primarily due to the department better aligning actual expenses with the appropriate program.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Miscellaneous Non-personnel Decrease

Budget Amount: (\$2,140) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding in non-personnel line items including training, office supplies, and office machinery.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To forward 98% of all renewal applications 30 days prior to license expiration.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of license applications mailed 30 days prior to license expiration.	99%	98%	98%

Departmental Budgets



Program 8: Parking Revenue Collections

Description: Collects and receipts parking revenues.

Goal: To ensure parking revenues are collected and receipted securely and accurately and delivered by armored car contractor in a timely manner.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 76,980	\$ 74,220	\$ 87,640	\$ 13,420
Other Expenses	\$ 68,170	\$ 74,090	\$ 74,830	\$ 740
Operating Total	\$ 145,150	\$ 148,310	\$ 162,470	\$ 14,160
Employee Benefits	\$ 26,410	\$ 26,030	\$ 32,560	\$ 6,530
General Fund Overhead	\$ 6,580	\$ 6,620	\$ 6,380	\$ (240)
Total	\$ 178,140	\$ 180,960	\$ 201,410	\$ 20,450
Total Full-Time Equivalent Positions	2.0	2.0	2.0	-

2010 Significant Program Changes

Title: Personnel Increase for Lump Sum Payment

Budget Amount: \$11,000

Fund: Parking Facilities

FTE: -

Description:

This represents an increase in the Parking Revenue Collections Program personnel budget due to the need to budget for a lump sum payment for an anticipated retirement in this program.

Comment/Recommendation:

This increase is recommended in order to appropriately budget for personnel expenses in the Parking Revenue Collections Program in 2010.

Performance Measures

Performance Objective:

To ensure parking meter revenues are accurately counted and delivered by armored car contractor to bank within one business day from the date of collection.

Unit of Measure:

Percentage of days deposits are delivered within one day relative to total number of business days.

2008 Actual	2009 Target	2010 Target
97%	97%	97%

Departmental Budgets



Program 9: CDBG Loan Program

Description: Monitors loan repayments and escrow payments of the City's Community Development Block Grant.

Goal: To accurately and timely monitor loan and escrow payments of the Community Development Block Grant.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 77,800	\$ 77,510	\$ 77,400	\$ (110)
Other Expenses	\$ 890	\$ 910	\$ 900	\$ (10)
Operating Total	\$ 78,690	\$ 78,420	\$ 78,300	\$ (120)
Employee Benefits	\$ 27,810	\$ 31,620	\$ 35,780	\$ 4,160
Total	\$ 106,500	\$ 110,040	\$ 114,080	\$ 4,040
Total Full-Time Equivalent Positions	1.0	1.0	1.0	-

2010 Significant Program Changes

Title: Decrease in Funding from Community Development Block Grant

Budget Amount: (\$2,440) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a decrease in personnel services for the reimbursement to the Licensing program for assistance staff in this program provides in managing the CDBG loan portfolio.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Community Development Block Grant resources.

Performance Measures

Performance Objective:

To review bank reconciliations prepared by loan servicing contractor, update individual loan payment records, and prepare internal loan reports no later than the last day of the month.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of months that work is completed timely.	75%	92%	92%

Departmental Budgets



Program 10: Risk Management

Description: Monitors the City's insurance program. Provides employee safety services to departments in field audits and training. Provides employee health services. Maintains current benefits and workers' compensation rates.

Goal: To maintain current levels of insurance protection, to continue the employee safety program, to provide medical management services to all injured City employees, to seek ways to improve employee health, and to manage workers' compensation costs.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ -	\$ 54,600	\$ -	\$ (54,600)
Other Expenses	\$ 167,410	\$ 169,910	\$ 126,610	\$ (43,300)
Operating Total	\$ 167,410	\$ 224,510	\$ 126,610	\$ (97,900)
Employee Benefits	\$ 100,340	\$ 117,200	\$ 306,010	\$ 188,810
General Fund Overhead	\$ -	\$ -	\$ 9,970	\$ 9,970
Total	\$ 267,750	\$ 341,710	\$ 442,590	\$ 100,880
Internal Service Funds	\$ 970,640	\$ 1,069,720	\$ 1,372,680	\$ 302,960
Program Revenue	\$ 740,020	\$ 740,000	\$ 740,000	\$ -
Total Full-Time Equivalent Positions	12.0	12.0	15.0	3.0

2010 Significant Program Changes

Title: Restoration of the Employee Safety Program

Budget Amount: \$190,000 **Fund:** Employee Safety **FTE:** 3.0

Description:

This represents the addition of three positions and associated non-personnel in the Employee Safety program: one Occupational Safety and Health Coordinator, one Environmental Safety Specialist, and one Administrative Technician. There will be no immediate projected savings in workers' compensation expenditures in 2010 if staff is added to the Employee Safety Section within the Risk Management Division in early 2010. However, the Administration does recommend the addition of three positions within the Employee Safety Section to create a long-term strategy to reduce and stabilize workers' compensation costs. These additional personnel would conduct employee safety training and field auditing.

Comment/Recommendation:

The addition of three positions is recommended to allow the City to create a long-term strategy to reduce and stabilize workers' compensation costs.

Departmental Budgets



Title: Increase in Reimbursement from Risk Management Fund

Budget Amount: \$56,000 **Fund:** Risk Management **FTE:** -

Description:

This represents an increase in the reimbursement from the Risk Management Fund. This reimbursement replaces funding from the Flexible Benefits Fund.

Comment/Recommendation:

This increase is recommended to align reimbursements with the proper source of funding.

Title: Decrease in Reimbursement from Flexible Benefits Fund

Budget Amount: (\$54,600) **Fund:** Flexible Benefit Program **FTE:** -

Description:

This represents a decrease in the reimbursement from Flexible Benefits Fund for personnel time spent on the Flexible Benefits program.

Comment/Recommendation:

This decrease is recommended to align reimbursements with the proper source of funding.

Title: Decrease in Funding for Commercial Insurance

Budget Amount: (\$45,000) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for commercial insurance due to the policies renewing at lower premiums.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Miscellaneous Non-Personnel Increase

Budget Amount: \$24,800 **Fund:** Employee Workers' Comp **FTE:** -

Description:

This represents an increase in non-personnel line items including medical supplies, and insurance.

Comment/Recommendation:

This increase is recommended due to the need to properly fund the functions of Risk Management.

Title: Increase in Personnel for Employee Health Services

Budget Amount: \$20,000 **Fund:** Employee Workers' Comp **FTE:** -

Description:

This represents an increase in personnel funding. This increase will support the replacement of a Public Health Nurse 1 position with a Public Health Nurse 2 position.

Comment/Recommendation:

This increase is recommended to properly align position classifications with assigned duties.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$15,070) **Fund:** Employee Safety **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$7,320) **Fund:** Employee Safety **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

To effectively manage the City's Commercial Insurance Program by renewing insurance policies at the same or lower premiums.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of renewals where premium amount remained the same or was reduced.	100%	50%	50%

Performance Objective:

To effectively manage the City's Workers Compensation Program.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Workers compensation rate per \$100 of payroll.	\$2.00	\$2.00	\$2.00

Performance Objective:

To implement and maintain an incentive based employee health and wellness program.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of employees participating in health and wellness program (an intra-City partnership).	43%	50%	60%

Departmental Budgets



Program 11: Income Tax

Description: Provides taxpayer service and education, ensures taxpayer compliance with the City's tax code, pursues payment of past due tax liabilities, and processes income tax forms and payments.

Goal: To ensure taxpayer compliance through education and service excellence.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 2,082,250	\$ 2,042,620	\$ 2,034,050	\$ (8,570)
Other Expenses	\$ 613,310	\$ 621,770	\$ 476,780	\$ (144,990)
Operating Total	\$ 2,695,560	\$ 2,664,390	\$ 2,510,830	\$ (153,560)
Employee Benefits	\$ 775,170	\$ 791,760	\$ 864,240	\$ 72,480
Total	\$ 3,470,730	\$ 3,456,150	\$ 3,375,070	\$ (81,080)
Capital Projects	\$ 124,300	\$ 97,900	\$ -	\$ (97,900)
Total Full-Time Equivalent Positions	41.8	41.8	40.8	(1.0)

2010 Significant Program Changes

Title: Non-personnel Decrease for Technology Improvements

Budget Amount: (\$62,410) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for technology enhancements and computer equipment. This will result in the delay of improvements to the electronic filing and reporting processes.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: RCC Funding Model Realignment

Budget Amount: (\$51,300) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Departmental Budgets



Title: Elimination of One Senior Accountant

Budget Amount: (\$50,580) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of one Senior Accountant position in the Collections Section of Income Tax. This reduction also decreases non-personnel for legal services. Fewer cases will be referred for legal services due to the elimination of this position.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance (PVA)

Budget Amount: (\$30,310) **Fund:** General Fund **FTE:** -

Description:

This represents the increase of position vacancy allowance (PVA). This increase in position vacancy allowance will be achieved by holding a filled Supervising Accountant position vacant for approximately nine pay periods once the incumbent retires.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Non-personnel Decrease in Training and Travel

Budget Amount: (\$10,870) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding in non-personnel line items including training and travel. This decrease will limit the City's participation in statewide efforts to standardize the income tax; it will limit speaking engagements where the public is being informed about the local tax; it will limit the City's role in providing leadership as one of five large municipalities in Ohio that administer the local tax; and the City will not be represented on the Ohio Municipal League Tax Committee in 2010.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$10,720) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

To provide timely and effective customer service.

Departmental Budgets



Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of customers who were satisfied or very satisfied with the Income Tax Division's services as indicated by the Customer Satisfaction Survey.	96%	85%	85%
Percentage of incoming calls answered within 30 seconds.	94%	90%	90%

Departmental Budgets



Program 12: Procurement

Description: Performs procurement functions including the competitive bid process, reverse auctions, the demolition bid process, the professional services proposal process, procurement cards, the citywide vendor registration process, and record management for all City contracts.

Goal: To assist all City agencies in the procurement of products and services by using appropriate management techniques, best price policy implementation, and monitoring of purchases in accordance with City of Cincinnati Municipal Code and State statutes.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 558,890	\$ 613,170	\$ 588,180	\$ (24,990)
Other Expenses	\$ 110,680	\$ 128,080	\$ 117,520	\$ (10,560)
Operating Total	\$ 669,570	\$ 741,250	\$ 705,700	\$ (35,550)
Employee Benefits	\$ 230,460	\$ 246,660	\$ 273,550	\$ 26,890
General Fund Overhead	\$ 12,510	\$ 8,500	\$ 7,080	\$ (1,420)
Total	\$ 912,540	\$ 996,410	\$ 986,330	\$ (10,080)
Internal Service Funds	\$ 40,140	\$ -	\$ 36,320	\$ 36,320
Capital Projects	\$ -	\$ -	\$ 77,700	\$ 77,700
Program Revenue	\$ 3,420,000	\$ 200,000	\$ 100,000	\$ (100,000)
Total Full-Time Equivalent Positions	12.6	12.0	12.0	-

2010 Significant Program Changes

Title: Elimination of a Senior Buyer Position

Budget Amount: (\$39,750) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of a Senior Buyer position. Staff duties will be reassigned resulting in slower processing of procurement documents.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: (\$4,370) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Miscellaneous Non-personnel Decrease

Budget Amount: (\$3,970) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding in non-personnel line items including training, Regional Computer Center services, office supplies, and subscriptions and memberships.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Miscellaneous Non-personnel Decrease

Budget Amount: (\$3,630) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a decrease in funding in non-personnel line items including postage, telephone, printing services, and office supplies.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Income Tax - Infrastructure Fund resources.

Title: Reduction in Reimbursement to General Fund

Budget Amount: (\$3,220) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a reduction in the reimbursement to the General Fund for time spent by buyers on City infrastructure projects.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Income Tax - Infrastructure Fund resources.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$1,150) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Program Budget Realignment

Budget Amount: \$0 **Fund:** Reproduction Services **FTE:** 1.0

Description:

This represents the transfer of one Administrative Technician from the Printing Program to the Procurement Program.

Comment/Recommendation:

This realignment is recommended so that this position is budgeted in the correct program.

Performance Measures

Performance Objective:

To affect procedures related to the purchasing operation that promote the timely handling of all purchasing requisitions for supplies, services, and equipment and implement the SBE Task Force Recommendations.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of contracts awarded within 90 days from start of bid process.	77%	80%	80%

Departmental Budgets



Program 13: Printing and Stores

Description: Provides printing, mail, and store services to all City agencies.

Goal: To effectively manage the City's printing, mail, and stores operations.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 50,770	\$ -	\$ -	\$ -
Operating Total	\$ 50,770	\$ -	\$ -	\$ -
Employee Benefits	\$ 169,390	\$ 177,350	\$ 194,270	\$ 16,920
Total	\$ 220,160	\$ 177,350	\$ 194,270	\$ 16,920
Internal Service Funds	\$ 2,967,480	\$ 3,087,780	\$ 3,108,640	\$ 20,860
Total Full-Time Equivalent Positions	10.4	10.0	9.0	(1.0)

2010 Significant Program Changes

Title: Cost Savings Days

Budget Amount: (\$3,110) **Fund:** Reproduction Services **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$2,110) **Fund:** Reproduction Services **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$0 **Fund:** Reproduction Services **FTE:** (1.0)

Description:

This represents the transfer of one Administrative Technician from the Printing Program to the Procurement Program.

Comment/Recommendation:

This realignment is recommended so that this position is budgeted in the correct program.

Performance Measures

Performance Objective:

To provide high quality efficient supply ordering services to all City departments.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of office supply orders delivered within two business days of the purchase.	N/A	95%	95%

Departmental Budgets



Program 14: Employee Retirement System

Description: Administers pension and medical benefits to 4,500 retirees. Provides education, communication, and counseling to 3,300 eligible members of the Cincinnati Retirement System (CRS). Provides investment oversight of \$2.7 billion in investment assets of the CRS. Provides performance, management, and governance related oversight of 20 investment managers. The operating budget for the Employee Retirement System is developed separately from that of the rest of the City organization and is subject to the approval of the Retirement Board.

Goal: To promote long-term financial security for members and maintain the financial health of the retirement fund.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Total Full-Time Equivalent Positions	8.0	9.0	9.0	-

Departmental Budgets



Program 15: Internal Audit

Description: Performs operational and performance audits in order to examine and evaluate the effectiveness and efficiency of management controls in all City departments and independent boards and commissions.

Goal: To identify and recommend management opportunities to reduce cost, improve performance, and increase productivity of personnel and assets.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 405,490	\$ 366,170	\$ -	\$ (366,170)
Other Expenses	\$ 47,550	\$ 53,170	\$ -	\$ (53,170)
Operating Total	\$ 453,040	\$ 419,340	\$ -	\$ (419,340)
Employee Benefits	\$ 151,150	\$ 142,290	\$ -	\$ (142,290)
Total	\$ 604,190	\$ 561,630	\$ -	\$ (561,630)
Total Full-Time Equivalent Positions	6.0	6.0	-	(6.0)

2010 Significant Program Changes

Title: Transfer of Performance and Operational Audits Program

Budget Amount: (\$419,340) **Fund:** All Funds **FTE:** (6.0)

Description:

This represents the shift of funding and staff from the Performance and Operational Audits Program in the Department of Finance to the Department of Citizen Complaint and Internal Audit.

Comment/Recommendation:

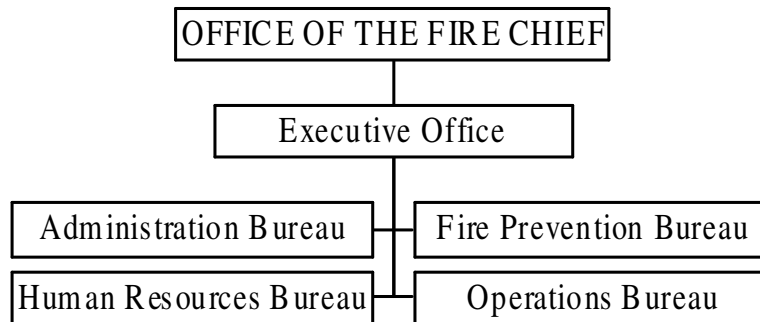
Elimination of funding and staff for this program is recommended due to the reallocation of resources to the Department of Citizen Complaint and Internal Audit.

Departmental Budgets



Fire

Mission: The mission of the Cincinnati Fire Department is to protect lives and property, and to minimize the suffering of its customers during emergencies. The Cincinnati Fire Department strives to quickly restore normalcy to its customers' lives by responding to their needs in an expeditious manner.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 62,110,570	\$ 65,557,380	\$ 60,607,740	\$ (4,949,640)
Other Expenses	\$ 8,221,390	\$ 7,714,420	\$ 7,050,920	\$ (663,500)
Equipment	\$ 171,090	\$ 173,640	\$ 95,360	\$ (78,280)
Operating Total	\$ 70,503,050	\$ 73,445,440	\$ 67,754,020	\$ (5,691,420)
Employee Benefits	\$ 23,206,380	\$ 25,512,160	\$ 25,792,240	\$ 280,080
Debt Service	\$ -	\$ -	\$ 61,620	\$ 61,620
Total	\$ 93,709,430	\$ 98,957,600	\$ 93,607,880	\$ (5,349,720)
Capital Projects	\$ 477,900	\$ 422,600	\$ 2,821,800	\$ 2,399,200
Program Revenue	\$ 5,208,000	\$ 5,728,000	\$ 5,648,000	\$ (80,000)
Total Full-Time Equivalent Positions	890.0	888.0	818.0	(70.0)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Response
2. Human Resources
3. Support Services
4. Prevention and Community Education
5. Financial Management and Planning

PROGRAM SUMMARIES

Program 1: Response

Description: This program is reactionary and provides effective fire response, emergency medical services (EMS), and other emergency response services such as hazardous materials response and specialized rescue services.

Goal: To minimize the loss of life and property due to emergency events.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 56,001,760	\$ 58,755,440	\$ 55,135,560	\$ (3,619,880)
Other Expenses	\$ 7,126,770	\$ 6,644,750	\$ 6,036,350	\$ (608,400)
Equipment	\$ 54,430	\$ 55,240	\$ 15,790	\$ (39,450)
Operating Total	\$ 63,182,960	\$ 65,455,430	\$ 61,187,700	\$ (4,267,730)
Employee Benefits	\$ 20,943,860	\$ 22,887,260	\$ 23,494,020	\$ 606,760
Debt Service	\$ -	\$ -	\$ 61,620	\$ 61,620
Total	\$ 84,126,820	\$ 88,342,690	\$ 84,743,340	\$ (3,599,350)
Capital Projects	\$ 477,900	\$ 422,600	\$ 2,821,800	\$ 2,399,200
Program Revenue	\$ 5,000,000	\$ 5,520,000	\$ 5,440,000	\$ (80,000)
Total Full-Time Equivalent Positions	804.0	799.0	753.0	(46.0)

2010 Significant Program Changes

Title: Reduction of Sworn Positions

Budget Amount: (\$2,566,540) **Fund:** General Fund **FTE:** (47.0)

Description:

This would reduce 47 sworn positions in the Fire Department, which will cause temporary fire company closures.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Eliminate Overtime Funding for ALS Transport Unit / Ambulance Phase I

Budget Amount: (\$1,830,060) **Fund:** General Fund **FTE:** -

Description:

This reduction would eliminate overtime funding in the amount of \$1.7 million for four member staffing to staff the additional two Advanced Lift Support (ALS) ambulance units in 2010. Associated petroleum and medical supplies would also be reduced correspondingly. In order to staff the ambulances, temporary fire company closures may be necessary.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Reduce Overtime Expense

Budget Amount: (\$745,840) **Fund:** General Fund **FTE:** -

Description:

This would reduce overtime expense for sworn staff of the department.

Comment/Recommendation:

This decrease represents the continuation of a budget reduction that was initiated in 2009.

Title: Eliminate 2010 Recruit Class

Budget Amount: (\$510,230) **Fund:** General Fund **FTE:** -

Description:

This reduction would eliminate personnel expenses associated with 30 firefighters after they graduate from the 2010 recruit class. It should be noted that an amount of \$722,740 associated with recruit students' salary and apparel was eliminated from the Human Resource program.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Eliminate In-House Paramedic Training

Budget Amount: (\$471,390) **Fund:** General Fund **FTE:** -

Description:

This reduction would eliminate funding for the in-house paramedic training program. The funding was approved in 2009 for the budget year 2010.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Adjustment for Attrition

Budget Amount: \$467,170 **Fund:** General Fund **FTE:** -

Description:

This funding would adjust the Fire Department's personnel budget based on the fact that the actual attrition of sworn employees is less than estimated.

Comment/Recommendation:

This funding is recommended in order to provide for the department's current sworn complement.

Title: Various Non-Personnel Reductions in Response Program

Budget Amount: (\$397,420) **Fund:** General Fund **FTE:** -

Description:

This would reduce non-personnel budgets for various items, including non-local travel, training, automotive by municipal garage, apparel, tuition reimbursement, and various equipment and supplies.

Comment/Recommendation:

This decrease represents the continuation of budget reductions that were initiated in 2009.

Title: Increase in the Personnel Budget

Budget Amount: \$341,870 **Fund:** General Fund **FTE:** 1.0

Description:

This represents an increase in funding available to fill vacant positions based on fewer projected vacancies in this program in 2010 and increased salary amount due to the transfer of a Fire Lieutenant position from the Support Services Program.

Comment/Recommendation:

These personnel adjustments are recommended.

Title: Removal of a 2009 One-time Expenditure

Budget Amount: (\$164,050) **Fund:** General Fund **FTE:** -

Description:

The decrease would remove a one-time budget increase in 2009 for petroleum fuel cost. This one-time increase was to ensure that the Fire Department has adequate resources to meet its projected fuel usage in 2009.

Comment/Recommendation:

This decrease is recommended in order to remove a 2009 one-time expenditure increase from the 2009 budget.

Departmental Budgets



Title: Reduce Budget for Petroleum Products

Budget Amount: (\$100,000) **Fund:** General Fund **FTE:** -

Description:

This would reduce the Petroleum budget for 2010.

Comment/Recommendation:

This decrease represents the continuation of a budget reduction that was initiated in 2009.

Title: Debt Service for Performance Contracting

Budget Amount: \$61,620 **Fund:** General Fund **FTE:** -

Description:

This represents debt service payments related to Performance Contracting, which will support energy conservation measures at the Department's facilities.

Comment/Recommendation:

This increase is recommended in order to implement the City's performance Contracting initiative. It should be noted that a commensurate decrease is recommended for energy savings that are expected to be realized from the energy conservation measures.

Title: Savings from Performance Contracting

Budget Amount: (\$61,610) **Fund:** General Fund **FTE:** -

Description:

This reduction represents anticipated electric savings from performance contracting initiative, which helps the department's facilities to be more energy efficient.

Comment/Recommendation:

This savings is recommended and will be used to pay debt service associated with performance contracting.

Title: Comp/Holiday Sell Back - Local 48

Budget Amount: \$40,470 **Fund:** General Fund **FTE:** -

Description:

This would provide funding for the increase hours (36 hrs to 60 hours) for Comp/Holiday Sell back allowed for some IAFF Local 48 union members based on contractual obligations.

Comment/Recommendation:

This increase is recommended due to a particular clause in the labor contract effective 1/1/2010.

Performance Measures

Performance Objective:

Maintain an effective level of emergency medical service to the citizens of Cincinnati by arriving at the scene of the service request quickly.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
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Departmental Budgets



Percentage of Advanced Life Support (ALS) runs responded to within 8 minutes or less.	86%	90%	90%
Percentage of Basic Life Support (BLS) runs responded to within 5 minutes or less.	74%	90%	90%

Departmental Budgets



Program 2: Human Resources

Description: This program ensures that the Fire Department institutionalizes customer service philosophy into every level of the organization related to internal and external customers.

Goal: To build individual capacity, increase professionalism, and enhance personal skill sets by employing leadership development and team building.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,370,570	\$ 1,810,120	\$ 1,406,960	\$ (403,160)
Other Expenses	\$ 259,590	\$ 385,260	\$ 267,030	\$ (118,230)
Operating Total	\$ 1,630,160	\$ 2,195,380	\$ 1,673,990	\$ (521,390)
Employee Benefits	\$ 508,040	\$ 702,130	\$ 593,470	\$ (108,660)
Total	\$ 2,138,200	\$ 2,897,510	\$ 2,267,460	\$ (630,050)
Total Full-Time Equivalent Positions	15.0	14.0	12.0	(2.0)

2010 Significant Program Changes

Title: Eliminate Recruit Class in 2010

Budget Amount: (\$220,900) **Fund:** General Fund **FTE:** -

Description:

This reduction would eliminate personnel and non-personnel expenses associated with a recruit class of 30 students to commence on January 10, 2010.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Decrease in the Non-Personnel Budget

Budget Amount: (\$118,230) **Fund:** General Fund **FTE:** -

Description:

This decrease would reduce the cost associated with Medical Director's contract portion in the In-house Paramedic Training Program in 2010.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Reduction of Two Civilian Positions

Budget Amount: (\$114,950) **Fund:** General Fund **FTE:** (2.0)

Description:

This reduction would eliminate a Clerk Typist III position and a Paramedic Coordinator position.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$54,300) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Decrease in the Non-Personnel Budget

Budget Amount: (\$28,890) **Fund:** General Fund **FTE:** -

Description:

This decrease represents reduced funding for subscription and membership, telephone, building and office rent, and wearing apparel, and cancelled contracts with vendors providing bottled water and e-training services.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Maintain a low employee injury rate.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage change in recordable injuries based upon National Fire Protection Association (NFPA) standards.	-16%	-5%	-1%

Departmental Budgets



Program 3: Support Services

Description: This program utilizes technological advancements to ensure the highest level of safety and equipment for Fire Department employees.

Goal: To remain progressive in providing quality products and services to the Fire Department while adhering to sound budgetary practices.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 2,100,820	\$ 2,282,280	\$ 1,284,830	\$ (997,450)
Other Expenses	\$ 463,280	\$ 331,690	\$ 389,470	\$ 57,780
Equipment	\$ 5,140	\$ 5,210	\$ 7,040	\$ 1,830
Operating Total	\$ 2,569,240	\$ 2,619,180	\$ 1,681,340	\$ (937,840)
Employee Benefits	\$ 780,130	\$ 884,340	\$ 538,020	\$ (346,320)
Total	\$ 3,349,370	\$ 3,503,520	\$ 2,219,360	\$ (1,284,160)
Total Full-Time Equivalent Positions	34.0	38.0	17.0	(21.0)

2010 Significant Program Changes

Title: Eliminate Fire Dispatch and Communication Section

Budget Amount: (\$1,154,160) **Fund:** General Fund **FTE:** (19.0)

Description:

This reduction would eliminate funding for the Fire Dispatch and Communication Program.

Comment/Recommendation:

This reduction is recommended. The City Manager created a taskforce that conducted a study on a combined Police and Fire dispatch system. The Communications Operations Review Committee has recommended the implementation of the consolidation. The Fire Dispatch and Communication Section will be transferred to the Police Department.

Title: Increase in the Personnel Budget

Budget Amount: \$110,000 **Fund:** General Fund **FTE:** (1.0)

Description:

This represents an increase in funding available to fill vacant positions and to pay overtime expenses for civilian positions. The increase is partially offset by the salary decrease associated with transferring a Fire Lieutenant position from this program to the Response Program.

Comment/Recommendation:

These personnel budget adjustments are recommended.

Departmental Budgets



Title: Reduction of One Civilian Position

Budget Amount: (\$40,150) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a Storekeeper position.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Increase in the Non-Personnel Budget

Budget Amount: \$32,000 **Fund:** General Fund **FTE:** -

Description:

This represents increased costs for telephone charges and communication equipment parts, which are partially offset by reduced costs for equipment repair and software maintenance.

Comment/Recommendation:

This increase is recommended to align the budget with the anticipated expenses in 2010.

Title: RCC Funding Model Realignment

Budget Amount: (\$4,470) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Cost Savings Days

Budget Amount: (\$3,580) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Program 4: Prevention and Community Education

Description: This program provides fire prevention inspections and enforcement of the Fire Prevention Code. This program also provides fire education programs and safety information to the public.

Goal: To anticipate, prepare for, and prevent future emergency events.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,890,060	\$ 1,974,320	\$ 2,004,670	\$ 30,350
Other Expenses	\$ 276,960	\$ 261,450	\$ 291,020	\$ 29,570
Operating Total	\$ 2,167,020	\$ 2,235,770	\$ 2,295,690	\$ 59,920
Employee Benefits	\$ 693,910	\$ 753,320	\$ 836,220	\$ 82,900
Total	\$ 2,860,930	\$ 2,989,090	\$ 3,131,910	\$ 142,820
Program Revenue	\$ 208,000	\$ 208,000	\$ 208,000	\$ -
Total Full-Time Equivalent Positions	26.0	26.0	25.0	(1.0)

2010 Significant Program Changes

Title: Reduction of One Civilian Position

Budget Amount: (\$53,940) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a Clerk Typist III position and associated non-personnel expenses.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Increase in the Non-Personnel Budget

Budget Amount: \$45,340 **Fund:** General Fund **FTE:** -

Description:

This consists of an increased budget in the amount of \$34,860 for automotive by municipal garage based on the 2009 actual usage and a budget amount of \$10,480 for wearing apparel quartermaster allowance.

Comment/Recommendation:

This reduction is recommended to align the budget with anticipated expenses in 2010.

Departmental Budgets



Title: Increase in the Personnel Budget

Budget Amount: \$10,870 **Fund:** General Fund **FTE:** -

Description:

This would provide funding for the increased hours (36 hrs to 60 hours) for Comp/Holiday Sell back allowed for some IAFF Local 48 union members based on contractual obligations.

Comment/Recommendation:

This increase is recommended due to a particular clause in the labor contract effective 1/1/2010.

Title: Various Non-Personnel Reductions in Prevention & Community Edu. Prog

Budget Amount: (\$3,000) **Fund:** General Fund **FTE:** -

Description:

This would reduce non-personnel budgets for various items, including subscription and membership and collection fees.

Comment/Recommendation:

This decrease represents the continuation of budget reductions that were initiated in 2009.

Performance Measures

Performance Objective:

Reduce the number of destructive fires in Cincinnati through education of the public and increased code enforcement.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of requests met for the education of school children.	90%	100%	100%
Percentage of Fire Prevention Bureau structure inspection goal completed (goal is 1,600).	115%	100%	100%

Departmental Budgets



Program 5: Financial Management and Planning

Description: This program sustains departmental functions through prudent oversight of available funding and management of activities necessary to meet financial obligations. This program also pursues resources through EMS billing and grants administration.

Goal: To follow financial practices that support long-term goals and commit the Fire Department to fiscal responsibility.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 747,360	\$ 735,220	\$ 775,720	\$ 40,500
Other Expenses	\$ 94,790	\$ 91,270	\$ 67,050	\$ (24,220)
Equipment	\$ 111,520	\$ 113,190	\$ 72,530	\$ (40,660)
Operating Total	\$ 953,670	\$ 939,680	\$ 915,300	\$ (24,380)
Employee Benefits	\$ 280,440	\$ 285,110	\$ 330,510	\$ 45,400
Total	\$ 1,234,110	\$ 1,224,790	\$ 1,245,810	\$ 21,020
Total Full-Time Equivalent Positions	11.0	11.0	11.0	-

2010 Significant Program Changes

Title: Various Non-Personnel Reductions in Financial Mgmt & Planning Program

Budget Amount: (\$44,500) **Fund:** General Fund **FTE:** -

Description:

This would reduce non-personnel budgets for various items, including subscription and membership and computer equipment.

Comment/Recommendation:

This decrease represents the continuation of budget reductions that were initiated in 2009.

Title: Reduction in the Non-Personnel Budget

Budget Amount: (\$21,960) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction in the telephone and office supply budgets.

Comment/Recommendation:

This reduction is recommended to align the budget with anticipated expenses in 2010.

Departmental Budgets



Title: Decrease Position Vacancy Allowance

Budget Amount: \$21,270 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in funding available to fill vacant positions.

Comment/Recommendation:

This increase is recommended based on fewer projected vacancies in this program in 2010.

Title: Cost Savings Days

Budget Amount: (\$10,070) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

To increase alternate funding sources for the Fire Department, allowing the department to do more without an increased reliance on the General Fund.

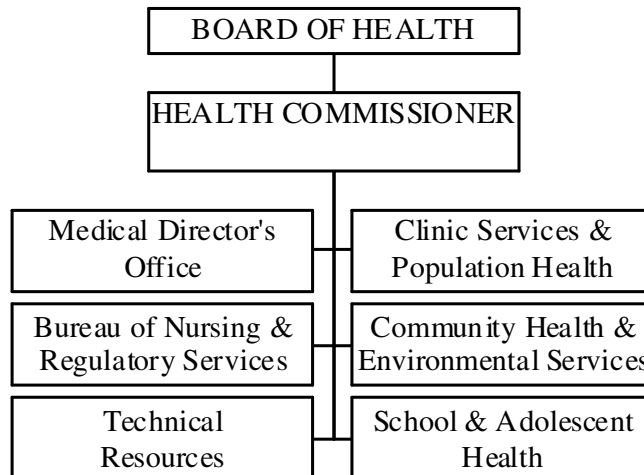
Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of grants applied for that do not require matching funds.	71%	75%	60%

Departmental Budgets



Health

Mission: To assist in achieving and sustaining people's highest levels of health, and healthy communities throughout the City of Cincinnati. To provide public health services which promote health, well being and prevent disease and injury.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 23,726,410	\$ 23,021,510	\$ 23,902,890	\$ 881,380
Other Expenses	\$ 8,318,990	\$ 8,790,370	\$ 8,447,520	\$ (342,850)
Equipment	\$ 20,000	\$ 19,750	\$ 5,000	\$ (14,750)
Operating Total	\$ 32,065,400	\$ 31,831,630	\$ 32,355,410	\$ 523,780
Employee Benefits	\$ 8,402,570	\$ 8,829,620	\$ 9,488,810	\$ 659,190
General Fund Overhead	\$ 228,300	\$ 260,940	\$ 227,500	\$ (33,440)
Total	\$ 40,696,270	\$ 40,922,190	\$ 42,071,720	\$ 1,149,530
Capital Projects	\$ 450,300	\$ 340,200	\$ 339,500	\$ (700)
Program Revenue	\$ 15,376,220	\$ 18,127,600	\$ 19,004,944	\$ 877,344
Total Full-Time Equivalent Positions	484.0	480.7	452.4	(28.3)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Health Administration
2. Health Centers
3. Home Health Nursing Services & Community Nursing
4. School & Adolescent Health
5. Dental Hygiene

PROGRAM SUMMARIES

Program 1: Health Administration

Description: Provides professional, technical, and administrative support to the Board of Health and staff.

Goal: To assist the Board of Health and staff through providing professional, technical, and administrative support to manage operational and program needs.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 2,666,320	\$ 2,790,750	\$ 2,805,870	\$ 15,120
Other Expenses	\$ 1,298,200	\$ 1,337,820	\$ 1,414,440	\$ 76,620
Equipment	\$ 20,000	\$ 19,750	\$ 5,000	\$ (14,750)
Operating Total	\$ 3,984,520	\$ 4,148,320	\$ 4,225,310	\$ 76,990
Employee Benefits	\$ 996,660	\$ 1,078,680	\$ 1,175,470	\$ 96,790
Total	\$ 4,981,180	\$ 5,227,000	\$ 5,400,780	\$ 173,780
Capital Projects	\$ -	\$ 54,432	\$ 339,500	\$ 285,068
Program Revenue	\$ 916,140	\$ 711,500	\$ 772,000	\$ 60,500
Total Full-Time Equivalent Positions	49.0	49.0	46.0	(3.0)

2010 Significant Program Changes

Title: Health Budget Realignment

Budget Amount: \$295,830 **Fund:** Public Health Research **FTE:** 1.0

Description:

The Health Department increased Public Health Research Fund personnel services and non-personnel services to better align expenses with available funding. A portion of this increase represents an increase in non-personnel expenses which were shifted from the General Fund.

Comment/Recommendation:

The realignment is recommended to align expenses with available funding.

Departmental Budgets



Title: Health Budget Realignment

Budget Amount: (\$189,100) **Fund:** General Fund **FTE:** (1.0)

Description:

The Health Department decreased General Fund personnel and non-personnel funding in this program by shifting personnel and non-personnel expenses into other funds.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate programs.

Title: Increase Position Vacancy Allowance

Budget Amount: (\$36,850) **Fund:** General Fund **FTE:** -

Description:

This reduction would increase the Position Vacancy Allowance for the Technical Resources Division at the Health Department.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund Resources.

Title: Cost Savings Days

Budget Amount: (\$35,140) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Personnel Reduction

Budget Amount: (\$25,400) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate one Clerk II position in Maintenance division of Technical Resources.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Non-Personnel Reductions

Budget Amount: (\$23,500) **Fund:** General Fund **FTE:** -

Description:

This reduction would reduce non-personnel budgets in Health Administration and Human Resources for local travel, printing services, reproduction services, office supplies, subscriptions and memberships.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Non-Personnel Reductions

Budget Amount: (\$4,000) **Fund:** General Fund **FTE:** -

Description:

This reduction would reduce non-personnel budgets in Technical Resources, Financial Management and Information Systems for local travel, non local travel, office supplies, subscriptions and memberships.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: RCC Funding Model Realignment

Budget Amount: (\$1,460) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (2.0)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Performance Objective:

Provide timely and quality customer service in response to citizen complaints regarding Health Department Services.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Percentage of customer service complaints responded to within 48 hours of receipt.	N/A	100%	100%

Departmental Budgets



Program 2: Health Centers

Description: Elm Street, Cann, Millvale, Northside, Price Hill and Clement Health Centers provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

Goal: Provide safety net preventive and primary health care services to uninsured and underinsured Cincinnatians who otherwise do not have access to primary care services.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 9,697,740	\$ 8,775,670	\$ 10,314,470	\$ 1,538,800
Other Expenses	\$ 5,082,760	\$ 4,933,070	\$ 4,449,450	\$ (483,620)
Operating Total	\$ 14,780,500	\$ 13,708,740	\$ 14,763,920	\$ 1,055,180
Employee Benefits	\$ 3,485,790	\$ 3,501,670	\$ 4,125,590	\$ 623,920
General Fund Overhead	\$ 143,920	\$ 161,940	\$ 128,150	\$ (33,790)
Total	\$ 18,410,210	\$ 17,372,350	\$ 19,017,660	\$ 1,645,310
Capital Projects	\$ 450,300	\$ 244,944	\$ -	\$ (244,944)
Program Revenue	\$ 6,814,500	\$ 8,016,500	\$ 8,196,000	\$ 179,500
Total Full-Time Equivalent Positions	171.6	172.5	175.5	3.0

2010 Significant Program Changes

Title: Health Budget Realignment

Budget Amount: \$1,065,800 **Fund:** Health Services **FTE:** -

Description:

The Health Department increased the Health Services Fund personnel and non-personnel services in this program, which is offset by a reduction of non-personnel services in the General Fund. A portion of the increase represents increased non-personnel expenses which were shifted from the General Fund.

Comment/Recommendation:

The realignment is recommended to align expenses with available funding. The City recently received Federally Qualified Health Center (FQHC) status which generates additional revenues.

Departmental Budgets



Title: Increase Position Vacancy Allowance

Budget Amount: (\$377,830) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Recommendation:

This decrease is recommended in order to align the budget with anticipated position vacancies.

Title: Health Budget Realignment

Budget Amount: \$372,640 **Fund:** All Funds **FTE:** 5.0

Description:

The Health Department increased personnel and non-personnel services due to anticipated grant and special revenue funding.

Comment/Recommendation:

The realignment is recommended to align expenses with available funding.

Title: Eliminate Funding for Federally Qualified Health Centers (FQHCs)

Budget Amount: (\$350,000) **Fund:** General Fund **FTE:** -

Description:

This reduction would eliminate funding for non-city Federally Qualified Health Centers (FQHCs). City Council approved cutting half of the funding for FQHCs. Eliminating funding to non-city owned Federally Qualified Health Centers (FQHCs) will result in approximately 3,500 patients not being seen by these organizations. These patients will either go untreated or be seen in the emergency room.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Health Budget Realignment

Budget Amount: \$337,700 **Fund:** General Fund **FTE:** 3.1

Description:

The Health Department increased General Fund personnel services in this program, which is partially offset by a reduction in non-personnel services in this program due to the department shifting non-personnel expenses into other funds.

Comment/Recommendation:

The realignment is recommended to align expenses with available funding.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$124,450) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Reduction at Millvale Health Center

Budget Amount: (\$70,240) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate one Public Health Nurse 2 position at Millvale Health Center.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Reduction at Millvale Health Center

Budget Amount: (\$10,680) **Fund:** General Fund **FTE:** (0.1)

Description:

This reduction would eliminate 0.1 position at the Millvale Health Center.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Non-Personnel Reductions

Budget Amount: (\$3,900) **Fund:** General Fund **FTE:** -

Description:

This reduction would reduce the non-personnel budget at the Central Pharmacy for office machines, office supplies, telephone, subscriptions and memberships.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (4.0)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Departmental Budgets



Performance Objective:

Provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of patients rating Nurses and Medical Assistants as Friendly and Helpful at the "Excellent" level on the Patient Satisfaction Survey.	72.7%	77%	77%

Departmental Budgets



Program 3: Home Health Nursing Services & Community Nursing

Description: Home Health Nursing Services provide home care services and inspection services to facilities caring for uninsured and underinsured residents of the City of Cincinnati. Community Nursing Services provide community programs including swimming pool licensing, food service licensing, bed bug inspections, and the Women and Infants Food Grant Program (WIC).

Goal: Improve the health of elderly residents and the Cincinnati community by providing home nursing and rehabilitation services, inspections, and maternal care to new mothers and their babies.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 8,415,610	\$ 8,663,400	\$ 7,957,100	\$ (706,300)
Other Expenses	\$ 1,786,730	\$ 2,332,200	\$ 2,100,680	\$ (231,520)
Operating Total	\$ 10,202,340	\$ 10,995,600	\$ 10,057,780	\$ (937,820)
Employee Benefits	\$ 2,911,040	\$ 3,183,650	\$ 3,061,580	\$ (122,070)
General Fund Overhead	\$ 78,060	\$ 92,680	\$ 93,120	\$ 440
Total	\$ 13,191,440	\$ 14,271,930	\$ 13,212,480	\$ (1,059,450)
Program Revenue	\$ 6,593,580	\$ 8,005,600	\$ 8,218,444	\$ 212,844
Total Full-Time Equivalent Positions	206.9	203.5	176.4	(27.1)

2010 Significant Program Changes

Title: Eliminate Litter Control Program

Budget Amount: (\$445,200) **Fund:** General Fund **FTE:** (9.0)

Description:

This reduction would eliminate the Litter Control Program including six Litter Control Officers, one Customer Relations Representative and two Senior Sanitarians in Community Health Services. Elimination of this program will impact the Private Lot Abatement Program. Elimination of the Litter Control Program will result in a substantial and visible impact to citizens. In 2008, the Litter Program received 10,687 complaints and issued 5,673 citations. Through June of 2009, the Litter Program received 5,901 complaints and issued 3,171 citations. The Litter Control Unit of the Cincinnati Health Department has the responsibility of enforcing chapters 714 (Littering) and 731 (Weed Control) of the Cincinnati Municipal Code (CMC).

Comment/Recommendation:

This reduction represents the continuation of a budget reduction that was initiated in 2009.

Departmental Budgets



Title: Reduce Services in Environmental Division

Budget Amount: (\$392,320) **Fund:** General Fund **FTE:** (8.0)

Description:

This reduction would eliminate six Sanitarian positions, one Customer Relations Representative and one Senior Sanitarian position in the Environmental Division of Community Health Services. This reduction will result in the inability of the Environmental Division to respond to all potential violations of various sections of the City of Cincinnati Municipal Code required of the Health Department including inspections of unsanitary living conditions, junk, abandoned vehicles, rodents and insect infestation.

Comment/Recommendation:

This reduction represents the continuation of a budget reduction that was initiated in 2009.

Title: Health Budget Realignment

Budget Amount: (\$281,230) **Fund:** General Fund **FTE:** 3.0

Description:

The Health Department increased General Fund personnel services in this program, which are more than offset by a reduction in non-personnel services in this program due to the department shifting non-personnel expenses into other funds.

Comment/Recommendation:

The realignment is recommended to better align expenses with the available funding.

Title: Health Budget Realignment

Budget Amount: \$144,430 **Fund:** All Funds **FTE:** (1.1)

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated grant and special revenue fund personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Eliminate Day Care Inspections

Budget Amount: (\$61,240) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate the Day Care Inspections program in the Cincinnati Health Department. This reduction would eliminate one Public Health Nurse 2 position.

Comment/Recommendation:

This program elimination is recommended due the limited nature of General Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$14,820) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Non-Personnel Reductions

Budget Amount: (\$7,150) **Fund:** General Fund **FTE:** -

Description:

This reduction would reduce the non-personnel budget in Vital Records for local travel, office supplies, books, printing services, subscriptions and memberships.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Poison Control Center Funding

Budget Amount: \$0 **Fund:** General Fund **FTE:** -

Description:

This represents the increase in funding for the Poison Control Center approved by City Council in Ordinance 449-2008 and the subsequent decrease in funding in 2010.

Comment/Recommendation:

This reduction is recommended due to the limited native of General Fund resources.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: **Fund:** General Fund **FTE:** (11.0)

Description:

This reduction would eliminate positions that are unfunded as a result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Performance Objective:

Provide home health care services and inspection services to facilities caring for uninsured and underinsured City of Cincinnati residents.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
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Departmental Budgets



Percentage increase in the number of home health care visits. 8.6% 2% 2%

Performance Objective:

To provide lead screening of children residing in high-risk neighborhoods or in housing containing lead based paint; provide nursing case management for children with elevated blood levels; and provide environmental assessment of their homes.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage increase in blood lead level screenings.	5.7%	2%	2%

Departmental Budgets



Program 4: School & Adolescent Health

Description: School & Adolescent Health programs provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

Goal: Delivery of health services and health education which directly contribute to a student's education, as well as the health of the family and community.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 2,269,640	\$ 2,186,240	\$ 2,179,980	\$ (6,260)
Other Expenses	\$ 90,900	\$ 73,300	\$ 259,200	\$ 185,900
Operating Total	\$ 2,360,540	\$ 2,259,540	\$ 2,439,180	\$ 179,640
Employee Benefits	\$ 760,510	\$ 819,480	\$ 862,360	\$ 42,880
Total	\$ 3,121,050	\$ 3,079,020	\$ 3,301,540	\$ 222,520
Program Revenue	\$ 877,000	\$ 1,007,000	\$ 1,405,000	\$ 398,000
Total Full-Time Equivalent Positions	43.8	43.7	43.5	(0.2)

2010 Significant Program Changes

Title: Health Budget Realignment

Budget Amount: \$389,590 **Fund:** Home Health Services **FTE:** 1.3

Description:

The Health Department increased the Home Health Services Fund personnel and non-personnel services in this program, which is offset by a reduction in non-personnel services in the General Fund. A portion of the increase represents increased non-personnel expenses which were shifted from the General Fund. Additional revenue is anticipated with the approval of Federally Qualified Health Center (FQHC) status.

Comment/Recommendation:

The realignment is recommended to better align expenses with available funding.

Title: Reduction in School and Adolescent Health

Budget Amount: (\$115,940) **Fund:** General Fund **FTE:** (1.6)

Description:

The reduction would eliminate 1.6 positions in School and Adolescent Health.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Reduction in School and Adolescent Health

Budget Amount: (\$68,010) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a Public Health Nurse 3 positions in School and Adolescent Health.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Health Budget Realignment

Budget Amount: (\$39,640) **Fund:** General Fund **FTE:** 2.6

Description:

The Health Department increased General Fund personnel services in this program, which are partially offset by a reduction in non-personnel services in this program due to the department shifting non-personnel expenses into other funds.

Comment/Recommendation:

This realignment is recommended to better align expenses with available funding.

Title: Increase Position Vacancy Allowance

Budget Amount: (\$23,560) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Recommendation:

This decrease is recommended in order to align the budget with actual anticipated position vacancies.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.5)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Performance Objective:

Provide immunizations for children who attend 43 targeted Cincinnati Public Schools.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of children receiving the recommended immunizations.	95%	100%	92%

Departmental Budgets



Performance Objective:

Provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of referrals resolved or in process.	93%	97%	97%

Departmental Budgets



Program 5: Dental Hygiene

Description: Dental Hygiene services are provided to all Cincinnatians who are uninsured or underinsured including 4,000 children with dental sealant

Goal: Provide primary dental services to uninsured and undersinsured Cincinnatians who otherwise do not have access to dental care services.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 677,100	\$ 605,450	\$ 645,470	\$ 40,020
Other Expenses	\$ 60,400	\$ 113,980	\$ 223,750	\$ 109,770
Operating Total	\$ 737,500	\$ 719,430	\$ 869,220	\$ 149,790
Employee Benefits	\$ 248,570	\$ 246,140	\$ 263,810	\$ 17,670
General Fund Overhead	\$ 6,320	\$ 6,320	\$ 6,230	\$ (90)
Total	\$ 992,390	\$ 971,890	\$ 1,139,260	\$ 167,370
Capital Projects	\$ -	\$ 40,824	\$ -	\$ (40,824)
Program Revenue	\$ 175,000	\$ 387,000	\$ 413,500	\$ 26,500
Total Full-Time Equivalent Positions	12.7	12.0	11.0	(1.0)

2010 Significant Program Changes

Title: Health Budget Realignment

Budget Amount: \$126,130 **Fund:** Public Health Research **FTE:** -

Description:

The Health Department increased non-personnel services for this program to align with anticipated grant and special revenue fund non-personnel expenses.

Comment/Recommendation:

The realignment is recommended to better align expenses with the available funding.

Title: Health Budget Realignment

Budget Amount: \$50,580 **Fund:** Health Services **FTE:** -

Description:

The variances in personnel services for this program are primarily due to the anticipated increase in funding with the approval of Federally Qualified Health Center (FQHC) status.

Comment/Recommendation:

This realignment is recommended to align expenses with available funding.

Departmental Budgets



Title: Health Budget Realignment

Budget Amount: (\$31,810) **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to better aligning anticipated non-personnel expense with available funding.

Comment/Recommendation:

The realignment is recommended to better align expenses with available funding.

Title: Cost Savings Days

Budget Amount: (\$10,130) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a position that is unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Performance Objective:

Provide dental hygiene services to all Cincinnatians who are uninsured or underinsured including 4,000 children with dental sealant.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of patients satisfied or very satisfied with Dental services according to Health Department Client Satisfaction Survey results.	45%	47%	47%

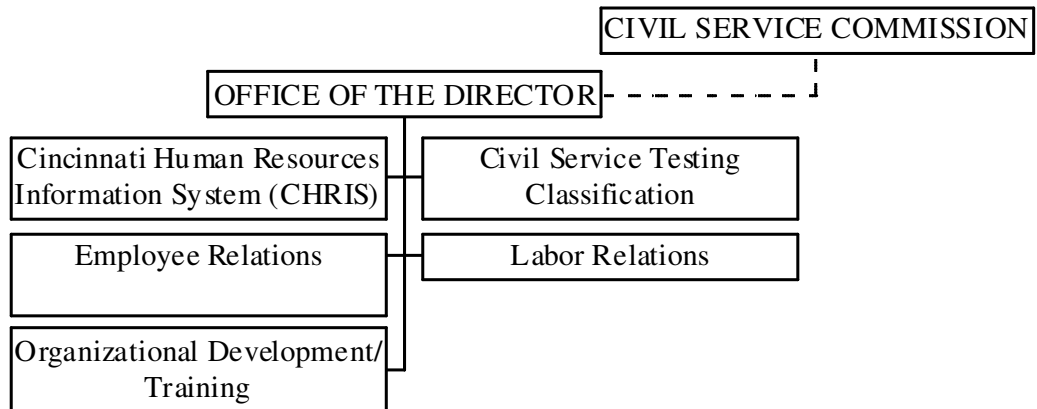
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Departmental Budgets



Human Resources

Mission: The mission of the Department of Human Resources is to provide excellent and timely human resources support and services and to provide a positive and diversified environment.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,457,350	\$ 1,501,220	\$ 1,317,780	\$ (183,440)
Other Expenses	\$ 448,160	\$ 435,700	\$ 438,750	\$ 3,050
Operating Total	\$ 1,905,510	\$ 1,936,920	\$ 1,756,530	\$ (180,390)
Employee Benefits	\$ 562,920	\$ 603,580	\$ 583,980	\$ (19,600)
General Fund Overhead	\$ 17,300	\$ 15,470	\$ 16,080	\$ 610
Total	\$ 2,485,730	\$ 2,555,970	\$ 2,356,590	\$ (199,380)
Capital Projects	\$ -	\$ 1,160,000	\$ -	\$ (1,160,000)
Total Full-Time Equivalent Positions	26.1	28.1	25.1	(3.0)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Administration
2. Human Resources Information System
3. Civil Service/Testing
4. Employee Relations
5. Labor Relations
6. Professional/Staff Development

PROGRAM SUMMARIES

Program 1: Administration

Description: Responsible for the leadership of the Human Resources Department.

Goal: To lead the department in the performance of program goals.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 243,540	\$ 276,380	\$ 192,580	\$ (83,800)
Other Expenses	\$ 292,900	\$ 89,860	\$ 89,870	\$ 10
Operating Total	\$ 536,440	\$ 366,240	\$ 282,450	\$ (83,790)
Employee Benefits	\$ 91,380	\$ 108,570	\$ 82,730	\$ (25,840)
General Fund Overhead	\$ 17,300	\$ -	\$ -	\$ -
Total	\$ 645,120	\$ 474,810	\$ 365,180	\$ (109,630)
Total Full-Time Equivalent Positions	3.0	4.0	3.0	(1.0)

2010 Significant Program Changes

Title: Elimination of an Administrative Specialist

Budget Amount: (\$45,620) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease would eliminate an Administrative Specialist position in the Administration Program.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$30,060) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: (\$8,970) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Program 2: Human Resources Information System

Description: The Cincinnati Human Resource Information System (CHRIS) is responsible for human resources information processing as well as providing reports and information as requested. Cincinnati Human Resource Information System (CHRIS) is also responsible for developing new human resources systems and administering the City's compensation program.

Goal: To ensure accurate reporting within the Cincinnati Human Resource Information System (CHRIS), monitor departmental compliance with policies and procedures, and provide reports and information as needed.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 54,520	\$ 52,550	\$ 53,750	\$ 1,200
Other Expenses	\$ 17,790	\$ 227,070	\$ 228,880	\$ 1,810
Operating Total	\$ 72,310	\$ 279,620	\$ 282,630	\$ 3,010
Employee Benefits	\$ 20,020	\$ 20,480	\$ 23,150	\$ 2,670
Total	\$ 92,330	\$ 300,100	\$ 305,780	\$ 5,680
Capital Projects	\$ -	\$ 1,145,000	\$ -	\$ (1,145,000)
Total Full-Time Equivalent Positions	1.0	1.0	1.0	-

2010 Significant Program Changes

Title: Cost Savings Days

Budget Amount: (\$2,140) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Program Budget Realignment

Budget Amount: \$1,480 **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Performance Measures

Performance Objective:

Identify source/cause of reporting errors in the Cincinnati Human Resource Information System and inform agencies of correct policies and procedures.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage decrease in number of CHRIS reporting errors.	N/A	50%	50%

Departmental Budgets



Program 3: Civil Service/Testing

Description: Prepare and administer civil service exams, maintain the classification plan, provide support to the Civil Service Commission.

Goal: Work effectively with departments to perform job analyses, determine appropriate skills, develop and administer exams, and develop study guides.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 585,750	\$ 602,730	\$ 548,710	\$ (54,020)
Other Expenses	\$ 67,430	\$ 70,650	\$ 71,360	\$ 710
Operating Total	\$ 653,180	\$ 673,380	\$ 620,070	\$ (53,310)
Employee Benefits	\$ 237,560	\$ 251,760	\$ 253,810	\$ 2,050
General Fund Overhead	\$ -	\$ 15,470	\$ 16,080	\$ 610
Total	\$ 890,740	\$ 940,610	\$ 889,960	\$ (50,650)
Capital Projects	\$ -	\$ 15,000	\$ -	\$ (15,000)
Total Full-Time Equivalent Positions	12.6	14.1	14.1	-

2010 Significant Program Changes

Title: Delay Filling a Senior Human Resource Analyst

Budget Amount: (\$32,770) **Fund:** General Fund **FTE:** -

Description:

This represents the increase of position vacancy allowance in the Civil Service Testing Program. This increase in position vacancy allowance will be achieved by delaying the filling of a Senior Human Resource Analyst position.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$24,370) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services services for this program budget are primarily due to the department better aligning anticipated personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Increase in Additional Pay for Infrastructure Reimbursements

Budget Amount: \$15,380 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in Additional Pay to provide reimbursements to the Civil Service Testing Program Infrastructure Fund for services provided to General Fund testing activities.

Comment/Recommendation:

This increase is recommended to properly align the budget with anticipated allocation of staff time and program expenses.

Title: Increase Reimbursements from the General Fund

Budget Amount: (\$15,380) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents an increase in the reimbursement for staff on non-infrastructure testing services.

Comment/Recommendation:

This decrease in funding, which is offset by this reimbursement, is recommended due to the limited nature of Infrastructure Fund resources.

Title: Cost Savings Days

Budget Amount: (\$9,030) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Cost Savings Days

Budget Amount: (\$7,370) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Develop a process to streamline the examination process to decrease the backlog of requested examinations to be administered for Open to the Public and Promotional exams.

Departmental Budgets



	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of exams that have been administered within 180 days of request.	75%	75%	75%
Performance Objective:			
Develop current classification specifications on-line with suggested feedback capabilities.			
	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of classification specifications posted online.	0%	25%	25%

Departmental Budgets



Program 4: Employee Relations

Description: Responsible for investigating and mediating employee complaints of discrimination and complaints more general in nature when the respective department is not able to resolve the issues. Assists departments in complying with the Americans with Disabilities Act (ADA) and Family Medical Leave Act (FMLA).

Goal: To improve the relationship between employees and management.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 264,280	\$ 249,000	\$ 258,720	\$ 9,720
Other Expenses	\$ 15,280	\$ 7,550	\$ 7,640	\$ 90
Operating Total	\$ 279,560	\$ 256,550	\$ 266,360	\$ 9,810
Employee Benefits	\$ 99,020	\$ 97,400	\$ 111,000	\$ 13,600
Total	\$ 378,580	\$ 353,950	\$ 377,360	\$ 23,410
Total Full-Time Equivalent Positions	4.0	4.0	4.0	-

2010 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$11,140 **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: (\$10,260) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Departmental Budgets



Performance Objective:

Increase the percentage of employee complaints of discrimination deemed appropriate for investigation by Human Resources to be addressed within 90 days.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of complaints investigated within 90 days.	36%	100%	100%

Performance Objective:

Increase the percentage of employees satisfied with the complaint resolution process.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of employees satisfied with complaint resolution process.	50%	50%	50%

Departmental Budgets



Program 5: Labor Relations

Description: Responsible for negotiating and administering five labor contracts and maintaining and administering the City's Personnel Policies and Procedures.

Goal: To improve relationship between labor unions and management.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 182,690	\$ 203,450	\$ 197,160	\$ (6,290)
Other Expenses	\$ 36,920	\$ 29,270	\$ 29,570	\$ 300
Operating Total	\$ 219,610	\$ 232,720	\$ 226,730	\$ (5,990)
Employee Benefits	\$ 67,720	\$ 79,480	\$ 84,700	\$ 5,220
Total	\$ 287,330	\$ 312,200	\$ 311,430	\$ (770)
Total Full-Time Equivalent Positions	3.0	3.0	2.0	(1.0)

2010 Significant Program Changes

Title: Elimination of a Senior Human Resource Analyst

Budget Amount: (\$54,120) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease in funding would eliminate a Senior Human Resources Analyst position in the Labor Relations Program.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Title: Increase: Realignment in Labor Relations Program

Budget Amount: \$48,450 **Fund:** General Fund **FTE:** -

Description:

This increase in the Labor Relations Program represents a program realignment.

Comment/Recommendation:

This increase is recommended to properly align the budget with anticipated program expenses.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$7,830)

Fund: General Fund

FTE: -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Increase the number of grievances resolved prior to Arbitration.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of grievances resolved prior to arbitration.	80%	75%	75%

Departmental Budgets



Program 6: Professional/Staff Development

Description: Facilitates city-wide training by providing registration, course offerings, and reporting.

Goal: Provide effective training and development opportunities for executive, management, mid-management, and union represented employee groups.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 126,570	\$ 117,110	\$ 66,860	\$ (50,250)
Other Expenses	\$ 17,840	\$ 11,300	\$ 11,430	\$ 130
Operating Total	\$ 144,410	\$ 128,410	\$ 78,290	\$ (50,120)
Employee Benefits	\$ 47,220	\$ 45,890	\$ 28,590	\$ (17,300)
Total	\$ 191,630	\$ 174,300	\$ 106,880	\$ (67,420)
Total Full-Time Equivalent Positions	2.5	2.0	1.0	(1.0)

2010 Significant Program Changes

Title: Elimination of a Senior Human Resource Analyst

Budget Amount: (\$54,120) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease would eliminate a Senior Human Resources Analyst position in the Professional/Staff Development Program.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$2,640) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$2,350 **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Performance Measures

Performance Objective:

Increase percentage of overall workforce receiving training.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Average number of training events/sessions completed per employee.	3.8	2.5	2.5

Performance Objective:

Increase percentage of supervisors who attended Effective Supervisory Skill Building who advance to the next intermediate supervisory skill building courses.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of managers attending intermediate supervisory skill building courses.	8%	30%	30%

Performance Objective:

Increase the number of employees rating the training or development opportunity as effective.

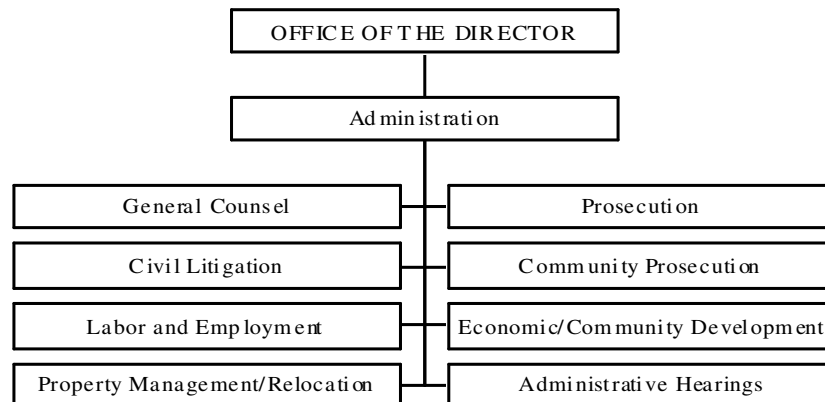
Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of employees that rate the training or development opportunity as effective in an exit survey.	90%	90%	90%

Departmental Budgets



Law

Mission: The mission of the Law Department of the City of Cincinnati is to provide effective and efficient legal services to the City of Cincinnati by representing the Council, officers, departments and boards of the City as legal counsel and attorney, representing the City in all proceedings in which the City is a party before any court or adjudicatory body, serving as prosecuting attorney in the municipal court, and providing all services in connection with the acquisition, management, and sale of real property, business and family relocation, and the levying of assessments.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 3,413,970	\$ 3,479,950	\$ 2,989,310	\$ (490,640)
Other Expenses	\$ 850,190	\$ 1,308,240	\$ 1,306,580	\$ (1,660)
Operating Total	\$ 4,264,160	\$ 4,788,190	\$ 4,295,890	\$ (492,300)
Employee Benefits	\$ 1,367,120	\$ 1,463,440	\$ 1,402,210	\$ (61,230)
General Fund Overhead	\$ 16,490	\$ 14,660	\$ 14,110	\$ (550)
Total	\$ 5,647,770	\$ 6,266,290	\$ 5,712,210	\$ (554,080)
Internal Service Funds	\$ 408,890	\$ 429,650	\$ 444,250	\$ 14,600
Program Revenue	\$ 450,000	\$ 430,000	\$ 250,000	\$ (180,000)
Total Full-Time Equivalent Positions	74.2	79.2	67.2	(12.0)

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|---------------------------------------|---|
| 1. General Counsel | 7. Labor and Employment |
| 2. Administration | 8. Administrative Hearings |
| 3. Prosecution | 9. Property Management and Real Estate/Relocation |
| 4. Economic and Community Development | |
| 5. Community Prosecution | |
| 6. Civil Litigation | |

PROGRAM SUMMARIES

Program 1: General Counsel

Description: Provide legal advice, opinions, and legislation to the City Administration, to all departments under the City Manager, and to City Boards and Commissions. This section also provides legal services to City Council, including committee staff coverage.

Goal: Provide timely legal advice and legislation to Council and all City departments; ensure all City agencies receive training regarding City's legal responsibility and liability; explain role of Solicitor's Office to citizens and City agencies.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 287,480	\$ 264,590	\$ 155,680	\$ (108,910)
Other Expenses	\$ 68,150	\$ 66,250	\$ 65,770	\$ (480)
Operating Total	\$ 355,630	\$ 330,840	\$ 221,450	\$ (109,390)
Employee Benefits	\$ 106,300	\$ 102,380	\$ 66,190	\$ (36,190)
Total	\$ 461,930	\$ 433,220	\$ 287,640	\$ (145,580)
Total Full-Time Equivalent Positions	6.0	6.0	7.0	1.0

2010 Significant Program Changes

Title: Increase in Reimbursements

Budget Amount: (\$155,570) **Fund:** General Fund **FTE:** -

Description:

The General Counsel Program is increasing reimbursements from outside agencies and other Law Department programs.

Comment/Recommendation:

This decrease is recommended to properly align the budget with anticipated program expenses.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$54,000 **Fund:** General Fund **FTE:** 1.0

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: (\$16,690) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$1,130) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Conduct 5 training sessions: including one session on Council Rules and parliamentary procedure with Law, Council and Clerk of Council; 2 presentations to the Citizens' Government Academy or similar agencies to inform about the role of Solicitor's Office or other legal topics.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 5 yearly presentations and training sessions conducted for City agencies and citizens groups regarding the functions and role of the Solicitor's Office and other legal topics..	100%	90%	80%

Departmental Budgets



Performance Objective:

Ensure a clear and transparent City government to all citizens by responding to Public Record requests from the general public, the media and public agencies.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 3 yearly Ohio Public Records Act training sessions conducted for City departments and agencies.	100%	100%	100%

Performance Objective:

Provide timely legal advice, opinions, and legislation to City Council and all City departments and agencies.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of all requests for legal services completed by the promised due date.	80%	80%	70%

Departmental Budgets



Program 2: Administration

Description: The Administration and Support Services Division provides all non-attorney support to the department including clerical, personnel, claims, assessment, and budget matters.

Goal: Enhance communications with neighborhoods and City departments by publishing annual newsletter that reports on Law's previous year's accomplishments in efforts to assist in building stronger communities.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 6,070	\$ 136,700	\$ 23,740	\$ (112,960)
Other Expenses	\$ 13,050	\$ 455,840	\$ 460,410	\$ 4,570
Operating Total	\$ 19,120	\$ 592,540	\$ 484,150	\$ (108,390)
Employee Benefits	\$ 860	\$ 51,440	\$ 9,790	\$ (41,650)
Total	\$ 19,980	\$ 643,980	\$ 493,940	\$ (150,040)
Total Full-Time Equivalent Positions	4.0	5.0	4.0	(1.0)

2010 Significant Program Changes

Title: Increase in PVA and Reimbursements

Budget Amount: (\$101,570) **Fund:** General Fund **FTE:** -

Description:

The Law Department's Administration Program increases position vacancy allowance in anticipation of normal turnover and increases reimbursements from other Law Department programs for administrative services.

Comment/Recommendation:

This decrease is recommended to properly align the budget with anticipated program expenses.

Title: Cost Savings Days

Budget Amount: (\$16,220) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Title: Elimination of Unfunded Vacant Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a Senior Administrative Specialist position that is unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Performance Measures

Performance Objective:

Distribute annual newsletter, reporting on previous year's accomplishments, to the community and City departments via web site and Community Council mailings with information regarding the Law Department's progress as it relates to community initiatives.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Distribute an annual newsletter by the 1st quarter of each year.	1	1	0

Departmental Budgets



Program 3: Prosecution

Description: Prosecuting misdemeanors, including all traffic and criminal cases brought before the Municipal Court for violation of criminal offenses occurring within the City.

Goal: Ensure safe neighborhoods by effectively prosecuting misdemeanor cases and facilitate positive communication between communities and Police by providing training to Police Department and advising community councils on Police training programs.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,335,490	\$ 1,301,870	\$ 1,268,480	\$ (33,390)
Other Expenses	\$ 168,550	\$ 195,440	\$ 196,400	\$ 960
Operating Total	\$ 1,504,040	\$ 1,497,310	\$ 1,464,880	\$ (32,430)
Employee Benefits	\$ 498,960	\$ 507,300	\$ 544,440	\$ 37,140
Total	\$ 2,003,000	\$ 2,004,610	\$ 2,009,320	\$ 4,710
Total Full-Time Equivalent Positions	21.0	22.0	21.0	(1.0)

2010 Significant Program Changes

Title: Cost Savings Days

Budget Amount: (\$45,150) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Elimination of a Legal Assistant

Budget Amount: (\$33,870) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a Legal Assistant in Prosecution. The Legal Assistant would have been responsible for providing guidance and assistance to domestic violence victims. Enhanced advocacy not only assists in the provision of service to Cincinnati's crime victims, but also improves the City's prosecution rate by encouraging victims of domestic violence, sexual imposition, and assault to press charges and testify in court.

Comment/Recommendation:

This decrease represents the continuation of a budget reduction that was initiated in 2009.

Departmental Budgets



Title: Transfer of a Clerk Typist 3 Position

Budget Amount: \$33,000 **Fund:** General Fund **FTE:** 1.0

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Elimination of Unfunded Vacant Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate the Chief Counsel position that is unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Performance Measures

Performance Objective:

Enhance Police staff awareness of targeted crime reduction strategies.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 30 yearly training sessions conducted for Police and community groups in target crime reductions areas.	100%	100%	100%

Departmental Budgets



Program 4: Economic and Community Development

Description: Provide City agencies with legal advice and consultation related to publicly assisted economic development activities and provide legal services for the acquisition and disposition of City-owned real estate.

Goal: Support community initiatives by providing timely legal advice, opinions, and contracts to the Economic Development and Community Development departments. Provide experienced staff to the City Planning and Zoning Board of Appeals.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 355,790	\$ 384,170	\$ 309,870	\$ (74,300)
Other Expenses	\$ 120,930	\$ 120,520	\$ 114,190	\$ (6,330)
Operating Total	\$ 476,720	\$ 504,690	\$ 424,060	\$ (80,630)
Employee Benefits	\$ 142,660	\$ 162,250	\$ 150,780	\$ (11,470)
General Fund Overhead	\$ 12,140	\$ 10,720	\$ 10,150	\$ (570)
Total	\$ 631,520	\$ 677,660	\$ 584,990	\$ (92,670)
Total Full-Time Equivalent Positions	7.0	7.0	7.0	-

2010 Significant Program Changes

Title: Decrease in Personnel

Budget Amount: (\$52,800) **Fund:** General Fund **FTE:** -

Description:

The Economic Development/Community Development Program increases reimbursements related to increases in federal housing grants. The changes also include a reduction in salaries which are partially offset by a decrease in position vacancy allowance.

Comment/Recommendation:

This decrease is recommended to properly align the budget with anticipated program expenses.

Departmental Budgets



Title: Decrease in Community Development Block Grant Funding

Budget Amount: (\$20,730) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a decrease in the personnel and non-personnel in Community Development Block Grant (CDBG) resources. This includes a decrease in reimbursement to the Law Department for legal services provided for CDBG projects.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Community Development Block Grant resources.

Title: Cost Savings Days

Budget Amount: (\$13,060) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Cost Savings Days

Budget Amount: (\$6,540) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$1,700) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Complete Request for Legal Services from Community Development, Economic Development, and Transportation & Engineering by due date to timely assist the departments with development initiatives for neighborhoods.

Departmental Budgets



Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of all requests for legal services, from stated departments, completed by the promised due date.	80%	80%	70%

Departmental Budgets



Program 5: Community Prosecution

Description: Coordinates issues among City departments actively involved in addressing safety and quality of life issues critical to the stability of the community.

Goal: Assure decent, safe and sanitary housing by aggressively prosecuting negligent property owners for building code, safety, and health violations that negatively impact neighborhoods; assist in training community groups to address blighted communities.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 60,080	\$ 56,650	\$ 142,820	\$ 86,170
Other Expenses	\$ 14,250	\$ 9,520	\$ 9,510	\$ (10)
Operating Total	\$ 74,330	\$ 66,170	\$ 152,330	\$ 86,160
Employee Benefits	\$ 21,960	\$ 22,100	\$ 61,290	\$ 39,190
Total	\$ 96,290	\$ 88,270	\$ 213,620	\$ 125,350
Total Full-Time	1.0	1.0	3.0	2.0
Equivalent Positions				

2010 Significant Program Changes

Title: Addition of Two Anti-Blight Prosecutors

Budget Amount: \$90,000 **Fund:** General Fund **FTE:** 2.0

Description:

Blight, litter and poorly maintained housing directly impact the quality of life and the economic competitiveness of neighborhoods. City Council directed that the Law Department be provided with funding for two anti-blight prosecutors.

Comment/Recommendation:

This increase in funding is recommended for anti-blight prosecutors.

Title: Cost Savings Days

Budget Amount: (\$5,840) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Departmental Budgets



Performance Objective:

Participate in City Manager's "Neighborhood Enhancement Program" initiatives and Council's Vibrant Neighborhood Committee's "Community Walks" to engage community participation in abatement of blighting conditions.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
An on-site neighborhood training program on community participation with blight abatement will be completed in 2010 as necessary.	1	1	1

Performance Objective:

Process all court filings for blight and building code violations in a timely manner and aggressively prosecute building, health and fire code violations in Housing Court; and aggressively defend contested public nuisance appeals and equity actions.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of criminal review filings completed by Law within 24 hours after notification by the inspectors from Community Development, Fire and Health.	80%	80%	80%

Departmental Budgets



Program 6: Civil Litigation

Description: The Civil Litigation Section represents the City in civil litigation in Federal and State Courts, defends against and prosecutes claims on behalf of the City, and investigates and processes claims related to damages to property filed by citizens.

Goal: To improve the delivery of service to citizens, conserve City expenditures, and increase City revenues by competently and expeditiously reviewing and processing all claims against the City and collecting all debts due the City.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 736,440	\$ 602,540	\$ 538,450	\$ (64,090)
Other Expenses	\$ 300,890	\$ 292,600	\$ 294,110	\$ 1,510
Operating Total	\$ 1,037,330	\$ 895,140	\$ 832,560	\$ (62,580)
Employee Benefits	\$ 275,530	\$ 233,780	\$ 230,330	\$ (3,450)
Total	\$ 1,312,860	\$ 1,128,920	\$ 1,062,890	\$ (66,030)
Total Full-Time Equivalent Positions	11.7	11.2	10.2	(1.0)

2010 Significant Program Changes

Title: Increase In Reimbursements

Budget Amount: (\$108,310) **Fund:** General Fund **FTE:** -

Description:

The Civil Litigation Program is anticipating additional reimbursements from other City agencies and other Law Department programs.

Comment/Recommendation:

This decrease is recommended in order to align the budget with anticipated reimbursements.

Title: Program Budget Realignment

Budget Amount: \$54,000 **Fund:** General Fund **FTE:** 1.0

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$26,390) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Reduction of Law Clerks

Budget Amount: (\$5,910) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction in funding for Law Clerks.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (2.0)

Description:

This reduction would eliminate two Assistant City Solicitor positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate position for which no funding exists.

Performance Measures

Performance Objective:

To efficiently and fairly resolve citizen's claims within 90 days of receipt of the claim.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of all claims resolved within 90 days of receipt.	80%	80%	80%

Departmental Budgets



Program 7: Labor and Employment

Description: Represent all City departments on charges filed before the Equal Opportunity Commission and the Ohio Civil Rights Commission, and provide legal staffing for the Civil Service Commission and the City's collective bargaining team.

Goal: Effectively represent all City departments on charges filed before the Equal Employment Opportunity Commission (EEOC) and the Ohio Civil Rights Commission (OCRC).

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 278,370	\$ 257,820	\$ 238,200	\$ (19,620)
Other Expenses	\$ 72,140	\$ 70,300	\$ 69,870	\$ (430)
Operating Total	\$ 350,510	\$ 328,120	\$ 308,070	\$ (20,050)
Employee Benefits	\$ 103,760	\$ 99,090	\$ 101,310	\$ 2,220
Total	\$ 454,270	\$ 427,210	\$ 409,380	\$ (17,830)
Total Full-Time Equivalent Positions	4.5	5.0	3.0	(2.0)

2010 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$108,000) **Fund:** General Fund **FTE:** (2.0)

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Reduction of Position Vacancy Allowance & Increase In Additional Pay

Budget Amount: \$88,690 **Fund:** General Fund **FTE:** -

Description:

The Labor and Employment program shows a decrease in position vacancy allowance and an increase in additional pay to reimburse other Law Department programs.

Comment/Recommendation:

This increase is recommended to properly align the budget with anticipated program expenses.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$9,480) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$1,130) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Enhance the awareness of employees regarding EEOC and OCRC rules, regulations and procedures in the departments or agencies experiencing the highest incidents of EEOC or ORCR filings.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of 5 yearly training sessions conducted for City agencies and departments on best employment practices, including employee rights and employee obligations.	100%	60%	50%

Departmental Budgets



Program 8: Administrative Hearings

Description: To ensure that municipal civil code violations are effectively enforced by conducting fair and impartial administrative hearings based on the Notices of Civil Offense issued by City departments.

Goal: Address neighborhood blight issues by increasing compliance of civil code and environmental regulations through the use of administrative hearings, thereby providing due process for those charged with civil violations.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 239,790	\$ 424,180	\$ 247,120	\$ (177,060)
Other Expenses	\$ 40,250	\$ 47,850	\$ 48,230	\$ 380
Operating Total	\$ 280,040	\$ 472,030	\$ 295,350	\$ (176,680)
Employee Benefits	\$ 89,950	\$ 166,540	\$ 105,730	\$ (60,810)
Total	\$ 369,990	\$ 638,570	\$ 401,080	\$ (237,490)
Program Revenue	\$ 450,000	\$ 430,000	\$ 250,000	\$ (180,000)
Total Full-Time Equivalent Positions	4.0	8.0	4.0	(4.0)

2010 Significant Program Changes

Title: Elimination of False Alarm Positions

Budget Amount: (\$145,330) **Fund:** General Fund **FTE:** (3.0)

Description:

This reduction would eliminate an Accountant position, an Accounting Technician 3 position and a Clerk Typist 3 position in False Alarms. This eliminates all current personnel in False Alarms. The Law Department will try to achieve the goals of False Alarms by transferring one current employee into that section. This may have a slight impact on revenue but Law will strive to maintain the goal.

Comment/Recommendation:

This decrease represents the continuation of a budget reduction that was partially initiated in 2009.

Title: Elimination of Clerk Typist 3

Budget Amount: (\$38,360) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a Clerk Typist 3 position in EMS billing. The Law Department will be able to maintain the current level of services in EMS Billing with the elimination of this position.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$6,300)

Fund: General Fund

FTE: -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Process civil code and environmental violations within 90 days of receipt of the violation.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of all civil code and environmental violations resolved within 90 days of receipt.	80%	70%	60%

Departmental Budgets



Program 9: Property Management and Real Estate/Relocation

Description: Responsible for the acquisition, disposal, and property management of all City-owned or leased real property, and for administering City programs on code enforcement, family, and business relocation.

Goal: Assist in the provision of decent, safe and sanitary housing for Cincinnati's citizens by providing service to citizens displaced due to building and health code violations, or other emergency situations, through Relocation's Normal Code Program.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 114,460	\$ 51,430	\$ 64,950	\$ 13,520
Other Expenses	\$ 51,980	\$ 49,920	\$ 48,090	\$ (1,830)
Operating Total	\$ 166,440	\$ 101,350	\$ 113,040	\$ 11,690
Employee Benefits	\$ 127,140	\$ 118,560	\$ 132,350	\$ 13,790
General Fund Overhead	\$ 4,350	\$ 3,940	\$ 3,960	\$ 20
Total	\$ 297,930	\$ 223,850	\$ 249,350	\$ 25,500
Internal Service Funds	\$ 408,890	\$ 429,650	\$ 444,250	\$ 14,600
Total Full-Time Equivalent Positions	15.0	14.0	8.0	(6.0)

2010 Significant Program Changes

Title: Decrease in Reimbursements and Increase in Additional Pay

Budget Amount: \$388,000

Fund: General Fund

FTE: -

Description:

The Property Management/Real Estate Program needs to reduce reimbursements and increase additional pay to reimburse other Law Department programs as a result of a decline in FTE. Program FTE is reduced by 6.0.

Comment/Recommendation:

This decrease in reimbursements and increase in additional pay is recommended.

Departmental Budgets



Title: Elimination of Two Senior Real Estate Specialists

Budget Amount: (\$159,210) **Fund:** General Fund **FTE:** (2.0)

Description:

This reduction would eliminate two Senior Real Estate Specialist positions. With the elimination of two additional Senior Real Estate Specialists, a majority of Real Estate services will require the services of outside contractors.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Title: Elimination of Two Real Estate Specialists

Budget Amount: (\$132,220) **Fund:** General Fund **FTE:** (2.0)

Description:

This reduction would eliminate a Real Estate Specialist and Senior Real Estate Specialist position. The elimination of these two positions will require Real Estate to outsource more of its services.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$33,000) **Fund:** General Fund **FTE:** (1.0)

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Elimination of Clerk Typist 3

Budget Amount: (\$13,740) **Fund:** Income Tax-Infrastructure **FTE:** (1.0)

Description:

This reduction would eliminate a Clerk Typist 3 position in Real Estate. The elimination of the position will provide Real Estate with limited clerical support.

Comment/Recommendation:

This decrease is recommended due to the limited nature of Income Tax Infrastructure Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$11,270) **Fund:** Property Management Unit **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Cost Savings Days

Budget Amount: (\$6,890) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Cost Savings Days

Budget Amount: (\$5,030) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$2,250) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Assist citizens to relocate from blighted property, including properties with health code violations, by ensuring timely financial assistance and referrals to secure housing by referring citizens to landlords, and to property management firms.

Departmental Budgets



Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage increase in the number of households receiving financial assistance in relocating to decent, safe, and sanitary housing.	0%	6%	1%

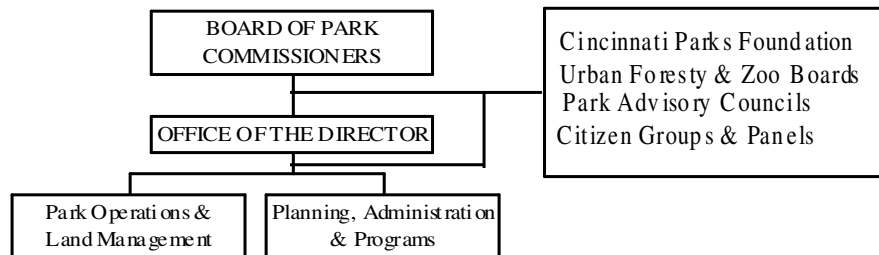
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Departmental Budgets



Parks

Mission: The mission of the Parks Department is to conserve, manage, sustain, and enhance Parks' natural and cultural resources and public greenspaces for the enjoyment, enlightenment, and enrichment of the Cincinnati community.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 5,455,240	\$ 5,533,200	\$ 5,180,810	\$ (352,390)
Other Expenses	\$ 4,007,360	\$ 4,078,940	\$ 3,760,210	\$ (318,730)
Equipment	\$ 30,000	\$ 35,000	\$ 35,350	\$ 350
Operating Total	\$ 9,492,600	\$ 9,647,140	\$ 8,976,370	\$ (670,770)
Employee Benefits	\$ 1,882,190	\$ 2,021,300	\$ 2,024,560	\$ 3,260
General Fund Overhead	\$ 196,170	\$ 215,630	\$ 244,840	\$ 29,210
Total	\$ 11,570,960	\$ 11,884,070	\$ 11,245,770	\$ (638,300)
Capital Projects	\$ 8,734,800	\$ 6,159,500	\$ 7,053,000	\$ 893,500
Program Revenue	\$ 2,597,030	\$ 2,730,110	\$ 2,800,760	\$ 70,650
Total Full-Time Equivalent Positions	158.7	159.7	142.5	(17.1)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Customer Service
2. Director's Office
3. Facility Maintenance
4. Financial & Business Services
5. Krohn Conservatory
6. Nature Education & Centers
7. Operations & Facility Management
8. Planning & Design
9. Urban Forestry

PROGRAM SUMMARIES

Program 1: Customer Service

Description: This program provides oversight of customer service requests and special permitting; manages the rental process of park sites including premier facilities; and provides staffing at park concerts and events.

Goal: To provide rock solid customer service; manage park concerts and events; and manage contracts and special permit requests.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 145,800	\$ 144,950	\$ 118,680	\$ (26,270)
Other Expenses	\$ 113,160	\$ 119,850	\$ 196,780	\$ 76,930
Operating Total	\$ 258,960	\$ 264,800	\$ 315,460	\$ 50,660
Employee Benefits	\$ 55,050	\$ 56,650	\$ 50,680	\$ (5,970)
Total	\$ 314,010	\$ 321,450	\$ 366,140	\$ 44,690
Program Revenue	\$ 475,320	\$ 478,630	\$ 549,580	\$ 70,950
Total Full-Time Equivalent Positions	3.0	3.0	2.0	(1.0)

2010 Significant Program Changes

Title: Increase in Expert and Printing Services Expenses

Budget Amount: \$75,740

Fund: All Funds

FTE: -

Description:

This represents an increase of \$75,740 for expert and printing services expenses in the Park Donations and Park Lodge Deposits Funds. Resources will be used to enhance the Department's website reservation application.

Comment/Recommendation:

This increase is recommended in order to align the budget to anticipated expenditures.

Departmental Budgets



Title: Increase in Position Vacancy Allowance

Budget Amount: (\$28,120) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction of \$28,120 in personnel expenses due to an increase in position vacancy allowance (PVA).

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated position vacancies.

Title: Cost Savings Days

Budget Amount: (\$2,710) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Elimination of Unfunded Vacant Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a position that is unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Performance Measures

Performance Objective:

Provide timely and quality customer service in response to citizen requests for service, facility reservations, and special use permits.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of reservation and permit application forms issued within 24 hours of request.	100%	100%	100%
Percentage of service requests, complaints, and referrals responded to within five days of receipt.	100%	100%	100%
Percentage of applications for reservations processed within 10 days of receipt.	95%	95%	95%

Departmental Budgets



Program 2: Director's Office

Description: The Director's Office manages the entire department according to the Park Board's annual Business Plan approved by the Board of Park Commissioners.

Goal: To manage and direct all departmental functions of the City's park system and serve as secretary to the Cincinnati Board of Park Commissioners.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 179,230	\$ 167,790	\$ 174,010	\$ 6,220
Other Expenses	\$ 2,240	\$ 2,570	\$ 2,600	\$ 30
Operating Total	\$ 181,470	\$ 170,360	\$ 176,610	\$ 6,250
Employee Benefits	\$ 67,290	\$ 65,640	\$ 74,520	\$ 8,880
Total	\$ 248,760	\$ 236,000	\$ 251,130	\$ 15,130
Capital Projects	\$ 171,740	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	2.0	2.0	2.0	-

2010 Significant Program Changes

Title: Increase in Personnel Services

Budget Amount: \$7,890 **Fund:** General Fund **FTE:** -

Description:

This represents an amount of \$7,890 for personnel expenses due to an increase in personnel wage items and the elimination of position vacancy allowance (PVA) in this program.

Comment/Recommendation:

This increase is recommended in order to align the budget to anticipated expenditures.

Title: Cost Savings Days

Budget Amount: (\$7,620) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Departmental Budgets



Performance Objective:

Prepare an annual business plan that establishes performance targets that are reported quarterly.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of business plan performance targets met annually.	94%	80%	80%

Departmental Budgets



Program 3: Facility Maintenance

Description: This program provides for reliable facilities and structures throughout the park system. This program performs over 1,300 preventive maintenance tasks each year, addresses emergency maintenance issues, and provides contractual oversight when needed.

Goal: To provide for reliable park structures, buildings, and playgrounds that are safe and enjoyable.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 115,750	\$ 91,710	\$ 104,250	\$ 12,540
Other Expenses	\$ 96,640	\$ 98,080	\$ 99,060	\$ 980
Operating Total	\$ 212,390	\$ 189,790	\$ 203,310	\$ 13,520
Employee Benefits	\$ 43,700	\$ 35,700	\$ 44,900	\$ 9,200
Total	\$ 256,090	\$ 225,490	\$ 248,210	\$ 22,720
Capital Projects	\$ 686,960	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	7.0	6.0	6.0	-

2010 Significant Program Changes

Title: Increase in Personnel Services

Budget Amount: \$12,320 **Fund:** General Fund **FTE:** -

Description:

This represents an amount of \$12,320 for personnel expenses due to an increase in personnel wage items and a reduction in position vacancy allowance (PVA).

Comment/Recommendation:

This increase is recommended in order to align the budget to anticipated expenditures.

Title: Cost Savings Days

Budget Amount: (\$2,750) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Departmental Budgets



Performance Objective:

Perform 1,300 maintenance tasks on a yearly basis to Park's infrastructure including buildings, trails, overlooks, playgrounds, sidewalks, and retaining walls.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of the 1,300 maintenance tasks goal completed.	100%	100%	100%

Departmental Budgets



Program 4: Financial & Business Services

Description: This program provides for the financial and business oversight for the entire Park Board, which includes budgeting, finance, human resources, safety, training, procurement, technology, and oversight of the department's utilities, phones, and sewer charges.

Goal: To manage all financial and business services for the department.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 435,880	\$ 409,840	\$ 467,270	\$ 57,430
Other Expenses	\$ 627,420	\$ 657,240	\$ 663,160	\$ 5,920
Operating Total	\$ 1,063,300	\$ 1,067,080	\$ 1,130,430	\$ 63,350
Employee Benefits	\$ 167,620	\$ 160,020	\$ 204,060	\$ 44,040
General Fund Overhead	\$ -	\$ 2,930	\$ 100	\$ (2,830)
Total	\$ 1,230,920	\$ 1,230,030	\$ 1,334,590	\$ 104,560
Total Full-Time Equivalent Positions	7.0	7.0	7.0	-

2010 Significant Program Changes

Title: Increase for Administrative Technician Position

Budget Amount: \$37,230 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents an increase of \$37,230 for personnel expenses, which is primarily related to filling a vacant Administrative Technician position in 2009 for which funding did not exist. Position vacancy allowance (PVA) was increased in another program to offset this increase.

Comment/Recommendation:

This increase is recommended in order to align the budget to anticipated expenditures.

Title: Increase in Personnel Services

Budget Amount: \$14,470 **Fund:** General Fund **FTE:** -

Description:

This represents an increase of \$14,470 primarily due to a reduction in position vacancy allowance (PVA), which is offset by a decrease in personnel wage items.

Comment/Recommendation:

This increase is recommended in order to align the budget to anticipated expenditures.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$9,290) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Increase in Personnel Services

Budget Amount: \$1,540 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents an amount of \$1,540 primarily due to an increase in personnel wage items, such as merits and deferred compensation.

Comment/Recommendation:

This increase is recommended in order to align the budget to anticipated expenditures.

Performance Measures

Performance Objective:

Administer in-house training programs related to safety, communication, and finances by providing at least 10 hours of yearly training to each employee.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of employees receiving at least 10 hours of training each year.	100%	100%	100%

Departmental Budgets



Program 5: Krohn Conservatory

Description: This program manages the ongoing operations of the Krohn Conservatory, which includes over 5,000 plants, and multiple events annually including six unique floral shows each year.

Goal: To provide a regional destination, which generates more than \$25 million a year to the region.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 508,000	\$ 534,410	\$ 522,350	\$ (12,060)
Other Expenses	\$ 176,750	\$ 201,530	\$ 203,350	\$ 1,820
Operating Total	\$ 684,750	\$ 735,940	\$ 725,700	\$ (10,240)
Employee Benefits	\$ 178,620	\$ 179,290	\$ 187,150	\$ 7,860
General Fund Overhead	\$ 20,070	\$ 20,300	\$ 20,800	\$ 500
Total	\$ 883,440	\$ 935,530	\$ 933,650	\$ (1,880)
Capital Projects	\$ 171,740	\$ -	\$ -	\$ -
Program Revenue	\$ 421,710	\$ 451,480	\$ 451,180	\$ (300)
Total Full-Time Equivalent Positions	15.5	15.5	14.5	(1.0)

2010 Significant Program Changes

Title: Decrease in Personnel Services

Budget Amount: (\$14,930)

Fund: General Fund

FTE: -

Description:

This represents a decrease of \$14,930, which is primarily due to an increase in position vacancy allowance (PVA) that is offset by an increase in personnel wage items.

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated expenditures.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$2,290) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Elimination of Unfunded Vacant Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a position that is unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Performance Measures

Performance Objective:

Sustain high customer satisfaction for the Krohn Conservatory.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Krohn Conservatory attendee rating of satisfied or very satisfied by 90% of customers surveyed.	97%	90%	90%

Departmental Budgets



Program 6: Nature Education & Centers

Description: This program provides more than 1,500 nature programs to the citizens of Cincinnati each year. The programs are a combination of free and paid and reach all social economic levels within the city. The program also provides for enhanced awareness of nature.

Goal: To educate the public on the benefits of parks and greenspaces within our park system and to build awareness of those benefits.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 465,110	\$ 485,560	\$ 10	\$ (485,550)
Other Expenses	\$ 43,830	\$ 44,820	\$ -	\$ (44,820)
Operating Total	\$ 508,940	\$ 530,380	\$ 10	\$ (530,370)
Employee Benefits	\$ 81,980	\$ 91,110	\$ -	\$ (91,110)
General Fund Overhead	\$ 12,900	\$ 13,760	\$ 13,970	\$ 210
Total	\$ 603,820	\$ 635,250	\$ 13,980	\$ (621,270)
Capital Projects	\$ 171,740	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	16.1	16.1	-	(16.1)

2010 Significant Program Changes

Title: Nature Education Program Elimination

Budget Amount: (\$371,820) **Fund:** General Fund **FTE:** (12.8)

Description:

This represents the elimination of the Nature Education Program in the Department of Parks. A total of 7.0 full-time positions, 14.0 part-time positions, and more than 1,500 nature education programs offered at five nature centers located around the city will be eliminated. Programming and education will no longer be supported at the following locations: Avon Woods Nature Center at Paddock Road; Caldwell Nature Center at W. North Bend Road; California Woods Nature Center at Kellogg Avenue; Trailside Nature Center in Burnet Woods; and LaBoiteaux Woods Nature Center at Lanjus Lane.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Nature Education Program Elimination

Budget Amount: (\$157,670) **Fund:** Park Donations/Spec Activities **FTE:** (3.3)

Description:

This represents the elimination of the Nature Education Program in the Department of Parks. A total of 18 part-time positions and more than 1,500 nature education programs offered at five nature centers located around the city will be eliminated. Programming and education will no longer be supported at the following locations: Avon Woods Nature Center at Paddock Road; Caldwell Nature Center at W. North Bend Road; California Woods Nature Center at Kellogg Avenue; Trailside Nature Center in Burnet Woods; and LaBoiteaux Woods Nature Center at Lanius Lane.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

Title: Decrease in Personnel Services

Budget Amount: (\$4,730) **Fund:** Park Donations/Spec Activities **FTE:** -

Description:

This represents a decrease of \$4,730 due to a reduction in personnel wage items.

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated expenditures.

Title: Cost Savings Days

Budget Amount: (\$2,460) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Sustain high customer satisfaction for Nature Education Programs.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Nature Education participant rating of satisfied or very satisfied by 90% of customers surveyed.	99%	90%	0%

Departmental Budgets



Program 7: Operations & Facility Management

Description: This program provides the ongoing maintenance of the park system, which includes mowing, trimming, weeding, planting, watering, litter control and pruning according to the Park Board's maintenance standard guidelines.

Goal: To manage the City's park system within the resources allocated according to the Park Board's established maintenance schedules.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 3,158,900	\$ 3,233,720	\$ 3,261,050	\$ 27,330
Other Expenses	\$ 1,652,130	\$ 1,622,500	\$ 1,324,310	\$ (298,190)
Operating Total	\$ 4,811,030	\$ 4,856,220	\$ 4,585,360	\$ (270,860)
Employee Benefits	\$ 1,173,360	\$ 1,271,340	\$ 1,282,320	\$ 10,980
General Fund Overhead	\$ 137,080	\$ 148,700	\$ 175,930	\$ 27,230
Total	\$ 6,121,470	\$ 6,276,260	\$ 6,043,610	\$ (232,650)
Capital Projects	\$ 171,740	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	96.0	96.0	95.0	(1.0)

2010 Significant Program Changes

Title: Increase Reimbursements to the General Fund

Budget Amount: \$320,260 **Fund:** Stormwater Management **FTE:** -

Description:

This represents \$320,260 in increased reimbursements to the General Fund. This increase in reimbursements will provide resources for salary, merit, and other wage items for Department of Parks positions currently conducting stormwater mitigation work throughout the park system. Included within this amount is \$5,420 in non-personnel supplies related to stormwater mitigation work.

Comment/Recommendation:

This increase in reimbursements is recommended in order to provide resources for continued stormwater mitigation work throughout the park system.

Departmental Budgets



Title: Increase Reimbursements from the Stormwater Management Fund

Budget Amount: (\$313,870) **Fund:** General Fund **FTE:** -

Description:

This represents \$313,870 in increased reimbursements from the Stormwater Management Fund. This increase in reimbursements will provide resources for salary, merit, and other wage items for Department of Parks positions currently conducting stormwater mitigation work throughout the park system. Included within this amount is \$5,420 in non-personnel supplies related to stormwater mitigation work.

Comment/Recommendation:

This increase in reimbursements is recommended in order to provide resources for continued stormwater mitigation work throughout the park system.

Title: Decrease in Greenspaces, Streetscapes and Business Districts Funding

Budget Amount: (\$172,500) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease of \$172,500 for landscape maintenance, mowing, litter pickup, mulching, watering and weeding along greenspaces, streetscapes, and business districts. It should be noted that this decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources. Beautification and maintenance will no longer be supported at the following greenspace locations: Beechmont Avenue at Columbia Parkway, Beechmont Avenue at Route 32, Beechmont Avenue at Beechmont Circle, Reading Road at Route 562, Madison Road at Observatory Avenue, and Central Parkway between Ezzard Charles Drive and Sycamore Street. Additionally, funding is eliminated for the following streetscapes and business districts: Mt. Washington; Northside; Westwood; Bond Hill, Roselawn, Pleasant Ridge, Evanston, and O'Bryonville.

Title: Decrease in Greenspace Maintenance Services

Budget Amount: (\$148,510) **Fund:** Street Construction **FTE:** -

Description:

This represents the elimination of greenspace maintenance at the following locations: Pete Rose Way at Broadway; Queen City Avenue; Morton Triangle in Mt. Airy; Columbia Parkway; Martin Luther King, Jr. Drive; Fort Washington Way; Fort Washington Way Bridge Planters; the Memorial Beds along I-71; Mitchell Avenue at I-75; Hoppole Street at I-75; Eighth Street at I-75; and Paddock Road at I-75.

Comment/Recommendation:

This decrease is recommended in order to provide resources for reimbursable greenspace work in the General Fund and the Income Tax-Infrastructure Fund.

Departmental Budgets



Title: Increase in Personnel Expenses

Budget Amount: \$148,510 **Fund:** Street Construction **FTE:** -

Description:

This represents an increase in personnel expenses in order to provide resources for reimbursable greenspace work in the General Fund and the Income Tax-Infrastructure Fund.

Comment/Recommendation:

This increase is recommended in order to provide resources for reimbursable greenspace work in the General Fund and the Income Tax-Infrastructure Fund.

Title: Decrease in Greenspace Maintenance Services

Budget Amount: (\$109,230) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a decrease in personnel and non-personnel expenses for greenspace maintenance. It should be noted that the personnel reductions will be offset by an increase in reimbursements from the Street Construction Fund.

Comment/Recommendation:

This decrease is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Operations & Facility Management Program Non-Personnel Reduction

Budget Amount: (\$22,100) **Fund:** Street Construction **FTE:** -

Description:

This represents the reduction of \$22,100 in funding for greenspace maintenance of Ezzard Charles Drive and Liberty Street.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Street Construction Fund resources. This reduction represents the elimination of greenspace maintenance of Ezzard Charles Drive and Liberty Street. Currently, these greenspaces are maintained every seven to ten days for mowing, litter pick-up, and floral maintenance. The reduction in funding will eliminate mowing, litter pick-up, and floral maintenance at the Ezzard Charles Drive and Liberty Street locations.

Title: Decrease in Personnel Services in the East District Operations Program

Budget Amount: (\$18,620) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a decrease of \$18,620 in personnel expenses in the East District Operations program for the purpose of allowing some of the Department's position vacancy allowance (PVA) to be realized in the East District program, as opposed to the Financial & Business Services program.

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated position vacancies.

Departmental Budgets



Title: Decrease in Personnel Services in the West District Operations Program

Budget Amount: (\$18,620) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a decrease of \$18,620 in personnel expenses in the West District Operations program for the purpose of allowing some of the Department's position vacancy allowance (PVA) to be realized in the West District program, as opposed to the Financial & Business Services program.

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated position vacancies.

Title: Decrease in Personnel Services

Budget Amount: (\$11,980) **Fund:** All Funds **FTE:** -

Description:

This represents a decrease of \$11,980, which is primarily due to a decrease in personnel wage items and an increase in position vacancy allowance (PVA) to offset PVA in the Director's Office program that was not recommended.

Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated expenditures.

Title: Cost Savings Days

Budget Amount: (\$8,440) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Street Construction Fund Non-Personnel Reduction

Budget Amount: (\$7,520) **Fund:** Street Construction **FTE:** -

Description:

This represents a decrease in the amount of \$7,520 in contractual maintenance expenses.

Comment/Recommendation:

This decrease is recommended due to the limited nature of Street Construction Fund resources.

Departmental Budgets



Title: Reduction in Insurance Expenses

Budget Amount: (\$6,650) **Fund:** Income Tax Transit **FTE:** -

Description:

This represents a reduction of \$6,650 in insurance expenses.

Comment/Recommendation:

This reduction is recommended in order to align the budget with anticipated expenditures.

Title: Cost Savings Days

Budget Amount: (\$2,750) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Transfer Stormwater Management Fund Positions to General Fund

Budget Amount: \$90 **Fund:** Stormwater Management **FTE:** (12.0)

Description:

This represents the transfer of 12 Department of Parks positions from the Stormwater Management Fund to the General Fund. The eligible salary, merits, and other wage expenses of these positions will be supported by reimbursements from the Stormwater Management Fund.

Comment/Recommendation:

This transfer is recommended so that financial controls are in place to more accurately reflect eligible work related to stormwater mitigation in the Stormwater Management Fund.

Title: Transfer Stormwater Management Fund Positions to General Fund

Budget Amount: (\$90) **Fund:** General Fund **FTE:** 12.0

Description:

This represents the transfer of 12 Department of Parks positions from the Stormwater Management Fund to the General Fund. The eligible salary, merits, and other wage expenses of these positions will be supported by reimbursements from the Stormwater Management Fund.

Comment/Recommendation:

This transfer is recommended so that financial controls are in place to more accurately reflect eligible work related to stormwater mitigation in the Stormwater Management Fund.

Departmental Budgets



Title: Elimination of Unfunded Vacant Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a position that is unfunded as the result of the department’s position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Title: Neighborhood Gardens Program

Budget Amount: \$0 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in funding for the Civic Garden Center’s Neighborhood Gardens Program approved by City Council in Ordinance No. 449-2008 and then the subsequent decrease in funding for this Program in 2010. This reduction will eliminate City resources for the Neighborhood Gardens Program, which transforms vacant and blighted lots throughout the City into attractive, productive uses as Community Gardens.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Meet the weekly maintenance schedules for litter collection, mowing, facility cleaning, playground inspections, trail maintenance, and floral bed maintenance.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Percentage of park maintenance according to weekly maintenance schedules.	100%	100%	100%

Departmental Budgets



Program 8: Planning & Design

Description: This program provides for ongoing capital improvements to all park infrastructure assets. It also is responsible for implementing the Park Board's overall Master Plan.

Goal: To provide for capital replacement, new park construction, and implementation of the Park Board's Master Plan through the management of capital construction and renovation contracts/projects at multiple Park Board sites.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 98,470	\$ 69,380	\$ 78,260	\$ 8,880
Other Expenses	\$ 3,840	\$ 4,250	\$ 4,290	\$ 40
Operating Total	\$ 102,310	\$ 73,630	\$ 82,550	\$ 8,920
Employee Benefits	\$ 25,350	\$ 25,070	\$ 22,510	\$ (2,560)
General Fund Overhead	\$ 2,940	\$ -	\$ -	\$ -
Total	\$ 130,600	\$ 98,700	\$ 105,060	\$ 6,360
Capital Projects	\$ 7,360,880	\$ 6,159,500	\$ 7,053,000	\$ 893,500
Total Full-Time Equivalent Positions	5.5	7.5	7.5	-

2010 Significant Program Changes

Title: Increase in Personnel Services

Budget Amount: \$14,150

Fund: General Fund

FTE: -

Description:

This represents an increase of \$14,150, which is primarily due to a reduction in position vacancy allowance (PVA) that is offset by a decrease in the budgeted salary for the Supervisor of Maintenance position.

Comment/Recommendation:

This increase is recommended in order to align the budget to anticipated expenditures.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$7,760)

Fund: General Fund

FTE: -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Complete on a yearly basis at least 70 construction, renovation, or replacement projects.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of the 70 construction, renovation, or replacement projects goal completed.	100%	100%	100%

Departmental Budgets



Program 9: Urban Forestry

Description: This program manages the City's Street Tree program. There are over 80,000 street trees between the curb and the sidewalk throughout the city. This program manages the annual assessment collected and spent to maintain these trees on a six-year cycle.

Goal: To build a healthy urban tree canopy in all Cincinnati neighborhoods.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 348,100	\$ 395,840	\$ 454,930	\$ 59,090
Other Expenses	\$ 1,291,350	\$ 1,328,100	\$ 1,266,660	\$ (61,440)
Equipment	\$ 30,000	\$ 35,000	\$ 35,350	\$ 350
Operating Total	\$ 1,669,450	\$ 1,758,940	\$ 1,756,940	\$ (2,000)
Employee Benefits	\$ 89,220	\$ 136,480	\$ 158,420	\$ 21,940
General Fund Overhead	\$ 23,180	\$ 29,940	\$ 34,040	\$ 4,100
Total	\$ 1,781,850	\$ 1,925,360	\$ 1,949,400	\$ 24,040
Program Revenue	\$ 1,700,000	\$ 1,800,000	\$ 1,800,000	\$ -
Total Full-Time Equivalent Positions	6.5	6.5	8.5	2.0

2010 Significant Program Changes

Title: Cost Savings Days

Budget Amount: (\$3,190)

Fund: Forestry Assessments

FTE: -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Title: Addition of Two Florist Positions

Budget Amount: \$0 **Fund:** Forestry Assessments **FTE:** 2.0

Description:

This represents a net change of \$0, which results from a decrease in non-personnel resources of \$78,150 and an increase in personnel resources in the amount of \$78,150. This adjustment is related to the 2009 managed competition process, which identified a significant savings from providing urban forestry technical services through dedicated staff rather than through contractual services. This adjustment reflects a change that was implemented in 2009.

Comment/Recommendation:

This adjustment is recommended in order to align the budget to actual anticipated expenditures.

Performance Measures

Performance Objective:

Sustain and enhance the urban forest in an environmentally appropriate manner by maintaining 1/6 of City trees annually on a six-year cycle.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of City trees inspected and maintained each year.	16.5%	16.5%	16.5%

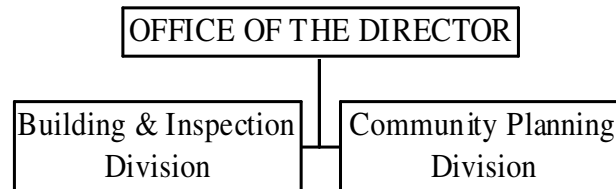
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Departmental Budgets



Planning and Buildings

Mission: The mission of the Department of Planning and Buildings is to plan the ideal urban environment, identify ways to achieve it, and provide the zoning and permitting resources to help plans become reality.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 4,449,750	\$ 4,297,210	\$ 4,120,240	\$ (176,970)
Other Expenses	\$ 557,760	\$ 756,720	\$ 572,370	\$ (184,350)
Operating Total	\$ 5,007,510	\$ 5,053,930	\$ 4,692,610	\$ (361,320)
Employee Benefits	\$ 1,669,670	\$ 1,683,820	\$ 1,770,620	\$ 86,800
General Fund Overhead	\$ -	\$ 3,180	\$ 3,270	\$ 90
Debt Service	\$ -	\$ -	\$ 56,600	\$ 56,600
Total	\$ 6,677,180	\$ 6,740,930	\$ 6,523,100	\$ (217,830)
Capital Projects	\$ -	\$ 775,000	\$ 549,000	\$ (226,000)
Total Full-Time Equivalent Positions	77.0	77.0	71.0	(6.0)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Administration
2. Land Use
3. Historic Conservation
4. Customer Services
5. Plan Examination
6. Zoning Plan Review
7. Building Construction Inspections
8. Elevator Inspection

PROGRAM SUMMARIES

Program 1: Administration

Description: This program includes all leadership and administrative staff for the Department of Planning and Buildings.

Goal: Ensure that all administrative needs of the Department of Planning and Buildings are met in a smooth and efficient manner.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 563,930	\$ 480,200	\$ 432,360	\$ (47,840)
Other Expenses	\$ 323,030	\$ 445,070	\$ 308,230	\$ (136,840)
Operating Total	\$ 886,960	\$ 925,270	\$ 740,590	\$ (184,680)
Employee Benefits	\$ 211,830	\$ 188,400	\$ 183,320	\$ (5,080)
Debt Service	\$ -	\$ -	\$ 56,600	\$ 56,600
Total	\$ 1,098,790	\$ 1,113,670	\$ 980,510	\$ (133,160)
Capital Projects	\$ -	\$ 625,000	\$ 499,000	\$ (126,000)
Total Full-Time Equivalent Positions	9.0	7.0	6.0	(1.0)

2010 Significant Program Changes

Title: Elimination of 2009 Census Funding

Budget Amount: (\$98,730) **Fund:** General Fund **FTE:** -

Description:

This reduction represents an adjustment to provide for the elimination of census funding, which was only funded one-time in 2009.

Comment/Recommendation:

This adjustment is recommended due to the one-time nature of the census funding.

Departmental Budgets



Title: Elimination of Zoning Hearing Officer

Budget Amount: (\$94,680) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction represents the elimination of the Zoning Hearing Officer position. All duties of this position have been assumed by other staff members, which will increase their workload.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources. Eliminating a highly specialized position of this nature will not only create additional work for other employees of the department; it will also necessitate spending funds on training and/or certification for employees assuming the duties of this position.

Title: Performance Contracting Adjustment

Budget Amount: (\$56,600) **Fund:** General Fund **FTE:** -

Description:

This decrease represents an adjustment for Performance Contracting. This reduction of \$56,600 in utilities is expected to be realized from energy efficiency upgrades in Department facilities.

Comment/Recommendation:

This adjustment is recommended to properly align the Department's budget with their Debt Service for Performance Contracting.

Title: Performance Contracting Debt Service

Budget Amount: \$56,600 **Fund:** General Fund **FTE:** -

Description:

This increase is for debt service payments related to Performance Contracting, which will support energy conservation measures at the Department's facilities.

Comment/Recommendation:

This increase is recommended. It should be noted that a commensurate decrease is recommended for energy savings that are expected to be realized from the energy conservation measures.

Title: Position Vacancy Allowance Reduction

Budget Amount: \$48,410 **Fund:** General Fund **FTE:** -

Description:

This increase represents a reduction in Position Vacancy Allowance (PVA) in the Administration Program.

Comment/Recommendation:

This increase is recommended in order to more accurately reflect anticipated staffing levels.

Departmental Budgets



Title: Building Code Book Sales

Budget Amount: \$15,000 **Fund:** Buildings Code Sales **FTE:** -

Description:

This increase represents expenditures relating to the printing of newly revised code books.

Comment/Recommendation:

This increase is approved in order to provide funding for publication of the updated code.

Title: Cost Savings Days

Budget Amount: (\$13,290) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$9,290) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Program Budget Realignment

Budget Amount: \$6,460 **Fund:** Community Dev Block Grant **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Decrease in Community Development Block Grant Funding

Budget Amount: (\$2,350) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a decrease in Community Development Block Grant (CDBG) resources. This decrease primarily affects reimbursement for staff time spent on CDBG administration in the Administration Program.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Community Development Block Grant resources.

Performance Measures

Performance Objective:

Respond to all customer calls within one business day.

Unit of Measure:

Percent of customer calls responded to within one business day.

	2008	2009	2010
	Actual	Target	Target
	N/A	N/A	90%

Departmental Budgets



Program 2: Land Use

Description: This program maintains efficient review for subdivisions, zone changes, text changes, planned developments, conditional uses, variance special exceptions, hillsides, design review districts, and the sale or lease of city owned property.

Goal: Ensure that all processes and procedures stated in the Zoning Code for zoning hearings are followed.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 502,810	\$ 524,990	\$ 522,750	\$ (2,240)
Operating Total	\$ 502,810	\$ 524,990	\$ 522,750	\$ (2,240)
Employee Benefits	\$ 184,260	\$ 207,330	\$ 228,910	\$ 21,580
Total	\$ 687,070	\$ 732,320	\$ 751,660	\$ 19,340
Capital Projects	\$ -	\$ 150,000	\$ 50,000	\$ (100,000)
Total Full-Time Equivalent Positions	7.0	8.0	8.0	-

2010 Significant Program Changes

Title: Position Vacancy Allowance Reduction

Budget Amount: \$25,720 **Fund:** General Fund **FTE:** -

Description:

This increase represents a reduction in Position Vacancy Allowance (PVA) in the Land Use Program.

Comment/Recommendation:

This increase is recommended in order to more accurately reflect anticipated staffing levels.

Title: Decrease in Community Development Block Grant Funding

Budget Amount: (\$21,590) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a decrease in Community Development Block Grant (CDBG) resources. This decrease primarily affects reimbursement for staff time spent on CDBG administration in the Land Use Program.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Community Development Block Grant resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$12,590) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Cost Savings Days

Budget Amount: (\$8,750) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Program Budget Realignment

Budget Amount: (\$3,680) **Fund:** Community Dev Block Grant **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Performance Measures

Performance Objective:

Provide timely disposition of land use casework.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of zone change requests submitted to City Planning Commission in 90 days and percentage of casework completed in 60 days or less.	95%	95%	90%

Departmental Budgets



Performance Objective:

To provide timely and effective customer service and to provide an added value through premium customer service whenever possible.

Unit of Measure:

Percentage of hearings where a decision is issued within five days of the close of the hearing, when ten days is the standard requirement.

	2008	2009	2010
	Actual	Target	Target
	90%	90%	80%

Departmental Budgets



Program 3: Historic Conservation

Description: This program maintains local historic districts, and provides environmental reviews of activities, particularly Section 106 federally funded program reviews for historic properties, manages federal tax credits for historic preservation, and conducts heritage & historic research.

Goal: Maintain effectiveness of Historic Preservation functions and the work of the Historic Preservation Board.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 218,960	\$ 190,600	\$ 158,040	\$ (32,560)
Operating Total	\$ 218,960	\$ 190,600	\$ 158,040	\$ (32,560)
Employee Benefits	\$ 78,990	\$ 76,220	\$ 72,030	\$ (4,190)
Total	\$ 297,950	\$ 266,820	\$ 230,070	\$ (36,750)
Total Full-Time Equivalent Positions	3.0	3.0	3.0	-

2010 Significant Program Changes

Title: Position Vacancy Allowance Increase

Budget Amount: (\$16,210) **Fund:** General Fund **FTE:** -

Description:

This reduction represents an increase in Position Vacancy Allowance (PVA) in the Historic Conservation Program.

Comment/Recommendation:

This reduction is recommended in order to more accurately reflect anticipated staffing levels.

Title: Decrease in Community Development Block Grant Funding

Budget Amount: (\$12,960) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a decrease in Community Development Block Grant (CDBG) resources. This decrease primarily affects reimbursement for staff time spent on CDBG administration in the Historic Conservation Program.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of Community Development Block Grant resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$5,300) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Program Budget Realignment

Budget Amount: (\$2,760) **Fund:** Community Dev Block Grant **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: (\$2,070) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Conduct all historic preservation reviews in a timely manner.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of reviews for Certificates of Appropriateness processed in fifteen days or less.	100%	100%	95%

Departmental Budgets



Program 4: Customer Services

Description: This program manages permit issuance and customer service for the Permit Center.

Goal: To provide the highest level of customer service by providing a fully-trained team dedicated to serving the public.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 405,380	\$ 453,620	\$ 536,450	\$ 82,830
Other Expenses	\$ 56,710	\$ 93,810	\$ 77,210	\$ (16,600)
Operating Total	\$ 462,090	\$ 547,430	\$ 613,660	\$ 66,230
Employee Benefits	\$ 151,930	\$ 176,740	\$ 228,200	\$ 51,460
Total	\$ 614,020	\$ 724,170	\$ 841,860	\$ 117,690
Total Full-Time Equivalent Positions	9.0	10.0	11.0	1.0

2010 Significant Program Changes

Title: Transfer of Clerk Typist 3

Budget Amount: \$36,960 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of one Clerk Typist 3 position to the Customer Service Program from the Elevator Inspection Program. This change was made in January 2009.

Comment/Recommendation:

This transfer is recommended in order to more properly align the responsibilities of this position with the correct program.

Title: Transfer of Clerk Typist 2

Budget Amount: \$35,170 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of a Clerk Typist 2 position to the Customer Service Program from the Zoning Plan Review Program.

Comment/Recommendation:

This transfer is recommended in order to properly align the responsibilities of this position with the correct program.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$21,620) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Non-Personnel Adjustment for Customer Service Program

Budget Amount: \$3,650 **Fund:** General Fund **FTE:** -

Description:

This represents a net increase to non-personnel expenditures in the Customer Service Program to reflect actual anticipated non-personnel expenses in the program.

Comment/Recommendation:

This net increase represents several changes to non-personnel funding, both increases and decreases. This increase is recommended in order to more accurately reflect anticipated non-personnel needs in the Customer Service Program.

Title: Cost Savings Days

Budget Amount: (\$2,140) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Elimination of Unfunded Vacant Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a position that is unfunded as the result of the Department's Position Vacancy Allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Performance Measures

Performance Objective:

Meet targeted processing time of three days after final review approval of plans.

Departmental Budgets



Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of plans completed within three days for final approval.	81%	70%	65%

Performance Objective:

Scan and route applications, plans, and specifications within two days of plan submittal.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of plans scanned and routed within two days of plan submittal.	63%	98%	75%

Departmental Budgets



Program 5: Plan Examination

Description: This program reviews applications, plans, and specifications for residential and commercial buildings to ensure code compliance.

Goal: Enforce state-mandated building codes and standards in order to provide a safer community, encourage economic development, and provide excellent customer-oriented services.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 585,040	\$ 598,280	\$ 548,590	\$ (49,690)
Other Expenses	\$ 13,610	\$ 16,820	\$ 20,290	\$ 3,470
Operating Total	\$ 598,650	\$ 615,100	\$ 568,880	\$ (46,220)
Employee Benefits	\$ 219,570	\$ 234,070	\$ 233,650	\$ (420)
Total	\$ 818,220	\$ 849,170	\$ 802,530	\$ (46,640)
Total Full-Time Equivalent Positions	8.0	9.0	8.0	(1.0)

2010 Significant Program Changes

Title: Energy Efficiency Conservation Block Grant Program

Budget Amount: (\$35,000) **Fund:** General Fund **FTE:** -

Description:

This reduction is related to a reimbursement from the Energy Efficiency Conservation Block Grant Program to educate the public about green construction. The reimbursement includes \$30,000 for personnel costs, \$5,000 for administration costs, and \$15,000 for non-personnel costs.

Comment/Recommendation:

This reduction represents a \$50,000 reimbursement for public education and awareness about green construction. A portion of this reimbursement (\$15,000) is offset by new non-personnel spending resulting in a total net reduction of \$35,000. This reduction is recommended due to the limited nature of General Fund resources.

Title: Position Vacancy Allowance Increase

Budget Amount: (\$29,660) **Fund:** General Fund **FTE:** -

Description:

This reduction represents an increase in Position Vacancy Allowance (PVA) in the Plan Examination Program.

Comment/Recommendation:

This reduction is recommended in order to more accurately reflect anticipated staffing levels.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$3,310) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Non-Personnel Adjustment for Plan Examination Program

Budget Amount: \$3,290 **Fund:** General Fund **FTE:** -

Description:

This represents a net increase in non-personnel expenditures in the Plan Examination Program to reflect actual anticipated non-personnel expenses in the program.

Comment/Recommendation:

This net increase represents several changes to non-personnel funding, both increases and decreases. This increase is recommended in order to more accurately reflect anticipated non-personnel needs in the Plan Examination Program.

Title: Elimination of Unfunded Vacant Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a position that is unfunded as the result of the Department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Performance Measures

Performance Objective:

To maintain a maximum of fifteen working days for completion of all other projects not exceeding \$1,000,000 in valuation.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Percentage of plan reviews completed in fifteen working days or less.	100%	100%	80%

Departmental Budgets



Performance Objective:

To maintain a maximum of ten working days for completion of residential plans with twenty-one or fewer dwellings.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of plan reviews completed in ten working days or less.	98%	98%	80%

Departmental Budgets



Program 6: Zoning Plan Review

Description: This program reviews residential and commercial plans for zoning code compliance.

Goal: Enforce the Cincinnati Zoning Code to protect the fabric of Cincinnati neighborhoods and to foster economic development and neighborhood revitalization.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 185,960	\$ 181,840	\$ -	\$ (181,840)
Other Expenses	\$ 10,070	\$ 11,110	\$ -	\$ (11,110)
Operating Total	\$ 196,030	\$ 192,950	\$ -	\$ (192,950)
Employee Benefits	\$ 69,830	\$ 71,170	\$ -	\$ (71,170)
Total	\$ 265,860	\$ 264,120	\$ -	\$ (264,120)
Total Full-Time Equivalent Positions	3.0	4.0	-	(4.0)

2010 Significant Program Changes

Title: Position Vacancy Allowance Increase

Budget Amount: (\$81,710) **Fund:** General Fund **FTE:** -

Description:

This reduction represents an increase in Position Vacancy Allowance (PVA) in the Zoning Plan Review Program.

Comment/Recommendation:

This reduction is recommended in order to more accurately reflect anticipated staffing levels.

Title: Elimination of Zoning Supervisor & Examiners

Budget Amount: (\$70,620) **Fund:** General Fund **FTE:** (3.0)

Description:

This reduction eliminates personnel funding in the Zoning Plan Review Program. The Plans Exam Program and Land Use Program will absorb these duties, which is expected to increase the workload for these two programs.

Comment/Recommendation:

This reduction will eliminate the Zoning Supervisor and two Zoning Inspectors in this program. These positions are partially funded as the result of the department's Position Vacancy Allowance (PVA) plan. Eliminating these positions will create additional work and training needs for other employees in the department as they absorb the responsibilities of this program. This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Transfer of Clerk Typist 2

Budget Amount: (\$35,170) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the transfer of a Clerk Typist 2 position to the Customer Service Program from the Zoning Plan Review Program.

Comment/Recommendation:

This transfer is recommended in order to properly align the responsibilities of this position with the correct program.

Title: Non-Personnel Adjustment for Zoning Plan Review Program

Budget Amount: (\$11,220) **Fund:** General Fund **FTE:** -

Description:

This represents the elimination of non-personnel funding in the Zoning Plan Review Program.

Comment/Recommendation:

This decrease eliminates non-personnel funding in the Zoning Plan Review Program. Some of the funds have been moved to other programs that are assuming the duties of the Zoning Plan Review Program. This decrease is recommended in order to more accurately reflect anticipated non-personnel needs throughout the Department.

Performance Measures

Performance Objective:

Complete requests for zoning verification/rebuild letters within three business days.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of zoning requests completed in three business days or less.	100%	100%	80%

Performance Objective:

Complete residential plan review in seven days or less.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of plan reviews completed in seven days or less.	100%	100%	80%

Departmental Budgets



Program 7: Building Construction Inspections

Description: This program performs all new construction inspections, including HVAC, mechanical, and plumbing.

Goal: To successfully manage the risks associated with the built environment by utilizing the best inspection practices, education, and investigative policing as controlling tools.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,476,280	\$ 1,513,920	\$ 1,571,150	\$ 57,230
Other Expenses	\$ 114,090	\$ 152,260	\$ 131,000	\$ (21,260)
Operating Total	\$ 1,590,370	\$ 1,666,180	\$ 1,702,150	\$ 35,970
Employee Benefits	\$ 560,550	\$ 592,080	\$ 675,350	\$ 83,270
General Fund Overhead	\$ -	\$ 3,180	\$ 3,270	\$ 90
Total	\$ 2,150,920	\$ 2,261,440	\$ 2,380,770	\$ 119,330
Total Full-Time Equivalent Positions	28.0	29.0	29.0	-

2010 Significant Program Changes

Title: Position Vacancy Allowance Reduction

Budget Amount: \$90,940 **Fund:** General Fund **FTE:** -

Description:

This increase represents a reduction in Position Vacancy Allowance (PVA) in the Building Construction Inspections Program.

Comment/Recommendation:

This increase is recommended in order to more accurately reflect anticipated staffing levels.

Title: MOU Agreement with MSD

Budget Amount: (\$78,890) **Fund:** General Fund **FTE:** -

Description:

This decrease represents a reimbursement from the Metropolitan Sewer District (MSD). The reimbursement is for two positions that will perform inspections for MSD according to a Memorandum of Understanding (MOU) that the Planning and Buildings Department has entered into with MSD.

Comment/Recommendation:

This represents the continuation of a collaborative opportunity begun in 2009 as part of the budget reduction. This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Non-Personnel Adjustment for Bldg. Const. Insp. Program

Budget Amount: (\$11,850) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction to non-personnel expenditures in the Building Construction Inspections Program to reflect actual anticipated non-personnel expenses in the program.

Comment/Recommendation:

This net decrease represents several changes to non-personnel funding, both increases and decreases. This decrease is recommended in order to more accurately reflect anticipated non-personnel needs in the Building Construction Inspections Program.

Title: Cost Savings Days

Budget Amount: (\$3,290) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Reimbursement Reduction for Inspectors

Budget Amount: (\$3,250) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a reduction in personnel reimbursements for the Building Construction Inspections Program.

Comment/Recommendation:

This reduction will reduce the amount of funding available to reimburse the General Fund for Inspectors' salaries relating to inspections of City facilities. This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Performance Measures

Performance Objective:

To perform five new construction inspections, per inspector, per day.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of inspectors performing five new construction inspections per day.	100%	100%	100%

Departmental Budgets



Performance Objective:

To respond to all building, plumbing, and mechanical complaints within two business days.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of complaints responded to within two business days.	100%	100%	90%

Performance Objective:

To respond to all mechanical inspection requests within 48 hours.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of mechanical inspections performed within 48 hours of request.	99%	99%	90%

Departmental Budgets



Program 8: Elevator Inspection

Description: This program provides for the inspection of all elevators, escalators, and other assorted equipment within the City of Cincinnati.

Goal: Protect the public safety as it relates to lifts, elevators, and escalators.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 404,330	\$ 353,760	\$ 350,900	\$ (2,860)
Other Expenses	\$ 40,250	\$ 37,650	\$ 35,640	\$ (2,010)
Operating Total	\$ 444,580	\$ 391,410	\$ 386,540	\$ (4,870)
Employee Benefits	\$ 152,660	\$ 137,810	\$ 149,160	\$ 11,350
Total	\$ 597,240	\$ 529,220	\$ 535,700	\$ 6,480
Total Full-Time Equivalent Positions	8.0	7.0	6.0	(1.0)

2010 Significant Program Changes

Title: Transfer of Clerk Typist 3

Budget Amount: (\$36,960) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the transfer of one Clerk Typist 3 position to the Customer Service Program from the Elevator Inspection Program. This change was made in January 2009.

Comment/Recommendation:

This transfer is recommended in order to more properly align the responsibilities of this position with the correct program.

Title: Position Vacancy Allowance Reduction

Budget Amount: \$24,680 **Fund:** General Fund **FTE:** -

Description:

This increase represents a reduction in Position Vacancy Allowance (PVA) in the Building Construction Inspections Program.

Comment/Recommendation:

This increase is recommended in order to more accurately reflect anticipated staffing levels.

Departmental Budgets



Title: Non-Personnel Adjustment for Elevator Inspection Program

Budget Amount: (\$2,380)

Fund: General Fund

FTE: -

Description:

This represents a reduction to non-personnel expenditures in the Elevator Inspection Program.

Comment/Recommendation:

This decrease reduces non-personnel funding in the Elevator Inspection Program. This decrease is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Perform plan exam functions and inspections for new installations, modernizations, and repairs of elevators, escalators, and other assorted equipment.

Unit of Measure:

Percentage of inspections completed within one day of a request for permits issued for all new elevators, escalators and other assorted equipment.

	2008 Actual	2009 Target	2010 Target
	100%	100%	75%

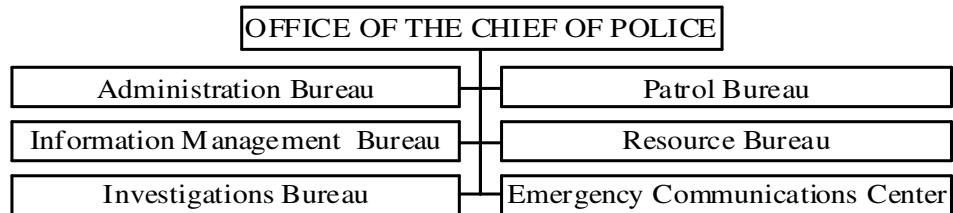
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Departmental Budgets



Police

Mission: The Cincinnati Police Department will develop personnel and manage resources to promote effective partnerships with the community to improve the quality of life through the delivery of fair and impartial police services while maintaining an atmosphere of respect for human dignity.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 90,852,390	\$ 89,289,050	\$ 88,850,790	\$ (438,260)
Other Expenses	\$ 14,445,670	\$ 14,328,680	\$ 15,248,760	\$ 920,080
Operating Total	\$ 105,298,060	\$ 103,617,730	\$ 104,099,550	\$ 481,820
Employee Benefits	\$ 33,791,170	\$ 34,587,450	\$ 37,034,360	\$ 2,446,910
Debt Service	\$ 269,980	\$ 269,980	\$ 328,390	\$ 58,410
Total	\$ 139,359,210	\$ 138,475,160	\$ 141,462,300	\$ 2,987,140
Capital Projects	\$ 205,000	\$ 2,901,500	\$ -	\$ (2,901,500)
Program Revenue	\$ 1,954,630	\$ 1,400,000	\$ 1,400,000	\$ -
Total Full-Time Equivalent Positions	1,430.5	1,429.5	1,318.0	(111.5)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Public Safety
2. Community Partnerships
3. Personnel Development
4. Resource Management
5. Technological Advancement
6. Emergency Communications Center

PROGRAM SUMMARIES

Program 1: Public Safety

Description: Public Safety is the primary focus of the Police Department and includes reducing crime, disaster planning, and homeland security.

Goal: Make Cincinnati safer by utilizing resources and strategies to reduce traffic violations and congestion, reduce violent crime and vice, apprehend fugitives, and to prevent, protect, and recover from terrorist attacks, natural disasters, and hazardous events.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 84,020,060	\$ 80,138,800	\$ 74,259,950	\$ (5,878,850)
Other Expenses	\$ 13,689,720	\$ 12,321,590	\$ 14,056,270	\$ 1,734,680
Operating Total	\$ 97,709,780	\$ 92,460,390	\$ 88,316,220	\$ (4,144,170)
Employee Benefits	\$ 31,214,800	\$ 30,989,130	\$ 31,237,070	\$ 247,940
Debt Service	\$ 269,980	\$ 269,980	\$ 328,390	\$ 58,410
Total	\$ 129,194,560	\$ 123,719,500	\$ 119,881,680	\$ (3,837,820)
Capital Projects	\$ 55,000	\$ 2,901,500	\$ -	\$ (2,901,500)
Total Full-Time Equivalent Positions	1,321.6	1,290.7	1,071.6	(219.1)

2010 Significant Program Changes

Title: Elimination of Police Officers

Budget Amount: (\$6,547,060) **Fund:** General Fund **FTE:** (110.0)

Description:

This reduction would eliminate 23 Police Sergeant positions and 87 Police Officer positions. The Police Department will need to reorganize to minimize the reduction's effect on street response to calls for service; however, other areas of the department will be negatively impacted.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Emergency Communications Consolidation

Budget Amount: (\$5,653,190) **Fund:** General Fund **FTE:** (111.0)

Description:

This reduction would eliminate the Police Department's Emergency Communications personnel and non-personnel within the Public Safety program, consistent with the Communications Operations Review Committee's plan to consolidate Police and Fire emergency communications into one program within the Police Department.

Comment/Recommendation:

This reduction is recommended as a means to streamline emergency communications and to improve service.

Title: Elimination of 911 Cell Phone Fee Reimbursement

Budget Amount: \$3,250,560 **Fund:** General Fund **FTE:** -

Description:

This funding represents an adjustment to provide for the elimination of the 911 Cell Phone Fee reimbursement, which was only funded one-time in 2009.

Comment/Recommendation:

This adjustment is recommended due to the scheduled termination of the 911 Cell Phone Fee.

Title: Adjustment for Attrition

Budget Amount: \$2,976,090 **Fund:** General Fund **FTE:** -

Description:

This funding would adjust the Police Department's personnel budget based on the fact that the actual attrition of sworn employees is less than that estimated.

Comment/Recommendation:

This funding is recommended in order to provide for the department's current sworn complement.

Title: Reimbursement from the COPS Hiring Grant

Budget Amount: (\$2,694,440) **Fund:** General Fund **FTE:** -

Description:

This reduction represents the 2010 reimbursement amount from the Police Department's three-year COPS Hiring Recovery Program Grant that was awarded to the department by the Office of Community Oriented Policing Services (COPS) in 2009.

Comment/Recommendation:

This reduction is recommended in order to retain fifty Police Officer positions. Due to the limited nature of General Fund resources, the elimination of these positions would have been necessary if the grant funding was not available.

Departmental Budgets



Title: Transfer Related to Departmental Reorganization

Budget Amount: \$2,446,870 **Fund:** General Fund **FTE:** 19.4

Description:

This increase represents departmental reorganization that has taken place during 2009.

Comment/Recommendation:

This increase is recommended in order for the Police Department's budget to accurately reflect the department's current organization.

Title: Non-Personnel Increase

Budget Amount: \$572,390 **Fund:** General Fund **FTE:** -

Description:

This funding will provide for purchases of wearing apparel and ammunition that were deferred in 2009 due to fiscal constraints.

Comment/Recommendation:

This funding is recommended in order to adequately provide for the Police Department's wearing apparel and ammunition needs.

Title: Newly Negotiated FOP Contract

Budget Amount: \$564,480 **Fund:** General Fund **FTE:** -

Description:

This funding represents the additional need resulting from the roll-in of training pay to sworn employees' base salaries per the newly negotiated labor contract with the Fraternal Order of Police (FOP).

Comment/Recommendation:

This adjustment is recommended in order to fully provide for the provisions of the new FOP contract.

Title: Non-Personnel Increase

Budget Amount: \$553,940 **Fund:** Criminal Actv Forfeiture Fed **FTE:** -

Description:

This funding would provide for some non-local travel, training, and additional expert services.

Comment/Recommendation:

This funding is recommended based upon the non-personnel needs of the Police Department.

Title: Non-Personnel Decrease

Budget Amount: (\$377,550) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce funding for miscellaneous non-personnel items such as printing, office machinery, travel, building repairs, contractual services, and temporary personnel.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Elimination of Civilian Positions

Budget Amount: (\$321,980) **Fund:** General Fund **FTE:** (8.5)

Description:

This decrease represents the continuation of a budget reduction that was initiated in 2009. Nine civilian positions within the Public Safety program will be eliminated. The positions include an Administrative Specialist position, a part-time Hostler position, two Police Technician positions, three Clerk Typist 2 positions, a Clerk Typist 3 position, and a Senior Police Criminalist position. The duties previously performed by these positions are being performed by sworn employees.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Elimination of Civilian Positions

Budget Amount: (\$288,070) **Fund:** General Fund **FTE:** (8.0)

Description:

This decrease represents the continuation of a budget reduction that was initiated in 2009. Eight positions within the Public Safety program will be eliminated. The positions include two Clerk 2 positions, three Clerk Typist 2 positions, and three Clerk Typist 3 positions. The duties previously performed by these positions are being performed by sworn employees.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Non-Personnel Increase

Budget Amount: \$128,050 **Fund:** Drug Offender Fines Forfeiture **FTE:** -

Description:

This funding would provide for additional supplies and office machinery.

Comment/Recommendation:

This funding is recommended based on the non-personnel needs of the Police Department.

Title: Non-Personnel Decrease

Budget Amount: (\$90,660) **Fund:** Criminal Activities Forfeiture **FTE:** -

Description:

This decrease would reduce funding for office machinery, pursuit of criminals, and advertising and publication of legal notices.

Comment/Recommendation:

This decrease is recommended based upon the State Criminal Activity Forfeiture Fund's estimated resources for 2010.

Departmental Budgets



Title: Performance Contracting Debt Service

Budget Amount: \$58,410 **Fund:** General Fund **FTE:** -

Description:

This increase is for debt service payments related to Performance Contracting, which will support energy conservation measures at the Department's facilities.

Comment/Recommendation:

This increase is recommended in order to implement the City's performance Contracting initiative. It should be noted that a commensurate decrease is recommended for energy savings that are expected to be realized from the energy conservation measures.

Title: Utility Savings

Budget Amount: (\$58,410) **Fund:** General Fund **FTE:** -

Description:

This reduction represents expected utility savings stemming from the City's performance contracting initiative, in which a vendor will make some Police Department facilities more energy efficient. These savings will be transferred into debt service in order to repay the vendor for its services.

Comment/Recommendation:

This reduction is recommended in order to align the budget to anticipated expenditures.

Title: Elimination of ESDS Position

Budget Amount: (\$47,570) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would reflect the Vacancy Review Board and Civil Service Commission's approval to add a Senior Computer Programmer Analyst position and to delete an Emergency Services Dispatch Supervisor (ESDS) position. The Senior Computer Programmer Analyst position has been added, but the ESDS position has not yet been eliminated due to the delay in the incumbent's transfer due to the Citywide hiring freeze.

Comment/Recommendation:

This reduction is recommended to realign the Police Department's current table of organization to the table of organization approved by the Vacancy Review Board and the Civil Service Commission.

Title: Non-Personnel Decrease

Budget Amount: (\$26,730) **Fund:** DUI Enforcement **FTE:** -

Description:

This decrease would reduce funding for scientific instruments.

Comment/Recommendation:

This decrease is recommended based upon the Driving Under the Influence Enforcement Fund's estimated resources for 2010.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$4,570) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Cost Savings Days

Budget Amount: (\$1,690) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

IMPROVE PATROL FUNCTION - Utilize personnel, resources, and information analysis to improve the Patrol Function in order to optimize deployment, response time, and traffic safety.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage reduction in Auto Accidents.	0%	2%	4%

Performance Objective:

REDUCE CRIME - Implement strategies including the formation/continuation of partnerships and emphasis on enforcement, prior offenders, and offenses using firearms that will facilitate in the reduction of overall crime and specifically violent crime.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage reduction in violent crime from prior year.	-11.8%	5%	5%

Performance Objective:

REDUCE ILLEGAL DRUG TRAFFICKING - Utilize new organization structure, partnerships, and techniques to reduce illegal drug trafficking.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage reduction from prior year in calls for service related to drug offenses.	12.2%	2%	4%

Departmental Budgets



Performance Objective:

REDUCE NUMBER OF WANTED FUGITIVES IN COMMUNITY - Establish/continue partnerships to solicit and share information in order to reduce the number of wanted fugitives in the community.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage reduction in outstanding felony warrants.	3.8%	2%	3%

Performance Objective:

REDUCE VICE RELATED OFFENSES - Utilize civil penalties, reverse prostitution stings and liquor license enforcement to reduce vice related offenses and increase neighborhood peace and safety.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage reduction in complaints for prostitution from prior year.	39.9%	5%	5%

Departmental Budgets



Program 2: Community Partnerships

Description: Community Partnerships is directed at strengthening the community's role in safety and the on-going improvement of Police/Community relationships.

Goal: This program is directed at strengthening the community's role in safety and on-going improvement of Police/Community relationships.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 757,910	\$ 2,587,660	\$ 2,728,200	\$ 140,540
Other Expenses	\$ 840	\$ 22,460	\$ 780	\$ (21,680)
Operating Total	\$ 758,750	\$ 2,610,120	\$ 2,728,980	\$ 118,860
Employee Benefits	\$ 285,600	\$ 1,017,980	\$ 1,173,450	\$ 155,470
Total	\$ 1,044,350	\$ 3,628,100	\$ 3,902,430	\$ 274,330
Total Full-Time Equivalent Positions	14.0	40.6	40.7	0.1

2010 Significant Program Changes

Title: Transfer Related to Departmental Reorganization

Budget Amount: \$70,360 **Fund:** General Fund **FTE:** 0.1

Description:

This increase represents departmental reorganization that has taken place during 2009.

Comment/Recommendation:

This increase is recommended in order for the Police Department's budget to accurately reflect the department's current organization.

Title: Cost Savings Days

Budget Amount: (\$4,180) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

AUGMENT POLICE-COMMUNITY INVOLVEMENT IN PROBLEM SOLVING PROJECTS -

Departmental Budgets



Increase citizen participation in public safety by expanding community involvement in Courtwatch, and CPOP programs and increase Police-Citizen communication.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of community problems resolved.	58%	50%	52%

Performance Objective:

ENHANCE PUBLIC EDUCATION ON POLICE OPERATIONS - Improve Community/Police relationships by expanding educational efforts for public understanding of Police Operations.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage increase in Citizen positive feedback forms.	-13%	10%	10%

Departmental Budgets



Program 3: Personnel Development

Description: The Personnel Development program recognizes that the men and women of the Cincinnati Police Department are its most valuable resource and strives to develop and manage that resource to promote service excellence.

Goal: The goal of the Personnel Development program is to insure the department's standards for professionalism and efficiency are maintained or expanded.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 3,514,820	\$ 3,836,210	\$ 2,911,310	\$ (924,900)
Other Expenses	\$ 253,690	\$ 1,233,740	\$ 267,030	\$ (966,710)
Operating Total	\$ 3,768,510	\$ 5,069,950	\$ 3,178,340	\$ (1,891,610)
Employee Benefits	\$ 1,326,720	\$ 1,509,340	\$ 1,253,210	\$ (256,130)
Total	\$ 5,095,230	\$ 6,579,290	\$ 4,431,550	\$ (2,147,740)
Total Full-Time Equivalent Positions	50.6	54.2	38.9	(15.3)

2010 Significant Program Changes

Title: Transfer Related to Departmental Reorganization

Budget Amount: (\$1,896,040) **Fund:** General Fund **FTE:** (13.3)

Description:

This decrease represents departmental reorganization that has taken place during 2009.

Comment/Recommendation:

This decrease is recommended in order for the Police Department's budget to accurately reflect the department's current organization.

Title: Elimination of the 2009 Recruit Class

Budget Amount: (\$659,350) **Fund:** General Fund **FTE:** -

Description:

This decrease would eliminate one-time funding for the 2009 recruit class.

Comment/Recommendation:

This decrease is recommended, as there is no 2009 recruit class due to fiscal constraints.

Departmental Budgets

**Title: Adjustment for Attrition**

Budget Amount: \$587,410 **Fund:** General Fund **FTE:** -

Description:

This funding would adjust the Police Department's personnel budget based on the fact that the actual attrition of sworn employees is less than that estimated.

Comment/Recommendation:

This funding is recommended in order to provide for the department's current sworn complement.

Title: Non-Personnel Decrease

Budget Amount: (\$100,000) **Fund:** Criminal Activities Forfeiture **FTE:** -

Description:

This decrease would reduce funding for non-local travel and training.

Comment/Recommendation:

This decrease is recommended based upon the State Criminal Activity Forfeiture Fund's estimated resources for 2010.

Title: Elimination of Civilian Position

Budget Amount: (\$75,840) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a Senior Administrative Specialist position within the Personnel Development program. The duties performed by this position will be performed by sworn employees.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$1,760) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Title: Elimination of Unfunded Vacant Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a position that is unfunded as the result of the department’s position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Performance Measures

Performance Objective:

CREATE A MORE EFFICIENT WORK FORCE -Utilize training, cross-training, evaluation, and communication to facilitate organizational changes directed at continued improvement in department efficiency.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of recruits successfully completing probation.	99%	95%	97%

Performance Objective:

INCREASE PROFESSIONAL STANDARD - Facilitate and encourage department members to increase professionalism through completion of certification and higher education programs.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of CALEA professional standards obtained.	100%	100%	100%

Departmental Budgets



Program 4: Resource Management

Description: Resource Management includes the cost of routine financial and asset management but strives to go beyond routine functions to seek new or increased funding or savings in the search for service excellence.

Goal: The goal of Resource Management is to secure, allocate, and account for the financial and material resources necessary for department operations. This includes strategies to reduce costs and increase funding from outside sources.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,743,460	\$ 1,688,300	\$ 1,368,240	\$ (320,060)
Other Expenses	\$ 33,790	\$ 193,640	\$ 780	\$ (192,860)
Operating Total	\$ 1,777,250	\$ 1,881,940	\$ 1,369,020	\$ (512,920)
Employee Benefits	\$ 656,470	\$ 663,450	\$ 587,090	\$ (76,360)
Total	\$ 2,433,720	\$ 2,545,390	\$ 1,956,110	\$ (589,280)
Program Revenue	\$ 1,954,630	\$ 1,400,000	\$ 1,400,000	\$ -
Total Full-Time Equivalent Positions	31.8	28.4	21.9	(6.5)

2010 Significant Program Changes

Title: Transfer Related to Departmental Reorganization

Budget Amount: (\$453,560) **Fund:** General Fund **FTE:** (4.5)

Description:

This decrease represents departmental reorganization that has taken place during 2009.

Comment/Recommendation:

This decrease is recommended in order for the Police Department's budget to accurately reflect the department's current organization.

Title: Elimination of Civilian Positions

Budget Amount: (\$80,630) **Fund:** General Fund **FTE:** (2.0)

Description:

This decrease represents the continuation of a budget reduction that was initiated in 2009. Two positions within the Resource Management program will be eliminated. The positions include a Police Technician position and an Accounting Technician 1 position. The duties previously performed by these positions are being performed by sworn employees.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Non-Personnel Decrease

Budget Amount: (\$18,000) **Fund:** Criminal Activities Forfeiture **FTE:** -

Description:

This decrease would reduce funding for advertising and publishing legal notices.

Comment/Recommendation:

This decrease is recommended based upon the State Criminal Activity Forfeiture Fund's estimated resources for 2010.

Title: Cost Savings Days

Budget Amount: (\$1,760) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

INCREASE ASSETS AND REDUCE COSTS - Increase revenues generated by department activities, decrease department costs and find alternative funding sources.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage increase in total of revenue and outside funding secured.	20%	10%	12%

Departmental Budgets



Program 5: Technological Advancement

Description: Technological Advancement acknowledges the importance of technology to the Police Department and identifies the magnitude of the investment the department is making in technology.

Goal: The Police Department strives to utilize technology to improve public safety and enhance public service while balancing cost to insure efficiency.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 816,140	\$ 1,038,080	\$ 1,008,830	\$ (29,250)
Other Expenses	\$ 467,630	\$ 557,250	\$ 390,070	\$ (167,180)
Operating Total	\$ 1,283,770	\$ 1,595,330	\$ 1,398,900	\$ (196,430)
Employee Benefits	\$ 307,580	\$ 407,550	\$ 432,980	\$ 25,430
Total	\$ 1,591,350	\$ 2,002,880	\$ 1,831,880	\$ (171,000)
Capital Projects	\$ 150,000	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	12.5	15.6	14.0	(1.6)

2010 Significant Program Changes

Title: Transfer Related to Departmental Reorganization

Budget Amount: (\$167,640) **Fund:** General Fund **FTE:** (0.6)

Description:

This decrease represents departmental reorganization that has taken place during 2009.

Comment/Recommendation:

This decrease is recommended in order for the Police Department's budget to accurately reflect the department's current organization.

Title: Emergency Communications Consolidation

Budget Amount: (\$59,630) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate the Police Department's Emergency Communications personnel within the Technological Advancement program, consistent with the Communications Operations Review Committee's plan to consolidate Police and Fire emergency communications into one program within the Police Department.

Comment/Recommendation:

This reduction is recommended as a means to streamline emergency communications and to improve service.

Departmental Budgets



Performance Measures

Performance Objective:

DEVELOP TECHNOLOGY FOR MORE EFFICIENT DAILY OPERATIONS - Implement solutions for technology issues in daily operations.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of paper process eliminated or replaced with electronic data collection.	9%	10%	10%

Performance Objective:

UTILIZE TECHNOLOGICAL ADVANCES FOR PUBLIC SAFETY - Implement innovative programs utilizing technology to improve public safety such as surveillance cameras, information websites, and cellular identification.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage completion of the Real Time Crime Center Project.	20%	10%	12%

Departmental Budgets



Program 6: Emergency Communications Center

Description: The Emergency Communications Center's responsibilities focus on public safety by directly supporting the mission of emergency responders, including law enforcement, fire, and emergency medical services.

Goal: Enhance safety for residents, visitors, and businesses of Cincinnati and emergency response personnel through better utilization of resources via strategy implementation designed to prioritize, process, and disseminate information in a timely manner to appropriate units responsible for resolution of emergencies.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ -	\$ -	\$ 6,574,260	\$ 6,574,260
Other Expenses	\$ -	\$ -	\$ 533,830	\$ 533,830
Operating Total	\$ -	\$ -	\$ 7,108,090	\$ 7,108,090
Employee Benefits	\$ -	\$ -	\$ 2,350,560	\$ 2,350,560
Total	\$ -	\$ -	\$ 9,458,650	\$ 9,458,650
Total Full-Time Equivalent Positions	-	-	131.0	131.0

2010 Significant Program Changes

Title: Emergency Communications Consolidation

Budget Amount: \$7,058,530 **Fund:** General Fund **FTE:** 133.0

Description:

This funding transfer would create the Emergency Communications program and consolidate the Police Department's and Fire Department's Emergency Communications personnel and non-personnel, consistent with the Communications Operations Review Committee's plan to consolidate Police and Fire emergency communications into one program within the Police Department.

Comment/Recommendation:

This funding transfer is recommended as a means to streamline emergency communications and to improve service.

Departmental Budgets



Title: Additional Funding for Consolidated Emergency Communications

Budget Amount: \$1,355,640 **Fund:** 911 Cell Phone Fees **FTE:** -

Description:

This funding would provide for the salaries of the newly created Emergency Communications Manager and two Emergency Communications Assistant Manager positions, and reimbursement of salaries for other emergency communications personnel, along with providing for the costs of the Emergency Communications program’s telephone and CAD systems.

Comment/Recommendation:

This funding is recommended in order to provide for the needs of the new Emergency Communications program.

Title: Reimbursement from 911 Cell Phone Fees Fund

Budget Amount: (\$1,113,050) **Fund:** General Fund **FTE:** -

Description:

This decrease represents personnel reimbursements for Emergency Communications Center dispatchers and call takers from the 911 Cell Phone Fees Fund, along with reimbursements for the salaries of the newly created Emergency Communications Manager position and two Emergency Communications Assistant Manager positions.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources. The personnel reimbursement is consistent with the allowable uses of the 911 Cell Phone Fees Fund.

Title: Savings from Emergency Communications Consolidation

Budget Amount: (\$193,030) **Fund:** General Fund **FTE:** (2.0)

Description:

This decrease represents the savings to be achieved through operational efficiencies stemming from the emergency communications consolidation.

Comment/Recommendation:

This decrease is recommended as a means to streamline emergency communications and to improve service.

Performance Measures

Performance Objective:

Maintain an effective level of fire protection to all citizens of Cincinnati by quickly processing incoming calls.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of fire requests, from call to dispatch, with processing times of less than 50 seconds.	83%	90%	90%

Departmental Budgets



Performance Objective:

Maintain an effective processing time for emergency fire and medical incoming calls to dispatch.

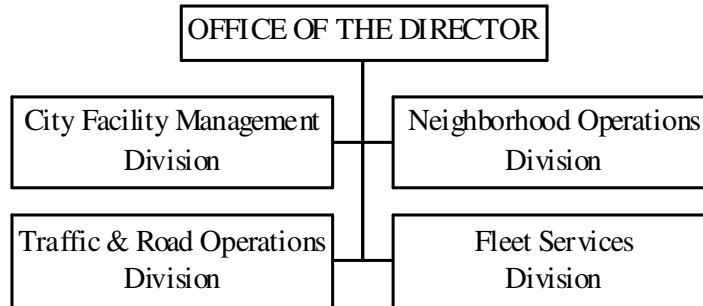
	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of fire/medical calls, from call received to dispatch, processed in less than 90 seconds.	74%	90%	90%

Departmental Budgets



Public Services

Mission: The mission of the Public Services Department is to be a public service organization that promotes partnership of City employees with local neighborhood residents and businesses, delivers the most economical service, solves problems, provides our citizens with the highest quality of service and leadership, and provides a clean, safe, reliable, and productive environment for City workers.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 18,032,320	\$ 17,532,330	\$ 16,183,840	\$ (1,348,490)
Other Expenses	\$ 18,527,570	\$ 18,621,580	\$ 17,951,920	\$ (669,660)
Equipment	\$ 36,520	\$ 37,470	\$ 26,990	\$ (10,480)
Operating Total	\$ 36,596,410	\$ 36,191,380	\$ 34,162,750	\$ (2,028,630)
Employee Benefits	\$ 8,337,480	\$ 8,530,690	\$ 8,458,210	\$ (72,480)
General Fund Overhead	\$ 337,550	\$ 318,620	\$ 322,110	\$ 3,490
Debt Service	\$ 210,980	\$ 105,480	\$ 286,070	\$ 180,590
Total	\$ 45,482,420	\$ 45,146,170	\$ 43,229,140	\$ (1,917,030)
Internal Service Funds	\$ 14,188,890	\$ 14,831,670	\$ 14,543,350	\$ (288,320)
Capital Projects	\$ 11,405,300	\$ 12,031,800	\$ 10,830,700	\$ (1,201,100)
Program Revenue	\$ 31,932,900	\$ 38,283,880	\$ 15,947,781	\$ (22,336,099)
Total Full-Time Equivalent Positions	571.8	545.8	472.5	(73.3)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Director's Office
2. Traffic Control, Pavement & Structure Maintenance
3. Waste Collections
4. Neighborhood Investment Services
5. Property Management
6. Fleet Services
7. Winter Maintenance
8. Energy Management
9. Environmental Management

PROGRAM SUMMARIES

Program 1: Director's Office

Description: This project provides administrative support to the Public Services Department including human resources, accounting, safety, and communications.

Goal: To promote service excellence through effective administration, structured processes, and improved management systems.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 719,060	\$ 562,770	\$ 466,060	\$ (96,710)
Other Expenses	\$ 191,870	\$ 225,030	\$ 106,170	\$ (118,860)
Equipment	\$ 5,700	\$ 5,790	\$ -	\$ (5,790)
Operating Total	\$ 916,630	\$ 793,590	\$ 572,230	\$ (221,360)
Employee Benefits	\$ 289,050	\$ 231,800	\$ 206,580	\$ (25,220)
General Fund Overhead	\$ 18,620	\$ 18,990	\$ 14,130	\$ (4,860)
Total	\$ 1,224,300	\$ 1,044,380	\$ 792,940	\$ (251,440)
Total Full-Time Equivalent Positions	11.0	10.0	8.0	(2.0)

2010 Significant Program Changes

Departmental Budgets



Title: Elimination of Public Works Operations Assistant Superintendent

Budget Amount: (\$94,180) **Fund:** Income Tax-Infrastructure **FTE:** (1.0)

Description:

This reduction would eliminate one Public Works Operations Assistant Superintendent. This elimination would require existing personnel to manage increased personnel in addition to their current functions that could result in services, reports and other administrative responsibilities not being completed in a timely manner.

Comment/Recommendation:

This reduction is recommended due to the departmental reorganization for efficiency purposes.

Title: Transfer of Senior Computer/Programmer Analyst Position

Budget Amount: (\$76,340) **Fund:** General Fund **FTE:** (1.0)

Description:

This transfer would transfer one Senior Computer/Program Analyst from the Director's Office in the General Fund to the Neighborhood Operations Division in the Street Construction, Maintenance, and Repair Fund. This position will provide for the development of a database to identify Greenspace routes.

Comment/Recommendation:

This transfer is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$42,970) **Fund:** All Funds **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Miscellaneous Non-Personnel Reduction

Budget Amount: (\$12,090) **Fund:** General Fund **FTE:** -

Description:

This reduction would reduce miscellaneous non-personnel expenses including office supplies, expert services, and computer hardware. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$9,980) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$4,260) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents a decrease in miscellaneous non-personnel expenses including data processing. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax - Infrastructure Fund resources.

Title: RCC Funding Model Realignment

Budget Amount: (\$1,990) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Achieve a citizens' satisfaction rating of good or better for 75% of the services provided by the department in the next Citizen Attitude Survey through increased service efficiency.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Customer satisfaction rating of "good" or "very good" by 75% or more of citizens surveyed.	N/A	N/A	N/A

Departmental Budgets



Program 2: Traffic Control, Pavement & Structure Maintenance

Description: This program provides repair and maintenance for all roadway signal, and lighting, potholes, pavement, curbs and other asphalt and concrete structures.

Goal: To promote neighborhood investment, public safety and economic development through effective traffic control, pavement, and structure maintenance programs.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 5,126,420	\$ 5,167,820	\$ 4,977,820	\$ (190,000)
Other Expenses	\$ 3,120,450	\$ 3,557,070	\$ 3,520,690	\$ (36,380)
Equipment	\$ 30,820	\$ 31,680	\$ 26,990	\$ (4,690)
Operating Total	\$ 8,277,690	\$ 8,756,570	\$ 8,525,500	\$ (231,070)
Employee Benefits	\$ 2,173,990	\$ 2,349,760	\$ 2,403,890	\$ 54,130
General Fund Overhead	\$ 225,560	\$ 205,740	\$ 204,540	\$ (1,200)
Total	\$ 10,677,240	\$ 11,312,070	\$ 11,133,930	\$ (178,140)
Capital Projects	\$ 373,000	\$ 270,200	\$ 208,700	\$ (61,500)
Total Full-Time Equivalent Positions	175.5	176.0	158.0	(18.0)

2010 Significant Program Changes

Title: General Pavement Repairs Program

Budget Amount: (\$143,550) **Fund:** Street Construction **FTE:** (3.0)

Description:

This reduction will reduce the General Pavement Repairs program which includes any pavement repair needed except for pothole repair, pavement defects, base failure, and pavement drainage. Reductions in this program may increase deterioration of the pavement.

Comment/Recommendation:

This reduction was approved in 2009 due to the limited nature of Street Construction Fund resources.

Departmental Budgets



Title: Traffic Signal Systems Reduction

Budget Amount: (\$134,760) **Fund:** Income Tax-Infrastructure **FTE:** (3.0)

Description:

This reduction will eliminate two Electrical Maintenance Worker 2 positions and one Clerk Typist 2 position. This decrease will reduce resources available to perform routine maintenance on the electrical traffic control devices. This may increase costs of making repairs to these units.

Comment/Recommendation:

This reduction is recommended due to the limited nature of the Income Tax - Infrastructure Fund.

Title: Elimination of Public Works Assistant Supervisor

Budget Amount: (\$93,820) **Fund:** Motor Vehicle License Tax **FTE:** (1.0)

Description:

This reduction would eliminate one Public Works Assistant Supervisor position. This elimination would require existing personnel to manage the Traffic Control, Signs, Lines & Crosswalk Program and Pavement Maintenance program personnel in addition to their current functions, which may result in services, reports and other administrative responsibilities not being completed in a timely manner.

Comment/Recommendation:

This reduction is recommended due to the departmental reorganization for efficiency purposes.

Title: Reallocation of Existing Personnel to Capital Project Assignments

Budget Amount: (\$93,390) **Fund:** Motor Vehicle License Tax **FTE:** -

Description:

This reduction would reassign existing personnel and expenses to Capital Project assignments. This reduction will decrease resources available for routine maintenance and installation of city regulatory signs and line markings.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Motor Vehicle License Tax Fund resources.

Title: Transfer of Service Area Coordinator Position

Budget Amount: \$64,420 **Fund:** General Fund **FTE:** 1.0

Description:

This transfer would transfer one Service Area Coordinator from the Neighborhood Operations Division to the Traffic & Road Operations Division. This position transfer is part of the Department's reorganization plan. The position will provide supervision of concrete crews on projects and supervise personnel performing maintenance operations and emergency repair on guardrails, fences, handrails, and asphalt.

Comment/Recommendation:

This transfer is recommended due to the departmental reorganization for efficiency purposes.

Departmental Budgets



Title: Expert Services Reduction

Budget Amount: (\$18,680) **Fund:** General Fund **FTE:** -

Description:

This reduction would reduce non-personnel expenses for expert services in the Traffic & Roads Operations Division. This will result in reduction of the Traffic & Road Operations Division emergency operation response in the City's right-of-way.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Structure Maintenance Reduction

Budget Amount: (\$5,000) **Fund:** Street Construction **FTE:** -

Description:

This reduction would reduce the non-personnel expenses for the Structure Maintenance Program which provides sweeping and basic maintenance on all City owned bridges. This reduction may result in water ponding on the bridges that may increase the deterioration of bridge structure and surfaces.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Street Maintenance Fund resources.

Title: Cost Savings Days

Budget Amount: (\$3,640) **Fund:** Street Construction **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$2,010) **Fund:** Street Construction **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Departmental Budgets



Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** Street Construction **FTE:** (5.0)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** Motor Vehicle License Tax **FTE:** (5.0)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** Income Tax-Infrastructure **FTE:** (3.0)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Title: Program Budget Realignment

Budget Amount: \$0 **Fund:** Street Construction **FTE:** 1.0

Description:

The variances in personnel service for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Performance Measures

Performance Objective:

Promptly correct reported traffic signal outages within 48 hours.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of traffic signal outages made safe within 48 hours.	90%	95%	90%

Departmental Budgets



Performance Objective:

Repair critical potholes in the pavement within 48 hours.

Unit of Measure:

Percentage of critical potholes repaired within 48 hours.

	2008	2009	2010
	Actual	Target	Target
	50%	80%	50%

Departmental Budgets



Program 3: Waste Collections

Description: This program provides curbside collection of solid waste, yard waste, tire collection, and white goods.

Goal: To promote neighborhood investment, public safety and service excellence by managing the City's many waste collection efforts in an environmentally and cost effective manner.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 5,816,310	\$ 5,780,390	\$ 5,500,350	\$ (280,040)
Other Expenses	\$ 5,811,440	\$ 5,808,270	\$ 5,621,380	\$ (186,890)
Operating Total	\$ 11,627,750	\$ 11,588,660	\$ 11,121,730	\$ (466,930)
Employee Benefits	\$ 1,968,440	\$ 2,075,980	\$ 2,157,690	\$ 81,710
Debt Service	\$ -	\$ -	\$ 61,260	\$ 61,260
Total	\$ 13,596,190	\$ 13,664,640	\$ 13,340,680	\$ (323,960)
Capital Projects	\$ -	\$ 150,000	\$ -	\$ (150,000)
Total Full-Time Equivalent Positions	155.0	153.0	133.5	(19.5)

2010 Significant Program Changes

Title: Solid Waste Reduction

Budget Amount: (\$576,240) **Fund:** General Fund **FTE:** (16.0)

Description:

This reduction would reduce the personnel associated with the Solid Waste Curbside Collection Program. This program collects and disposes of solid waste weekly for residents and small businesses. This reduction may impact the department's ability to collect and dispose of solid waste. The reduction of workforce may also increase the workload for individuals and increase overtime costs, and increase maintenance requirements for equipment.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$215,110) **Fund:** All Funds **FTE:** (6.0)

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Restoration of White Goods

Budget Amount: \$212,930 **Fund:** General Fund **FTE:** 3.0

Description:

This represents an increase in funding approved by City Council in Ordinance no. 205-2009. This includes the funding for two Sanitation Specialist and one Sanitation Helper positions and non-personnel expenses.

Comment/Recommendation:

This increase was approved and implemented in 2009, and will be covered through a fee in 2010.

Title: Elimination of Operations Superintendent and Solid Waste Coordinator

Budget Amount: (\$182,050) **Fund:** General Fund **FTE:** (2.0)

Description:

This reduction would eliminate one Public Works Operations Assistant Superintendent position and one Environmental/Solid Waste Program Coordinator in the Solid Waste Curbside Collection Program. These eliminations would require existing personnel to manage the Solid Waste collections program in addition to their current functions, which could result in service delays, reports and other administrative responsibilities not being completed in a timely manner.

Comment/Recommendation:

This reduction is recommended due to the departmental reorganization for efficiency purposes.

Title: Yard Waste Restoration

Budget Amount: \$169,070 **Fund:** General Fund **FTE:** 6.8

Description:

This increase will completely restore the Yard Waste Program. Specifically this increase will restore nine Municipal Worker positions that were unfunded as a result of the City Council mandated Position Vacancy Allowance.

Comment/Recommendation:

This increase is recommended due to the implementation of the Yard Waste fee.

Departmental Budgets

**Title: Solid Waste Fee Addition**

Budget Amount: \$114,770 **Fund:** General Fund **FTE:** 1.0

Description:

This increase provides funding for a Senior Computer Programmer/ Analyst position and public information campaign regarding the implementation of the Solid Waste Fee. The Senior Computer Programmer/ Analyst position will provide technical assistance to the Public Services Department for coordination of communication and technical assistance in regards to the implementation of the Solid Waste Fee.

Comment/Recommendation:

This increase is recommended to provide funding for the implementation of the Solid Waste Fee.

Title: Transfer of Senior Administrative Specialist

Budget Amount: (\$69,390) **Fund:** General Fund **FTE:** (1.0)

Description:

This transfer would transfer one Senior Administrative Specialist position from the Neighborhood Operations Division in the General Fund to the Fleet Services Division in the Fleet Services Fund. This position will act as the procurement officer for the Fleet Services Division.

Comment/Recommendation:

This transfer is recommended due to the limited nature of General Fund resources.

Title: Performance Contract

Budget Amount: (\$61,260) **Fund:** General Fund **FTE:** -

Description:

This reduction represents an adjustment for Performance Contracting. This reduction of \$61,260 in utilities is expected to be realized from energy efficiency upgrades in Department facilities.

Comment/Recommendation:

This adjustment is recommended to properly align the Department's budget with their Debt Service for Performance Contracting.

Title: Performance Contracting Debt Service

Budget Amount: \$61,260 **Fund:** General Fund **FTE:** -

Description:

This increase is for debt service payments related to Performance Contracting, which will support energy conservation measures at the Department's facilities.

Comment/Recommendation:

This increase is recommended. It should be noted that a commensurate decrease is recommended for energy savings that are expected to be realized from the energy conservation measures.

Departmental Budgets



Title: Transfer of Funding for the Internal Recycling Program

Budget Amount: (\$58,130) **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for the collection and hauling of recycling from City facilities. In 2008, the Office of Environmental Quality assumed responsibility for the City's internal recycling program from the Department of Public Services. Funds for collection and hauling were not transferred at this time. Transferring the collection and hauling funds from the Public Service Department to the Office of Environmental Quality will allow for better management of the Internal Recycling Program.

Comment/Recommendation:

This transfer is recommended due to the need to fund the Internal Recycling program in the appropriate department.

Title: Tire Collection Reduction

Budget Amount: (\$20,000) **Fund:** General Fund **FTE:** -

Description:

This reduction would decrease funding for residential tire collection. This decrease may result in illegal dumping of tires on public and private properties. This decrease represents the continuation of budget reductions that were initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Miscellaneous Non-Personnel Reduction

Budget Amount: (\$4,400) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction in miscellaneous non-personnel expenses including office equipment and memberships. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$4,060) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$2,940) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (5.3)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Performance Objective:

Maintain the annual refuse collection and disposal operations cost per account below the national average most recently reported by the ICMA.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Percentage of cost reduction for waste collection efforts below the ICMA national average per account.	\$109.82	\$146.61	\$159.00

Departmental Budgets



Program 4: Neighborhood Investment Services

Description: This program provides clean, safe and aesthetically pleasing neighborhoods, streets and green space.

Goal: To promote neighborhood investment, economic development, and public safety by providing an aesthetically pleasing appearance throughout the community by maintaining clean right-of-ways, green spaces, streets, gateways, and thoroughfares.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 4,311,320	\$ 3,978,840	\$ 3,521,210	\$ (457,630)
Other Expenses	\$ 2,951,440	\$ 2,621,670	\$ 2,435,620	\$ (186,050)
Operating Total	\$ 7,262,760	\$ 6,600,510	\$ 5,956,830	\$ (643,680)
Employee Benefits	\$ 1,909,190	\$ 1,714,540	\$ 1,652,490	\$ (62,050)
General Fund Overhead	\$ 2,920	\$ 2,870	\$ 2,960	\$ 90
Total	\$ 9,174,870	\$ 8,317,920	\$ 7,612,280	\$ (705,640)
Capital Projects	\$ 150,000	\$ 62,500	\$ 150,000	\$ 87,500
Total Full-Time Equivalent Positions	121.8	101.8	79.0	(22.8)

2010 Significant Program Changes

Title: Customer Service Communication Reduction

Budget Amount: (\$261,380) **Fund:** General Fund

FTE: (6.0)

Description:

This reduction would eliminate two Equipment Dispatch 2 positions, one Cleaner position, one Senior Customer Relation Representative position, one Clerk Typist 2 position, and one Administrative Specialist position. This reduction will lead to an increase in response time to citizens' service calls and a reduction in response time to other Public Services sections' radio and phone communication especially during Winter Operations.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Central Business District Cleaning

Budget Amount: \$141,400 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in funding approved by City Council. This includes funding for the Hamilton County Sheriff's detail to provide cleaning of the Central Business District (CBD).

Comment/Recommendation:

This increase was approved and implemented in 2009 and is recommended to continue in 2010.

Title: Elimination of Two Positions

Budget Amount: (\$112,460) **Fund:** Street Construction **FTE:** (2.0)

Description:

This reduction would eliminate one Structure Maintenance Worker position and one Public Works Operations Supervisor position. The elimination of these positions will eliminate the Code Enforcement program, which will greatly hamper the efforts in parking enforcement which is used to assist the Mechanical Street Sweeping program. Additional effort may be required from the remaining automotive street cleaning equipment operator.

Comment/Recommendation:

This reduction is recommended due to the departmental reorganization for efficiency purposes.

Title: Program Budget Realignment

Budget Amount: \$96,850 **Fund:** All Funds **FTE:** 6.3

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Transfer of Senior Computer/Programmer Analyst Position

Budget Amount: \$76,340 **Fund:** Street Construction **FTE:** 1.0

Description:

This transfer would transfer one Senior Computer/Program Analyst from the Director's Office in the General Fund to the Neighborhood Operations Division in the Street Construction, Maintenance, and Repair Fund. This position will develop a database to identify Greenspace routes.

Comment/Recommendation:

This transfer is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Elimination of Municipal Worker Positions

Budget Amount: (\$76,100) **Fund:** General Fund **FTE:** (3.5)

Description:

This reduction would eliminate five Municipal Worker positions in the Central Business District (CBD) Cleaning Program. This decrease will reduce the manual pickup of trash in the right of way and emptying corner cans. This reduction may result in an increase in litter in the CBD. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Elimination of Public Works Operations Supervisor

Budget Amount: (\$72,370) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate one Public Works Operations Supervisor position. The elimination of this position will result in decreased management, coordination and organization in the Central Business District Cleaning, Street Cleaning, Greenspace Maintenance, Graffiti Abatement, Cemetery Maintenance, Corner Can, City Wide Dumpster Service and Neighborhood Right-of-Way programs.

Comment/Recommendation:

This reduction is recommended due to the departmental reorganization for efficiency purposes.

Title: Elimination of Service Area Coordinator

Budget Amount: (\$64,420) **Fund:** Street Construction **FTE:** (1.0)

Description:

This reduction would eliminate one Service Area Coordinator position. The elimination of this position will reduce the supervision and management of personnel.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Street Maintenance Fund resources.

Title: Transfer of Service Area Coordinator Position

Budget Amount: (\$64,420) **Fund:** General Fund **FTE:** (1.0)

Description:

This transfer will transfer one Service Area Coordinator Position from the Neighborhood Operations Division to the Traffic & Road Operations Division. The position will provide supervision of concrete crews on projects and supervise personnel performing maintenance operations and emergency repair on guardrails, fences, handrails, and asphalt.

Comment/Recommendation:

This transfer is recommended due to the departmental reorganization for efficiency purposes.

Departmental Budgets

**Title: Keep Cincinnati Beautiful Reduction**

Budget Amount: (\$60,590) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the Keep Cincinnati Beautiful contractual services. This decrease may reduce the substantial volunteer efforts and neighborhood support.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Elimination of Automotive Street Cleaning Equipment Operator

Budget Amount: (\$44,900) **Fund:** Street Construction **FTE:** (1.0)

Description:

This reduction would eliminate one Automotive Street Cleaning Equipment Operator. This elimination will require the remaining duties to be performed by the remaining personnel.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Street Maintenance Fund resources.

Title: RCC Funding Model Realignment

Budget Amount: (\$3,150) **Fund:** General Fund **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Miscellaneous Non-Personnel Reduction

Budget Amount: (\$2,120) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction in miscellaneous non-personnel expenses including office equipment and memberships. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (2.5)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Departmental Budgets



Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** Street Construction **FTE:** (2.0)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Title: Private Lot Abatement

Budget Amount: \$0 **Fund:** General Fund **FTE:** -

Description:

This represents the increase in funding approved by City Council in Ordinance 205-2009 and then the subsequent decrease in funding of the Private Lot Abatement Program. This reduction will eliminate any City response to private properties that fail to comply with City ordinances for weeds and litter removal.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Maintain clean aesthetically pleasing right-of-ways and green space by maintaining a quality rating of 2.0 for high visibility routes including certain gateways and thoroughfares.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
A litter index rating of 2.0 or lower.	1.43	2.0	2.0

Performance Objective:

Maintain clean right-of-ways, green spaces, streets, gateways, and thoroughfares throughout the community.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage improvement in the litter index rating.	N/A	10%	5%

Performance Objective:

Provide efficient customer service to the citizens utilizing the Customer Service Communication Center.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of phone calls answered by the Customer Service Communication Center employees within 35 seconds or less.	33%	91%	90%

Departmental Budgets



Program 5: Property Management

Description: This project provides management, architectural services and maintenance of all city-owned buildings.

Goal: To manage City assets as long term investments in order to achieve service excellence.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,396,890	\$ 1,416,570	\$ 1,285,470	\$ (131,100)
Other Expenses	\$ 3,201,690	\$ 3,347,180	\$ 3,336,170	\$ (11,010)
Operating Total	\$ 4,598,580	\$ 4,763,750	\$ 4,621,640	\$ (142,110)
Employee Benefits	\$ 630,110	\$ 654,550	\$ 667,310	\$ 12,760
General Fund Overhead	\$ 90,450	\$ 91,020	\$ 100,480	\$ 9,460
Total	\$ 5,319,140	\$ 5,509,320	\$ 5,389,430	\$ (119,890)
Capital Projects	\$ 4,950,000	\$ 5,509,700	\$ 5,537,400	\$ 27,700
Total Full-Time Equivalent Positions	34.0	34.0	29.0	(5.0)

2010 Significant Program Changes

Title: Elimination of Facility Maintenance Manager

Budget Amount: (\$94,320) **Fund:** Income Tax-Infrastructure **FTE:** (1.0)

Description:

This reduction would eliminate one Facility Maintenance Manager. The reduction will decrease the ability of the department to provide management of two million square feet of buildings and required reporting. The tasks will be reassigned to existing staff.

Comment/Recommendation:

This reduction is recommended due to the departmental reorganization for efficiency purposes.

Title: Maintenance Services Reduction

Budget Amount: (\$70,030) **Fund:** Income Tax-Infrastructure **FTE:** (1.0)

Description:

This reduction would eliminate one Bricklayer position and reduce the non-personnel expenses in the Maintenance Services program that provides repair and maintenance to all general operation facilities. This decrease will impact the timely repair of some general operation facilities.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Departmental Budgets



Title: Elimination of Truck Driver Position

Budget Amount: (\$38,490) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction will eliminate one Truck Driver position. The service impact of this reduction will be minimal. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$9,700) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** Income Tax-Infrastructure **FTE:** (2.0)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Performance Objective:

To oversee the management of City Facility assets used by private organizations, arts groups, markets and non-general funded agencies.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of customers satisfied with CFM's management of their facilities.	90%	90%	90%

Departmental Budgets



Program 6: Fleet Services

Description: This core focus program is dedicated to public safety and service excellence by providing to all City agencies the necessary equipment to perform their core service functions.

Goal: To provide outstanding automotive and other motorized equipment service to all City agencies that supports public health and safety for the citizens of Cincinnati.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Employee Benefits	\$ 1,117,640	\$ 1,257,720	\$ 1,183,790	\$ (73,930)
Debt Service	\$ 210,980	\$ 105,480	\$ 105,480	\$ -
Total	\$ 1,328,620	\$ 1,363,200	\$ 1,289,270	\$ (73,930)
Internal Service Funds	\$ 14,188,890	\$ 14,831,670	\$ 14,543,350	\$ (288,320)
Capital Projects	\$ 5,889,300	\$ 5,989,400	\$ 4,934,600	\$ (1,054,800)
Program Revenue	\$ 31,932,900	\$ 38,283,880	\$ 15,947,781	\$ (22,336,099)
Total Full-Time Equivalent Positions	71.0	71.0	65.0	(6.0)

2010 Significant Program Changes

Title: Elimination of Various Positions

Budget Amount: (\$302,390) **Fund:** Fleet Services **FTE:** (7.0)

Description:

This reduction would eliminate one Clerk Typist 3 position, four Automotive Mechanic positions, one Assistant Fleet Services Manager position, and one Data Control Technician.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Fleet Services Fund resources.

Title: Transfer of Senior Administrative Specialist

Budget Amount: \$10,770 **Fund:** Fleet Services **FTE:** 1.0

Description:

This transfer would transfer one Senior Administrative Specialist position from Neighborhood Operations Division in the General Fund to Fleet Services Division in the Fleet Services Fund 202. This position will act as the procurement officer. The addition amount for this position represents the salary net of reimbursements from capital project accounts.

Comment/Recommendation:

This transfer is recommended due to the the limited nature of General Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$3,740) **Fund:** Fleet Services **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: RCC Funding Model Realignment

Budget Amount: (\$2,860) **Fund:** Fleet Services **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Maintain operation of essential Police, Fire and Public Service equipment at full capacity.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of solid waste equipment available for operation at full capacity.	100%	100%	100%
Percentage of ambulances available for operation at full capacity.	100%	100%	100%
Percentage of fire fighting equipment available for operation at full capacity.	100%	100%	100%
Percentage of police beat cars available for operation at full capacity.	100%	100%	100%

Performance Objective:

Reduce the amount of energy used by the Fleet Services Division by 4% each year by implementing the department's Energy Management Plan.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage reduction in the amount of energy used by the Fleet Services Division within one year.	3.84%	4%	4.5%

Departmental Budgets



Program 7: Winter Maintenance

Description: Clear streets following winter snowstorms by application of road salt and calcium chloride and, if necessary, by plowing the roads. This program pays for incremental cost increases resulting from snowstorms: overtime, materials, and contractual service.

Goal: To promote public safety for travelers of city streets during winter storms.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 431,420	\$ 625,940	\$ 432,930	\$ (193,010)
Other Expenses	\$ 504,260	\$ 2,484,810	\$ 2,522,050	\$ 37,240
Operating Total	\$ 935,680	\$ 3,110,750	\$ 2,954,980	\$ (155,770)
Employee Benefits	\$ 162,890	\$ 246,340	\$ 186,460	\$ (59,880)
Total	\$ 1,098,570	\$ 3,357,090	\$ 3,141,440	\$ (215,650)
Capital Projects	\$ 43,000	\$ 50,000	\$ -	\$ (50,000)
Total Full-Time Equivalent Positions	0.5	-	-	-

2010 Significant Program Changes

Title: Winter Maintenance Reduction

Budget Amount: (\$434,650) **Fund:** General Fund **FTE:** -

Description:

This reduction would reduce the expenditures in Winter Maintenance for granular road salt and overtime. The Street Construction Fund would cover \$201,500 in salt expenses. The General Fund Reserve for Contingencies would have funding set aside for Winter Maintenance overtime expenses if needed.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Winter Maintenance Expenses In Street Construction Fund

Budget Amount: \$201,500 **Fund:** Street Construction **FTE:** -

Description:

This increase would provide funding for granular road salt that is utilized in Winter Maintenance Program.

Comment/Recommendation:

This increase is recommended due to the need to fund Winter Maintenance expenses.

Departmental Budgets



Title: Winter Maintenance Adjustment

Budget Amount: \$30,360 **Fund:** All Funds **FTE:** -

Description:

The cost of granular salt increased in 2009 from \$47.00 per ton to \$124.57 per ton. The 2010 granular salt contract cost is \$62.01 per ton, which is a 50.2% decrease from the 2009 amount of \$124.57 per ton. However, since the 2009 Approved Budget only partially funded the salt purchase, an additional \$30,360 is needed to meet the contractual obligation for 2010.

Comment/Recommendation:

This increase is recommended to meet contractual obligations for granular salt in 2010.

Performance Measures

Performance Objective:

To make all streets passable from snow and ice within 24 hours after an ordinary snowstorm.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage increase of residents who rate snow and ice removal as "good" or "very good".	N/A	N/A	N/A
Percentage of all streets passable within 24 hours.	100%	95%	90%

Departmental Budgets



Program 8: Energy Management

Description: Complete energy audits for City Hall and Centennial Two and report all methods available to reduce energy expenditures.

Goal: To achieve service excellence by protecting the environment and conserving natural resources and following the precepts of the Kyoto Protocol.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Other Expenses	\$ 543,620	\$ 577,550	\$ 409,840	\$ (167,710)
Operating Total	\$ 543,620	\$ 577,550	\$ 409,840	\$ (167,710)
Debt Service	\$ -	\$ -	\$ 119,330	\$ 119,330
Total	\$ 543,620	\$ 577,550	\$ 529,170	\$ (48,380)

2010 Significant Program Changes

Title: Performance Contract Adjustment

Budget Amount: (\$119,330) **Fund:** General Fund **FTE:** -

Description:

This reduction represents an adjustment for Performance Contracting. This reduction of \$119,330 in utilities is expected to be realized from energy efficiency upgrades in Department facilities.

Comment/Recommendation:

This adjustment is recommended to properly align the Department's budget with their Debt Service for Performance Contracting.

Title: Performance Contracting Debt Service

Budget Amount: \$119,330 **Fund:** General Fund **FTE:** -

Description:

This increase is for debt service payments related to Performance Contracting, which will support energy conservation measures at the Department's facilities.

Comment/Recommendation:

This increase is recommended. It should be noted that a commensurate decrease is recommended for energy savings that are expected to be realized from the energy conservation measures.

Departmental Budgets



Title: Energy Management Reduction

Budget Amount: (\$55,000) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the energy costs for City Hall due to the Energy USA contract for natural gas. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

This is fully implemented to follow the precepts of LEED and creatively start a Green Building program. (Based on one energy audit and LEED precepts followed on three buildings).

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of Green building programs implemented.	20%	20%	20%

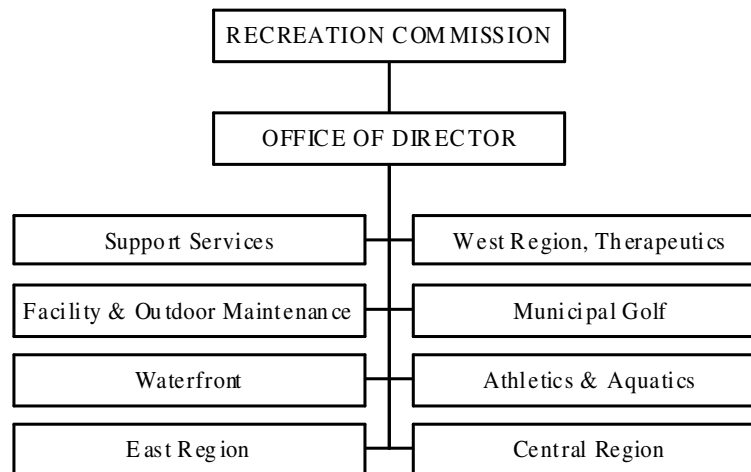
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Departmental Budgets



Recreation

Mission: The Cincinnati Recreation Commission is dedicated to providing recreational and cultural activities for all people in our neighborhoods and the whole community. We believe that by enhancing people's personal health and wellness, we strengthen and enrich the lives of our citizens and build a spirit of community in our City.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 13,973,730	\$ 14,072,140	\$ 12,953,120	\$ (1,119,020)
Other Expenses	\$ 11,605,580	\$ 11,547,110	\$ 11,408,040	\$ (139,070)
Equipment	\$ 42,410	\$ 33,750	\$ 34,090	\$ 340
Operating Total	\$ 25,621,720	\$ 25,653,000	\$ 24,395,250	\$ (1,257,750)
Employee Benefits	\$ 3,355,140	\$ 3,436,050	\$ 3,807,730	\$ 371,680
General Fund Overhead	\$ 228,950	\$ 231,710	\$ 244,730	\$ 13,020
Debt Service	\$ 285,000	\$ 400,010	\$ 400,010	\$ -
Total	\$ 29,490,810	\$ 29,720,770	\$ 28,847,720	\$ (873,050)
Capital Projects	\$ 4,169,200	\$ 4,793,500	\$ 6,285,700	\$ 1,492,200
Program Revenue	\$ 10,460,472	\$ 10,200,000	\$ 9,855,000	\$ (345,000)
Total Full-Time Equivalent Positions	434.3	432.3	361.7	(70.6)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Aquatics
2. Athletics
3. Community Center Operations
4. Golf
5. Indoor/Facility Maintenance
6. Outdoor Maintenance
7. Seniors
8. Therapeutic Recreation
9. Technical Services/Capital Projects
10. Waterfront & Special Events
11. Youth & Family Services

PROGRAM SUMMARIES

Program 1: Aquatics

Description: The Aquatics Division not only provides open swimming at our neighborhood pools, but also a variety of diverse programs including swim team, water aerobics, swim lessons, and youth lifeguard training.

Goal: The Aquatics Division provides safe and clean aquatic facilities for the enjoyment of the citizens of Cincinnati.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 1,421,030	\$ 1,385,150	\$ 825,700	\$ (559,450)
Other Expenses	\$ 217,090	\$ 234,130	\$ 185,720	\$ (48,410)
Operating Total	\$ 1,638,120	\$ 1,619,280	\$ 1,011,420	\$ (607,860)
Employee Benefits	\$ 64,060	\$ 94,750	\$ 98,730	\$ 3,980
General Fund Overhead	\$ 10,750	\$ 8,170	\$ 12,040	\$ 3,870
Total	\$ 1,712,930	\$ 1,722,200	\$ 1,122,190	\$ (600,010)
Capital Projects	\$ 1,279,500	\$ 2,234,000	\$ 3,600,000	\$ 1,366,000
Program Revenue	\$ 292,442	\$ 275,625	\$ 188,125	\$ (87,500)
Total Full-Time Equivalent Positions	42.9	43.6	22.5	(21.1)

2010 Significant Program Changes

Departmental Budgets



Title: Closure of Twelve Pools

Budget Amount: (\$295,770) **Fund:** General Fund **FTE:** (8.3)

Description:

This reduction will close twelve swimming pools: Caldwell, Camp Washington, College Hill, Fairview, Filson, Inwood, LeBlond, Mount Adams, North Fairmount, Over-the-Rhine, Washington Park, and Winton Place. This will result in reduced resident access to neighborhood pools, the loss of swim lessons at the pools, and a reduced city presence in the community. These twelve pools are the most underutilized and require capital intensive repairs, which makes these pools the first choice for closure for the Recreation Department.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Closure of Eight Pools

Budget Amount: (\$218,920) **Fund:** General Fund **FTE:** (6.8)

Description:

This reduction will close eight swimming pools: Bond Hill, Bush, Dempsey, Madisonville, Millvale, Oakley, Ryan, and Winton Hills. This will result in reduced resident access to neighborhood pools, the loss of swim lessons at the pools, and a reduced city presence in the community.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Shortening of Pool Season

Budget Amount: (\$84,000) **Fund:** General Fund **FTE:** (3.0)

Description:

This reduction will reduce the pool season to eight weeks for the swimming pools remaining open in 2010. This will result in fewer swim classes, reduced swim team opportunities, fewer activities for youth and families, and limited access during summer hours. Reduced hours may also adversely impact the department's ability to hire and retain certified lifeguards, which could further reduce the hours of operation due to safety concerns.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Elimination of Community Center Director Position

Budget Amount: (\$31,990) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction will eliminate one Community Center Director position in the Aquatics program. The elimination of this position will result in the direct loss of lifeguard training, swim instruction for youth and families, support to senior and therapeutic recreation constituents, and staff training. The resulting reduction in the department's capacity to train an adequate number of lifeguards may place the department in position of further reducing public pool hours as a safety measure.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: \$11,830 **Fund:** General Fund **FTE:** (2.0)

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Performance Measures

Performance Objective:

To offer clean, safe, and well-maintained aquatic facilities for the citizens of Cincinnati.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of customers rating facilities good to excellent.	96%	90%	90%

Departmental Budgets



Program 2: Athletics

Description: The Athletics Division provides Cincinnati residents with fun, safe, and quality athletic programs.

Goal: The Athletics Division is dedicated to providing customer friendly environments and affordable and diverse activities.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 352,990	\$ 281,380	\$ 241,030	\$ (40,350)
Other Expenses	\$ 407,240	\$ 474,990	\$ 524,760	\$ 49,770
Operating Total	\$ 760,230	\$ 756,370	\$ 765,790	\$ 9,420
Employee Benefits	\$ 72,570	\$ 65,910	\$ 80,960	\$ 15,050
General Fund Overhead	\$ 15,870	\$ 12,380	\$ 8,600	\$ (3,780)
Total	\$ 848,670	\$ 834,660	\$ 855,350	\$ 20,690
Capital Projects	\$ 683,000	\$ 1,084,500	\$ 950,700	\$ (133,800)
Program Revenue	\$ 411,966	\$ 388,395	\$ 363,735	\$ (24,660)
Total Full-Time Equivalent Positions	7.7	6.7	5.9	(0.8)

2010 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$6,880

Fund: General Fund

FTE: -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$5,000) **Fund:** Recreation Special Activities **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: (\$2,600) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Non-Personnel Reduction

Budget Amount: (\$750) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budget for Athletics Administration. This will result in reduced purchases of office materials and supplies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** Recreation Special Activities **FTE:** (0.3)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Departmental Budgets



Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (0.5)

Description:

This reduction would eliminate positions that are unfunded as the result of the department’s position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Performance Objective:

To expand the youth athletic program by offering additional youth athletic opportunities.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage increase in the number of youth athletic programs over previous year statistics.	343%	10%	2%

Performance Objective:

To offer affordable and quality adult athletic programs for the citizens of Cincinnati as measured by a 2.5% increase in adult registrations.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage increase in adult program registrations.	-34.1%	2.5%	2%

Departmental Budgets



Program 3: Community Center Operations

Description: The Community Center Operations Division is committed to the effective and efficient management of the City’s recreation resources in order to provide residents with a variety of social, athletic, cultural, educational, and recreational activities.

Goal: Increasing the quality of life by providing both quality and affordable recreation programs for citizens citywide.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 7,341,560	\$ 7,384,560	\$ 6,840,900	\$ (543,660)
Other Expenses	\$ 2,651,400	\$ 2,578,210	\$ 2,578,010	\$ (200)
Equipment	\$ 20,000	\$ 11,000	\$ 11,110	\$ 110
Operating Total	\$ 10,012,960	\$ 9,973,770	\$ 9,430,020	\$ (543,750)
Employee Benefits	\$ 1,830,510	\$ 1,727,700	\$ 1,972,060	\$ 244,360
General Fund Overhead	\$ 125,600	\$ 138,290	\$ 140,340	\$ 2,050
Total	\$ 11,969,070	\$ 11,839,760	\$ 11,542,420	\$ (297,340)
Capital Projects	\$ 1,780,200	\$ -	\$ -	\$ -
Program Revenue	\$ 2,435,483	\$ 2,296,350	\$ 2,150,550	\$ (145,800)
Total Full-Time Equivalent Positions	246.5	243.3	205.4	(38.0)

2010 Significant Program Changes

Title: Central Region Part-Time Staffing Reduction

Budget Amount: (\$155,210) **Fund:** General Fund **FTE:** (5.0)

Description:

This reduction will eliminate part-time staff at the following Central Region recreation centers: Over-the-Rhine, McKie, Clifton, College Hill, Corryville, North Avondale, and Bond Hill. The elimination of part-time center-based employees will result in the number of program hours being dramatically reduced, the loss/reduction of reception personnel, the loss of selected out-of-center youth sports leagues, and limits on access to the recreation facility due to reduced security coverage.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Consolidate Camp Washington and Carthage Recreation Centers

Budget Amount: (\$122,960) **Fund:** General Fund **FTE:** (2.8)

Description:

This reduction will combine the Camp Washington and Carthage recreation centers into one service area. As a result, one Service Area Coordinator position, one Community Center Director position, and Municipal Worker positions will be eliminated. The loss of full-time staff associated with this reduction will result in reduced hours of operation at both facilities. Camp Washington will be open sixteen hours per week, and Carthage will be open twenty-four hours per week. This will translate to a loss of programs and activities for youth, teens, and adults in both communities. Staff will rotate between facilities resulting in building closures on particular days of the week.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: West Region Part-Time Staffing Reduction

Budget Amount: (\$101,430) **Fund:** General Fund **FTE:** (6.5)

Description:

This reduction will eliminate part-time staff in the following West Region recreation centers: Saylor Park, Price Hill, Dunham, Millvale, Westwood Town Hall, Winton Hills, Lincoln, and Hartwell. The elimination of part-time center-based employees will result in the number of program hours being dramatically reduced, the loss/reduction of reception personnel, the loss of selected out-of-center youth sports leagues, and limits on access to the recreation facility due to reduced security coverage.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: East Region Part-Time Staffing Reduction

Budget Amount: (\$85,270) **Fund:** General Fund **FTE:** (3.5)

Description:

This reduction will eliminate part-time staff at the following East Region recreation centers: Pleasant Ridge, Bush, Evanston, Mt. Auburn, Mt. Washington, Madisonville, and Oakley. The elimination of part-time center-based employees will result in the number of program hours being dramatically reduced, the loss/reduction of reception personnel, the loss of selected out-of-center youth sports leagues, and limits on access to the recreation facility due to reduced security coverage.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets

**Title: Elimination of Computer Programmer/Analyst Position**

Budget Amount: (\$56,430) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction will eliminate one Computer Programmer/Analyst position in the Information Technology section. The elimination of this position will negatively impact already limited IT staff resources and result in a further reduction of current and future application development and desktop and desk side support. In addition, the ability of the remaining IT staff to stay current with its already heavy work load would be hindered.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$48,220) **Fund:** General Fund **FTE:** 2.3

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Part-Time Staffing Reduction

Budget Amount: (\$47,970) **Fund:** General Fund **FTE:** (1.8)

Description:

This reduction will eliminate recreation center part-time staff at the Hirsch and Camp Washington recreation centers. The elimination of part-time center-based employees will result in the number of program hours being dramatically reduced, the loss/reduction of reception personnel, the loss of selected out-of-center youth sports leagues, and limits on access to the recreation facility due to reduced security coverage.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Elimination of Community Center Director Position

Budget Amount: (\$31,990) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction will eliminate one Community Center Director position at the Over-the-Rhine recreation center. The elimination of this position will result in the direct loss of over thirty hours of programs and service to youth, teens, adults, and senior citizens weekly.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Elimination of Community Center Director Position

Budget Amount: (\$31,990) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction will eliminate one Community Center Director position at the Evanston recreation center. The elimination of this position will result in the direct loss of over thirty hours of programs and service to youth, teens, adults, and senior citizens weekly.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$7,990) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: West Region Non-Personnel Reductions

Budget Amount: (\$5,870) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budgets of the following West Region recreation centers: Saylor Park, Price Hill, Dunham, Millvale, Westwood Town Hall, Winton Hills, Lincoln, and Hartwell. This will result in reduced cell phone access and reduced funding being available for youth play equipment and supplies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Central Region Non-Personnel Reductions

Budget Amount: (\$5,500) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce non-personnel budgets for the following Central Region recreation centers: Over-the-Rhine, McKie, Clifton, College Hill, Corryville, North Avondale, and Bond Hill. This will result in reduced cell phone access and reduced funding being available for youth play equipment and supplies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: East Region Non-Personnel Reductions

Budget Amount: (\$5,380) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budgets of the following East Region recreation centers: Pleasant Ridge, Bush, Evanston, Mt. Auburn, Mt. Washington, Madisonville, and Oakley. This will result in reduced cell phone access and reduced funding being available for youth play equipment and supplies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: \$3,520 **Fund:** Recreation Special Activities **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Non-Personnel Reduction

Budget Amount: (\$1,500) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budget for the Financial Management section. This will result in reduced purchases of office materials and supplies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Part-Time Staffing Reduction

Budget Amount: (\$1,200) **Fund:** General Fund **FTE:** (0.3)

Description:

This reduction will reduce the funding available for part-time staff in the Financial Management section. The resulting service impact will be minimal, as the amount work associated with the dollar amount proposed will be absorbed by other full-time staff members.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Non-Personnel Reduction

Budget Amount: (\$750) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budget for Hirsch recreation center. This will result in reduced cell phone access and reduced funding being available for youth play equipment and supplies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Elimination of Accounting Technician 3 Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate an Accounting Technician 3 that was eliminated in 2009 in order for the Recreation Department to obtain an Accountant position.

Comment/Recommendation:

This reduction is recommended in order to align the Recreation Department’s budget with its current table of organization.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (16.5)

Description:

This reduction would eliminate positions that are unfunded as the result of the department’s position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** Recreation Special Activities **FTE:** (0.1)

Description:

This reduction would eliminate a position that is unfunded as the result of the department’s position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a positions for which no funding exists.

Performance Measures

Performance Objective:

Implement the FISH customer service program to improve staff professionalism and friendliness.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of customers rating staff friendliness and courteousness good to excellent.	98%	95%	95%

Departmental Budgets



Performance Objective:

To offer quality programs at an affordable price.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of participants who rate good or excellent program value for the money.	97%	90%	90%

Performance Objective:

To provide both quality and affordable before and after-school care programs for youth and teens citywide.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of customers rating after-school programs good to excellent.	98%	90%	90%

Departmental Budgets



Program 4: Golf

Description: The Cincinnati Recreation Commission's Golf Division provides full service, high quality, and value-driven golf experiences to the citizens of Cincinnati.

Goal: To offer fun and affordable golf course programs for the citizens of Cincinnati.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 213,630	\$ 213,900	\$ 218,700	\$ 4,800
Other Expenses	\$ 5,832,990	\$ 5,725,290	\$ 5,707,880	\$ (17,410)
Operating Total	\$ 6,046,620	\$ 5,939,190	\$ 5,926,580	\$ (12,610)
Employee Benefits	\$ 51,610	\$ 39,490	\$ 41,820	\$ 2,330
General Fund Overhead	\$ 16,240	\$ 18,370	\$ 18,400	\$ 30
Debt Service	\$ 285,000	\$ 400,010	\$ 400,010	\$ -
Total	\$ 6,399,470	\$ 6,397,060	\$ 6,386,810	\$ (10,250)
Program Revenue	\$ 6,456,527	\$ 6,300,000	\$ 6,300,000	\$ -
Total Full-Time Equivalent Positions	2.0	2.0	2.0	-

2010 Significant Program Changes

Title: Golf Course Management Contract

Budget Amount: (\$80,000)

Fund: Municipal Golf

FTE: -

Description:

This reduction represents a negotiated decrease in cost for the City's contract for golf course management.

Comment/Recommendation:

This reduction is recommended in order to better align the Recreation Department's budget with projected expenditures.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$3,350)

Fund: Municipal Golf

FTE: -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

To offer clean, well-maintained, quality golf courses for the citizens of Cincinnati.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of customers rating golf facilities good to excellent.	96%	90%	90%

Departmental Budgets



Program 5: Indoor/Facility Maintenance

Description: The purpose of the Facility Maintenance Division is to maintain the infrastructure of the Cincinnati Recreation Commission recreation centers and facilities in safe, comfortable, and aesthetically attractive conditions.

Goal: The Indoor/Facility Maintenance Division is dedicated to keep all of the Department's facilities operating in a safe and efficient manner.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 931,590	\$ 944,420	\$ 989,350	\$ 44,930
Other Expenses	\$ 787,360	\$ 773,230	\$ 693,900	\$ (79,330)
Equipment	\$ 22,410	\$ 22,750	\$ 22,980	\$ 230
Operating Total	\$ 1,741,360	\$ 1,740,400	\$ 1,706,230	\$ (34,170)
Employee Benefits	\$ 385,720	\$ 399,110	\$ 457,580	\$ 58,470
General Fund Overhead	\$ 33,300	\$ 29,820	\$ 30,450	\$ 630
Total	\$ 2,160,380	\$ 2,169,330	\$ 2,194,260	\$ 24,930
Program Revenue	\$ 44,675	\$ 42,210	\$ 39,530	\$ (2,680)
Total Full-Time Equivalent Positions	18.9	21.4	20.0	(1.4)

2010 Significant Program Changes

Title: Additional Appropriation to Meet PVA Budget

Budget Amount: \$109,770

Fund: General Fund

FTE: -

Description:

This increase would reduce the position vacancy allowance (PVA) budget for this program and allow the Recreation Department to maintain some of its Indoor/Facility Maintenance staffing.

Comment/Recommendation:

This funding was approved in 2009 in order to allow the Recreation Department to maintain its staffing.

Departmental Budgets



Title: Elimination of Facility Maintenance Specialist Position

Budget Amount: (\$47,520) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction will eliminate one Facility Maintenance Specialist position within the Indoor/Facility Maintenance program. This will result in a decrease in response time to address normal repairs. In addition, emergency repairs may need to be outsourced for time and safety concerns.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Reduction in Chlorine Due to Pool Closures

Budget Amount: (\$33,640) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates the chlorine budget for the eight additional pools slated for closure. These pools include the Bond Hill, Bush, Dempsey, Madisonville, Millvale, Oakley, Ryan, and Winton Hills pools.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources and is contingent upon the closure of the eight aforementioned pools.

Title: Reduction in Chlorine Due to Pool Closures

Budget Amount: (\$28,350) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates the chlorine budget for the twelve pools slated for closure. These pools include the Caldwell, Camp Washington, College Hill, Fairview, Filson, Inwood, LeBlond, Mount Adams, North Fairmount, Over-the-Rhine, Washington Park, and Winton Place pools.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources and is contingent upon the closure of the twelve aforementioned pools.

Title: Reduction in Funding Available for Reimbursements

Budget Amount: (\$27,970) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction will reduce reimbursements available for General Fund positions performing infrastructure work.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Departmental Budgets



Title: Non-Personnel Reduction

Budget Amount: (\$27,000) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budget for the Indoor/Facility Maintenance program. This will impact the Recreation Department's ability to buy materials and supplies needed to maintain facilities. In addition, funding available for HVAC, electrical, and plumbing work that currently is performed by City contract vendors will be reduced. Contract vendors are utilized when the scope of a repair is beyond the department's in-house staff's ability.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$17,190) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Program Budget Realignment

Budget Amount: \$7,860 **Fund:** General Fund **FTE:** 1.0

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Increase in Reimbursements

Budget Amount: \$4,510 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This increase represents additional reimbursements for General Fund personnel performing infrastructure-related duties within this program.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** Recreation Special Activities **FTE:** (1.4)

Description:

This reduction would eliminate positions that are unfunded as the result of the department’s position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Performance Objective:

To complete work orders related to indoor maintenance in a timely manner.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of customers rating facilities good to excellent.	96%	90%	90%

Performance Objective:

To offer clean, safe and well-maintained facilities for public use.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of completed work orders.	88%	97%	97%

Departmental Budgets



Program 6: Outdoor Maintenance

Description: Outdoor Maintenance provides clean and safe playgrounds, athletic fields, and recreation sites to improve the quality of life for all citizens of Cincinnati through quality recreation opportunities.

Goal: The Outdoor Maintenance Division is dedicated to keep all of the Department's grounds and properties cleaned, mowed and safe.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 2,334,190	\$ 2,110,930	\$ 2,142,120	\$ 31,190
Other Expenses	\$ 890,280	\$ 771,480	\$ 719,950	\$ (51,530)
Operating Total	\$ 3,224,470	\$ 2,882,410	\$ 2,862,070	\$ (20,340)
Employee Benefits	\$ 606,140	\$ 672,220	\$ 716,620	\$ 44,400
General Fund Overhead	\$ -	\$ 170	\$ 5,140	\$ 4,970
Total	\$ 3,830,610	\$ 3,554,800	\$ 3,583,830	\$ 29,030
Capital Projects	\$ 426,500	\$ -	\$ -	\$ -
Program Revenue	\$ 558	\$ 630	\$ 590	\$ (40)
Total Full-Time Equivalent Positions	66.2	58.2	56.6	(1.6)

2010 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$49,100

Fund: General Fund

FTE: 0.5

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Elimination of Funding for the Green Team

Budget Amount: (\$45,000) **Fund:** General Fund **FTE:** (0.8)

Description:

This reduction will eliminate funding for the Green Team. The resulting loss of fourteen staff members within the Outdoor Maintenance program will dramatically reduce the frequency of trash pick-up and cleaning of areas. Clean-up crews will be reduced to one per region. The department will continue to concentrate staff at the department's major areas such as Dunham, Roselawn, Kellogg, Little Miami, etc.; however, smaller areas and less used facilities may not be cleaned for up to three weeks at a time. The eliminated positions are also backup for the mowing crews and equipment repair crews. As a result, their elimination may affect the number of areas that are mowed each day or the safety of equipment.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Non-Personnel Reduction

Budget Amount: (\$42,120) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel funding for mulch, ball field dirt, seed, fertilizer, and chemicals needed to maintain the department's outdoor facilities. As a result, the frequency of field maintenance will be reduced, and the condition of the ball fields, etc. will be diminished.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Elimination of Tuition Reimbursement

Budget Amount: (\$23,930) **Fund:** General Fund **FTE:** -

Description:

This reduction will eliminate funding for tuition reimbursement. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$7,200) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Title: Elimination of Co-Op Position

Budget Amount: (\$6,000) **Fund:** General Fund **FTE:** (0.3)

Description:

This reduction will eliminate one co-op position in the Design, Marketing, and Communications section. The position provides daily support on projects within this section and works on various design & photography projects, printed materials, guides, books, brochures, maps, posters, fliers, business cards, signage, banners, letterhead, t-shirt art, registration forms, invitations, programs, and other materials. In addition, the position provides assistance with image and identity development as well presentation materials, web content, and other support.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: \$1,490 **Fund:** Recreation Special Activities **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.1)

Description:

This reduction would eliminate a position that is unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Title: Reimbursement to Indoor/Facility Maintenance Program

Budget Amount: \$0 **Fund:** General Fund **FTE:** -

Description:

This net \$0 reduction will provide for a personnel reimbursement to the Indoor/Facility Maintenance program by making an offsetting increase in position vacancy allowance (PVA) for the Outdoor Maintenance program. The reimbursement to the Indoor/Facility Maintenance program is necessary due to a reduction that program will sustain in relation to the limited nature of Income Tax-Infrastructure Fund resources.

Comment/Recommendation:

This reduction is recommended in order to adequately fund the Indoor/Facility Maintenance program. The Outdoor Maintenance program is expected to have some position vacancies during 2010 and will be able to realize the additional PVA amount.

Departmental Budgets



Performance Measures

Performance Objective:

To complete work orders related to outdoor maintenance in a timely manner.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of customers rating outdoor facilities good to excellent.	95%	90%	90%

Departmental Budgets



Program 7: Seniors

Description: The Senior Division seeks to provide high quality recreation and leisure experiences to senior citizens of Cincinnati. These activities include a variety of social, athletic, cultural, educational, and recreational activities.

Goal: The Senior Division partners with the Department's community centers to offer excellent senior programs directly in the neighborhoods where participants live.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 205,130	\$ 242,240	\$ 222,520	\$ (19,720)
Other Expenses	\$ 15,210	\$ 42,750	\$ 42,790	\$ 40
Operating Total	\$ 220,340	\$ 284,990	\$ 265,310	\$ (19,680)
Employee Benefits	\$ 76,370	\$ 61,630	\$ 75,700	\$ 14,070
General Fund Overhead	\$ -	\$ -	\$ 3,010	\$ 3,010
Total	\$ 296,710	\$ 346,620	\$ 344,020	\$ (2,600)
Program Revenue	\$ 54,489	\$ 51,345	\$ 48,085	\$ (3,260)
Total Full-Time Equivalent Positions	11.8	10.5	10.0	(0.5)

2010 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$13,580) **Fund:** General Fund

FTE: -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Part-Time Staffing Reduction

Budget Amount: (\$10,810) **Fund:** General Fund **FTE:** (0.5)

Description:

This reduction will eliminate part-time staff at the Carthage recreation center. The elimination of part-time center-based employees will result in the number of program hours being dramatically reduced, the loss/reduction of reception personnel, the loss of selected out-of-center youth sports leagues, and limits on access to the recreation facility due to reduced security coverage.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Non-Personnel Reduction

Budget Amount: (\$500) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budget for the Carthage recreation center. This will result in reduced cell phone access and reduced funding being available for youth play equipment and supplies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To expand senior program opportunities in recreation centers.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage increase in the number of Senior programs offered over previous year statistics.	-1.1%	5%	0%
Percentage of customers rating all Senior programs good to excellent.	98%	90%	90%

Departmental Budgets



Program 8: Therapeutic Recreation

Description: The Division is dedicated to providing high quality support services, training, and advocacy. Therapeutic recreation programs include both specialized and inclusive programming for adults and youth.

Goal: These programs provide the individual with the opportunity for self-expression and encourage social interaction.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 521,800	\$ 499,610	\$ 567,520	\$ 67,910
Other Expenses	\$ 74,740	\$ 75,920	\$ 75,930	\$ 10
Operating Total	\$ 596,540	\$ 575,530	\$ 643,450	\$ 67,920
Employee Benefits	\$ 138,620	\$ 139,480	\$ 135,470	\$ (4,010)
Total	\$ 735,160	\$ 715,010	\$ 778,920	\$ 63,910
Capital Projects	\$ -	\$ 100,000	\$ 100,000	\$ -
Program Revenue	\$ 73,108	\$ 68,985	\$ 64,605	\$ (4,380)
Total Full-Time Equivalent Positions	14.1	13.0	11.0	(2.0)

2010 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$57,670 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Non-Personnel Reduction

Budget Amount: (\$880) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budget for the Therapeutic Recreation program. This will result in reduced funding being available for materials and supplies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (2.0)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Performance Measures

Performance Objective:

To provide high quality recreational programs designed to meet the needs and interests of individuals with disabilities.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Program evaluation and percent of participant satisfaction.	93%	90%	90%

Departmental Budgets



Program 9: Technical Services/Capital Projects

Description: The purpose of the Technical Services Division is to guide and administer the Capital Improvement Program for the Cincinnati Recreation Commission, and to provide safe and attractive recreation facilities.

Goal: Administer the Capital Improvement Program by prioritizing capital needs of the City's assets and improving the sites as allowed within the approved capital budget target.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 6,900	\$ 9,320	\$ 6,950	\$ (2,370)
Other Expenses	\$ 21,600	\$ 18,980	\$ 19,180	\$ 200
Operating Total	\$ 28,500	\$ 28,300	\$ 26,130	\$ (2,170)
Employee Benefits	\$ 1,850	\$ 3,080	\$ 110	\$ (2,970)
Total	\$ 30,350	\$ 31,380	\$ 26,240	\$ (5,140)
Capital Projects	\$ -	\$ 1,375,000	\$ 1,635,000	\$ 260,000
Total Full-Time Equivalent Positions	9.1	9.0	8.5	(0.5)

2010 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$2,740) **Fund:** General Fund **FTE:** 0.5

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a position that is unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate a position for which no funding exists.

Performance Measures

Departmental Budgets



Performance Objective:

To complete capital projects within budget and capital program time frame.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of capital projects completed on time and within budget.	100%	100%	100%

Departmental Budgets



Program 10: Waterfront & Special Events

Description: The Division of Waterfront and Special Events provides recreational and cultural activities for the Greater Cincinnati community.

Goal: By providing a venue for citizens to enhance their personal health and cultural awareness, we bring residents together to enrich and improve their quality of life.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 574,250	\$ 806,780	\$ 761,160	\$ (45,620)
Other Expenses	\$ 697,920	\$ 817,570	\$ 825,620	\$ 8,050
Operating Total	\$ 1,272,170	\$ 1,624,350	\$ 1,586,780	\$ (37,570)
Employee Benefits	\$ 104,740	\$ 180,580	\$ 185,250	\$ 4,670
General Fund Overhead	\$ 27,190	\$ 24,510	\$ 24,940	\$ 430
Total	\$ 1,404,100	\$ 1,829,440	\$ 1,796,970	\$ (32,470)
Program Revenue	\$ 663,309	\$ 750,000	\$ 675,000	\$ (75,000)
Total Full-Time Equivalent Positions	13.5	19.0	16.0	(3.0)

2010 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$49,200) **Fund:** General Fund **FTE:** (2.0)

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Part-Time Staffing Reduction

Budget Amount: (\$4,950) **Fund:** General Fund **FTE:** (0.3)

Description:

This reduction will reduce the funding available for part-time staff in the Waterfront Administration. As a result, reception service hours will need to be limited, calls to the Waterfront office may go immediately to voice mail, and clerical work and receipting of monies may take longer to complete.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: (\$2,700) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Part-Time Staffing Reduction

Budget Amount: (\$2,260) **Fund:** General Fund **FTE:** (0.3)

Description:

This reduction will reduce the funding available for Municipal Worker positions in the Waterfront Maintenance division. The resulting service impact will be minimal, as the amount work associated with the dollar amount proposed will be absorbed by other full-time staff members.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Non-Personnel Reduction

Budget Amount: (\$750) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budget for the Waterfront Maintenance section. This will result in reduced purchases of materials and supplies needed to maintain the outdoor facilities at the venue.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Non-Personnel Reduction

Budget Amount: (\$750) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budget for the Waterfront Administration. This will result in reduced purchases of office materials and supplies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (0.5)

Description:

This reduction would eliminate positions that are unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Performance Objective:

To offer clean, safe, and well-maintained venue for special events and general enjoyment.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage increase in Park attendance over previous year statistics.	-22%	4%	3%
Percentage of customers rating facilities good to excellent.	98%	90%	90%

Departmental Budgets



Program 11: Youth & Family Services

Description: The Youth and Family Services Division works with the Cincinnati Recreation Commission's staff and neighborhood youth to identify trends in recreation, to seek out alternative sources of revenue, and to identify and develop youth serving community partnerships.

Goal: Through the Youth & Family Services Division attention is given to the creation and maintenance of leadership and development opportunities for youth.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 70,660	\$ 193,850	\$ 137,170	\$ (56,680)
Other Expenses	\$ 9,750	\$ 34,560	\$ 34,300	\$ (260)
Operating Total	\$ 80,410	\$ 228,410	\$ 171,470	\$ (56,940)
Employee Benefits	\$ 22,950	\$ 52,100	\$ 43,430	\$ (8,670)
General Fund Overhead	\$ -	\$ -	\$ 1,810	\$ 1,810
Total	\$ 103,360	\$ 280,510	\$ 216,710	\$ (63,800)
Program Revenue	\$ 27,915	\$ 26,460	\$ 24,780	\$ (1,680)
Total Full-Time Equivalent Positions	1.6	5.5	3.8	(1.8)

2010 Significant Program Changes

Title: Elimination of Community Center Director Position

Budget Amount: (\$31,990) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction will eliminate one Community Center Director position at the LeBlond recreation center. The elimination of the Community Center Director position will result in the direct loss of over thirty hours programs and service to youth, teens, adults, and senior citizens weekly.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$19,610) **Fund:** General Fund **FTE:** (0.3)

Description:

The variances in personnel services services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Title: Part-Time Staffing Reduction

Budget Amount: (\$9,000) **Fund:** General Fund **FTE:** (0.5)

Description:

This reduction will eliminate part-time staff at the LeBlond recreation center. The elimination of part-time center-based employees will result in the number of program hours being dramatically reduced, the loss/reduction of reception personnel, the loss of selected out-of-center youth sports leagues, and limits on access to the recreation facility due to reduced security coverage.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Non-Personnel Reduction

Budget Amount: (\$620) **Fund:** General Fund **FTE:** -

Description:

This reduction will reduce the non-personnel budget of the LeBlond Recreation Center. This will result in reduced cell phone access and reduced funding being available for youth play equipment and supplies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To expand participation of teen programming within community center activities and citywide teen social events.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of teen participation over previous year statistics.	-8%	3%	3%

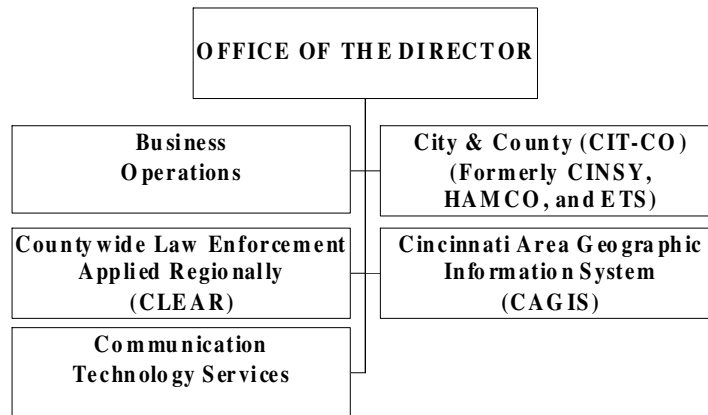
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Departmental Budgets



Regional Computer Center

Mission: The mission of the Regional Computer Center (RCC) is to support the City of Cincinnati and Hamilton County through excellence in design, development, and application of technology solutions that increase the efficiency and effectiveness of the various local governments, public safety, and law enforcement agencies in the region by improving service delivery and enterprise coordination.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,497,320	\$ 2,217,690	\$ 5,636,050	\$ 3,418,360
Other Expenses	\$ 7,162,300	\$ 8,421,300	\$ 8,197,190	\$ (224,110)
Equipment	\$ -	\$ 203,000	\$ 582,800	\$ 379,800
Operating Total	\$ 8,659,620	\$ 10,841,990	\$ 14,416,040	\$ 3,574,050
Employee Benefits	\$ 1,578,740	\$ 2,807,580	\$ 2,806,360	\$ (1,220)
General Fund Overhead	\$ 46,330	\$ 396,700	\$ 561,410	\$ 164,710
Total	\$ 10,284,690	\$ 14,046,270	\$ 17,783,810	\$ 3,737,540
Internal Service Funds	\$ 10,535,390	\$ 13,592,160	\$ 2,193,800	\$ (11,398,360)
Capital Projects	\$ 968,200	\$ 1,191,400	\$ 1,306,600	\$ 115,200
Program Revenue	\$ 11,066,440	\$ 7,433,530	\$ -	\$ (7,433,530)
Total Full-Time Equivalent Positions	112.0	114.0	101.0	(13.0)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. RCC Administration
2. CTS Operations
3. CIT-CO Operations
4. CLEAR Operations
5. CAGIS Consortium Operations

PROGRAM SUMMARIES

Program 1: RCC Administration

Description: Provides overall policy direction, procurement, accounts payable, accounts receivable, human resources, and budget support for the Regional Computer Center.

Goal: To assist the department with increasing productivity and lowering operational costs in the services provided to RCC's clients.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ -	\$ -	\$ 469,050	\$ 469,050
Other Expenses	\$ -	\$ 164,960	\$ 518,700	\$ 353,740
Operating Total	\$ -	\$ 164,960	\$ 987,750	\$ 822,790
Employee Benefits	\$ 178,460	\$ 243,410	\$ 272,060	\$ 28,650
General Fund Overhead	\$ -	\$ 47,790	\$ 60,620	\$ 12,830
Total	\$ 178,460	\$ 456,160	\$ 1,320,430	\$ 864,270
Internal Service Funds	\$ 712,350	\$ 923,960	\$ 209,960	\$ (714,000)
Total Full-Time Equivalent Positions	10.0	12.0	11.0	(1.0)

2010 Significant Program Changes

Title: RCC Funding Model Realignment

Budget Amount: \$876,620 **Fund:** General Fund **FTE:** 8.0

Description:

This increase would move funding for the RCC Administration to the General Fund. This includes an allocation for the increased cost of floor space rent. This shift of funding is offset by decreases throughout the budget.

Comment/Recommendation:

This increase in funding is recommended to fund the RCC Administration staff in the General Fund.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$677,300) **Fund:** Regional Computer Center **FTE:** (8.0)

Description:

This reduction would transfer Regional Computer Center administrative personnel from the Regional Computer Center Fund to the General Fund.

Comment/Recommendation:

This reduction to transfer funding for the Administrative staff from Regional Computer Center Fund to the General Fund is recommended.

Title: Personnel Transfer

Budget Amount: (\$75,840) **Fund:** Regional Computer Center **FTE:** (1.0)

Description:

This reduction would reduce the Administration section of Regional Computer Center Fund by one Senior Computer Program Analyst that will be moved to the CLEAR program.

Comment/Recommendation:

This reduction is recommended.

Title: Personnel Transfer

Budget Amount: \$69,400 **Fund:** Regional Computer Center **FTE:** 1.0

Description:

This increase would transfer in a Senior Computer Programmer Analyst from the Email section of the CIT-CO program to work on Information Security.

Comment/Recommendation:

This increase is recommended.

Title: Personnel Reduction

Budget Amount: (\$65,920) **Fund:** Regional Computer Center **FTE:** (1.0)

Description:

This reduction would eliminate a Computer Systems Analyst position from the Information Security staff.

Comment/Recommendation:

This reduction is recommended to achieve the RCC restructuring plan.

Departmental Budgets



Title: Personnel Transfer

Budget Amount: \$65,920 **Fund:** Regional Computer Center **FTE:** 1.0

Description:

This increase would transfer a Computer Systems Analyst position which is no longer needed in the HAMCO section of the CIT-CO program due to decreased demand for service from Hamilton County customers to Information Security, which is facing increased demand for services.

Comment/Recommendation:

This increase is recommended to properly align the budget with anticipated program changes.

Title: Personnel Transfer

Budget Amount: (\$62,680) **Fund:** Regional Computer Center **FTE:** (1.0)

Description:

This reduction would transfer a Senior Computer Program Analyst from the Regional Computer Center Fund to the Cable Communications Fund in the CTS Operations program.

Comment/Recommendation:

This reduction is recommended.

Title: Personnel Transfer

Budget Amount: \$39,800 **Fund:** Regional Computer Center **FTE:** 1.0

Description:

This increase would transfer one Data Control Technician to the Administrative section of the RCC from the CIT-CO program.

Comment/Recommendation:

This increase is recommended.

Title: Personnel Reduction

Budget Amount: (\$35,190) **Fund:** Regional Computer Center **FTE:** (1.0)

Description:

This reduction would eliminate a Clerk Typist 3 position.

Comment/Recommendation:

This decrease represents the continuation of a budget reduction that was initiated in 2009.

Title: RCC Funding Model Realignment

Budget Amount: (\$24,240) **Fund:** General Fund **FTE:** -

Description:

This reduction represents a realignment of funding since funding for RCC functions are budgeted directly in the General Fund.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Departmental Budgets



Title: Non-Personnel Reduction

Budget Amount: (\$21,660) **Fund:** General Fund **FTE:** -

Description:

This reduction would reduce General Fund support for Information Security in order to implement the RCC restructuring plan.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$9,580) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Cost Savings Days

Budget Amount: (\$2,770) **Fund:** Regional Computer Center **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Implement a new cost billing system that can accommodate changing City and County needs and priorities.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of clients satisfied with the new cost billing system.	90%	91%	100%

Departmental Budgets



Program 2: CTS Operations

Description: Provide support for City's Communication Technology Services (CTS) programs, maintaining radio communications, data communications infrastructure and the City's telephone network.

Goal: Ensure reliable delivery for email messages to and from internal and external users. Provide one point of contact for customers to report problems or ask questions.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 709,390	\$ 764,190	\$ 1,125,640	\$ 361,450
Other Expenses	\$ 3,236,690	\$ 3,129,820	\$ 1,981,770	\$ (1,148,050)
Equipment	\$ -	\$ -	\$ 211,600	\$ 211,600
Operating Total	\$ 3,946,080	\$ 3,894,010	\$ 3,319,010	\$ (575,000)
Employee Benefits	\$ 333,780	\$ 473,840	\$ 483,570	\$ 9,730
General Fund Overhead	\$ 46,330	\$ 63,010	\$ 99,200	\$ 36,190
Total	\$ 4,326,190	\$ 4,430,860	\$ 3,901,780	\$ (529,080)
Internal Service Funds	\$ 110,470	\$ 1,670,110	\$ -	\$ (1,670,110)
Capital Projects	\$ 445,200	\$ 658,200	\$ 457,500	\$ (200,700)
Program Revenue	\$ -	\$ 1,872,540	\$ -	\$ (1,872,540)
Total Full-Time Equivalent Positions	22.0	24.0	22.0	(2.0)

2010 Significant Program Changes

Title: RCC Funding Model Realignment

Budget Amount: (\$1,670,110) **Fund:** Regional Computer Center **FTE:** -

Description:

This reduction represents a realignment of funding since funding for RCC functions are budgeted directly into the General Fund.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$148,850) **Fund:** General Fund **FTE:** -

Description:

This reduction represents a realignment of funding since funding for RCC functions are budgeted directly in the General Fund.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Non-Personnel Reduction

Budget Amount: (\$137,000) **Fund:** Cable Communications **FTE:** -

Description:

This reduction would reduce the Cable Communications Fund allocation due to limited resources.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Cable Communications Fund resources.

Title: Personnel Reduction

Budget Amount: (\$122,300) **Fund:** Cable Communications **FTE:** (2.0)

Description:

This reduction would reduce two Telecommunication Specialist positions within the Fiber Section of the RCC.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Cable Communications Fund resources.

Title: RCC Funding Model Realignment

Budget Amount: (\$111,100) **Fund:** General Fund **FTE:** -

Description:

This reduction represents a realignment of funding since funding for RCC and CIT-CO overhead is budgeted centrally.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Departmental Budgets



Title: Personnel Adjustments

Budget Amount: \$100,630 **Fund:** Regional Computer Center **FTE:** 2.0

Description:

This increase is a result of staffing changes including the elimination of four Computer Operator 2 positions and two Lead Computer Operator positions in the CIT-CO program which are offset by two Information Technology Coordinator positions added to assist with the implementation/operation of an RCC Enterprise Call Center.

Comment/Recommendation:

This adjustment in personnel is recommended.

Title: Personnel Reduction

Budget Amount: (\$100,630) **Fund:** Regional Computer Center **FTE:** (2.0)

Description:

This reduction would eliminate two Information Technology Coordinator positions.

Comment/Recommendation:

This decrease represents the continuation of a budget reduction that was initiated in 2009.

Title: Non-Personnel Reduction

Budget Amount: (\$85,690) **Fund:** General Fund **FTE:** -

Description:

This reduction reflects savings from the termination of Cincinnati Bell data backup services for the City Hall Storage Area Network (SAN) after installation of a City-owned backup solution during 2009.

Comment/Recommendation:

This reduction is recommended.

Title: Personnel Transfer

Budget Amount: (\$81,070) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would transfer one Computer Systems Analyst position from the General Fund to the Cable Communications Fund in the CIT-CO program.

Comment/Recommendation:

This reduction is recommended.

Departmental Budgets

**Title: Personnel Transfer**

Budget Amount: (\$79,430) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would move one Information Technology Assistant Manager position from the General Fund to Cable Communications Fund.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Personnel Transfer

Budget Amount: \$79,430 **Fund:** Cable Communications **FTE:** 1.0

Description:

This increase would provide funding for the management of the 800 MHz and UHF/VHF radio systems from the Cable Communications Fund and would replace General Fund support.

Comment/Recommendation:

This increase is recommended to move the support position for 800 MHz and UHF/VHF radio systems to the Cable Communications Fund.

Title: Non-Personnel Reduction

Budget Amount: (\$73,000) **Fund:** General Fund **FTE:** -

Description:

This reduction would implement a staff negotiated reduction to the 800 MHz Safety Radio System maintenance contract with Motorola.

Comment/Recommendation:

This decrease represents the continuation of a budget reduction that was initiated in 2009.

Title: Personnel Transfer

Budget Amount: \$62,680 **Fund:** Cable Communications **FTE:** 1.0

Description:

This increase would add one Senior Computer Programmer Analyst to Cable Communications Fund. The position is currently supported by the Regional Computer Center Fund in the RCC Administration program.

Comment/Recommendation:

This increase is recommended to fund one Senior Computer Programmer Analyst position in Cable Communications Fund.

Departmental Budgets



Title: Non-Personnel Reduction

Budget Amount: (\$44,000) **Fund:** Cable Communications **FTE:** -

Description:

This reduction would reduce the non-personnel budget for radios. During 2010, the RCC will replace all UHF/VHF radios with 800 MHz radios interoperable with safety radios provided through a Congressional funding earmark.

Comment/Recommendation:

This reduction is recommended.

Title: Personnel Increase

Budget Amount: \$40,280 **Fund:** General Fund **FTE:** -

Description:

This funding increase would partially fund the addition of two Information Technology Coordinator positions for the purpose of staffing the RCC Enterprise Call Center. This Call Center would replace the former RCC Help Desk which was eliminated in 2008 due to limited resources. Other sources of funding for these positions would include charges to other RCC Enterprise functions which would be supported by the Call Center, such as radio systems, telephone systems, etc.

Comment/Recommendation:

This increase is recommended.

Title: Non-Personnel Reduction

Budget Amount: (\$20,000) **Fund:** Cable Communications **FTE:** -

Description:

This reduction would adjust budget needs due to limited resources.

Comment/Recommendation:

This reduction is recommended.

Title: Personnel Increase

Budget Amount: \$12,190 **Fund:** Cable Communications **FTE:** -

Description:

This increase would provide funding to replace the Information Technology Manager position in the 2009 Approved Budget with one Regional Computer Center Assistant Manager position in Cable Communications Fund.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: Non-Personnel Increase

Budget Amount: \$9,000 **Fund:** Cable Communications **FTE:** -

Description:

This increase would provide additional funding to support CTS Administration.

Comment/Recommendation:

This increase is recommended.

Title: Non-Personnel Reduction

Budget Amount: (\$5,000) **Fund:** Cable Communications **FTE:** -

Description:

This reduction would reduce travel and training from the Safety 800 MHz System budget due to limited resources.

Comment/Recommendation:

This reduction is recommended due to the limited nature of resources.

Title: Cost Savings Days

Budget Amount: (\$3,600) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Conduct a detailed review of telecommunication expenses Citywide in order to eliminate unneeded services.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Amount of realized savings per month due to elimination of services that are no longer needed.	\$1,492.77	\$1,000	\$1,000

Departmental Budgets



Program 3: CIT-CO Operations

Description: CIT-CO includes CINSY, ETS and HAMCO information systems support services.

Goal: The overall goal of this program is to keep expenditures as low as possible while providing necessary, no-direct billable services required for CIT-CO to operate.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 510	\$ 93,630	\$ 1,464,950	\$ 1,371,320
Other Expenses	\$ 2,678,590	\$ 2,682,310	\$ 1,376,660	\$ (1,305,650)
Equipment	\$ -	\$ -	\$ 20,200	\$ 20,200
Operating Total	\$ 2,679,100	\$ 2,775,940	\$ 2,861,810	\$ 85,870
Employee Benefits	\$ 747,860	\$ 1,209,870	\$ 1,064,440	\$ (145,430)
General Fund Overhead	\$ -	\$ 200,510	\$ 298,480	\$ 97,970
Total	\$ 3,426,960	\$ 4,186,320	\$ 4,224,730	\$ 38,410
Internal Service Funds	\$ 4,525,470	\$ 5,579,870	\$ 1,738,480	\$ (3,841,390)
Capital Projects	\$ 483,000	\$ 371,400	\$ 759,400	\$ 388,000
Program Revenue	\$ 2,752,960	\$ 5,560,990	\$ -	\$ (5,560,990)
Total Full-Time Equivalent Positions	50.0	42.0	29.0	(13.0)

2010 Significant Program Changes

Title: RCC Funding Model Realignment

Budget Amount: (\$3,203,230) **Fund:** Regional Computer Center **FTE:** (14.0)

Description:

This reduction represents a realignment of funding since funding for RCC and CIT-CO overhead is budgeted centrally.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: \$822,910 **Fund:** General Fund **FTE:** 14.0

Description:

This increase represents a realignment of funding since funding for RCC functions are budgeted directly into the General Fund.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: RCC Funding Model Realignment

Budget Amount: (\$420,250) **Fund:** General Fund **FTE:** -

Description:

This reduction represents a realignment of funding since funding for RCC and CIT-CO overhead is budgeted centrally.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: RCC Funding Model Realignment

Budget Amount: (\$297,080) **Fund:** Regional Computer Center **FTE:** (1.0)

Description:

This reduction would eliminate the CIT-CO administration from the RCC Fund and transfer it to the General Fund.

Comment/Recommendation:

This reduction is recommended in order to reduce funding from the Regional Computer Center Fund positions moved to the General Fund.

Title: RCC Funding Model Realignment

Budget Amount: \$288,920 **Fund:** General Fund **FTE:** 1.0

Description:

This increase would move funding for CIT-CO Administration to the General Fund. This shift of funding is offset by decreases throughout the budget.

Comment/Recommendation:

This increase is recommended to support funding the Information Technology Manager from the General Fund.

Departmental Budgets



Title: Personnel Reduction

Budget Amount: (\$279,730) **Fund:** General Fund **FTE:** (6.0)

Description:

This reduction would reduce RCC personnel including the elimination of four Computer Operator 2 positions and two Lead Computer Operator positions; while adding two Information Technology Coordinator positions in the CTS Operations program to assist with the implementation/operation of a Regional Computer Center Enterprise Call Center.

Comment/Recommendation:

This reduction in personnel is recommended and represents the continuation of a budget reduction that was initiated in 2009.

Title: Non-Personnel Reduction

Budget Amount: (\$180,000) **Fund:** General Fund **FTE:** -

Description:

This reduction would reduce the Cincinnati Financial Systems (CFS) budget to reflect termination of support by Computer Operators, reduction of the need for Data Control, and reduction in technology funding needs due to updated technologies.

Comment/Recommendation:

This reduction is recommended.

Title: RCC Funding Model Realignment

Budget Amount: (\$116,910) **Fund:** General Fund **FTE:** -

Description:

This reduction represents a realignment of funding since funding for RCC functions are budgeted directly in the General Fund.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Personnel Transfer

Budget Amount: (\$106,000) **Fund:** Regional Computer Center **FTE:** (1.0)

Description:

This reduction would remove the RCC Assistant Manager Position from the Regional Computer Center Fund since it will be funded in the Cable Communications Fund in the CTS Operations program.

Comment/Recommendation:

This reduction is recommended.

Departmental Budgets



Title: Non-Personnel Increase

Budget Amount: \$91,560 **Fund:** Cable Communications **FTE:** -

Description:

This increase would restore partial funding to the Electronic Government (eGov) section of the RCC to fund a Computer Systems Analyst and other RCC staff supporting eGov and other Capital Projects.

Comment/Recommendation:

This increase is recommended.

Title: Personnel Reduction

Budget Amount: (\$86,500) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a Technical Systems Analyst position within CFS which was only partially funded in 2009.

Comment/Recommendation:

This reduction is recommended.

Title: Personnel Transfer

Budget Amount: (\$86,010) **Fund:** Regional Computer Center **FTE:** (1.0)

Description:

This reduction would transfer a Computer Systems Analyst from HAMCO due to loss of business to support the CLEAR section in a chargeback mode.

Comment/Recommendation:

This reduction is recommended.

Title: Personnel Transfer

Budget Amount: \$84,270 **Fund:** Cable Communications **FTE:** 1.0

Description:

This increase would move one Computer Systems Analyst position from the General Fund in the CTS Operations program to the Cable Communications Fund.

Comment/Recommendation:

This increase is recommended.

Title: Personnel Transfer

Budget Amount: (\$83,510) **Fund:** Regional Computer Center **FTE:** (1.0)

Description:

This reduction would transfer out a Computer Systems Analyst to the CLEAR program.

Comment/Recommendation:

This reduction is recommended.

Departmental Budgets



Title: Personnel Transfer

Budget Amount: (\$69,400) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would transfer out a Senior Computer Programmer Analyst from the Email section to the Information Security section of the RCC Administration program.

Comment/Recommendation:

This reduction is recommended.

Title: Personnel Transfer

Budget Amount: (\$65,920) **Fund:** Regional Computer Center **FTE:** (1.0)

Description:

This reduction would transfer out a Computer Systems Analyst position which is no longer needed due to decreased demand for service from Hamilton County customers to the Information Security section of the RCC Administration program, which is facing increased demand for services.

Comment/Recommendation:

This reduction is recommended.

Title: Personnel Transfer

Budget Amount: (\$39,800) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would transfer a Data Control Technician from the Data Center to the RCC Administration program.

Comment/Recommendation:

This reduction is recommended.

Title: Personnel Increase

Budget Amount: \$16,000 **Fund:** General Fund **FTE:** -

Description:

This increase would allocate funding for licenses previously covered by the Metropolitan Area Network.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$14,420) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Personnel Increase

Budget Amount: \$3,480 **Fund:** Regional Computer Center **FTE:** -

Description:

This increase would fund the replacement of a Senior Computer Programmer Analyst position with a Computer Systems Analyst position.

Comment/Recommendation:

This increase is recommended.

Title: Cost Savings Days

Budget Amount: (\$3,120) **Fund:** Regional Computer Center **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Personnel Increase

Budget Amount: \$660 **Fund:** General Fund **FTE:** -

Description:

This increase correctly changes the classification of a Computer Systems Analyst position within the Customer Service Request Program which was incorrectly classified as a Non-Represented position.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction would eliminate a position that is unfunded as a result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate positions for which no funding exists.

Performance Measures

Performance Objective:

Reorganize staffing and duties within the CINSY, ETS, and HAMCO sections into a higher efficiency model, which will result in increased service levels and lower costs.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Amount of savings due to increase in CINSY, ETS, and HAMCO model efficiencies.	\$132,260	\$50,000	\$50,000

Departmental Budgets



Program 4: CLEAR Operations

Description: To provide a computerized police information system for all Hamilton County law enforcement agencies. This program is funded entirely by a levy assessed to all Hamilton County property owners.

Goal: Provide a system that assists all Hamilton County law enforcement personnel in the safe and successful performance of their duties.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ -	\$ -	\$ 1,224,090	\$ 1,224,090
Other Expenses	\$ -	\$ -	\$ 2,031,230	\$ 2,031,230
Equipment	\$ -	\$ -	\$ 315,000	\$ 315,000
Operating Total	\$ -	\$ -	\$ 3,570,320	\$ 3,570,320
Employee Benefits	\$ 318,640	\$ 414,900	\$ 512,600	\$ 97,700
General Fund Overhead	\$ -	\$ 85,390	\$ 102,990	\$ 17,600
Total	\$ 318,640	\$ 500,290	\$ 4,185,910	\$ 3,685,620
Internal Service Funds	\$ 5,187,100	\$ 5,416,820	\$ 245,360	\$ (5,171,460)
Program Revenue	\$ 5,860,960	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	14.0	18.0	21.0	3.0

2010 Significant Program Changes

Title: Personnel and Non-Personnel Reduction

Budget Amount: (\$5,457,050) **Fund:** Regional Computer Center **FTE:** (18.0)

Description:

This reduction transfers funding from the Regional Computer Center Fund to a new CLEAR Fund.

Comment/Recommendation:

This transfer is recommended.

Departmental Budgets



Title: New CLEAR Fund

Budget Amount: \$3,577,430 **Fund:** Clear **FTE:** 18.0

Description:

This increase would establish CLEAR Fund to directly cover expenses related to the operation of the CLEAR Program outside of the Regional Computer Center Fund.

Comment/Recommendation:

This increase is recommended.

Title: Personnel Transfer

Budget Amount: \$86,010 **Fund:** Regional Computer Center **FTE:** 1.0

Description:

This increase would transfer a Computer Systems Analyst to the CLEAR program from the CIT-CO program in a chargeback mode.

Comment/Recommendation:

This increase is recommended.

Title: Personnel Transfer

Budget Amount: \$83,510 **Fund:** Regional Computer Center **FTE:** 1.0

Description:

This increase would transfer a Computer Systems Analyst to report to CLEAR to provide needed support in a chargeback mode from the CIT-CO program.

Comment/Recommendation:

This increase is recommended.

Title: Personnel Transfer

Budget Amount: \$75,840 **Fund:** Regional Computer Center **FTE:** 1.0

Description:

This increase would transfer one Senior Computer Programmer to CLEAR in a chargeback mode previously assigned to the Administrative section of the RCC.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: Personnel Increase

Budget Amount: \$4,140 **Fund:** Clear **FTE:** -

Description:

This increase would fund the 2009 approved personnel changes for the CLEAR Section of the Regional Computer Center (RCC). These changes include the elimination of three Computer Operator 2 positions; and the addition of two Information Technology Coordinator positions and one Technical Systems Analyst position.

The CLEAR function of the Regional Computer Center is funded by a County Tax Levy for the purpose of implementing and maintaining a County-wide law enforcement information system.

Comment/Recommendation:

This increase is recommended.

Performance Measures

Performance Objective:

Maintain and ensure compliance with state and national security rules, policies, and procedures relevant to law enforcement systems, data, and networks by conducting 40 audits per year.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of audits with positive compliance findings.	100%	95%	95%

Departmental Budgets



Program 5: CAGIS Consortium Operations

Description: The Cincinnati Area Geographic Information System program represents a computerized, information sharing system that enables the fundamental transformation of government and utility service management and delivery through the use of geographic information.

Goal: Keep the existing system upgraded to meet the needs of the organization, while providing minimal disruption to existing business operations.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 787,420	\$ 1,359,870	\$ 1,352,320	\$ (7,550)
Other Expenses	\$ 1,247,020	\$ 2,444,210	\$ 2,288,830	\$ (155,380)
Equipment	\$ -	\$ 203,000	\$ 36,000	\$ (167,000)
Operating Total	\$ 2,034,440	\$ 4,007,080	\$ 3,677,150	\$ (329,930)
Employee Benefits	\$ -	\$ 465,070	\$ 473,690	\$ 8,620
Total	\$ 2,034,440	\$ 4,472,150	\$ 4,150,840	\$ (321,310)
Capital Projects	\$ 40,000	\$ 161,800	\$ 89,700	\$ (72,100)
Program Revenue	\$ 2,452,520	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	16.0	18.0	18.0	-

2010 Significant Program Changes

Title: Reduce CAGIS Capital Budget

Budget Amount: (\$218,000) **Fund:** Cinti Area Geographic Info Sys **FTE:** -

Description:

The reduction would reduce the CAGIS Capital Budget expenditures which were budgeted in the Operating Budget.

Comment/Recommendation:

This reduction is recommended.

Title: Non-Personnel Reduction

Budget Amount: (\$101,000) **Fund:** Cinti Area Geographic Info Sys **FTE:** -

Description:

This reduction would partially reduce contributions from the CAGIS Consortium partners stemming from the City's Income Tax-Infrastructure Fund reduction.

Comment/Recommendation:

This reduction is recommended.

Departmental Budgets



Title: Income Tax-Infrastructure Fund Reduction

Budget Amount: (\$46,670) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction would reduce funding from the Income Tax-Infrastructure Fund. This reduction will result in larger reductions within the CAGIS section. The CAGIS agreement states that the City and the County will each contribute 49% of the CAGIS budget.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure resources.

Title: Non-Personnel Reduction

Budget Amount: (\$46,670) **Fund:** Cinti Area Geographic Info Sys **FTE:** -

Description:

This reduction would reduce funding from the Income Tax-Infrastructure Fund.

Comment/Recommendation:

This reduction is recommended due to limited resources in the Income Tax-Infrastructure Fund.

Performance Measures

Performance Objective:

Continue to upgrade the CAGIS system to meet the needs of the organization, while providing minimal disruption to existing business operations.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Implement at least ten workflow improvements each year.	13	10	9

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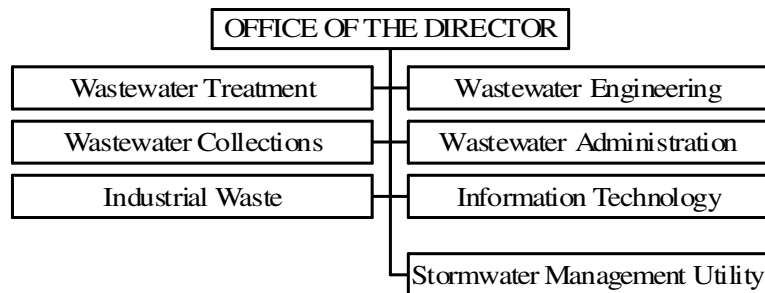
Departmental Budgets



Sewers

Mission: The mission of the Department of Sewers is to protect and enhance water quality and the environment by providing safe and efficient wastewater collection and treatment to our customers. We will provide our customers and the community with quality, cost effective collection and treatment of wastewater, and "on-time" engineering, regulatory, and administrative services. We will do this by:

- Ensuring the public health by continuing to comply with and increasing our participation in the development of regulations;
- Maintaining, expanding, and enhancing our processes and facilities;
- Continuing to build the confidence of our customers, local government officials, and regulators;
- Using innovative technology; and
- Building a cooperative environment that values the employee and supports MSD's vision.



Departmental Budgets



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 32,466,890	\$ 34,796,400	\$ 37,985,340	\$ 3,188,940
Other Expenses	\$ 64,190,640	\$ 67,647,270	\$ 62,807,080	\$ (4,840,190)
Equipment	\$ 4,019,180	\$ 4,955,380	\$ 5,155,490	\$ 200,110
Operating Total	\$ 100,676,710	\$ 107,399,050	\$ 105,947,910	\$ (1,451,140)
Employee Benefits	\$ 11,579,350	\$ 12,617,850	\$ 13,549,110	\$ 931,260
General Fund Overhead	\$ 2,242,320	\$ 2,157,560	\$ 2,350,710	\$ 193,150
Debt Service	\$ 70,176,110	\$ 74,175,840	\$ 81,182,840	\$ 7,007,000
Total	\$ 184,674,490	\$ 196,350,300	\$ 203,030,570	\$ 6,680,270
Capital Projects	\$ 143,165,600	\$ 238,104,500	\$ 140,621,800	\$ (97,482,700)
Program Revenue	\$ 203,240,000	\$ 219,740,000	\$ 234,640,000	\$ 14,900,000
Total Full-Time Equivalent Positions	730.0	750.0	750.0	-

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Office of the Director/Administration
2. Wastewater Engineering
3. Information Technology
4. Wastewater Treatment
5. Wastewater Collection
6. Industrial Waste
7. Water-In-Baseament
8. Stormwater - Admin. & Financial Management
9. Stormwater - Planning/Design
10. Stormwater - Operations & Maintenance
11. Stormwater - NPDES Compliance
12. Stormwater - Flood Control

PROGRAM SUMMARIES

Program 1: Office of the Director/Administration

Description: Manage the department's centralized support services along with the overall leadership of the organization.

Goal: Provide excellent internal and external customer service, and human resources development.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 3,245,390	\$ 3,645,160	\$ 4,124,900	\$ 479,740
Other Expenses	\$ 8,267,160	\$ 8,924,870	\$ 9,343,240	\$ 418,370
Equipment	\$ 3,904,680	\$ 4,875,380	\$ 5,103,490	\$ 228,110
Operating Total	\$ 15,417,230	\$ 17,445,410	\$ 18,571,630	\$ 1,126,220
Employee Benefits	\$ 1,160,420	\$ 1,327,270	\$ 1,486,350	\$ 159,080
General Fund Overhead	\$ 188,380	\$ 217,440	\$ 244,230	\$ 26,790
Total	\$ 16,766,030	\$ 18,990,120	\$ 20,302,210	\$ 1,312,090
Program Revenue	\$ 194,240,000	\$ 210,740,000	\$ 225,690,000	\$ 14,950,000
Total Full-Time Equivalent Positions	58.0	57.0	56.0	(1.0)

2010 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: \$424,680 **Fund:** Metropolitan Sewer District **FTE:** (1.0)

Description:

This increase in the personnel budget would support increased staff salaries and fewer position vacancies. The FTE reduction is a result of multiple position additions and deletions in this program due to a position reorganization.

Comment/Recommendation:

This funding is recommended to align the budget with the anticipated personnel expenses in 2010.

Departmental Budgets



Title: Strategic Planning Initiatives

Budget Amount: \$200,000 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This funding would be used for strategic planning activities in the Human Resources section of the Division of Wastewater Administration.

Comment/Recommendation:

This funding is recommended for strategic planning initiatives.

Title: Increased Expense for Motorized Equipment

Budget Amount: \$198,000 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This increase would support the replacement of old vehicles and other motorized equipment that are beyond the useful life of the equipment.

Comment/Recommendation:

This funding is recommended for replacing and purchasing vehicles and other motorized equipment.

Performance Measures

Performance Objective:

Provide timely service to external customers.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Average time in minutes from when a MSD crew arrives at customer property to the time the MSD crew finishes the water-in-basement investigation.	115.00	100.00	100.00
Percentage of water-in-basement responses within four hours of request.	97%	95%	95%

Departmental Budgets



Program 2: Wastewater Engineering

Description: Provide quality and on-time engineering services to internal and external customers.

Goal: Ensure timely compliance with the Consent Decree, which requires meeting the project milestones set by the Department of Justice.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 4,722,300	\$ 4,349,400	\$ 4,770,030	\$ 420,630
Other Expenses	\$ 978,180	\$ 842,720	\$ 883,440	\$ 40,720
Operating Total	\$ 5,700,480	\$ 5,192,120	\$ 5,653,470	\$ 461,350
Employee Benefits	\$ 1,691,300	\$ 1,586,310	\$ 1,710,510	\$ 124,200
General Fund Overhead	\$ 430,010	\$ 280,350	\$ 291,400	\$ 11,050
Debt Service	\$ 70,176,110	\$ 74,130,000	\$ 80,662,000	\$ 6,532,000
Total	\$ 77,997,900	\$ 81,188,780	\$ 88,317,380	\$ 7,128,600
Capital Projects	\$ 141,648,200	\$ 236,229,500	\$ 137,386,800	\$ (98,842,700)
Total Full-Time Equivalent Positions	133.0	143.0	150.0	7.0

2010 Significant Program Changes

Title: Increase in the 2010 Debt Service

Budget Amount: \$6,532,000 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This represents an increase for debt service in 2010 as estimated by the Metropolitan Sewer District.

Comment/Recommendation:

This funding increase for debt service is recommended to reflect the estimated debt service payment in 2010.

Departmental Budgets



Title: Increase in the Personnel Budget

Budget Amount: \$300,000 **Fund:** Metropolitan Sewer District **FTE:** 7.0

Description:

This increase in the personnel budget would support additional full-time positions in the area of engineering in 2010 to meet the demands of the Consent Decree. The Consent Decree requires the Metropolitan Sewer District to minimize the discharge of sewage and untreated wastewater into the environment, and to eliminate water-in-basement occurrences caused by public sewers.

Comment/Recommendation:

This funding is recommended to support the additional positions to meet the demands of the Consent Decree.

Title: Increase in the Non-Personnel Budget

Budget Amount: \$32,400 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This increase would pay for legal services provided by the Law Department to the Easement Acquisition Section, and for consulting services on asset management. The increase is partially offset by a reduction in data processing software expense.

Comment/Recommendation:

These non-personnel budget adjustments are recommended.

Performance Measures

Performance Objective:

Comply with approved and established capital project and program scopes, schedules, and budgets.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Percentage of capital improvement construction projects completed on schedule.	87.7%	90%	90%

Departmental Budgets



Program 3: Information Technology

Description: Provide Information Systems planning, implementation, and support services.

Goal: Provide a reliable and secure network environment to improve MSD's business efficiency.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,717,900	\$ 1,797,000	\$ 2,092,690	\$ 295,690
Other Expenses	\$ 2,800,410	\$ 2,792,110	\$ 3,078,790	\$ 286,680
Operating Total	\$ 4,518,310	\$ 4,589,110	\$ 5,171,480	\$ 582,370
Employee Benefits	\$ 612,640	\$ 653,180	\$ 753,140	\$ 99,960
General Fund Overhead	\$ 87,440	\$ 115,100	\$ 120,400	\$ 5,300
Total	\$ 5,218,390	\$ 5,357,390	\$ 6,045,020	\$ 687,630
Total Full-Time Equivalent Positions	30.0	32.0	32.0	-

2010 Significant Program Changes

Title: Increase in the Non-Personnel Budget

Budget Amount: \$300,000 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This represents increased software license fees, which is partially offset by reduced expenses for computer peripherals.

Comment/Recommendation:

These non-personnel budget adjustments are recommended.

Title: Increase in the Personnel Budget

Budget Amount: \$218,000 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This increase in the personnel budget is primarily due to decreased staff personnel reimbursements from Capital Budget projects and a decreased position vacancy allowance.

Comment/Recommendation:

These personnel budget adjustments are recommended.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$13,730) **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Provide a highly reliable information technology system infrastructure for managing MSD business.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage availability of critical business systems maintained by the IT division.	99.99%	99.90%	99.90%

Departmental Budgets



Program 4: Wastewater Treatment

Description: Reclaim wastewater and return it to the environment.

Goal: Operate and maintain seven water reclamation facilities (WRFs) and associated pump stations.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 12,767,120	\$ 14,085,740	\$ 14,993,160	\$ 907,420
Other Expenses	\$ 30,370,830	\$ 32,145,270	\$ 30,568,800	\$ (1,576,470)
Operating Total	\$ 43,137,950	\$ 46,231,010	\$ 45,561,960	\$ (669,050)
Employee Benefits	\$ 4,575,480	\$ 5,161,700	\$ 5,431,850	\$ 270,150
General Fund Overhead	\$ 899,950	\$ 855,390	\$ 943,740	\$ 88,350
Total	\$ 48,613,380	\$ 52,248,100	\$ 51,937,550	\$ (310,550)
Total Full-Time Equivalent Positions	286.0	281.0	276.0	(5.0)

2010 Significant Program Changes

Title: Decreased Natural Gas and Electricity Costs

Budget Amount: (\$2,035,000) **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This represents reductions in natural gas and electricity as a result of continuing operational efficiencies.

Comment/Recommendation:

This reduction is recommended to align the budget with the anticipated natural gas and electricity expenses in 2010.

Title: Increase in the Personnel Budget

Budget Amount: \$642,000 **Fund:** Metropolitan Sewer District **FTE:** (5.0)

Description:

The increase in the personnel budget would provide resources for filling vacant positions in 2010. The FTE reduction is a result of multiple position additions and deletions in this program due to a position reorganization.

Comment/Recommendation:

These personnel budget adjustments are recommended.

Performance Measures

Departmental Budgets



Performance Objective:

Meet or exceed the regulatory compliance established through National Pollutant Discharge Elimination System (NPDES) permit.

	2008	2009	2010
Unit of Measure:	Actual	Target	Target
Percentage of NPDES reporting data met or performed better than the limits set by Environmental Protection Agency (EPA).	95.58%	99.8%	99.8%

Departmental Budgets



Program 5: Wastewater Collection

Description: Collect wastewater and convey it to the regional wastewater reclamation facilities.

Goal: Operate and maintain 3,100 miles of pipe proactively.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 6,807,000	\$ 7,315,890	\$ 8,095,460	\$ 779,570
Other Expenses	\$ 12,423,830	\$ 12,459,170	\$ 9,072,880	\$ (3,386,290)
Operating Total	\$ 19,230,830	\$ 19,775,060	\$ 17,168,340	\$ (2,606,720)
Employee Benefits	\$ 2,445,580	\$ 2,686,120	\$ 2,935,750	\$ 249,630
General Fund Overhead	\$ 426,500	\$ 456,070	\$ 490,160	\$ 34,090
Total	\$ 22,102,910	\$ 22,917,250	\$ 20,594,250	\$ (2,323,000)
Total Full-Time Equivalent Positions	157.0	166.0	166.0	-

2010 Significant Program Changes

Title: Capitalization of Non-Personnel Costs

Budget Amount: (\$3,050,000) **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This represents capitalization of non-personnel costs related to replacement and rehabilitation of collection system assets.

Comment/Recommendation:

This capitalization of non-personnel costs is recommended.

Title: Increase in the Personnel Budget

Budget Amount: \$400,000 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This increase would provide resources for filling more vacant positions in 2010, for lump sum payments associated with retirements, and for an anticipated increase in overtime expense.

Comment/Recommendation:

This funding is recommended to align the budget with the anticipated personnel expenses in 2010.

Performance Measures

Performance Objective:

Minimize sewer overflows and deterioration with a systematic preventive maintenance program.

Departmental Budgets



Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of collection system assets (including a total of 90,000 sewer segments and 90,000 manholes by 12/2009) to which criticality rankings are assigned.	46%	40%	100%

Departmental Budgets



Program 6: Industrial Waste

Description: Monitor and regulate industrial and commercial customers, and provide analytical laboratory services.

Goal: Protect MSD assets through industry surveillance, and provide lab analysis support.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 2,242,180	\$ 2,583,940	\$ 2,886,440	\$ 302,500
Other Expenses	\$ 1,369,860	\$ 1,442,810	\$ 1,592,740	\$ 149,930
Operating Total	\$ 3,612,040	\$ 4,026,750	\$ 4,479,180	\$ 452,430
Employee Benefits	\$ 799,780	\$ 941,880	\$ 1,040,480	\$ 98,600
General Fund Overhead	\$ 144,120	\$ 150,230	\$ 173,120	\$ 22,890
Total	\$ 4,555,940	\$ 5,118,860	\$ 5,692,780	\$ 573,920
Total Full-Time Equivalent Positions	47.0	53.0	53.0	-

2010 Significant Program Changes

Title: Increase in Personnel Budget

Budget Amount: \$158,000 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This increase would provide resources for filling more vacant positions in 2010 and for lump sum payments associated with anticipated retirements.

Comment/Recommendation:

This funding is recommended to align the budget with the anticipated personnel expenses in 2010.

Title: Increase in Non-Personnel Budget

Budget Amount: \$126,000 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This increase would provide resources for increased contractual services covering programming enhancements for the Pretreatment Information Management System, an anticipated increase in the number of sampling events and analyses to be performed, increased cost of chemicals and supplies used to sample and perform analyses, increased cost of electric power, and increased tuition reimbursement costs due to increased number of employees attending classes.

Comment/Recommendation:

This increase is recommended to align the budget with the anticipated non-personnel expenses in 2010.

Performance Measures

Departmental Budgets



Performance Objective:

Provide lab analysis support to internal customers.

Unit of Measure:

Average total cost per analysis performed by Division of Industrial Waste (Total laboratory costs include salaries, wages, benefits, chemicals, equipment, and supplies.)

	2008	2009	2010
	Actual	Target	Target
	\$21.08	\$22.00	\$22.00

Departmental Budgets



Program 7: Water-In-Basement

Description: Provide customer relief for capacity related sewer water-in-basement (WIB).

Goal: Comply with Consent Decree requirements for response and assistance to Water-In-Basement (WIB) customers.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Other Expenses	\$ 3,277,000	\$ 3,819,500	\$ 3,627,500	\$ (192,000)
Operating Total	\$ 3,277,000	\$ 3,819,500	\$ 3,627,500	\$ (192,000)
Total	\$ 3,277,000	\$ 3,819,500	\$ 3,627,500	\$ (192,000)

2010 Significant Program Changes

Title: Reduction in the Non-Personnel Budget

Budget Amount: (\$175,000) **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This consists of a reduction in the amount of \$355,000 associated with reduced cleaning service cost, which is partially offset by an increased expense of \$180,000 for water-in-basement plumbing contractors.

Comment/Recommendation:

This reduction is recommended to align the budget with the anticipated non-personnel expenses in 2010.

Performance Measures

Performance Objective:

Respond with WIB service in compliance with the Consent Decree to minimize sewerage outflow into basements.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Average cost for each water-in-basement cleanup that is the responsibility of MSD.	\$2,840	\$3,000	\$3,000

Departmental Budgets



Program 8: Stormwater - Admin. & Financial Management

Description: Oversee the operational and financial functions of the Stormwater Management Utility (SMU).

Goal: Economically maintain, expand, and enhance our processes and facilities to provide quality services.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 219,390	\$ 213,860	\$ 167,330	\$ (46,530)
Other Expenses	\$ 781,040	\$ 984,410	\$ 781,950	\$ (202,460)
Operating Total	\$ 1,000,430	\$ 1,198,270	\$ 949,280	\$ (248,990)
Employee Benefits	\$ 66,230	\$ 54,110	\$ 31,020	\$ (23,090)
General Fund Overhead	\$ 17,810	\$ 18,870	\$ 18,390	\$ (480)
Total	\$ 1,084,470	\$ 1,271,250	\$ 998,690	\$ (272,560)
Program Revenue	\$ 9,000,000	\$ 9,000,000	\$ 8,950,000	\$ (50,000)
Total Full-Time Equivalent Positions	3.0	3.0	3.0	-

2010 Significant Program Changes

Title: Removal of 2009 One-time Expenditures

Budget Amount: (\$250,000) **Fund:** Stormwater Management **FTE:** -

Description:

This decrease in funding represents the removal of two one-time expenditures in 2009 from the 2010 budget. A one-time expenditure of \$200,000 was for a stormwater drainage charge study. The other one-time expenditure of \$50,000 was for electronically archiving and organizing important stormwater documents such as studies, drawings, official records, and correspondence.

Comment/Recommendation:

This decrease in funding is recommended in order to remove the two 2009 one-time expenditures from the 2010 budget.

Departmental Budgets



Title: One-Time Savings Due To Temporary Position Vacancy

Budget Amount: (\$53,830) **Fund:** Stormwater Management **FTE:** -

Description:

The Sewer Chief Engineer's position is fully budgeted in Stormwater Management Utility (SMU) in 2010. However, the incumbent filling this position is an employee in the Metropolitan Sewer District who has temporarily assigned to oversee SMU's operations. It is expected that this temporary assignment will continue for at least the first half of 2010.

Comment/Recommendation:

It is recommended that a one-time savings amount equal to half of the position salary be budgeted in 2010 to reflect the fact that the Sewer Chief Engineer position in Stormwater Management Utility will be vacant for at least half of 2010.

Title: Increase in NPDES Expenses

Budget Amount: \$50,000 **Fund:** Stormwater Management **FTE:** -

Description:

This increase would allow Stormwater Management Utility to meet the increasing requirements of the U.S. Environmental Protection Agency (EPA). As a member of the Hamilton County Storm Water District, the City's National Pollutant Discharge Elimination System (NPDES) Permit was renewed in 2009, and during each renewal period, the U.S. EPA requires more actions to prevent and mitigate stormwater pollution.

Comment/Recommendation:

This increase in funding is recommended for Stormwater Management Utility to institute additional measures in 2010 to meet the minimum requirements of the NPDES permit.

Title: RCC Funding Model Realignment

Budget Amount: (\$8,250) **Fund:** Stormwater Management **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Ensure the accuracy of all Stormwater Management Utility billing accounts.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of customer billing inquiries investigated and resolved with feedback provided to the customer within five working days.	100%	100%	99%

Departmental Budgets



Program 9: Stormwater - Planning/Design

Description: This program includes Capital Improvement Project planning and design in the Stormwater Management Utility (SMU).

Goal: Ensure a safe public right-of-way and reduce receiving stream flooding and erosion, and improve water quality of receiving streams.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 98,430	\$ 104,080	\$ 103,290	\$ (790)
Other Expenses	\$ 214,860	\$ 236,570	\$ 215,750	\$ (20,820)
Operating Total	\$ 313,290	\$ 340,650	\$ 319,040	\$ (21,610)
Employee Benefits	\$ 30,070	\$ 26,790	\$ 19,330	\$ (7,460)
General Fund Overhead	\$ 8,260	\$ 8,460	\$ 8,950	\$ 490
Total	\$ 351,620	\$ 375,900	\$ 347,320	\$ (28,580)
Capital Projects	\$ 656,400	\$ 200,000	\$ 840,000	\$ 640,000
Total Full-Time Equivalent Positions	1.3	1.0	1.0	-

2010 Significant Program Changes

Title: RCC Funding Model Realignment

Budget Amount: (\$39,530) **Fund:** Stormwater Management **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Title: Increased Need for Engineering Services

Budget Amount: \$15,000 **Fund:** Stormwater Management **FTE:** -

Description:

SMU is fully staffed and have anticipated several major endeavors to begin in 2010. Some of the efforts include inventorying the entire storm sewer system for risk management purposes, which requires outside engineering assistance through contractors. Funding would also be used for engineering or geotechnical studies, and/or engineering emergencies.

Comment/Recommendation:

This funding increase is recommended for engineering services that are not eligible for capital funding but are needed during the course of the year.

Departmental Budgets



Performance Measures

Performance Objective:

Incorporate "green" infrastructure into drainage projects where feasible.

Unit of Measure:

Percentage of projects where environmentally friendly (green) strategies were evaluated for solving drainage issues.

	2008	2009	2010
	Actual	Target	Target
	88.8%	10%	10%

Departmental Budgets



Program 10: Stormwater - Operations & Maintenance

Description: Conduct routine maintenance, remedial maintenance, and customer service in the Stormwater Management Utility (SMU).

Goal: Clean and maintain public stormwater related infrastructure.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 449,560	\$ 422,340	\$ 431,760	\$ 9,420
Other Expenses	\$ 2,683,030	\$ 2,719,140	\$ 2,760,100	\$ 40,960
Equipment	\$ 100,000	\$ 55,000	\$ 52,000	\$ (3,000)
Operating Total	\$ 3,232,590	\$ 3,196,480	\$ 3,243,860	\$ 47,380
Employee Benefits	\$ 137,490	\$ 108,590	\$ 80,730	\$ (27,860)
General Fund Overhead	\$ 23,290	\$ 38,660	\$ 36,320	\$ (2,340)
Total	\$ 3,393,370	\$ 3,343,730	\$ 3,360,910	\$ 17,180
Capital Projects	\$ -	\$ 300,000	\$ -	\$ (300,000)
Total Full-Time Equivalent Positions	11.0	9.0	8.0	(1.0)

2010 Significant Program Changes

Title: Elimination of a Unfunded Vacant Position

Budget Amount: \$0 **Fund:** Stormwater Management **FTE:** (1.0)

Description:

This FTE reduction would eliminate a vacant Engineering Technical Supervisor position that is unfunded as the result of the department's position vacancy allowance (PVA) plan.

Comment/Recommendation:

This reduction is recommended as a means to eliminate position for which no funding exists.

Performance Measures

Performance Objective:

Minimize the occurrence of street flooding due to blocked inlets through inlet inspection.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of total inlets inspected and cleaned annually.	50%	50%	50%

Departmental Budgets



Program 11: Stormwater - NPDES Compliance

Description: This program includes regulation, permitting, and enforcement services in the Stormwater Management Utility (SMU).

Goal: The Stormwater Management Utility will meet and exceed all Federal standards under their National Pollutant Discharge Elimination System (NPDES) Permit and all requirements under the Clean Water Act (goal is 100% of requirement met).

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 122,140	\$ 189,850	\$ 241,350	\$ 51,500
Other Expenses	\$ 564,520	\$ 912,480	\$ 361,750	\$ (550,730)
Equipment	\$ -	\$ 25,000	\$ -	\$ (25,000)
Operating Total	\$ 686,660	\$ 1,127,330	\$ 603,100	\$ (524,230)
Employee Benefits	\$ 37,330	\$ 48,970	\$ 45,200	\$ (3,770)
General Fund Overhead	\$ 10,310	\$ 10,500	\$ 16,330	\$ 5,830
Total	\$ 734,300	\$ 1,186,800	\$ 664,630	\$ (522,170)
Capital Projects	\$ -	\$ 125,000	\$ -	\$ (125,000)
Total Full-Time Equivalent Positions	2.5	4.0	4.0	-

2010 Significant Program Changes

Title: Removal of 2009 One-time Expenditures

Budget Amount: (\$460,000) **Fund:** Stormwater Management **FTE:** -

Description:

This decrease in funding represents the removal of two one-time expenditures in 2009 from the 2010 budget. A one-time expenditure of \$310,000 was for stormwater infrastructure mapping. The other one-time expenditure of \$150,000 was for a database used to organize and report National Pollutant Discharge Elimination System (NPDES) compliance activities.

Comment/Recommendation:

This decrease in funding is recommended in order to remove the two 2009 one-time expenditures from the 2010 budget.

Departmental Budgets



Title: Reduced Contractual Services

Budget Amount: (\$100,000) **Fund:** Stormwater Management **FTE:** -

Description:

This reduction represents the reduced budget in this program for contractual services with sewer contractors (e.g. Tele-Vac Environmental) for plumbing, cleaning services and sewer investigations.

Comment/Recommendation:

This reduction is recommended to align budget with the projected actual contractual service needs in 2010.

Title: Reduced Reimbursements

Budget Amount: \$35,000 **Fund:** Stormwater Management **FTE:** -

Description:

This increase would eliminate any reimbursements that Stormwater Management Utility (SMU) used to receive from Metropolitan Sewer District (MSD) for the work SMU performed for MSD. It is expected that SMU staff will fully contribute their time to SMU work and no tasks will be performed for MSD in 2010.

Comment/Recommendation:

This reduction in reimbursements is recommended to align budget with the projected actual workload in 2010.

Performance Measures

Performance Objective:

Comply with NPDES permit requirements of the Illicit Discharge Detection and Elimination Program.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Percentage of stormwater outfalls inspected during dry weather annually.	33%	33%	33%

Departmental Budgets



Program 12: Stormwater - Flood Control

Description: This program includes facility planning, major improvements, rehabilitation, repair, and facility operations and maintenance for the Stormwater Management Utility (SMU).

Goal: Maintain critical flood control facilities and ensure that flood control levees, walls, gates, valves, and pumps are ready for an emergency.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 75,480	\$ 89,140	\$ 78,930	\$ (10,210)
Other Expenses	\$ 459,920	\$ 368,220	\$ 520,140	\$ 151,920
Equipment	\$ 14,500	\$ -	\$ -	\$ -
Operating Total	\$ 549,900	\$ 457,360	\$ 599,070	\$ 141,710
Employee Benefits	\$ 23,030	\$ 22,930	\$ 14,750	\$ (8,180)
General Fund Overhead	\$ 6,250	\$ 6,490	\$ 7,670	\$ 1,180
Debt Service	\$ -	\$ 45,840	\$ 520,840	\$ 475,000
Total	\$ 579,180	\$ 532,620	\$ 1,142,330	\$ 609,710
Capital Projects	\$ 861,000	\$ 1,250,000	\$ 2,395,000	\$ 1,145,000
Total Full-Time Equivalent Positions	1.2	1.0	1.0	-

2010 Significant Program Changes

Title: Increase in the 2010 Debt Service

Budget Amount: \$475,000 **Fund:** Stormwater Management **FTE:** -

Description:

This represents an increase for debt service to fund the Barrier Dam Facility Repairs capital project in 2010.

Comment/Recommendation:

This funding increase for debt service is recommended to reflect the estimated debt service payment in 2010.

Departmental Budgets



Title: Reimburse DOTE for Stormwater Fund Eligible Expenses

Budget Amount: \$130,000 **Fund:** Stormwater Management **FTE:** -

Description:

This increase would pay the Department of Transportation and Engineering (DOTE) for their stormwater related work included in the Street Rehabilitation Program. Examples of types of work performed by DOTE that are eligible for Stormwater funding include inlet repair and adjusted to grade and/or manhole repair and adjusted to grade. DOTE was behind in billing SMU for these eligible expenses in the past. In 2010, DOTE will be billing SMU for 70% of the work prior to work beginning. The expenses budgeted in 2010 will cover ID bills for both 2009 and 2010.

Comment/Recommendation:

This funding is recommended to pay DOTE for stormwater fund eligible expenses.

Title: Increased Need for Engineering Services

Budget Amount: \$50,000 **Fund:** Stormwater Management **FTE:** -

Description:

SMU is fully staffed and have anticipated several major endeavors to begin in 2010. Some of the efforts include inventorying the entire storm sewer system for risk management purposes, which requires outside engineering assistance through contractors. Funding would also be used for soil borings, engineering or geotechnical studies, and/or Water In Basement investigations. The last couple of years have been dry so the need for this expenditure has been minimal.

Comment/Recommendation:

This funding increase is recommended for engineering services that are not eligible for capital funding but are needed during the course of the year. These services include inventorying the storm sewer system, engineering emergencies, and/or critical studies for dealing with flooding. Examples of emergencies are geotechnical studies of landslides and investigation of private property damage claims.

Title: Removal of a 2009 One-time Expenditure

Budget Amount: (\$30,000) **Fund:** Stormwater Management **FTE:** -

Description:

This decrease in funding represents the removal of a one-time expenditure in 2009 from the 2010 budget. This one-time expenditure was for erecting several flood gates.

Comment/Recommendation:

This decrease in funding is recommended in order to remove the 2009 one-time expenditure from the 2010 budget.

Departmental Budgets



Title: Reduction in Personnel Budget Due To Program Budget Realignment

Budget Amount: (\$16,000) **Fund:** Stormwater Management **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning anticipated personnel expense with the appropriate programs in 2010.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Performance Measures

Performance Objective:

Move to proactive maintenance in lieu of reactive maintenance on flood control equipment.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of total proactive maintenance hours compared to total proactive and reactive maintenance hours spent on Barrier Dam work orders.	30%	30%	30%

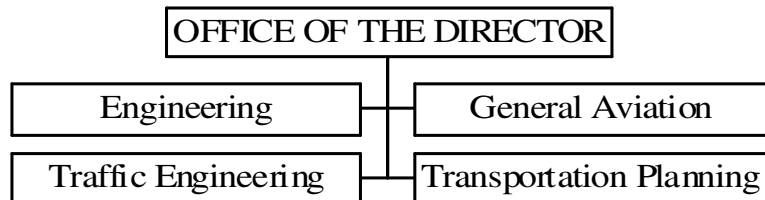
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Departmental Budgets



Transportation and Engineering

Mission: The mission of the Department of Transportation and Engineering is to plan, build, and manage a safe, efficient and progressive transportation system that supports the environment, neighborhood vitality and economic development. This is accomplished through innovation, effective partnerships and exceptional customer service.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 5,025,500	\$ 5,044,290	\$ 4,728,400	\$ (315,890)
Other Expenses	\$ 5,051,860	\$ 5,246,770	\$ 5,102,110	\$ (144,660)
Equipment	\$ 99,510	\$ 102,290	\$ 103,310	\$ 1,020
Operating Total	\$ 10,176,870	\$ 10,393,350	\$ 9,933,820	\$ (459,530)
Employee Benefits	\$ 2,075,150	\$ 2,121,490	\$ 2,183,220	\$ 61,730
General Fund Overhead	\$ 330,630	\$ 330,630	\$ 336,350	\$ 5,720
Debt Service	\$ 60,800	\$ 58,140	\$ 56,840	\$ (1,300)
Total	\$ 12,643,450	\$ 12,903,610	\$ 12,510,230	\$ (393,380)
Capital Projects	\$ 29,501,200	\$ 27,801,000	\$ 26,725,300	\$ (1,075,700)
Program Revenue	\$ 3,780,400	\$ 4,000,400	\$ 4,000,400	\$ -
Total Full-Time Equivalent Positions	185.0	186.0	176.0	(10.0)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Director's Office
2. Transportation Planning and Urban Design
3. Engineering
4. Traffic Engineering
5. General Aviation

PROGRAM SUMMARIES

Program 1: Director's Office

Description: This program ensures that the Department of Transportation and Engineering is run effectively, efficiently, and responsibly, focusing on economic development, public safety, service excellence, and neighborhood investment. Work includes providing leadership; establishing and managing relationships with citizens, City Council, community and political leaders, other City departments, and relevant local and regional organizations; establishing and managing the budget for the department; and responding to customer and City Council requests.

Goal: Lead, manage, and oversee the work of the Department of Transportation and Engineering to accomplish the departmental Business Plan consistent with the vision of the City Manager and policy direction received from the City Council.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 629,530	\$ 700,940	\$ 724,150	\$ 23,210
Other Expenses	\$ 132,350	\$ 135,790	\$ 127,610	\$ (8,180)
Operating Total	\$ 761,880	\$ 836,730	\$ 851,760	\$ 15,030
Employee Benefits	\$ 264,470	\$ 301,150	\$ 347,820	\$ 46,670
General Fund Overhead	\$ 27,920	\$ 27,920	\$ 30,630	\$ 2,710
Total	\$ 1,054,270	\$ 1,165,800	\$ 1,230,210	\$ 64,410
Capital Projects	\$ 150,000	\$ 230,000	\$ 150,000	\$ (80,000)
Program Revenue	\$ 17,500	\$ 17,500	\$ 17,500	\$ -
Total Full-Time Equivalent Positions	16.0	16.0	16.0	-

2010 Significant Program Changes

Departmental Budgets



Title: Cost Savings Days

Budget Amount: (\$12,500) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Program Budget Realignment

Budget Amount: \$10,085 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Addition of Administrative Technician Position

Budget Amount: \$6,825 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a net increase of \$6,825 for an Administrative Technician position that was added to the Department of Transportation and Engineering's Table of Organization in 2009.

Comment/Recommendation:

This increase is recommended. In order to add the new Administrative Technician position, the Department of Transportation and Engineering eliminated a Clerk Typist 3 position in 2009.

Title: Non-Personnel Reduction

Budget Amount: (\$4,490) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction will decrease funding for non-local travel, training, tuition reimbursement, subscriptions, and memberships. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Departmental Budgets



Title: Non-Personnel Reduction

Budget Amount: (\$4,020) **Fund:** General Fund **FTE:** -

Description:

This reduction will decrease funding for non-local travel, training, tuition reimbursement, subscriptions, and memberships. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$1,520) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Position Vacancy Allowance Increase

Budget Amount: (\$1,040) **Fund:** General Fund **FTE:** -

Description:

This reduction represents an increase in Position Vacancy Allowance (PVA) in the Director's Office Program.

Comment/Recommendation:

This reduction is recommended in order to more accurately reflect anticipated staffing levels.

Performance Measures

Performance Objective:

Implement the Departmental Business Plan.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of Business Plan Implemented.	76%	80%	80%

Departmental Budgets



Program 2: Transportation Planning and Urban Design

Description: This program is responsible for leading programs that improve citizens' mobility and quality of life, and that encourage neighborhood investment by improving and enhancing the infrastructure, which includes the City's vehicular, rail, bicycle, and pedestrian transportation systems. This program includes all operating and capital costs required to plan, coordinate, prioritize, design, review and prepare documents for short-term and long-term plans, and for infrastructure and building improvements; and to administer and manage these activities according to the Department Business Plan and the vision of the Director.

Goal: Improve safety, mobility, and appearance of Cincinnati's transportation system consistent with available resources.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 387,330	\$ 454,520	\$ 293,690	\$ (160,830)
Other Expenses	\$ 200,440	\$ 205,470	\$ 165,820	\$ (39,650)
Operating Total	\$ 587,770	\$ 659,990	\$ 459,510	\$ (200,480)
Employee Benefits	\$ 140,080	\$ 180,170	\$ 118,870	\$ (61,300)
General Fund Overhead	\$ 13,980	\$ 13,980	\$ 23,240	\$ 9,260
Total	\$ 741,830	\$ 854,140	\$ 601,620	\$ (252,520)
Capital Projects	\$ 3,230,000	\$ 3,640,100	\$ 3,492,600	\$ (147,500)
Program Revenue	\$ 197,040	\$ 197,040	\$ 197,040	\$ -
Total Full-Time Equivalent Positions	20.0	20.0	17.0	(3.0)

2010 Significant Program Changes

Title: Increased Reimbursements from Capital Projects

Budget Amount: (\$86,210) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents increases in anticipated reimbursements from Capital projects.

Comment/Recommendation:

This reduction is recommended in order to more accurately reflect anticipated reimbursement levels.

Departmental Budgets



Title: Elimination of Clerk Typist 3 Position

Budget Amount: (\$36,200) **Fund:** Income Tax-Infrastructure **FTE:** (1.0)

Description:

This reduction will eliminate a Clerk Typist 3 position.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Non-Personnel Reduction

Budget Amount: (\$22,900) **Fund:** Income Tax Transit **FTE:** -

Description:

This reduction will decrease funding for expert services related to transportation studies.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax Transit Fund resources.

Title: Elimination of Senior City Planner Position

Budget Amount: (\$17,330) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction will eliminate a Senior City Planner position. The reduction for this position represents the salary net of reimbursements from capital projects.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$12,490) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Non-Personnel Reduction

Budget Amount: (\$11,920) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction will decrease funding for non-local travel, training, tuition reimbursement, subscriptions, and memberships. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Departmental Budgets



Title: Increased Reimbursements from Capital Projects

Budget Amount: (\$10,350) **Fund:** General Fund **FTE:** -

Description:

This reduction represents an increase in anticipated reimbursements from Capital projects.

Comment/Recommendation:

This reduction is recommended in order to more accurately reflect anticipated reimbursement levels.

Title: Elimination of Architectural Technician 2 Position

Budget Amount: (\$7,000) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction will eliminate an Architectural Technician 2 position. The reduction for this position represents the salary net of reimbursements from capital projects.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Non-Personnel Reduction

Budget Amount: (\$6,870) **Fund:** General Fund **FTE:** -

Description:

This reduction will decrease funding for non-local travel, training, tuition reimbursement, subscriptions, and memberships. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: (\$5,570) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Performance Measures

Performance Objective:

Complete downtown and neighborhood gateway projects that meet the needs of the stakeholders (workgroup participants).

Unit of Measure:	2008 Actual	2009 Target	2010 Target
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Departmental Budgets



Percentage of stakeholder group satisfaction with downtown, business district streetscape, and neighborhood gateway projects.

85%

80%

80%

Departmental Budgets



Program 3: Engineering

Description: This program preserves, improves, and enhances the City's \$2.53 billion multimodal transportation system, including public roadways, bridges, retaining walls, and hillside stairways so they are safe, accessible, and in the best condition possible. The program includes high-quality professional design, project management, construction contract review, and administration for the Department's internal and external customers. This program also preserves the City's public sidewalk system and oversees private use of and construction in the right-of-way to promote safety and convenience to the public.

Goal: Preserve the condition of Cincinnati's transportation system assets, including pavements, curbs, bridges, retaining walls, sidewalks, and stairways.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 2,194,870	\$ 1,913,150	\$ 1,582,720	\$ (330,430)
Other Expenses	\$ 845,200	\$ 860,000	\$ 809,550	\$ (50,450)
Operating Total	\$ 3,040,070	\$ 2,773,150	\$ 2,392,270	\$ (380,880)
Employee Benefits	\$ 974,400	\$ 853,410	\$ 798,530	\$ (54,880)
General Fund Overhead	\$ 150,210	\$ 150,210	\$ 128,980	\$ (21,230)
Total	\$ 4,164,680	\$ 3,776,770	\$ 3,319,780	\$ (456,990)
Capital Projects	\$ 23,491,200	\$ 21,476,800	\$ 20,817,000	\$ (659,800)
Program Revenue	\$ 1,538,620	\$ 1,538,620	\$ 1,538,620	\$ -
Total Full-Time Equivalent Positions	109.0	111.0	103.0	(8.0)

2010 Significant Program Changes

Title: Increased Reimbursements from Capital Projects

Budget Amount: (\$74,780) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents increases in anticipated reimbursements from Capital projects.

Comment/Recommendation:

This reduction is recommended in order to more accurately reflect anticipated reimbursement levels.

Departmental Budgets



Title: Increased Reimbursement from Street Restoration

Budget Amount: (\$63,450) **Fund:** General Fund **FTE:** -

Description:

This reduction to the General Fund represents an anticipated increase in reimbursements from the Street Restoration Fund.

Comment/Recommendation:

This reduction will increase reimbursements to the General Fund from the Street Restoration Fund representing an anticipated increase in street opening permit fees. This reduction is recommended in order to more accurately reflect anticipated reimbursement levels.

Title: Transfer of Position to General Aviation

Budget Amount: (\$52,840) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction represents the transfer of a Civil Engineering Technician 3 position from the General Fund to the General Aviation Fund.

Comment/Recommendation:

This reduction is recommended in order to more properly align funding with the responsibilities of this position (e.g., archiving airport engineering documents, file searches, data collection for airport projects and grants, and technical drawing services for various airport projects).

Title: Elimination of Clerk Typist 3 Position

Budget Amount: (\$36,200) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction will eliminate a Clerk Typist 3 position.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Elimination of Clerk 2 Position

Budget Amount: (\$33,160) **Fund:** Income Tax-Infrastructure **FTE:** (1.0)

Description:

This reduction will eliminate a Clerk 2 position.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Departmental Budgets



Title: Elimination of Senior Engineering Technician Position

Budget Amount: (\$31,220) **Fund:** Income Tax-Infrastructure **FTE:** (1.0)

Description:

This reduction will eliminate funding for a Senior Engineering Technician position. The reduction for this position represents the salary net of reimbursements from capital projects.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Cost Savings Days

Budget Amount: (\$28,790) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Non-Personnel Reduction

Budget Amount: (\$26,380) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction will decrease funding for non-local travel, training, tuition reimbursement, subscriptions, and memberships. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Elimination of Civil Engineering Technician 2 Positions

Budget Amount: (\$23,880) **Fund:** General Fund **FTE:** (3.0)

Description:

This reduction will eliminate funding for three Civil Engineering Technician 2 positions. The reduction for these positions represents the salaries net of reimbursements from capital projects.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Reduce Funding for Roadway Maintenance

Budget Amount: (\$23,520) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction will reduce funding for expert services related to roadway maintenance.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Position Vacancy Allowance Increase

Budget Amount: (\$20,000) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents an increase in Position Vacancy Allowance (PVA) in the Engineering Program.

Comment/Recommendation:

This reduction is recommended in order to more accurately reflect anticipated staffing levels in this Program.

Title: Cost Savings Days

Budget Amount: (\$19,710) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Elimination of Senior Engineer Position

Budget Amount: (\$15,970) **Fund:** Income Tax-Infrastructure **FTE:** (1.0)

Description:

This reduction will eliminate a Senior Engineer position. The reduction for this position represents the salary net of reimbursements from capital projects.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$13,910 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Non-Personnel Reduction

Budget Amount: (\$10,410) **Fund:** General Fund **FTE:** -

Description:

This reduction will decrease funding for non-local travel, training, tuition reimbursement, subscriptions, and memberships. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$2,030) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Performance Measures

Performance Objective:

Maintain the condition of all transportation assets (pavement, bridges, and retaining walls) at a standard consistent with public safety, preservation, and available resources.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Percentage of transportation assets in good or better condition based on industry standard criteria.	64%	65%	60%

Departmental Budgets



Performance Objective:

Maintain the condition of bridges for which Transportation and Engineering is responsible at a standard consistent with public safety and available funding.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of bridges that are open with no load restrictions. (Indicates that bridge is at least in "fair" condition meaning that all primary structural elements are sound.)	98%	95%	95%

Performance Objective:

Maximize the amount of roadway rehabilitated with appropriated resources to meet or exceed the City Council approved goal of rehabilitating 100 lane miles.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of the 100 lane-mile goal completed.	110%	85%	75%

Performance Objective:

Review permit applications (e.g., street openings, sidewalk barricades, etc.) and issue permits within specified timeframe.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of permits issued within three weeks after application date.	89%	90%	80%

Departmental Budgets



Program 4: Traffic Engineering

Description: This program is responsible for the design, review, and supervision of traffic control services, street lighting services, and traffic signal systems. This program includes event and construction maintenance of traffic and detours; public requests for additional street lighting; and the operation and expansion of the Computerized Traffic Signal System.

Goal: To manage the City's traffic signal, traffic control, and street lighting systems to encourage safe and efficient travel, enhance the quality of life for residents, and encourage and sustain economic development.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 1,114,600	\$ 1,264,180	\$ 1,343,140	\$ 78,960
Other Expenses	\$ 3,211,570	\$ 3,362,230	\$ 3,307,040	\$ (55,190)
Operating Total	\$ 4,326,170	\$ 4,626,410	\$ 4,650,180	\$ 23,770
Employee Benefits	\$ 473,200	\$ 555,140	\$ 665,260	\$ 110,120
General Fund Overhead	\$ 78,390	\$ 78,390	\$ 92,310	\$ 13,920
Total	\$ 4,877,760	\$ 5,259,940	\$ 5,407,750	\$ 147,810
Capital Projects	\$ 2,125,000	\$ 1,934,000	\$ 1,730,000	\$ (204,000)
Program Revenue	\$ 47,240	\$ 47,240	\$ 47,240	\$ -
Total Full-Time Equivalent Positions	27.0	26.0	26.0	-

2010 Significant Program Changes

Title: Energy Savings

Budget Amount: (\$86,000)

Fund: General Fund

FTE: -

Description:

This adjustment represents an anticipated savings in energy costs for street lights due to technological upgrades and a change in energy provider. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended in order to more accurately reflect anticipated energy costs.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$28,800 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Reduced Reimbursements from Capital Projects

Budget Amount: \$25,000 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This increase represents a reduction in anticipated reimbursements from Capital projects.

Comment/Recommendation:

This increase is recommended in order to more accurately reflect anticipated reimbursement levels.

Title: Non-Personnel Reduction

Budget Amount: (\$13,140) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction will decrease funding for non-local travel, training, tuition reimbursement, subscriptions, and memberships. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Cost Savings Days

Budget Amount: (\$9,320) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: (\$4,010) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Title: Non-Personnel Reduction

Budget Amount: (\$3,610) **Fund:** General Fund **FTE:** -

Description:

This reduction will decrease funding for non-local travel, training, tuition reimbursement, subscriptions, and memberships. This decrease represents the continuation of a budget reduction that was initiated in 2009.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: \$3,580 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with the appropriate programs in 2010.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: (\$3,460) **Fund:** Parking Meter **FTE:** -

Description:

This reduction represents savings from Non-Represented employees who will take 10 Cost Savings Days in 2010.

Comment/Recommendation:

This reduction is recommended in order to implement Cost Savings Days for Non-Represented employees.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$1,390)

Fund: General Fund

FTE: -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Make prompt and accurate billing record changes to ensure that the City is not over-charged for energy when units are upgraded or removed.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of tickets, representing changes to street lighting, processed within 60 days of change.	95%	90%	90%

Departmental Budgets



Program 5: General Aviation

Description: This program includes the operational, maintenance, and administrative oversight of the Cincinnati Municipal Lunken Airport and the Blue Ash Airport, and manages their strategic placement and use in the national aviation system plan.

Goal: Maintain aviation facilities that are an integral part of a national transportation system providing for the safe and efficient movement of people and property and to enhance the economic opportunities and well being of the City of Cincinnati.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 699,170	\$ 711,500	\$ 784,700	\$ 73,200
Other Expenses	\$ 662,300	\$ 683,280	\$ 692,090	\$ 8,810
Equipment	\$ 99,510	\$ 102,290	\$ 103,310	\$ 1,020
Operating Total	\$ 1,460,980	\$ 1,497,070	\$ 1,580,100	\$ 83,030
Employee Benefits	\$ 223,000	\$ 231,620	\$ 252,740	\$ 21,120
General Fund Overhead	\$ 60,130	\$ 60,130	\$ 61,190	\$ 1,060
Debt Service	\$ 60,800	\$ 58,140	\$ 56,840	\$ (1,300)
Total	\$ 1,804,910	\$ 1,846,960	\$ 1,950,870	\$ 103,910
Capital Projects	\$ 505,000	\$ 520,100	\$ 535,700	\$ 15,600
Program Revenue	\$ 1,980,000	\$ 2,200,000	\$ 2,200,000	\$ -
Total Full-Time Equivalent Positions	13.0	13.0	14.0	1.0

2010 Significant Program Changes

Title: Transfer of Position from General Fund

Budget Amount: \$52,840

Fund: General Aviation

FTE: 1.0

Description:

This increase represents the transfer of a Civil Engineering Technician 3 position from the General Fund to the General Aviation Fund.

Comment/Recommendation:

This transfer is recommended in order to more properly align funding with the responsibilities of this position (archiving airport engineering documents, file searches, data collection for airport projects and grants, and technical drawing services for various airport projects).

Performance Measures

Departmental Budgets



Performance Objective:

Operate Lunken Airport as a self sufficient operation.

Unit of Measure:

Percentage of annual revenues compared to annual expenditures.

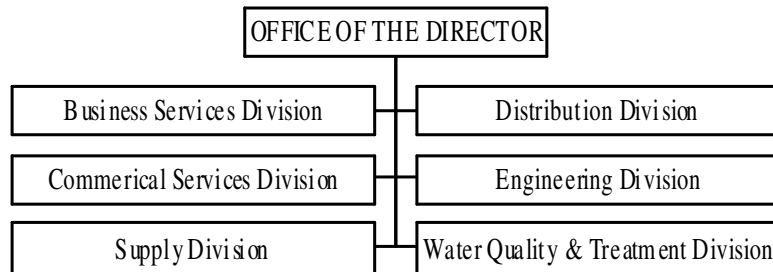
	2008	2009	2010
	Actual	Target	Target
	116.2%	100%	100%

Departmental Budgets



Water Works

Mission: The mission of the Greater Cincinnati Water Works is to provide its customers with a plentiful supply of the highest quality water and outstanding services in a financially responsible manner.



DEPARTMENT BUDGET SUMMARY

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 28,196,430	\$ 29,556,090	\$ 29,814,470	\$ 258,380
Other Expenses	\$ 31,121,550	\$ 35,227,240	\$ 32,785,000	\$ (2,442,240)
Equipment	\$ 901,060	\$ 969,400	\$ 829,000	\$ (140,400)
Operating Total	\$ 60,219,040	\$ 65,752,730	\$ 63,428,470	\$ (2,324,260)
Employee Benefits	\$ 10,213,460	\$ 10,763,460	\$ 11,467,690	\$ 704,230
General Fund Overhead	\$ 2,521,590	\$ 2,424,880	\$ 2,541,830	\$ 116,950
Debt Service	\$ 34,111,400	\$ 34,821,900	\$ 36,823,300	\$ 2,001,400
Total	\$ 107,065,490	\$ 113,762,970	\$ 114,261,290	\$ 498,320
Capital Projects	\$ 61,853,000	\$ 53,324,000	\$ 57,166,000	\$ 3,842,000
Total Full-Time Equivalent Positions	629.8	625.8	617.3	(8.5)

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Departmental Support Services
2. Commercial Services
3. Water Supply, Treatment and Distribution

PROGRAM SUMMARIES

Program 1: Departmental Support Services

Description: To manage the Department's central support services. These include financial management, information technology resources, procuring and maintaining the fleet, managing inventory, securing new customers, employee safety, personnel, and overall leadership.

Goal: Optimize the use of fiscal resources; develop a workforce and work environment; provide customer focused services to the region; and provide overall leadership and direction to the organization.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 4,277,990	\$ 4,279,920	\$ 4,308,850	\$ 28,930
Other Expenses	\$ 3,116,890	\$ 3,468,210	\$ 3,397,720	\$ (70,490)
Equipment	\$ 901,060	\$ 969,400	\$ 829,000	\$ (140,400)
Operating Total	\$ 8,295,940	\$ 8,717,530	\$ 8,535,570	\$ (181,960)
Employee Benefits	\$ 1,541,170	\$ 1,549,080	\$ 1,646,600	\$ 97,520
General Fund Overhead	\$ 373,550	\$ 367,910	\$ 368,070	\$ 160
Debt Service	\$ 34,111,400	\$ 34,821,900	\$ 36,823,300	\$ 2,001,400
Total	\$ 44,322,060	\$ 45,456,420	\$ 47,373,540	\$ 1,917,120
Capital Projects	\$ 2,203,000	\$ 638,000	\$ 543,000	\$ (95,000)
Total Full-Time Equivalent Positions	77.7	75.7	73.0	(2.7)

2010 Significant Program Changes

Title: Interest/Principle for 2009 Bond Sale

Budget Amount: \$2,001,400

Fund: Water Works

FTE: -

Description:

GCWW anticipates selling additional revenue bonds in 2009; therefore, additional debt service will be required in 2010.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: Departmental Support: Decrease in Non-personnel Budget

Budget Amount: (\$252,930) **Fund:** Water Works **FTE:** -

Description:

The non-personnel budget in the Departmental Support Services Program decreases as a result of reductions in the vehicle fleet budget and the adjustment of several other non-personnel line items to reflect expected expenses.

Comment/Recommendation:

This decrease is recommended to properly align the budget with anticipated program expenses.

Title: 2010 Water Security Initiative

Budget Amount: \$104,980 **Fund:** Water Works **FTE:** -

Description:

This represents the increase needed to fund the full year costs for the Water Security Initiative in 2010.

Comment/Recommendation:

This increase is recommended.

Title: Departmental Support: Decrease in Personnel

Budget Amount: (\$98,470) **Fund:** Water Works **FTE:** (2.7)

Description:

A decrease in position vacancy allowance and a decrease in corresponding FTE (2.7 FTE) is partially offset by an increase in reimbursements.

Comment/Recommendation:

This decrease is recommended to properly align the budget with anticipated program expenses.

Title: RCC Funding Model Realignment

Budget Amount: (\$3,660) **Fund:** Water Works **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Maintain (or upgrade) bond ratings.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Current bond ratings from Standard & Poor's (AA+) and Moody's (Aa1). Each bond rating represents "high quality."	AA+ & Aa1	AA+ & Aa1	AA+ & Aa1

Departmental Budgets



Performance Objective:

Promote a safe work environment for GCWW employees by achieving 100% participation in the annual Safety Action Plan.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage completion of safety goals.	100%	100%	100%

Departmental Budgets



Program 2: Commercial Services

Description: This core focus area/program is dedicated to reading all meters, billing, collecting, and recording all payments. This includes operating a customer call center to address questions and concerns by telephone or in person at a specific location or premise.

Goal: Provide outstanding customer service and build positive relationships between the public and GCWW.

Funding Summary:

	2008	2009	2010	Change 2009
	Budget	Budget	Recommended	Budget to 2010
Operating Budget				
Personnel Services	\$ 5,640,520	\$ 5,750,030	\$ 5,805,710	\$ 55,680
Other Expenses	\$ 3,263,330	\$ 3,522,080	\$ 3,500,130	\$ (21,950)
Operating Total	\$ 8,903,850	\$ 9,272,110	\$ 9,305,840	\$ 33,730
Employee Benefits	\$ 2,049,490	\$ 2,105,430	\$ 2,244,860	\$ 139,430
General Fund Overhead	\$ 530,560	\$ 485,080	\$ 494,500	\$ 9,420
Total	\$ 11,483,900	\$ 11,862,620	\$ 12,045,200	\$ 182,580
Capital Projects	\$ 1,875,000	\$ 2,050,000	\$ 550,000	\$ (1,500,000)
Total Full-Time Equivalent Positions	122.1	122.1	120.3	(1.7)

2010 Significant Program Changes

Title: Commercial Services: Decrease in Personnel

Budget Amount: (\$102,050) **Fund:** Water Works **FTE:** (1.7)

Description:

A decrease in FTE (1.7 FTE) is offset by an increase in reimbursements and an increase in anticipated lump sum payments.

Comment/Recommendation:

This decrease is recommended to properly align the budget with anticipated program expenses.

Title: Commercial Services: Decrease in Non-personnel Budget

Budget Amount: (\$52,460) **Fund:** Water Works **FTE:** -

Description:

The non-personnel budget in the Commercial Services Program decreases as a result of the adjustment of several non-personnel line items to reflect expected expenses.

Comment/Recommendation:

This decrease is recommended to properly align the budget with anticipated program expenses.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$7,320) **Fund:** Water Works **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Maximize the number of customers satisfied with the way GCWW handles questions or problems.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Percentage of customers who have had dealings with GCWW are very satisfied or somewhat satisfied with the way their question or problem was handled.	89%	90%	90%

Performance Objective:

To answer 80% of the calls received at the customer assistance center within 35 seconds.

Unit of Measure:	2008 Actual	2009 Target	2010 Target
Number of calls answered within 35 seconds divided by the total number of calls.	57%	80%	80%

Departmental Budgets



Program 3: Water Supply, Treatment and Distribution

Description: This core focus area/program is dedicated to provide high quality finished water to meet the maximum demands and fire flow; and to maintain, repair and rehabilitate all facilities, equipment, and infrastructure without interruption to all GCWW customers.

Goal: Optimize our water treatment and distribution system to provide high quality water to all our customers. To protect public health, support and promote economic development, and provide sufficient fire flow.

Funding Summary:

	2008 Budget	2009 Budget	2010 Recommended	Change 2009 Budget to 2010
Operating Budget				
Personnel Services	\$ 18,277,920	\$ 19,526,140	\$ 19,699,910	\$ 173,770
Other Expenses	\$ 24,741,330	\$ 28,236,950	\$ 25,887,150	\$ (2,349,800)
Operating Total	\$ 43,019,250	\$ 47,763,090	\$ 45,587,060	\$ (2,176,030)
Employee Benefits	\$ 6,622,800	\$ 7,108,950	\$ 7,576,230	\$ 467,280
General Fund Overhead	\$ 1,617,480	\$ 1,571,890	\$ 1,679,260	\$ 107,370
Total	\$ 51,259,530	\$ 56,443,930	\$ 54,842,550	\$ (1,601,380)
Capital Projects	\$ 57,775,000	\$ 50,636,000	\$ 56,073,000	\$ 5,437,000
Total Full-Time Equivalent Positions	430.0	428.0	424.0	(4.0)

2010 Significant Program Changes

Title: Water Supply, Treatment: Decrease in Non-personnel

Budget Amount: (\$2,665,370) **Fund:** Water Works **FTE:** -

Description:

The non-personnel budget in the Water Supply, Treatment and Distribution Program decreases as a result of the anticipated lower chemical costs and several other line items adjusted to reflect expected spending.

Comment/Recommendation:

This decrease is recommended to properly align the budget with anticipated program expenses.

Title: Water Supply, Treatment: Decrease in Personnel

Budget Amount: (\$363,500) **Fund:** Water Works **FTE:** (4.0)

Description:

A decrease in FTE (4.0 FTE) is offset by increases in position vacancy allowance, reimbursements, and anticipated lump sums payments.

Comment/Recommendation:

This decrease is recommended to properly align the budget with anticipated program expenses.

Departmental Budgets



Title: RCC Funding Model Realignment

Budget Amount: (\$82,050) **Fund:** Water Works **FTE:** -

Description:

This represents a funding realignment in order to implement the new RCC funding model.

Comment/Recommendation:

This transfer is recommended in order to implement the new RCC funding model.

Performance Measures

Performance Objective:

Achieve the highest level of regulatory compliance in water quality assurance.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Percentage of water quality samples taken from the treatment plants that meet regulatory compliance.	100%	100%	100%

Performance Objective:

To minimize the amount of time a customer is without water services during maintenance and repair activities.

Unit of Measure:	2008	2009	2010
	Actual	Target	Target
Average number of hours a customer is without water service during maintenance and repair activities.	3.6 hrs.	<6.0 hrs.	<6.0 hrs

Appendix A



2010 All Funds Operating Budget Summary - Update by Program

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
City Council	City Councilmembers	2,136,840	0	2,136,840	27.0	0.0	27.0
Office of the Mayor	Office of the Mayor	680,850	0	680,850	8.0	0.0	8.0
Clerk of Council	Clerk of Council	737,050	0	737,050	7.0	0.0	7.0
City Manager	Office of the City Manager	1,299,620	0	1,299,620	8.0	0.0	8.0
	Economic Development Division	486,860	354,000	840,860	7.0	0.0	7.0
	Office of Communications	0	809,600	809,600	0.0	6.0	6.0
	CIRV Administration	863,370	0	863,370	0.0	0.0	0.0
	Office of Contract Compliance	332,480	231,380	563,860	4.0	2.0	6.0
	Office of Budget and Evaluation	992,230	385,590	1,377,820	14.0	0.0	14.0
	Office of Environmental Quality	2,572,200	215,740	2,787,940	4.0	2.0	6.0
Citizen Complaint & Int. Audit	Administration	308,870	0	308,870	3.1	0.0	3.1
	Investigations, Research, and Evaluation	290,640	0	290,640	3.0	0.0	3.0
	Community Relations	6,750	0	6,750	0.0	0.0	0.0
	Internal Audit	467,430	28,900	496,330	5.0	0.0	5.0
Community Development	Community Development Operations	908,390	523,650	1,432,040	4.0	6.0	10.0
	Housing Development	195,930	313,950	509,880	3.0	11.0	14.0
	Business Development	448,460	149,640	598,100	8.0	2.0	10.0
	Operations - Human Services	2,338,150	102,440	2,440,590	3.0	0.0	3.0
	Arts Administration Program	0	0	0	0.0	0.0	0.0
	Property Maintenance Code Enforcement	1,651,170	0	1,651,170	33.5	0.0	33.5
	Administration - Planning	0	0	0	0.0	0.0	0.0
ES: Convention Center	Duke Energy Convention Center	0	6,954,810	6,954,810	0.0	0.0	0.0
ES: Parking Facilities	On-Street Parking	0	1,710,620	1,710,620	0.0	24.0	24.0
	Off-Street Parking	0	5,539,330	5,539,330	0.0	25.5	25.5
	Parking Business Services	0	568,640	568,640	0.0	4.0	4.0
Finance	Administration	364,260	0	364,260	3.0	0.0	3.0
	Financial Reporting and Monitoring	957,320	602,790	1,560,110	13.0	5.0	18.0
	Payroll Preparation	221,200	0	221,200	2.0	0.0	2.0
	Debt Management	0	69,338,670	69,338,670	0.0	3.0	3.0

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
Finance	Cash Management/Banking	321,420	0	321,420	4.0	0.0	4.0
	Delinquent Accounts	105,570	0	105,570	1.0	0.0	1.0
	Licensing, Admission Tax & Transient Occupancy Tax	58,550	0	58,550	1.0	0.0	1.0
	Parking Revenue Collections	0	201,410	201,410	0.0	2.0	2.0
	CDBG Loan Program	0	114,080	114,080	0.0	1.0	1.0
	Risk Management	126,610	1,688,660	1,815,270	0.0	15.0	15.0
	Income Tax	3,375,070	0	3,375,070	40.8	0.0	40.8
	Procurement	840,540	182,110	1,022,650	10.0	2.0	12.0
	Printing and Stores	0	3,302,910	3,302,910	0.0	9.0	9.0
	Employee Retirement System	0	0	0	0.0	9.0	9.0
	Internal Audit	0	0	0	0.0	0.0	0.0
Fire	Response	84,743,340	0	84,743,340	753.0	0.0	753.0
	Human Resources	2,267,460	0	2,267,460	12.0	0.0	12.0
	Support Services	2,219,360	0	2,219,360	17.0	0.0	17.0
	Prevention and Community Education	3,131,910	0	3,131,910	25.0	0.0	25.0
	Financial Management and Planning	1,245,810	0	1,245,810	11.0	0.0	11.0
Health	Health Administration	4,700,050	700,730	5,400,780	42.0	4.0	46.0
	Health Centers	10,638,060	8,379,600	19,017,660	107.8	67.7	175.5
	Home Health Nursing Services & Community Nursing	5,637,320	7,575,160	13,212,480	81.0	95.4	176.4
	School & Adolescent Health	1,877,120	1,424,420	3,301,540	28.4	15.1	43.5
	Dental Hygiene	691,330	447,930	1,139,260	8.0	3.0	11.0
Human Resources	Administration	365,180	0	365,180	3.0	0.0	3.0
	Human Resources Information System	305,780	0	305,780	1.0	0.0	1.0
	Civil Service/Testing	611,510	278,450	889,960	11.1	3.0	14.1
	Employee Relations	377,360	0	377,360	4.0	0.0	4.0
	Labor Relations	311,430	0	311,430	2.0	0.0	2.0
	Professional/Staff Development	106,880	0	106,880	1.0	0.0	1.0
Law	General Counsel	287,640	0	287,640	7.0	0.0	7.0
	Administration	493,940	0	493,940	4.0	0.0	4.0
	Prosecution	2,009,320	0	2,009,320	21.0	0.0	21.0
	Economic and Community Development	98,050	486,940	584,990	5.0	2.0	7.0
	Community Prosecution	213,620	0	213,620	3.0	0.0	3.0

Department	Program	Operating Budget Summary			Staffing Plan			
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds	
Law	Civil Litigation	1,062,890	0	1,062,890	10.2	0.0	10.2	
	Labor and Employment	409,380	0	409,380	3.0	0.0	3.0	
	Administrative Hearings	401,080	0	401,080	4.0	0.0	4.0	
Parks	Property Management and Real Estate/Relocation	98,850	594,750	693,600	2.0	6.0	8.0	
	Customer Service	193,450	172,690	366,140	2.0	0.0	2.0	
	Director's Office	251,130	0	251,130	2.0	0.0	2.0	
	Facility Maintenance	248,210	0	248,210	6.0	0.0	6.0	
	Financial & Business Services	1,273,200	61,390	1,334,590	6.0	1.0	7.0	
	Krohn Conservatory	399,280	534,370	933,650	9.5	5.0	14.5	
	Nature Education & Centers	10	13,970	13,980	0.0	0.0	0.0	
	Operations & Facility Management	2,321,560	3,722,050	6,043,610	50.5	44.6	95.0	
	Planning & Design	105,060	0	105,060	7.5	0.0	7.5	
	Urban Forestry	0	1,949,400	1,949,400	0.0	8.5	8.5	
	Planning and Buildings	Administration	929,710	50,800	980,510	6.0	0.0	6.0
		Land Use	423,270	328,390	751,660	4.0	4.0	8.0
Historic Conservation		33,370	196,700	230,070	1.0	2.0	3.0	
Customer Services		841,860	0	841,860	11.0	0.0	11.0	
Plan Examination		802,530	0	802,530	8.0	0.0	8.0	
Zoning Plan Review		0	0	0	0.0	0.0	0.0	
Building Construction Inspections		2,322,390	58,380	2,380,770	29.0	0.0	29.0	
Elevator Inspection		535,700	0	535,700	6.0	0.0	6.0	
Police		Public Safety	118,194,780	1,686,900	119,881,680	1,071.6	0.0	1,071.6
	Community Partnerships	3,902,430	0	3,902,430	40.7	0.0	40.7	
	Personnel Development	4,431,550	0	4,431,550	38.9	0.0	38.9	
	Resource Management	1,956,110	0	1,956,110	21.9	0.0	21.9	
	Technological Advancement	1,831,880	0	1,831,880	14.0	0.0	14.0	
	Emergency Communications Center	8,103,010	1,355,640	9,458,650	131.0	0.0	131.0	
Public Services	Director's Office	635,040	157,900	792,940	7.0	1.0	8.0	
	Traffic Control, Pavement & Structure Maintenance	91,950	11,041,980	11,133,930	1.0	157.0	158.0	
	Waste Collections	13,340,680	0	13,340,680	133.5	0.0	133.5	
	Neighborhood Investment Services	2,224,410	5,387,870	7,612,280	25.0	54.0	79.0	
	Property Management	2,524,890	2,864,540	5,389,430	7.0	22.0	29.0	

Department	Program	Operating Budget Summary			Staffing Plan			
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds	
Public Services	Fleet Services	0	15,832,620	15,832,620	0.0	65.0	65.0	
	Winter Maintenance	2,614,420	527,020	3,141,440	0.0	0.0	0.0	
	Energy Management	529,170	0	529,170	0.0	0.0	0.0	
Recreation	Aquatics	922,680	199,510	1,122,190	19.5	3.0	22.5	
	Athletics	439,660	415,690	855,350	4.0	1.9	5.9	
	Community Center Operations	9,263,950	2,278,470	11,542,420	122.9	82.5	205.4	
	Golf	0	6,386,810	6,386,810	0.0	2.0	2.0	
	Indoor/Facility Maintenance	1,650,660	543,600	2,194,260	14.0	6.0	20.0	
	Outdoor Maintenance	3,411,850	171,980	3,583,830	55.6	1.0	56.6	
	Seniors	276,700	67,320	344,020	8.5	1.5	10.0	
	Therapeutic Recreation	728,850	50,070	778,920	11.0	0.0	11.0	
	Technical Services/Capital Projects	26,240	0	26,240	8.5	0.0	8.5	
	Waterfront & Special Events	868,910	928,060	1,796,970	9.0	7.0	16.0	
	Youth & Family Services	180,770	35,940	216,710	2.8	1.0	3.8	
	Arts Grants Program	0	0	0	0.0	0.0	0.0	
	Regional Computer Center	RCC Administration	1,187,110	343,280	1,530,390	8.0	3.0	11.0
		CTS Operations	2,438,640	1,463,140	3,901,780	5.0	17.0	22.0
CIT-CO Operations		2,929,940	3,033,270	5,963,210	15.0	14.0	29.0	
CLEAR Operations		0	4,431,270	4,431,270	0.0	21.0	21.0	
CAGIS Consortium Operations		0	4,150,840	4,150,840	0.0	18.0	18.0	
Sewers	Office of the Director/Administration	0	20,302,210	20,302,210	0.0	56.0	56.0	
	Wastewater Engineering	0	88,317,380	88,317,380	0.0	150.0	150.0	
	Information Technology	0	6,045,020	6,045,020	0.0	32.0	32.0	
	Wastewater Treatment	0	51,937,550	51,937,550	0.0	276.0	276.0	
	Wastewater Collection	0	20,594,250	20,594,250	0.0	166.0	166.0	
	Industrial Waste	0	5,692,780	5,692,780	0.0	53.0	53.0	
	Water-In-Basement	0	3,627,500	3,627,500	0.0	0.0	0.0	
	Stormwater - Admin. & Financial Management	0	998,690	998,690	0.0	3.0	3.0	
	Stormwater - Planning/Design	0	347,320	347,320	0.0	1.0	1.0	
	Stormwater - Operations & Maintenance	0	3,360,910	3,360,910	0.0	8.0	8.0	
	Stormwater - NPDES Compliance	0	664,630	664,630	0.0	4.0	4.0	
Stormwater - Flood Control	0	1,142,330	1,142,330	0.0	1.0	1.0		

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
SORTA	SORTA Operations	0	40,391,660	40,391,660	0.0	0.0	0.0
Transportation and Engineering	Director's Office	578,290	651,920	1,230,210	9.0	7.0	16.0
	Transportation Planning and Urban Design	232,610	369,010	601,620	11.0	6.0	17.0
	Engineering	469,290	2,850,490	3,319,780	52.0	51.0	103.0
	Traffic Engineering	2,219,720	3,188,030	5,407,750	1.0	25.0	26.0
	General Aviation	0	1,950,870	1,950,870	0.0	14.0	14.0
Water Works	Departmental Support Services	0	47,373,540	47,373,540	0.0	73.0	73.0
	Commercial Services	0	12,045,200	12,045,200	0.0	120.3	120.3
	Water Supply, Treatment and Distribution	0	54,842,550	54,842,550	0.0	424.0	424.0

Appendix B





GLOSSARY OF TERMS



AGENCY: An organizational entity of the City of Cincinnati. Usually it relates to a Department of the City (such as the Department of Police, or Public Services, etc.). It may also relate to a subordinate division of a Department, such as an operating Division.

APPROPRIATION: Legislation by the City Council approving the budgets for individual funds. Appropriation ordinances authorize spending in the personnel services, non-personnel services, employee benefits, equipment accounts, debt service, and capital categories. Departments cannot spend more money than is approved in these categories. Appropriations can only be adjusted by passage of a subsequent ordinance by the City Council upon recommendation by the City Manager.

BDS: See Budget Development System.

BIENNIAL BUDGET: A budget for a two-year period. The City of Cincinnati's biennial schedule was initiated in 1993. The biennial budget cycle is 2003/2004, 2005/2006, and so on.

BOND: A long-term promissory debt obligation issued in order to generate financing for the construction, rehabilitation, or upgrade of City assets. The sale of bonds is the primary method of financing a capital program.

BUDGET DEVELOPMENT SYSTEM (BDS): An automated system used to prepare the biennial Operating Budget and related reports. This system is similar to the Capital Budget System (CBS) used to prepare the City's Capital Budget. It is supported by the Cincinnati Financial System (CFS).

CAPITAL BUDGET COMMITTEE: A committee chaired by Assistant City Managers, the Finance Director, Assistant Finance Director, and comprised of various department heads. This committee meets with representatives from all City agencies, reviews analyses of Capital requests, and recommends a balanced Capital Budget to the City Manager.

CAPITAL INVESTMENT PROGRAM (CIP): The six-year plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, and other capital assets, all of which enhance the delivery of services. It coordinates the financing and timing of improvements to maximize their value to the public.

CAPITAL OUTLAY: Expenditure category for the cost of equipment, vehicles and other fixed assets (major object code 7600 in the Cincinnati Financial System).

CARRYOVER BALANCE: The net balance in a fund at the end of the fiscal year due to savings (when total expenditures and encumbrances are less than the appropriations), canceled encumbrances (when a contract is completed for less cost than the encumbered amount or not needed at all), or revenues in excess of estimates for that year.

CDBG: See Community Development Block Grant.

CINCINNATI FINANCIAL SYSTEM (CFS): An automated system to process financial transactions and prepare related reports. This system supports the Budget Development System (BDS).

CIP: See Capital Investment Program.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): The Federal grant which supports housing, economic development, health and human services, and planning and administration.

CONSOLIDATED PLAN: The U.S. Department of Housing and Urban Development requires the submission of a consolidated plan for the following Federal entitlement grant programs: Community Development Block Grant, HOME Investment Partnerships Program, Emergency Shelter Grants, and HOPWA. The plan also provides the framework for competitive grant applications for other housing and community development programs.

CONTINUATION SERVICES BUDGET: A budget in which the City provides nearly the same level of services which were provided in the previous year.

CONTRACT AGENCIES: The City contracts with some agencies to provide services, such as the Citizens' Committee on Youth (CCY), the Cincinnati Human Relations Commission (CHRC), and the Southwest Ohio Regional Transit Authority (SORTA). These entities are not City departments, nor do City employees operate them, but the services are paid for in part by City funds and grants received from the City.

DEBT SERVICE: Scheduled payment of the interest and principal to bond holders which is necessary to retire bond indebtedness.

DEPARTMENT: A basic organizational unit of government which may be sub-divided into divisions, programs, and activities.

EBC: See Executive Budget Committee.

EMERGENCY SHELTER GRANT: Federal funds to provide capital and operating support for emergency shelters and transitional housing for the homeless.

EMPLOYEE BENEFITS: City-contributed costs for pension and other benefits for City employees. Other benefits include health care, unemployment compensation, vision and dental care, deferred compensation, and the Public Employees Assistance Program (PEAP).

ENCUMBRANCE: An amount of money committed for the payment of goods or services ordered but not yet received.

ENTERPRISE FUNDS: A type of restricted fund which is used to account for the expenditures and revenues of enterprise operations such as the City's Water Works Department and Parking Facilities Division. Enterprise funds are self-supporting from the sale of goods and services.

EQUIPMENT ACCOUNTS: Expenditure categories for "Motorized and Construction Equipment" (MCEA) and "Office and Technical Equipment" accounts (OTEA). MCEA is used for purchases of autos, trucks, backhoes, etc. OTEA is for desks, office partitions, calculators, etc.

EXCEPTION REQUEST: Programs and/or items which are not included in the base requested or recommended budget. These include new program proposals or extraordinary increases which could not be included in the budget target.

EXECUTIVE BUDGET COMMITTEE (EBC): The members of this committee are the City Manager, Assistant City Managers, the Director of Finance, Assistant Director of Finance, and the Manager of Budget and Evaluation. The EBC is the City Manager's administration team to develop budget and policy recommendations to the City Council.

EXPENDITURE: The cost for the personnel, materials, and equipment required for a department to function.

FISCAL YEAR (FY): Cincinnati's fiscal year runs from January 1 through December 31.

FTE: See Full-Time Equivalent below.

FULL-TIME EQUIVALENT (FTE): FTE is a measure of a position by its budgeted hours. For example, 1 FTE equals 2088 hours and .75 FTE equals 1566 hours.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

FUND ACCOUNTING: Accounting method of providing information on City receipts and disbursements in separate categories or "funds". Governments use fund accounting to segregate sources of revenue and the purposes for which they are to be used. For instance, Water Works Fund 101 only receives funds generated from water charges and only expends funds related to water system activities.

GENERAL FUND: This fund accounts for the current assets, current liabilities, revenues, and expenditures that arise from general government operations. The main revenue sources of this fund are income and property taxes.

HOME: HOME Investment Partnerships Program. A Federal grant program to provide housing for low-income persons.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA): A Federal grant program to provide housing for persons with AIDS.

INFRASTRUCTURE: Long-lived assets such as highways, bridges, buildings, and public utilities. A primary funding source for infrastructure maintenance is provided by a tax of one tenth of one percent on earned income, which was approved by voters in 1988. It is legally mandated that collection of this additional tax is subject to the City spending 90% of a base amount within three years. The base amount is calculated by an established formula. This budget and expenditures requirement to continue the 0.1% income tax is referred to as the "infrastructure mandate."

INTERDEPARTMENTAL CHARGES: Accounts for the reimbursement of the cost of services provided to departments by other departments. For example, the Reproduction Services program might process an interdepartmental bill (I.D. bill) to charge the Recreation Department for printing a brochure.

INTERNAL SERVICE FUNDS: A type of restricted fund used to finance and account for goods and services provided in-house by a City Department, such as the Fleet Services Fund.

NON-PERSONNEL SERVICES: Operating expenditure category for non-salary related items, such as office supplies, office space rental, contracts, computer costs, gasoline, etc. (major object code series 7200-7300-7400 in the Cincinnati Financial System).

OPERATING BUDGET: The budget which encompasses day-to-day municipal activities. The Operating Budget includes employee salaries, supplies, and other non-personnel items related to current activities. The Operating Budget also includes debt service and overhead costs for these operations.

PERFORMANCE-BASED PROGRAM BUDGETING: Is a system of planning, budgeting, and evaluation that emphasizes the relationship between money budgeted and results expected.

PERSONNEL SERVICES: Expenditure category for the cost of employee salaries and compensated absences such as vacations and sick leave (major object code 7100 in the Cincinnati Financial System).

PRIOR YEAR ENCUMBRANCES: Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of that annual appropriation has been reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

PROGRAM: A group of similar activities, or a type of service, which is organized as a sub-unit of a department for planning and performance measurement purposes.

RESERVE FOR CONTINGENCIES: An appropriation which is set aside for unanticipated or potential expense items that cannot be deferred until the next budget cycle. This is an account routinely appropriated in the General Fund to enable the City Council to adjust the budget during the year without affecting other budgeted services.

RESOURCES: Total dollars available for budget purposes including revenues, fund transfers, and beginning fund balances.

RESTRICTED FUNDS: Funds restricted to a specific purpose, such as Parking, Lunken Airport, and Municipal Golf Funds.

REVENUES: The annual income or receipts of the City from taxes, charges, and investments.

SPECIAL ORGANIZATIONAL REPORTING AUTHORITIES: Agencies of the City which include its various Boards and Commissions, as well as contract agencies and county-wide departments.

STAFFING LEVELS: Estimated number of FTE needed to perform the work at a stated level of service.

TRANSIT OCCUPANCY TAX: The City's 4% tax levied on all rents received by a hotel for lodging furnished to transient guests. Tax receipts are dedicated to financing the operating and maintenance costs of the City's cinergy center, and to help finance the expansion of the cinergy center.

TRUST FUND: A fund to account for assets in which the City acts in a trustee capacity or as an agent for other governmental units. The Metropolitan Sewer District (owned by the County but operated by the City) and Pension Trust are examples of trust funds.

UNAPPROPRIATED SURPLUS: The amount of money in a fund not appropriated by the City Council. The balance remains in the fund until the City Council approves spending by passing an appropriation ordinance.

USER CHARGES/FEES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

WORKING CAPITAL RESERVE: Monies which are set aside to provide a reserve in case of a disaster or fiscal emergency. The policy of the City Council is to maintain a balance in the Working Capital Reserve Fund between 5 and 8 percent of General Fund revenues in each year.

Interdepartmental Correspondence

November 23, 2009

TO: Mayor Mark Mallory

FROM: Milton Dohoney, Jr., City Manager *WMD*

SUBJECT: Recommended 2010 Capital Budget Update Report

I am submitting my Recommended 2010 Capital Budget Update based on the City Council Approved 2010 Capital Budget with some modifications and new Capital Improvement Program projects as noted herein. The update provides recommended changes to the Approved 2010 Capital Budget, which is the second year of the Approved 2009/2010 Biennial Capital Budget. An All Funds Capital Budget Update of \$266.5 million is recommended, which represents a \$2.4 million, or 0.9% decrease from the Approved 2010 All Funds Capital Budget of \$268.9 million. The table below compares the Recommended 2010 Capital Budget Update with the 2010 Approved Capital Budget.

(In \$ Millions)	2010 Approved	2010 Update	\$ Change 2010 Update/ 2010 Approved	% Change 2010 Update/ 2010 Approved
General Capital	\$63.5	\$63.1	(\$0.4)	-0.6%
Restricted Fund Capital	203.2	200.4	(2.8)	-1.4%
Special Revenue Capital	0.6	1.4	0.8	133.3%
Matching Capital	1.6	1.6	0.0	0.0%
Total All Funds Capital Budget:	\$268.9	\$266.5	(\$2.4)	-0.9%

The Recommended 2010 General Capital Budget Update of \$63.1 million is \$408,700 less than the 2010 Approved General Capital Budget of \$63.5 million. The Recommended 2010 General Capital Budget Update expenditures include reductions to 18 existing projects totaling \$3.6 million, the elimination of funding for three projects totaling \$935,000, an increase of \$1.7 million to nine existing projects, and 14 new projects totaling \$2.5 million. Recommended General Capital Budget expenditure adjustments and recommended new projects are described in the "Increases and Decreases – 2010 General Capital Budget Update" section of this report beginning on page 9. The Recommended 2010 General Capital Budget Update Summary Report (Exhibit 3, page 20) also illustrates recommended adjustments for the General Capital Budget.

The \$2.8 million or 1.4% decrease in the Recommended 2010 Restricted Funds Capital Budget Update of \$200.4 million compared to the 2010 Approved Restricted Funds Capital Budget of \$203.2 million is primarily related to a net \$5.5 million decrease in the Water Works Capital Fund Budget. This recommended decrease is partially offset by a \$2.0 million recommended increase for the Stormwater Management Fund Capital Budget; an increase of \$400,000 for the Telecommunications Services Fund; a recommended increase of \$329,200 for the Convention Center Fund Capital Budget; and an increase of \$100,000 for the Cable Communications Fund Capital Budget. A reduction of \$55,300 is also recommended for the Metropolitan Sewer

District (MSD) Capital Improvements Fund Budget. The recommended adjustments to the 2010 Approved Restricted Funds Capital Budget are described in the “Increases and Decreases – 2010 Restricted Funds Capital Budget” section beginning on page 13. The Recommended 2010 Restricted Funds Capital Budget Update Summary Report (Exhibit 6, page 53) also illustrates recommended adjustments for the Restricted Funds Capital Budget.

The recommended amount of \$1.4 million for Special Revenue is \$812,900 more than the amount included in the 2010 Approved Capital Budget. This revenue is from the Special Housing Permanent Improvement Fund and the recommended increase reflects anticipated payments to the fund for 2009, which are used in 2010. For Matching Capital, the recommended amount of \$1.6 million matches the amount included in the 2010 Approved Capital Budget. Matching Capital resources are comprised of grant funding from the State for street rehabilitation and Federal Aviation Administration grant funding for airport improvements. The Special Revenue and Matching Capital components of the Recommended 2010 Capital Budget Update are described in detail beginning on page 8.

The Capital Budget Program Allocation Report on page 59 (Exhibit 7) illustrates the Recommended 2010 All Funds Capital Budget Update according to programs, or activity categories, within each department. This report includes the Recommended 2010 General Capital Budget Update and the Restricted Funds Capital Budget Update.

Capital Budget Highlights

1. **\$17.9 Million for Street Rehabilitation and Street Improvement Projects.** The recommended 2010 Capital Budget Update totals \$17.9 million for street rehabilitation and improvements, which is \$65,000 less than the amount included in the 2010 Approved Capital Budget. This decrease represents the net change in two projects: an increase of \$120,000 for the Street Improvements project and a decrease of \$185,000 for the Columbia Parkway Enhancements project. The Street Improvements project is recommended for a total of \$920,000 in 2010 and funding for the Columbia Parkway Enhancements project is eliminated in 2010 due to delays in the construction schedule. The recommendation for the Street Rehabilitation project matches the amount included in the 2010 Approved Capital Budget: \$11.0 million. Consistent with the 2010 Approved Capital Budget, the Department of Transportation and Engineering (DOTE) estimates that 79 lane miles will be rehabilitated in 2010 at this funding level, which is significantly less than the 100 lane mile goal for the department. DOTE continues to actively pursue additional outside resources for this program.

The recommended 2010 Capital Budget Update also includes \$3.0 million for the Waldvogel Viaduct Replacement project, matching the 2010 Approved Capital Budget. Annual infrastructure projects that are not related to streets and buildings are recommended for a total of \$2.6 million, which is \$85,000 less than the 2010 Approved Capital Budget. The following projects are included in the annual infrastructure recommendation: Bridge Rehabilitation Program, Wall Stabilization and Landslide Correction, Sidewalk Repair

Program, and the Hillside Stairway Rehabilitation Program. The reduction of \$85,000 is realized in the Bridge Rehabilitation Program project.

- \$15.2 Million to Renovate/Replace City Buildings and Facilities.** The recommended 2010 Capital Budget Update of \$15.2 million to renovate and replace existing City-owned facilities exceeds the 2010 Approved Capital Budget by \$589,700. The City Facility Renovation and Repairs project is recommended for an increase of \$380,300 to support renovations and repairs to five fire stations and one police station. The total recommendation for the City Facility Renovation and Repairs project is \$2.6 million. Two refinanced projects are recommended: City Facility Modernization '09 and Community Facility Improvements '08 for \$239,400 and \$70,000, respectively. Existing resources in these prior year accounts will be transferred to the 2010 General Fund Operating Budget and resources in the 2010 General Capital Budget will replace the transferred resources. The Park Infrastructure Rehabilitation project is recommended for a decrease of \$100,000.

The recommendations for Recreation facilities (\$6.3 million) and Health facilities (\$339,500) match the 2010 Approved Capital Budget. The Community Facility Improvements '10 and Findlay Market Improvements projects are each recommended at the 2010 Approved Capital Budget levels: \$600,000 and \$99,800, respectively.

The 2010 Capital Budget Update recommendation of \$1.9 million to replace existing facilities matches the 2010 Approved Capital Budget. These resources will be used to replace the Pleasant Ridge fire station.

An update of the "Capital Improvement Plan for City Facilities" submitted to City Council in 2003 shows a total estimated capital improvements "need" for City-owned facilities in 2010 of \$31.4 million, while the total planned allocation amount is \$14.2 million, generating a shortfall of \$17.2 million.

- \$7.9 Million for Equipment.** The recommended 2010 Capital Budget Update includes \$7.9 million for equipment, which is \$1.9 million less than the amount included in the 2010 Approved Capital Budget. This decrease results from a \$1.3 million reduction for the 800 MHz Radios project, for which funding has been approved in the Federal budget. The Fleet Replacements project is recommended for \$4.9 million, representing a reduction of \$667,500. Resources in Fleet Replacements project are used to replace automotive equipment in agencies supported by the General Fund, such as the Police and Fire Departments. The equipment category also includes \$2.4 million for the Self-Contained Breathing Apparatuses project in the Fire Department, which will provide resources to replace air-breathing equipment. This equipment must be replaced throughout the department for all firefighters simultaneously so that parts are interchangeable.
- \$3.8 Million for Market Rate Housing.** This \$3.8 million recommendation for the development of market rate housing in Cincinnati is \$56,100 less than the amount included in the 2010 Approved Capital Budget. An additional \$812,900 is recommended for the Special Housing Permanent Improvement Fund (SHPIF), reflecting the actual anticipated revenue for this fund in 2009, which are used in 2010. SHPIF is a special revenue fund and is not a

General Capital resource. This increase in SHPIF resources is offset by a reduction of \$700,000 for the Citirama project, \$119,000 for the Neighborhood Market Rate Housing project, and \$50,000 for the Strategic Housing Initiatives Program project. Funding for the 2010 Citirama project was advanced in 2009 from existing project accounts so that construction of roads and utilities could be completed by summer 2010 at Rockford Place in Northside, the site of the 2010 Citirama. The following table represents the total recommendation for market rate housing.

(in \$ millions)		
MARKET RATE HOUSING		
	2010	
	Approved	Recommended
Neighborhood Market Rate Housing	\$0.8	\$0.7
Strategic Housing Initiatives Program	\$0.8	\$0.7
Downtown Housing Development	\$1.0	\$1.0
Citirama	\$0.7	\$0.0
Special Housing Permanent Imprv. Funds	<u>\$0.6</u>	<u>\$1.4</u>
TOTAL:	\$3.9	\$3.8

- \$5.3 Million for Economic Development.** The recommendation in the 2010 Capital Budget Update totals \$5.3 million for economic development initiatives, which exceeds the 2010 Approved Capital Budget by \$1.7 million. This increase is primarily related to the \$813,000 increase for the NBD Public Improvements project and the addition of the College Hill Land Bank project (\$221,000) to comply with the Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258). In that motion, \$1,034,000 was removed from two existing capital improvement project accounts (College Hill Land Bank and Avondale/Burnet NDB Improvements) to help balance the 2009 General Fund Operating Budget. The motion directed the Administration to replace these resources in the 2010 Capital Budget. This recommended 2010 General Capital Budget Update complies with the approved motion: \$221,000 is included for the College Hill Land Bank project and \$813,000 is included for the NBD Public Improvements project. The recommendation for the NBD Public Improvements project replaces resources for this project in the CDBG budget, which will include an increase of \$813,000 for the Avondale/Burnet NDB Improvements project.

Other changes in the recommendation for economic development initiatives include the addition of the Queen City Tower – Project Grant project for \$750,000. Funding for this project represents the final portion of the City’s commitment to public improvements for the Queen City Square development project on Sycamore. The 2010 Capital Budget Update also includes an additional \$10,000 for the new project NBD Property Holding, which will provide resources to maintain and rehabilitate City-owned property to avoid property code violations and to adhere to neighborhood standards in communities such as College Hill, Hartwell, Westwood, and West Price Hill. The following increases are recommended for three existing projects: Comprehensive Plan for Cincinnati (\$213,000); Community Development Focus District (\$80,200); and Commercial & Industrial Public Improvements (\$50,000). The following reductions are recommended for two existing projects: Retail/Commercial Opportunities (\$385,000); and Neighborhood Transportation Strategies (\$113,000).

The recommendation for economic development initiatives also includes funding for two prior year projects: NBD Support Program '07 for \$62,900 and Uptown Streetcar Alternative Analysis for \$33,300. Existing resources in these prior year accounts will be transferred to the 2010 General Fund Operating Budget and resources in the 2010 General Capital Budget will replace the transferred resources.

6. **\$1.5 Million for Information Technology Initiatives and Upgrades.** The recommendation for information technology initiatives and upgrades totals \$1.5 million in the 2010 Capital Budget Update, which is \$434,100 more than the amount included in the 2010 Approved Capital Budget. This increase primarily results from the Enterprise Budget System project, which is a new project recommended for \$400,000. This project will enhance the Budget Office's ability to store and retrieve the City's budget, financial, and personnel information so that business practices are streamlined, creating internal efficiencies and improved customer service. Resources will be used to purchase a contemporary business information technology platform to support and integrate existing systems, similar to the City's financial and human resources systems. Enhancements will also provide improved and more streamlined processes for personnel in other City departments when performing budgeting tasks such as budget development and budget monitoring. One other new project is recommended in this category: Electronic Data Workflow for \$75,000. Funding for this new project will allow the Accounts and Audits Division to convert financial and legal documents into electronic format so they can be stored in the City's financial system and allow for electronic routing of signatures. This project will increase efficiencies in processing and tracking documents and reduce files and staff time needed for routing paper documents. Support for the recommended two new projects complies with the City Council directive to "scale up technology applications that will increase productivity and reduce costs" (Doc. #200900970).

Adjustments to four existing projects in the 2010 Approved Capital Budget result in a net reduction of \$40,900 in the information technology category.

7. **\$750,000 for the Queen City Square Tower.** The Recommended 2010 General Capital Budget Update includes \$750,000 for the Queen City Square Tower – Project Grant project. This new project represents funding for the final portion of the City's commitment to public infrastructure improvements for this development on Sycamore. Funding for this project comes from \$365,000 that has been redirected from the Citirama project and \$385,000 that has been redirected from the Retail/Commercial Opportunities project.
8. **\$39.0 Million for Smale Infrastructure Projects.** In order to maintain the 0.1% portion of the 2.1% City Income Tax dedicated to Smale Infrastructure, the recommended 2010 Capital Budget Update includes \$39.0 million for Smale Infrastructure projects. Assuming a 2010 Operating Budget infrastructure spending amount of \$29.1 million, which is 90% of the 2009 allocation, the estimated coverage for Smale infrastructure spending is 104%. This 2010 Capital Budget Update recommendation, combined with an estimate of infrastructure spending in the 2010 Operating Budget Update, is expected to provide adequate coverage to ensure that the City continues to meet the appropriation and expenditure requirements approved by the voters in 1988.

The recommended 2010 Smale Infrastructure Capital Budget Update of \$39.0 million includes \$21.2 million for street and road improvements, \$15.2 million to renovate and replace City facilities, and \$2.6 million for bridge, retaining wall, stairway, and sidewalk improvements.

9. **2009 Budget Reduction Motion.** On September 4, 2009, the City Council approved a 2009 Budget Reduction motion (Doc. #200901258), which instructed the Administration to transfer \$1,034,000 from two existing capital improvement program project accounts (College Hill Land Bank and Avondale/Burnet NBD Improvements) to the General Fund to help balance the 2009 General Fund Operating Budget. The motion directed the Administration to replace these resources in the 2010 Capital Budget. This recommended 2010 General Capital Budget Update complies with the approved motion: \$221,000 is included for the College Hill Land Bank project and \$813,000 is included for the NBD Public Improvements project. The recommendation for the NBD Public Improvements project replaces resources for this project in the CDBG budget, which will include an increase of \$813,000 for the Avondale/Burnet NBD Improvements project. These resources will be transferred from the recommendation for the NBD Public Improvements project in the CDBG budget.

Resources totaling \$1,034,000 were diverted from other General Capital projects in the 2010 General Capital Budget so that funding could be included for the College Hill Land Bank and NBD Public Improvements projects. The following table illustrates the recommended changes to the General Capital Budget to comply with the 2009 Operating Budget Reduction motion.

CHANGES TO RECOMMENDED GENERAL CAPITAL BUDGET PER 2009 OPERATING BUDGET REDUCTION MOTION	
Amount	
Project Increases	
College Hill Land Bank	\$221,000
NBD Public Improvements	\$813,000 (1)
	<u>\$1,034,000</u>
Project Reductions	
Sign Replacement	-\$150,000
Park Infrastructure	-\$100,000
Street Improvements	-\$80,000
Bridge Rehabilitation Program	-\$85,000
Columbia Pkwy.Enhancements	-\$185,000
Neigh. Market Rate Housing	-\$434,000
	<u>-\$1,034,000</u>
Note	
1) An increase of \$813,000 is recommended for the NBD Public Improvements project to replace resources for the same project in the CDBG Budget that will be transferred to the Avondale/Burnet NBD Improvements project.	

The project reductions listed above represent resources that are needed to perform the scope of work that was originally approved for each project listed. The resources will be replaced for each project as part of the Recommended 2011 General Capital Budget.

2010 CAPITAL BUDGET UPDATE REPORT ANALYSIS OF AVAILABLE RESOURCES

This section of the report provides descriptions of the resource estimates for the Capital Budget Update. The funds included are General Capital, Restricted Capital, Special Revenue Capital, and Matching Capital.

A. GENERAL CAPITAL RESOURCES

The estimated resources for the 2010 General Capital Budget Update total \$63,077,300, which is \$408,700 less than the \$63,486,000 approved for 2010 during the development of the 2009/2010 Biennial Capital Budget. The “Income Tax-Capital Revenue” resource has decreased by \$462,000, which is partially offset by an increase of \$53,300 in Reprogramming resources. Exhibit 1 on page 18 of this document, “Recommended 2010 General Capital Investment Program,” provides a comparison of resources and expenditures included in the 2010 Approved General Capital Budget with the resources and expenditures included in the 2010 Recommended General Capital Budget Update.

B. RESTRICTED CAPITAL RESOURCES

The Enterprise Funds, within the Restricted Funds group, support their capital and operating budgets through user fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining available funding is used for capital purposes. The 2010 Enterprise Fund Capital Budget includes resources from the following Restricted Funds:

- Parking Facilities Fund (102)
- Convention Center Fund (103)
- General Aviation Fund (104)
- Stormwater Management Fund (107)
- Telecommunications Services Fund (336)
- Cable Communications Fund (424)
- MSD Capital Improvements Fund (704)
- Water Works Capital Fund (756)
- Income Tax Transit Fund (759)

Restricted Fund Capital Budget resources recommended for the 2010 Capital Budget Update total \$200.4 million, which is \$2.8 million less than the 2010 Approved Capital Budget of \$203.2 million. Exhibit 2 on page 19 provides recommended amounts for each Restricted Fund for the 2010 Capital Budget Update and compares the recommendation to the 2010 Approved Budget amount. The major change to the Recommended 2010 Restricted Funds Capital Budget involves

a \$5.5 million decrease for Greater Cincinnati Water Works projects. This net decrease for Water Works projects primarily relates to delaying or cancelling 10 projects totaling \$6.2 million and adding 11 new projects that total \$2.9 million. Nineteen projects have been adjusted for a net reduction of \$2.3 million. All recommended adjustments to the 2010 Restricted Funds Capital Budget are discussed in detail beginning on page 13.

C. SPECIAL REVENUE CAPITAL RESOURCES

The Special Revenue Capital category is comprised of the Special Housing Permanent Improvement Fund (SHPIF). For the 2010 Capital Budget Update, SHPIF resources are estimated to be \$1,389,900, which is \$812,900 more than the 2010 Approved Capital Budget. The resources from this fund are generated from fifty percent of the rental income from City property and a portion of downtown tax increment payments and are used to support the development of market rate housing. The recommended amount for the 2010 Capital Budget Update reflects actual anticipated payments to the fund in 2009, which are used in 2010.

D. MATCHING CAPITAL RESOURCES

The City receives matching funding and grants and also manages State and County funding to improve the City's streets, roads, and bridges. Federal Aviation Administration (FAA) funding is also used to support improvements at the Lunken and Blue Ash Airports. Estimated matching funding for the 2010 Capital Budget Update totals \$1.6 million, which matches the amount included in the 2010 Approved Capital Budget. This 2010 amount includes \$1.5 million from the Ohio Department of Transportation (ODOT) for urban paving and \$150,000 from the FAA for airport improvements.

ANALYSIS OF UPDATED CAPITAL EXPENDITURES

This section of the report provides an overview of recommended 2010 General Capital Budget Update expenditures and references the various exhibits related to the Recommended 2010 General Capital Budget Update expenditures.

A. UPDATED GENERAL CAPITAL EXPENDITURES

The Recommended 2010 General Capital Budget Update is presented in Exhibit 3 on page 20 of this report. Exhibit 3 compares the 2010 General Capital Budget projects approved by the City Council to the projects that are now being recommended for the 2010 General Capital Budget Update. Exhibit 4 on page 24 of this report outlines all recommended General Capital Budget projects by the seven expenditure categories. The seven major expenditure categories are debt service payments, economic development, environment, equipment, housing and neighborhood development, infrastructure (Smale Commission), and new infrastructure.

The Recommended 2010 General Capital Budget Update includes new and adjusted capital improvement program projects to address new and changing priorities. In order to balance the Recommended 2010 General Capital Budget Update to available resources, project reductions of

\$4.6 million are recommended, which are partially offset by project increases, including new projects, totaling \$4.2 million. A description of the recommended project reductions and the recommended new projects and project increases is included in the next section of this report entitled “Increases and Decreases – 2010 General Capital Budget Update.”

B. INCREASES AND DECREASES – 2010 GENERAL CAPITAL BUDGET UPDATE

This section of the report provides explanations for recommended changes to the 2010 City Council Approved General Capital Budget. These recommended changes are outlined on a project-by-project basis in Exhibit 3 beginning on page 20. Exhibit 5, beginning on page 29, provides descriptions of new General Capital projects in 2010 and any projects with a recommended increase over the 2010 Approved General Capital Budget amount.

Regional Computer Center

The 2010 General Capital Budget Update recommendation for the Regional Computer Center (RCC) is \$876,600, which is \$1.3 million less than the 2010 Approved General Capital Budget of \$2.2 million. The recommended decrease primarily results from a reduction of \$1,260,000 in the 800 MHz Radios project due to the approval of a Congressional earmark of the same amount in the Federal budget for the radios. Other changes in the RCC budget include the elimination of the Active Directory/Server Consolidation project (\$50,000) due to prior year estimates for this project being less than anticipated. The CAGIS Infrastructure and Cincinnati Financial System Upgrades projects are reduced by \$8,900 and \$1,100, respectively, and the Data Infrastructure Security project is increased by \$20,000.

City Manager – Economic Development Division

The 2010 General Capital Budget Update recommendation for the City Manager’s Economic Development Division totals \$1,453,400, which is \$365,000 more than the 2010 Approved General Capital Budget of \$1,088,400. The additional \$365,000 comes from the Citirama project in the Department of Community Development, which has been redirected to the Economic Development Division’s new project, Queen City Tower – Project Grant. This new project is recommended for \$750,000 and the remaining \$385,000 represents funding that is redirected from the Economic Development Division’s Retail/Commercial Opportunities project. Funding for the Queen City Tower – Project Grant project represents funding for the final portion of the City’s commitment to public infrastructure improvements for this development on Sycamore.

City Manager – Office of Environmental Quality

The 2010 General Capital Budget Update recommendation for the City Manager’s Office of Environmental Quality matches the 2010 Approved General Capital Budget amount of \$190,000. However, an increase of \$15,000 is recommended for the Regulatory Compliance and Energy Conservation project, which is offset by a reduction of \$10,000 for the Emergency Environmental Cleanup project and a reduction of \$5,000 for the Underground Storage Tanks project. The Regulatory Compliance and Energy Conservation project assists City departments in achieving and maintaining compliance with environmental regulations and conserving energy resources. Increased resources in this project will be used to address findings from energy audits in City buildings that are not included in performance contracts.

City Manager – Office of Budget and Evaluation

The 2010 General Capital Budget Update recommendation for the City Manager’s Office of Budget and Evaluation includes one new project: Enterprise Budget System project for \$400,000. Resources in this project will allow the Office of Budget and Evaluation to improve planning and budgeting business processes by purchasing a contemporary business information technology platform to support and integrate existing systems. The project will enhance the Budget Office’s ability to store and retrieve the City’s budget, financial, and personnel information so that business practices are streamlined, creating internal efficiencies and improved customer service. The recommended amount of \$400,000 in 2010 represents initial funding for this project. The estimated total cost for full implementation of this new equipment is approximately \$1.2 million. Support for this project complies with the City Council directive to “scale up technology applications that will increase productivity and reduce costs” (Doc. #200900970).

Department of Finance

The 2010 Approved General Capital Budget for the Department of Finance included one project: AMS-CFS Procurement Software Upgrade for \$77,700. One new project titled Electronic Data Workflow is recommended for \$75,000 bringing the total recommendation for the 2010 General Capital Budget Update to \$152,700. Funding for this new project will allow the Accounts and Audits Division to convert financial and legal documents into electronic format to facilitate storage in the City’s financial system and allow for electronic routing of signatures. This project will increase efficiencies in processing and tracking documents and reduce files and staff time needed for routing paper documents. Support for this project complies with the City Council directive to “scale up technology applications that will increase productivity and reduce costs” (Doc. #200900970).

Department of Community Development

The Department of Community Development’s recommended 2010 General Capital Budget Update totals \$6,035,300, which is \$428,500 more than the 2010 Approved General Capital Budget. The recommendation includes four new projects, the elimination of one project, and adjustments to six projects.

One recommended new project, College Hill Land Bank, will provide \$221,000 for the acquisition and demolition of blighted property in the mid-core business district along Hamilton Avenue in College Hill. Funding for the College Hill Land Bank project is recommended to comply with a Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258). Another new project, NBD Property Holding, will provide \$10,000 to maintain and rehabilitate City-owned property to avoid property code violations and to adhere to neighborhood standards in neighborhoods such as College Hill, Hartwell, Westwood, and West Price Hill. The Rockford Place Improvements project and the NBD Support Program ’07 project are recommended for \$130,600 and \$62,900, respectively. These two refinanced projects are prior year accounts from which existing resources will be transferred to the 2010 General Fund Operating Budget. Resources in the 2010 General Capital Budget will replace the transferred resources in these two refinanced projects.

The Citirama project is eliminated in the 2010 Capital Budget Update. Resources from existing capital project accounts were transferred to this project in 2009 so that construction of roads and utilities could be completed by summer 2010 at Rockford Place in Northside, the site of the 2010 Citirama.

Project adjustments include an increase of \$813,000 for the NBD Public Improvements project to comply with the Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258). Also related to the Budget Motion is a recommended reduction of \$434,000 for the Neighborhood Market Rate Housing project. The recommendation for the Neighborhood Market Rate Housing project for the 2010 General Capital Budget Update is \$119,000 less than the 2010 Approved General Capital Budget. This decrease reflects the net change of an additional \$315,000 that was recommended to be reallocated to the project from the Citirama project resources that are no longer needed in 2010 and the reduction of \$434,000 to comply with the Budget Motion.

Other recommended project adjustments include a \$50,000 increase for the Commercial and Industrial Public Improvements project, which is offset by a commensurate decrease in the Strategic Housing Initiatives Program. An increase of \$80,200 is recommended for the Community Development Focus District project and a reduction of \$70,200 is recommended for the Hazard Abatement/Demolition Program project.

Department of Planning and Buildings

The Department of Planning and Buildings' 2010 Approved General Capital Budget totaled \$650,000 while the recommended 2010 General Capital Budget Update is \$549,000, a reduction of \$101,000. For the Comprehensive Plan for Cincinnati project, a total of \$463,000 is recommended, which includes the 2010 Approved Budget amount of \$250,000 with an additional \$213,000. The additional amount includes \$100,000 from the Innovative Transportation Strategies project and \$113,000 from the Neighborhood Transportation Strategies project. The City Council Approved Budget Motion for 2009/2010 (Doc. #200801504) stipulated that these amounts would be transferred from DOTE to Planning and Buildings for these projects. It is the intention of Planning and Buildings to utilize these funds to address transportation issues within the Comprehensive Plan project. The remaining funding of \$137,000 in the Innovative Transportation Strategies project and the Neighborhood Transportation project, which were included in the 2010 Approved General Capital Budget for a total of \$350,000, are transferred to DOTE.

One new project, FEMA Application for Lunken & Riverbank, is recommended for \$36,000. This project will support the preparation of a detailed Letter of Map Revision to FEMA for the Lunken Levy and the entire riverbank within the City. If the City is successful with the challenge, it will reduce the size of the required repairs to the levy and remove property from the floodplain along the riverbank, making it available for development. It will also reduce the requirements for flood insurance on the affected properties. The DOTE has agreed to provide funding for one-half (\$36,000) of this project from existing capital improvement accounts in the General Aviation Fund.

Department of Parks

The Department of Parks' 2010 Approved General Capital Budget totaled \$7,153,000 and included two projects: Cincinnati Riverfront Park (\$4,000,000) and Park Infrastructure Rehabilitation (\$3,153,000). The recommended 2010 General Capital Budget Update totals \$7,053,000 and reflects a reduction of \$100,000 for the Park Infrastructure Rehabilitation project. This reduction is recommended so that resources may be allocated to two additional projects to comply with a Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258).

Department of Transportation and Engineering

The Department of Transportation and Engineering's recommended 2010 Capital Budget Update is \$26,089,600, representing a decrease of \$48,400 from the 2010 Approved General Capital Budget. This decrease primarily results from the return of the Innovative Transportation Strategies project and the Neighborhood Transportation Strategies project to DOTE from the Department of Planning and Buildings, and the offsetting adjustments to existing projects. The recommended funding for the two transportation strategies projects represents the amounts stipulated for DOTE in the City Council Approved Budget Motion: \$100,000 for the Innovative Transportation Strategies project and \$37,000 for the Neighborhood Transportation Strategies project.

Adjustments to existing projects include a reduction of \$200,000 to the Street Light Replacement project, a reduction of \$25,000 for the CBD Gateways/Greenways project, and an increase of \$25,000 for the Neighborhood Gateways project. An additional \$300,000 is recommended for the new Mt. Washington Traffic Calming project, which is offset by a commensurate decrease in the Street Calming Program project.

The recommendation for DOTE in 2010 also includes funding for three prior year projects: ML King/I-71 Interchange '06 for \$125,000, Uptown Streetcar Alternative Analysis for \$33,300, and I-71/MLK Interchange '04 for \$6,300. Existing resources in these prior year accounts will be transferred to the 2010 General Fund Operating Budget and resources in the 2010 General Capital Budget will replace the transferred resources.

In order to comply with the Budget Motion approved by City Council on September 4, 2009 (Doc. #20901258), the following reductions to existing projects are also recommended: a reduction of \$185,000 for the Columbia Parkway Enhancements project; a reduction of \$85,000 for the Bridge Rehabilitation project; and a reduction of \$80,000 for the Street Improvements project. The recommendation for the Street Improvements project for the 2010 General Capital Budget Update is \$120,000 more than the 2010 Approved General Capital Budget. This increase reflects the net change of an additional \$200,000 that is needed for the project in 2010 and the reduction of \$80,000 to comply with the Budget Motion.

Department of Public Services

The Department of Public Services' recommended 2010 General Capital Budget Update totals \$10,830,700, which is a decrease of \$127,800 from the 2010 Approved General Capital Budget. Recommended reductions include a decrease of \$667,500 and \$150,000 for the Fleet Replacements project and the Sign Replacement project, respectively. The Fleet Replacements

reduction is recommended so that resources are available to be allocated to seven prior year accounts from which resources will be transferred to the 2010 General Fund Operating Budget. The Public Services Department will limit the purchase of vehicles in 2010 to essential City services provided by the Police, Fire, and Public Services Departments, generating a savings in the Fleet Replacements project. It should also be noted that the scope of the Fleet Replacements project has been modified to include the purchase of upgrades and improvements to the City's fleet tracking system. These enhancements will expand the functionality of the system and increase efficiencies related to fuel consumption and repairs. Modifying the scope of this project complies with the City Council directive to "scale up technology applications that will increase productivity and reduce costs" (Doc. #200900970).

The reduction to the Sign Replacement project is recommended so that resources may be allocated to two additional projects to comply with a Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258).

Two refinanced projects are recommended: City Facility Modernization '09 and Community Facility Improvements '08 for \$239,400 and \$70,000, respectively. Existing resources in these prior year accounts will be transferred to the 2010 General Fund Operating Budget and resources in the 2010 General Capital Budget will replace the transferred resources. An increase of \$380,300 is recommended for the City Facility Renovation and Repairs project to support roof replacement at the Corryville Fire Station; security fence replacement at the District One Police Station; and mechanical upgrades for the Carthage, Downtown, Lower Price Hill, and Avondale Fire Stations. The total recommendation for the City Facility Renovation and Repairs project is \$2,580,300.

C. INCREASES AND DECREASES – 2010 RESTRICTED FUNDS CAPITAL BUDGET

This section provides explanations for recommended changes to the 2010 City Council Approved Restricted Funds Capital Budget. These recommended changes are outlined on a project-by-project basis in Exhibit 6 beginning on page 53 of this report.

Convention Center Fund

The recommended 2010 Convention Center Fund (103) Capital Budget Update totals \$866,000, which is a \$329,200 increase when compared to the 2010 Approved Capital Budget of \$536,800. Adjustments to two projects totaling \$104,200 are recommended and one new project is recommended in the amount of \$225,000.

A total of \$606,000 is recommended for the Building Equipment project, representing an increase of \$129,200 over the 2010 Approved Capital Budget. This project would provide funding in the amount of \$486,000 for the repair or replacement of escalator #4 and escalator #6, an amount of \$70,000 for sky bridge screens, and an amount of \$50,000 for air handler equipment. The Furniture, Fixtures, and Equipment project is recommended at a level of \$35,000, which is \$25,000 less than the 2010 Approved Capital Budget. This project would provide funding for two new servers and operating software upgrades. One new project, Capital Maintenance, is recommended at a level of \$225,000. This project would provide \$175,000 for carpet replacement, and \$50,000 for the repair of water leaks and damage.

Stormwater Management Fund

The recommended 2010 Stormwater Management Fund (107) Capital Budget Update totals \$3,235,000, which is a \$1,985,000 increase compared to the 2010 Approved Capital Budget of \$1,250,000. The recommended 2010 Capital Budget Update includes two new projects for \$640,000, two adjusted projects for a net increase of \$1,345,000, and two projects for \$200,000 that match the 2010 Approved Capital Budget.

The recommended new projects include \$550,000 for the Glade and Dyer Street Drainage Improvement project and \$90,000 for the 3674 Hillside Avenue Stormwater Intake Improvements project. The Glade and Dyer Street Drainage Improvement project was originally approved to begin in 2012 and funding is recommended in 2010 so that SMU may partner with the Department of Transportation and Engineering and Anderson Township on completing this project. Anderson Township expects to receive funding for this project in 2010 from the Ohio Public Works Commission (OPWC). Funding for the new project on Hillside Avenue will be used to facilitate operation and cleaning of the existing intake structure by constructing improvements to the drainage channel.

Adjustments to two existing projects are recommended in 2010: an increase of \$2.0 million is recommended for the Barrier Dam Facility Repairs project and a decrease of \$655,000 is recommended for the Guerley Rd. Outlet to Sunset Drainage Improvement project. For the Barrier Dam project, debt financing totaling \$2,125,000 in 2010 is recommended for portions of the project that will occur in 2010 and 2011. Additionally, cash financing is recommended for certain portions of the project in 2010 totaling \$175,000, resulting in a total recommendation for this project of \$2.3 million in 2010. For the Guerley Road project, total funding in the amount of \$95,000 is recommended, representing planning and design costs. The Stormwater Management Utility has moved funding for the construction phase of the project to 2011.

Telecommunications Services Fund

The recommended 2010 Telecommunications Services Fund (336) Capital Budget Update totals \$430,000, which is a \$400,000 increase when compared to the 2010 Approved Capital Budget of \$30,000. The increase is for one project: Email Archiving. This new project will enhance email archiving of City records, which will facilitate the process of responding to legal discovery and public records requests. This project will assist the City in complying with record retention requirements.

In 2010 the Administration will implement a new funding model whereby other funds will be assessed a charge for the cost of this project based on usage of the Email Archiving technology. This new funding model complies with the City Council directive to “require that all technology investments required by the City Administration to responsibly oversee the Enterprise Fund departments and the Retirement System are fully charged back to the appropriate Enterprise Fund or to the Retirement System” (Doc. #200900970). Support for this project also complies with the City Council directive to “scale up technology applications that will increase productivity and reduce costs” (Doc. #200900970).

Cable Communications Fund

The recommended 2010 Cable Communications Fund (424) Capital Budget Update is \$250,000, representing an increase of \$100,000 when compared to the 2010 Approved Capital Budget. This increase is recommended for the Council Chambers Video Production System project, which was decreased by \$100,000 in the City Council approved budget motion for the 2009/2010 Biennial Budget (Doc. #200801504). Funding for this project will be used to replace equipment used to record meetings and activities in the City Council chambers. The additional \$100,000 is needed to complete this project and sufficient resources are available in the Cable Communications Fund. Upgrading the video production equipment in the Council Chambers complies with the City Council directive to “scale up technology applications that will increase productivity and reduce costs” (Doc. #200900970).

MSD Capital Improvements Fund

The recommended 2010 MSD Capital Improvements Fund Capital Budget Update is \$137,386,800, which is \$55,300 less than the 2010 Approved Capital Budget of \$137,442,100. The recommended 2010 Capital Budget Update includes 30 new projects totaling \$31,872,300, funding adjustments (including the addition of new phases) to existing projects resulting in a net increase of \$7,202,700, and the elimination of six projects totaling \$8,672,600 from the 2010 Approved Capital Budget. Projects for which funding has been moved forward or to out-years results in a net reduction of \$30,457,700.

Major new projects include \$16.9 million for the Lower Mill Creek Partial Remedy project and \$4.4 million for the 1852 Columbia Parkway Sewer Separation project. The Lower Mill Creek Partial Remedy project will provide resources for tunnel planning, design, and construction to reduce combined sewer overflow discharges into the Lower Mill Creek. The 1852 Columbia Parkway Sewer Separation project will replace an existing combined sewer that is severely deteriorated in Walnut Hills and the East End.

Major project funding adjustments include a reduction of \$9.7 million and \$3.2 million to the MSD Sustainable Infrastructure Program project and the Water In Basement Prevention Program project, respectively, resulting from revised cost estimates. Recommended increases to existing projects include \$6.6 million for a new phase of the SCADA System Installs and Upgrades project, which will install a SCADA system for monitoring and control of a variety of wastewater treatment processes. Other increases include \$1.3 million and \$1.0 million for the SSO 579 Improvements project and the Emergency Sewer Repair 2010 project, respectively, resulting from revised cost estimates.

Water Works Capital Fund

The recommended 2010 Water Works Capital Fund (756) Budget Update is \$57,166,000, which is \$5,554,000 less than the 2010 Approved Capital Budget. The recommended 2010 Capital Budget Update includes 11 new projects totaling \$2.9 million and 10 projects totaling \$6.2 million have been delayed or cancelled. Nineteen projects have been modified for a net reduction of \$2.3 million. While the recommended 2010 Water Works Capital Fund Budget Update has been reduced by \$5.5 million when compared to the 2010 Approved Capital Budget, funding for projects in the out-years (2011 through 2014) has been increased by the same amount. Although some projects have been added, deleted, or adjusted, the balance of the six-

year plan is consistent with the established targets in the financial plan and the 2009 bond sale official statement.

Major new projects include the Lebanon Wholesale Water Service Projects, which is recommended in 2010 for \$1.0 million. This project will provide resources for the installation of water mains and a pump station to deliver water to the City of Lebanon on a wholesale basis by 2013. The anticipated total cost for this project through 2014 is \$10.0 million. Another new project, GCWW Facility Backup, is recommended for \$500,000. This project will provide for the installation of backup power and portable pumps at numerous critical locations around the GCWW distribution system beginning in 2010. The total estimated cost for this project through 2014 is \$1.1 million.

Significant reductions to the 2010 Approved Capital Budget include reducing the Kemper Road Tank project by \$2.0 million and eliminating funding for the Enterprise Asset Management System project and the Backup Power Generator – Eden Park project, both of which were included in the 2010 Approved Capital Budget for \$2.0 million each. These reductions represent funding that has been delayed to future years in the Capital Improvement Program.

Conclusion

This Recommended 2010 Capital Budget Update is balanced and I believe it represents the most prudent allocation of limited resources. The Recommended General Capital Budget Update is \$408,700 less than the 2010 Approved Capital Budget, which results from a reduction of \$462,000 in Income Tax-Capital Revenue resources that has been partially offset by an increase in Reprogramming resources. This budget also provides adequate coverage to meet the legal spending requirements to maintain the 0.1% portion of the income tax dedicated to infrastructure.

In the Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258), \$1,034,000 was removed from two existing capital improvement project accounts (College Hill Land Bank and Avondale/Burnet NBD Improvements) to help balance the 2009 General Fund Operating Budget. The motion directed the Administration to replace these resources in the 2010 Capital Budget. This recommended 2010 General Capital Budget Update complies with the approved motion: \$221,000 is included for the College Hill Land Bank project and \$813,000 is included for the NBD Public Improvements project. The recommendation for the NBD Public Improvements project replaces resources for this project in the CDBG budget, which will include an increase of \$813,000 for the Avondale/Burnet NBD Improvements project. These resources will be transferred from the recommendation for the NBD Public Improvements project in the CDBG budget. Resources totaling \$1,034,000 were diverted from other General Capital projects in the 2010 General Capital Budget so that funding could be included for the College Hill Land Bank and NBD Public Improvements projects. The project reductions represent resources that are needed to perform the scope of work that was originally approved for each project. It is recommended that these resources be replaced for each project as part of the 2011 General Capital Budget.

The recommended 2010 General Capital Budget Update also includes funding totaling \$667,500 for seven prior year capital project accounts from which resources will be transferred to the 2010 General Fund Operating Budget. The recommendation for the seven projects will replace the transferred resources.

In the Recommended Restricted Funds Capital Budget Update, significant changes are recommended in the Convention Center Fund, the Stormwater Management Fund, and the Water Works Fund based on revisions to the respective capital improvement programs or the availability of restricted fund resources. A significant change is also recommended for the Telecommunications Services Fund.

cc: Lea D. Eriksen, Budget Director

Recommended 2010 General Capital Investment Program

	2010		2010
	<u>Approved</u>	<u>Adjustments</u>	<u>Recommended Update</u>
CAPITAL PROGRAM RESOURCES			
Income Tax-Capital Revenue	\$13,090,000	(\$462,000)	\$12,628,000
Property Tax-Supported Bonds	22,000,000	0	22,000,000
Southern Railway Note Proceeds	17,646,000	0	17,646,000
Income Tax Supported Debt	10,000,000	0	10,000,000
Blue Ash Airport Sale Proceeds	250,000	0	250,000
Reprogramming	500,000	53,300	553,300
TOTAL PROGRAM RESOURCES	<u>\$63,486,000</u>	<u>(\$408,700)</u>	<u>\$63,077,300</u>
PROGRAM EXPENSE			
Debt Service Payments	\$1,000,000	\$0	\$1,000,000
Economic Development	3,533,200	1,735,400	5,268,600
Environment	190,000	0	190,000
Equipment	10,978,200	(1,492,500)	9,485,700
Housing & Neighborhood Development	3,562,000	(808,600)	2,753,400
Infrastructure (Smale Commission)	39,020,300	25,700	39,046,000
New Infrastructure	5,202,300	131,300	5,333,600
TOTAL PROGRAM EXPENSE	<u>\$63,486,000</u>	<u>(\$408,700)</u>	<u>\$63,077,300</u>

Recommended 2010 All Funds Capital Budget Update

	2010 <u>Approved</u>	2010 Recommended <u>Update</u>	<u>Adjustments</u>
General Capital	\$63,486,000	\$63,077,300	(\$408,700)
Restricted Funds Capital			
Parking Facilities	450,000	450,000	0
Convention Center	536,800	866,000	329,200
General Aviation	535,700	535,700	0
Stormwater Management	1,250,000	3,235,000	1,985,000
Telecommunications Services	30,000	430,000	400,000
Cable Communications	150,000	250,000	100,000
Metropolitan Sewer District	137,442,100	137,386,800	(55,300)
Water Works	62,720,000	57,166,000	(5,554,000)
Income Tax Transit	100,000	100,000	0
Total Restricted Funds	\$203,214,600	\$200,419,500	(\$2,795,100)
Special Revenue Funds Capital			
Special Housing Permanent Improvement Fund	\$577,000	\$1,389,900	\$812,900
Matching Capital			
State-Federal-County			
Roads & Bridges	1,494,560	1,494,560	0
Federal Aviation Administration	150,000	150,000	0
Total Matching Funds	\$1,644,560	\$1,644,560	\$0
Total All Funds Capital Budget	\$268,922,160	\$266,531,260	(\$2,390,900)

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Recommended 2010 General Capital Budget Update Summary

	2010 Approved Budget	2010 Recommended Update	Change - Approved Budget vs. Recommended Update
Department: Regional Computer Center			
800 MHz Radios	\$1,300,000	\$40,000	(\$1,260,000)
Active Directory / Server Consolidation	\$50,000	\$0	(\$50,000)
CAGIS Infrastructure	\$98,600	\$89,700	(\$8,900)
Cincinnati Financial System Upgrades	\$40,000	\$38,900	(\$1,100)
Communications Master Plan	\$234,000	\$234,000	\$0
Data Infrastructure Security	\$133,500	\$153,500	\$20,000
Electronic Gov't (eGov) Web Enhancement	\$288,500	\$288,500	\$0
Streaming Video Service	\$32,000	\$32,000	\$0
Department Total:	\$2,176,600	\$876,600	(\$1,300,000)
Department: City Manager			
Center Hill Gas & Leachate	\$105,000	\$105,000	\$0
Emergency Environmental Cleanup	\$20,000	\$10,000	(\$10,000)
Enterprise Budget System		\$400,000	\$400,000
Metropole Hotel		\$0	\$0
Parking Garage - 7th & Broadway (P&G)		\$0	\$0
Queen City Tower - Project Grant		\$750,000	\$750,000
Regulatory Compl. & Energy Conservation	\$50,000	\$65,000	\$15,000
Retail/Commercial Opportunities	\$1,088,400	\$703,400	(\$385,000)
Underground Storage Tanks	\$15,000	\$10,000	(\$5,000)
Uptown Commons		\$0	\$0
Department Total:	\$1,278,400	\$2,043,400	\$765,000
Department: Finance			
AMS-CFS Procurement Software Upgrade	\$77,700	\$77,700	\$0
Electronic Data Workflow Project		\$75,000	\$75,000
Department Total:	\$77,700	\$152,700	\$75,000
Department: Community Development			
Citirama	\$700,000	\$0	(\$700,000)
College Hill Land Bank		\$221,000	\$221,000
Commercial & Industrial Public Imprvts	\$350,000	\$400,000	\$50,000
Community Development Focus District	\$394,800	\$475,000	\$80,200
Downtown Housing Development	\$993,000	\$993,000	\$0
Hazard Abatement/Demolition Program	\$249,000	\$178,800	(\$70,200)
NBD Property Holding		\$10,000	\$10,000
NBD Public Improvements	\$1,000,000	\$1,813,000	\$813,000
NBD Support Program '07		\$62,900	\$62,900
Neighborhood Market Rate Housing	\$820,000	\$701,000	(\$119,000)
Rockford Place Improvements		\$130,600	\$130,600
SPUR	\$200,000	\$200,000	\$0
Strategic Housing Initiatives Program	\$800,000	\$750,000	(\$50,000)

Recommended 2010 General Capital Budget Update Summary

	2010 Approved Budget	2010 Recommended Update	Change - Approved Budget vs. Recommended Update
Department: Community Development			
Tax Incentive/Enterprize Zone/Prop Maint	\$100,000	\$100,000	\$0
TIF Administration		\$0	\$0
Department Total:	\$5,606,800	\$6,035,300	\$428,500
Department: Planning & Buildings			
Comprehensive Plan for Cincinnati	\$250,000	\$463,000	\$213,000
FEMA Application for Lunken & Riverbank		\$36,000	\$36,000
I-75/Brent Spence Bridge Studies	\$50,000	\$50,000	\$0
Innovative Transportation Strategies	\$200,000	\$0	(\$200,000)
Lunken Airport Industrial Park Expansion		\$0	\$0
Neighborhood Transportation Strategies	\$150,000	\$0	(\$150,000)
Streetcar Development Site Assessment		\$0	\$0
Department Total:	\$650,000	\$549,000	(\$101,000)
Department: Recreation			
Aquatics Facilities Renovation	\$3,600,000	\$3,600,000	\$0
Athletics Facilities Renovation	\$517,300	\$517,300	\$0
Compliance with ADA	\$100,000	\$100,000	\$0
Outdoor Facilities Renovation	\$433,400	\$433,400	\$0
Recreation Facilities Renovation	\$1,635,000	\$1,635,000	\$0
Department Total:	\$6,285,700	\$6,285,700	\$0
Department: Parks			
Cincinnati Riverfront Park	\$4,000,000	\$4,000,000	\$0
Park Infrastructure Rehabilitation	\$3,153,000	\$3,053,000	(\$100,000)
Department Total:	\$7,153,000	\$7,053,000	(\$100,000)
Department: Fire			
Defibrillator - Replacement	\$69,300	\$69,300	\$0
Exhaust System	\$52,500	\$52,500	\$0
F.E.E. - Thermal Image Devices	\$60,000	\$60,000	\$0
Fire Equipment Enhancements	\$240,000	\$240,000	\$0
Self-Contained Breathing Apparatuses	\$2,400,000	\$2,400,000	\$0
Department Total:	\$2,821,800	\$2,821,800	\$0
Department: Transportation & Eng.			
Bicycle Transportation Program	\$110,000	\$110,000	\$0
Bridge Rehabilitation Program	\$1,200,000	\$1,115,000	(\$85,000)
CBD Gateways/Greenways	\$150,000	\$125,000	(\$25,000)
CBD Pedestrian & Parking Lot Signage	\$27,300	\$27,300	\$0

Recommended 2010 General Capital Budget Update Summary

	2010 Approved Budget	2010 Recommended Update	Change - Approved Budget vs. Recommended Update
Department: Transportation & Eng.			
Central Riverfront Street Grid '09	\$250,000	\$250,000	\$0
Citywide Bicycle Plan Update	\$50,000	\$50,000	\$0
Citywide Develop.Trans Enhancements	\$100,000	\$100,000	\$0
Colerain Ave West Fork/Virginia Impr.	\$50,000	\$50,000	\$0
Colerain Avenue Virginia to Leeper Impr.	\$500,000	\$500,000	\$0
Colerain Corr. Imp. I-74 to Spring Grove	\$150,000	\$150,000	\$0
Columbia Parkway Enhancements	\$185,000	\$0	(\$185,000)
Computerized Traffic Signal System	\$200,000	\$200,000	\$0
Convention Center Expansion	\$1,000,000	\$1,000,000	\$0
Curb Ramps - Street Rehab	\$425,000	\$425,000	\$0
Downtown Infrastructure Coordination	\$270,000	\$270,000	\$0
Downtown Public Paver Replacement	\$50,000	\$50,000	\$0
Harrison Avenue Improvements	\$200,000	\$200,000	\$0
Hillside Stairway Rehabilitation Program	\$225,000	\$225,000	\$0
I-71 MLK Interchange '04		\$6,300	\$6,300
Information Systems Acquisition	\$150,000	\$150,000	\$0
Innovative Transportation Strategies		\$100,000	\$100,000
LED Traffic and Pedestrian Signals	\$450,000	\$450,000	\$0
ML King/I-71 Interchange '06		\$125,000	\$125,000
Mt. Washington Traffic Calming		\$300,000	\$300,000
Neighborhood Gateways	\$75,000	\$100,000	\$25,000
Neighborhood Transportation Strategies		\$37,000	\$37,000
Ohio River Trail - Downtown to Salem	\$100,000	\$100,000	\$0
OKI Corridor Studies	\$400,000	\$400,000	\$0
Over-the-Rhine Streetscape Improvements	\$150,000	\$150,000	\$0
Pavement Management	\$150,000	\$150,000	\$0
Raised Pavement Markers	\$50,000	\$50,000	\$0
Riverfront Master Plan Coordination	\$50,000	\$50,000	\$0
Safety Improvements	\$100,000	\$100,000	\$0
SCIP Loan Repayment	\$215,000	\$215,000	\$0
Second and Third Street Improvements	\$440,000	\$440,000	\$0
Sidewalk Repair Program	\$525,000	\$525,000	\$0
Skywalk Improvements	\$200,000	\$200,000	\$0
Spot Infrastructure Replacement	\$550,000	\$550,000	\$0
Street Calming Program	\$400,000	\$100,000	(\$300,000)
Street Improvements	\$800,000	\$920,000	\$120,000
Street Light Replacement Project	\$300,000	\$100,000	(\$200,000)
Street Rehabilitation	\$11,035,700	\$11,035,700	\$0
Traffic Signal Controllers & Detectors	\$100,000	\$100,000	\$0
Traffic Signal Installation & Renovation	\$830,000	\$830,000	\$0
Uptown Access Improvements West MLK Dr.	\$200,000	\$200,000	\$0
Uptown Streetcar Alt. Analysis		\$33,300	\$33,300
Waldvogel Viaduct Replacement	\$3,000,000	\$3,000,000	\$0
Wall Stab. & Landslide Correction	\$725,000	\$725,000	\$0

Recommended 2010 General Capital Budget Update Summary

	2010 Approved Budget	2010 Recommended Update	Change - Approved Budget vs. Recommended Update
Department: Transportation & Eng.			
Department Total:	\$26,138,000	\$26,089,600	(\$48,400)
Department: Public Services			
City Facility Modernization '09		\$239,400	\$239,400
City Facility Renovation and Repairs	\$2,200,000	\$2,580,300	\$380,300
Community Facility Improvements	\$600,000	\$600,000	\$0
Community Facility Improvements '08		\$70,000	\$70,000
Findlay Market Improvements	\$99,800	\$99,800	\$0
Fleet Replacements	\$5,602,100	\$4,934,600	(\$667,500)
Replacement Facilities	\$1,947,900	\$1,947,900	\$0
Sign Replacement	\$358,700	\$208,700	(\$150,000)
Solid Waste Automation Program (Carts)		\$0	\$0
Solid Waste Automation Program (Trucks)		\$0	\$0
Trash Receptacles	\$150,000	\$150,000	\$0
Department Total:	\$10,958,500	\$10,830,700	(\$127,800)
Department: Health			
Facilities Renovation & Repairs	\$279,500	\$279,500	\$0
Health Facilities ADA	\$60,000	\$60,000	\$0
Department Total:	\$339,500	\$339,500	\$0
Fund Total:	\$63,486,000	\$63,077,300	(\$408,700)
General Capital Total:	\$63,486,000	\$63,077,300	(\$408,700)

2010 Capital Improvement Program Projects by Expenditure Category

General Capital

Exhibit 4

<u>Department</u>	<u>Project Title</u>	<u>2010</u>
Debt Service Payments		
Transportation & Eng.		
	Convention Center Expansion	1,000,000
	Debt Service Payments Total:	1,000,000
Economic Development		
City Manager		
	Retail/Commercial Opportunities	703,400
	Queen City Tower - Project Grant	750,000
Community Development		
	College Hill Land Bank	221,000
	NBD Public Improvements	1,813,000
	SPUR	200,000
	Community Development Focus District	475,000
	Commercial & Industrial Public Imprvts	400,000
	Tax Incentive/Enterprize Zone/Prop Maint	100,000
	NBD Property Holding	10,000
	NBD Support Program '07	62,900
Planning & Buildings		
	Comprehensive Plan for Cincinnati	463,000
Transportation & Eng.		
	Neighborhood Transportation Strategies	37,000
	Uptown Streetcar Alt. Analysis	33,300
	Economic Development Total:	5,268,600
Environment		
City Manager		
	Regulatory Compl. & Energy Conservation	65,000
	Emergency Environmental Cleanup	10,000
	Center Hill Gas & Leachate	105,000
	Underground Storage Tanks	10,000
	Environment Total:	190,000

2010 Capital Improvement Program Projects by Expenditure Category

General Capital

Exhibit 4

<u>Department</u>	<u>Project Title</u>	<u>2010</u>
Equipment		
City Manager		
	Enterprise Budget System	400,000
Finance		
	AMS-CFS Procurement Software Upgrade	77,700
	Electronic Data Workflow Project	75,000
Fire		
	Fire Equipment Enhancements	240,000
	Exhaust System	52,500
	Defibrillator - Replacement	69,300
	F.E.E. - Thermal Image Devices	60,000
	Self-Contained Breathing Apparatuses	2,400,000
Public Services		
	Fleet Replacements	4,934,600
	Trash Receptacles	150,000
Regional Computer Center		
	Communications Master Plan	234,000
	Data Infrastructure Security	153,500
	Cincinnati Financial System Upgrades	38,900
	CAGIS Infrastructure	89,700
	800 MHz Radios	40,000
	Electronic Gov't (eGov) Web Enhancement	288,500
	Streaming Video Service	32,000
Transportation & Eng.		
	Information Systems Acquisition	150,000
	Equipment Total:	9,485,700
Housing & Neighborhood Development		
Community Development		
	Rockford Place Improvements	130,600
	Hazard Abatement/Demolition Program	178,800

2010 Capital Improvement Program Projects by Expenditure Category

General Capital

Exhibit 4

<u>Department</u>	<u>Project Title</u>	<u>2010</u>
Housing Neighborhood Development-(Continued)		
	Neighborhood Market Rate Housing	701,000
	Strategic Housing Initiatives Program	750,000
	Downtown Housing Development	993,000
	Housing & Neighborhood Development Total:	2,753,400
Infrastructure (Smale Comm'n.)		
Health		
	Facilities Renovation & Repairs	279,500
	Health Facilities ADA	60,000
Parks		
	Park Infrastructure Rehabilitation	3,053,000
Planning & Buildings		
	FEMA Application for Lunken & Riverbank	36,000
	I-75/Brent Spence Bridge Studies	50,000
Public Services		
	Sign Replacement	208,700
	Replacement Facilities	1,947,900
	City Facility Renovation and Repairs	2,580,300
	Findlay Market Improvements	99,800
	Community Facility Improvements	600,000
	Community Facility Improvements '08	70,000
	City Facility Modernization '09	239,400
Recreation		
	Recreation Facilities Renovation	1,635,000
	Aquatics Facilities Renovation	3,600,000
	Athletics Facilities Renovation	517,300
	Compliance with ADA	100,000
	Outdoor Facilities Renovation	433,400
Transportation & Eng.		
	SCIP Loan Repayment	215,000
	Innovative Transportation Strategies	100,000

2010 Capital Improvement Program Projects by Expenditure Category

General Capital

Exhibit 4

<u>Department</u>	<u>Project Title</u>	<u>2010</u>
Infrastructure (Smale Comm'n.)-(Continued)		
	Waldvogel Viaduct Replacement	3,000,000
	Street Rehabilitation	11,035,700
	Street Improvements	920,000
	Traffic Signal Installation & Renovation	830,000
	OKI Corridor Studies	400,000
	Bridge Rehabilitation Program	1,115,000
	Computerized Traffic Signal System	200,000
	Wall Stab. & Landslide Correction	725,000
	LED Traffic and Pedestrian Signals	450,000
	Sidewalk Repair Program	525,000
	Curb Ramps - Street Rehab	425,000
	Safety Improvements	100,000
	Traffic Signal Controllers & Detectors	100,000
	Bicycle Transportation Program	110,000
	Hillside Stairway Rehabilitation Program	225,000
	Skywalk Improvements	200,000
	Spot Infrastructure Replacement	550,000
	Street Light Replacement Project	100,000
	Street Calming Program	100,000
	Second and Third Street Improvements	440,000
	Citywide Bicycle Plan Update	50,000
	Pavement Management	150,000
	Colerain Ave West Fork/Virginia Impr.	50,000
	Colerain Avenue Virginia to Leeper Impr.	500,000
	Downtown Infrastructure Coordination	270,000
	Uptown Access Improvements West MLK Dr.	200,000
	Colerain Corr. Imp. I-74 to Spring Grove	150,000
	Mt. Washington Traffic Calming	300,000
	Infrastructure (Smale Comm'n.) Total:	39,046,000

2010 Capital Improvement Program Projects by Expenditure Category

General Capital

Exhibit 4

<u>Department</u>	<u>Project Title</u>	<u>2010</u>
New Infrastructure		
Parks		
	Cincinnati Riverfront Park	4,000,000
Transportation & Eng.		
	CBD Gateways/Greenways	125,000
	Neighborhood Gateways	100,000
	Downtown Public Paver Replacement	50,000
	CBD Pedestrian & Parking Lot Signage	27,300
	Ohio River Trail - Downtown to Salem	100,000
	Central Riverfront Street Grid '09	250,000
	Citywide Develop.Trans Enhancements	100,000
	Riverfront Master Plan Coordination	50,000
	Over-the-Rhine Streetscape Improvements	150,000
	Harrison Avenue Improvements	200,000
	Raised Pavement Markers	50,000
	I-71 MLK Interchange '04	6,300
	ML King/I-71 Interchange '06	125,000
	New Infrastructure Total:	5,333,600
	Total: General Capital	63,077,300

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Project Descriptions for New or Increased General Capital Projects

Enterprise Budget System

Department: 100 City Manager

Project Manager: Sandman, P.

Neighborhood: Citywide

Agency: 102 Budget & Evaluation

Fund: General Capital

Dept. Priority: 6

Category: Equipment

Description: This project will provide resources to invest in information technology improvements in the Office of Budget and Evaluation related to planning and budgeting business processes. Resources will be used to purchase a contemporary business platform to support and integrate existing budget, financial, and personnel systems. The estimated total cost for full implementation of this project is approximately \$1.2 million.

Purpose: The purpose of this project is to enhance the Office of Budget and Evaluation's ability to store and retrieve the City's budget, financial, and personnel information so that business practices are streamlined, creating internal efficiencies and improved customer service. The enhancements will also provide improved and more streamlined processes for personnel in other City departments when performing budgeting tasks such as budget development and budget monitoring.

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering								\$0	
Land								\$0	
Construction								\$0	
Equipment	Jan-2010		\$400,000	\$792,200				\$1,192,200	Dec-2012
Other								\$0	
Total			\$400,000	\$792,200				\$1,192,200	
Estimated Personnel Cost			\$20,000	\$39,600				\$59,600	\$59,600

Electronic Data Workflow Project

Department: 130 Finance

Project Manager: Bigham, C.

Neighborhood: Citywide

Agency: 133 Accounts & Audits

Fund: General Capital

Dept. Priority: 4

Category: Equipment

Description: The electronic data workflow project provides staff the ability to convert financial and legal documents to electronic documents and attach the documents to the City's financial system eliminating files and unnecessary staff time routing paper documents. CFS will need additional storage space to allow for increased storage capacity and the backup system also needs additional drives to fully backup the system daily.

Purpose: Electronic documents eliminate paper copies thereby increasing the efficiency of executing documents, approving documents and reducing the time needed to track documents. If official documents are stored online, there is a central system to access documents and filing requirements decrease as well.

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering								\$0	
Land								\$0	
Construction								\$0	
Equipment	Jan-2010		\$60,000					\$60,000	Dec-2011
Other	Jan-2010		\$15,000					\$15,000	Dec-2011
Total			\$75,000					\$75,000	
Estimated Personnel Cost			\$10,000					\$10,000	\$10,000

NBD Public Improvements

Department: 160 Community Development

Project Manager: Fischer, W.

Neighborhood: Citywide

Agency: 164 Community Development

Fund: General Capital

Dept. Priority: 5

Category: Economic Development

Description: This project would provide funding for the design and construction of streetscape public improvements and infrastructure improvements in the City's Neighborhood Business Districts. Project funding would also be used for property acquisition for public improvements and additional parking.

Purpose: The purpose of this project is to enhance the economic viability of each Neighborhood Business District (NBD) and the communities they serve. This project would also increase employment opportunities.

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering	Jan-2010		\$54,400	\$30,000	\$30,000	\$30,000	\$30,000	\$174,400	Dec-2014
Land								\$0	
Construction	Jan-2010		\$1,577,300	\$870,000	\$870,000	\$870,000	\$870,000	\$5,057,300	Dec-2014
Equipment								\$0	
Other	Jan-2010		\$181,300	\$100,000	\$100,000	\$100,000	\$100,000	\$581,300	Dec-2014
Total		\$1,000,000	\$1,813,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,813,000	
Estimated Personnel Cost			\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$250,000

Community Development Focus District

Department: 160 Community Development

Project Manager: Fischer, W.

Neighborhood: Citywide

Agency: 164 Community Development

Fund: General Capital

Dept. Priority: 7

Category: Economic Development

Description: This project would provide funding for projects in neighborhoods that are identified in the City's Consolidated Plan as Strategic Investment Areas. Projects would include development and predevelopment activities, as well as gap financing and public improvements.

Purpose: The purpose of this project is to target viable, market-driven economic and mixed use development in neighborhoods that are designated Neighborhood Revitalization Strategy Areas or Community Development Focus Districts. The project will help stabilize those neighborhoods by making funding available for projects that would normally not be eligible for Community Development Block Grant (CDBG) funds.

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering								\$0	
Land								\$0	
Construction								\$0	
Equipment								\$0	
Other	Jan-2010		\$475,000	\$350,000	\$350,000	\$500,000	\$500,000	\$2,175,000	Dec-2014
Total		\$300,000	\$475,000	\$350,000	\$350,000	\$500,000	\$500,000	\$2,175,000	
Estimated Personnel Cost			\$45,000	\$35,000	\$35,000	\$35,000	\$35,000	\$185,000	\$185,000

Commercial & Industrial Public Imprvts

Department: 160 Community Development

Project Manager: Fischer, B.

Neighborhood: Citywide

Agency: 164 Community Development

Fund: General Capital

Dept. Priority: 8

Category: Economic Development

Description: This project would provide funding for planning activities and public improvements in accordance with existing and future plans. Public improvements would include any specific infrastructure improvements, development and predevelopment activities to facilitate retention, expansion, and attraction of businesses within commercial and industrial areas of the City. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

Purpose: The purpose of this project is to stimulate additional development and to leverage private investment within commercial and industrial areas of the City outside of the Central Business District (CBD).

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering	Jan-2010		\$35,000	\$40,000	\$40,000	\$50,000	\$50,000	\$215,000	Dec-2014
Land								\$0	
Construction	Jan-2010		\$325,000	\$339,600	\$340,000	\$425,000	\$425,000	\$1,854,600	Dec-2014
Equipment								\$0	
Other	Jan-2010		\$40,000	\$20,400	\$20,000	\$25,000	\$25,000	\$130,400	Dec-2014
Total		\$200,000	\$400,000	\$400,000	\$400,000	\$500,000	\$500,000	\$2,200,000	
Estimated Personnel Cost			\$40,000	\$40,000	\$40,000	\$50,000	\$50,000	\$220,000	\$220,000

Rockford Place Improvements

Department: 160 Community Development
 Agency: 162 Neighborhood Development

Project Manager: Bowling, H.
 Fund: General Capital

Neighborhood: Northside

Dept. Priority: 0

Category: Housing & Neighborhood Development

Description:

This project will provide resources for improvements to Rockford Place, the access road to the Rockford Woods Housing Development. These improvements are necessary to facilitate the construction of the second phase of the housing development.

Purpose:

The purpose of this project is to provide improvements to Rockford Place so that the second phase of the Rockford Woods Housing Development may move forward.

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015</u> <u>Total</u>	<u>End Date</u>
Engineering								\$0	
Land								\$0	
Construction	Jan-2010		\$130,600					\$130,600	Dec-2013
Equipment								\$0	
Other								\$0	
Total			\$130,600					\$130,600	
Estimated Personnel Cost									\$0

Comprehensive Plan for Cincinnati

Department: 170 Planning & Buildings

Project Manager: Graves, C.

Neighborhood: Citywide

Agency: 171 City Planning

Fund: General Capital

Dept. Priority: 1

Category: Economic Development

Description: This project would provide funding to produce a policy that will guide long term development and redevelopment in the City. Funding will support consulting services for marketing, outreach, publication, and distribution of the Comprehensive Plan.

Purpose: The purpose of this project is to guide the development and redevelopment of the City for the next 20 years as well as the capital improvement program.

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering								\$0	
Land								\$0	
Construction								\$0	
Equipment								\$0	
Other	Jan-2010		\$463,000					\$463,000	Dec-2010
Total		\$250,000	\$463,000					\$463,000	
Estimated Personnel Cost			\$46,300					\$46,300	\$46,300

FEMA Application for Lunken & Riverbank

Department: 170 Planning & Buildings

Project Manager: Ghosh, A.

Neighborhood: Columbia Tusculum, Downtown, East End, Queensgate, and others. See Projects by Neighborhood Report.

Agency: 171 City Planning

Fund: General Capital

Dept. Priority: 4

Category: Infrastructure (Smale Comm'n.)

Description: This project will provide resources for a Letter of Map Revision (LOMR) to dispute the recently elevated floodplain level established by the Federal Emergency Management Agency (FEMA). Total cost for this project will be \$132,000. A savings of \$60,000 is projected by utilizing data collected through an earlier study of the floodplain. Half of the remaining \$72,000 cost will be paid by the Department of Transportation and Engineering from existing capital project accounts related to the General Aviation program at Lunken Airport.

Purpose: The purpose of the LOMR is to dispute the recently elevated floodplain level established by FEMA. If the LOMR is successful it will result in significant long term savings for the City by eliminating the need for additions to the existing levee system. A successful LOMR could also result in lower costs for flood insurance and additional opportunities for development along the floodplain.

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering	Jan-2010		\$36,000					\$36,000	Dec-2010
Land								\$0	
Construction								\$0	
Equipment								\$0	
Other								\$0	
Total			\$36,000					\$36,000	
Estimated Personnel Cost			\$3,600					\$3,600	\$3,600

Mt. Washington Traffic Calming

Department: 230 Transportation & Eng.

Project Manager: Kelly, M.

Neighborhood: Mt. Washington

Agency: 232 Transportation Planning

Fund: General Capital

Dept. Priority: 56

Category: Infrastructure (Smale Comm'n.)

Description: This project provides funding for upgrades to existing streets in Mt. Washington to reduce vehicular speed and can include minor improvements based upon safety and operational recommendations. Improvements to streets may include speed humps, islands, bump outs, or other calming methods.

Purpose: This project would provide funding to improve neighborhood livability and promote safe and pleasant conditions for residents, bicyclists and motorists on neighborhood streets.

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering	Jan-2010		\$300,000					\$300,000	Dec-2010
Land								\$0	
Construction								\$0	
Equipment								\$0	
Other								\$0	
Total			\$300,000					\$300,000	
Estimated Personnel Cost			\$75,000					\$75,000	\$75,000

Street Improvements

Department: 230 Transportation & Eng.

Project Manager: Vogel, J.

Neighborhood: Citywide

Agency: 233 Engineering

Fund: General Capital

Dept. Priority: 5

Category: Infrastructure (Smale Comm'n.)

Description: This project helps fund improvements to the through street system to improve safety and/or capacity and to support new housing and/or economic development. Program funds help leverage outside funding for specific projects from sources such as the Ohio Public Works Commission's State Capital Improvement Program (SCIP)/Local Transportation Improvement Program (LTIP), as well as Ohio Department of Transportation (ODOT) and Federal Highway Administration (FHWA) funds. Program funds support labor, materials, tools, and technologies needed to plan, design, build, and inspect these improvements. In the 2009/2010 biennium, street improvements will include, but are not limited to, Ibsen Avenue, Madison Road, Martin Luther King Drive, and Dana Avenue.

Purpose: The purpose of this project is to improve safety and capacity on roadways with documented safety or congestion on existing through streets. Upgrades or improvements are also performed in conjunction with new housing and economic development. These funds are successfully used to advance design as needed to leverage outside funds

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering	Jan-2010		\$100,000	\$150,000	\$100,000	\$100,000	\$100,000	\$550,000	Dec-2016
Land	Jan-2010		\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000	Dec-2015
Construction	Jan-2010		\$745,000	\$775,000	\$825,000	\$925,000	\$925,000	\$4,195,000	Dec-2016
Equipment								\$0	
Other								\$0	
Total		<u>\$2,150,000</u>	<u>\$920,000</u>	<u>\$1,000,000</u>	<u>\$1,000,000</u>	<u>\$1,100,000</u>	<u>\$1,100,000</u>	<u>\$5,120,000</u>	
Estimated Personnel Cost			\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	\$1,750,000

Neighborhood Gateways

Department: 230 Transportation & Eng.
 Agency: 232 Transportation Planning

Project Manager: Jordan, D.
 Fund: General Capital
 Category: New Infrastructure

Neighborhood: Bond Hill, Clifton, East Price Hill,
 Madisonville, and others. See Projects by
 Neighborhood Report.

Dept. Priority: 18

Description: This project provides funding for the technology, design, engineering, construction, and inspection of neighborhood gateways, landscaped traffic islands, and similar community improvements. The project will implement Community Priority Requests received in 2008. Maintenance commitments for the improvements must be secured from community and business groups.

Purpose: This project supports existing infrastructure programs by constructing enhancements and improvements in neighborhoods and for situations where other funding options are not available. The project contributes to the positive image of the City's neighborhoods and promotes community pride and engagement. This project leverages community participation through commitment of community groups, businesses, and/or property owners to maintain the improvements. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering								\$0	
Land								\$0	
Construction	Jan-2010		\$100,000	\$75,000	\$100,000	\$100,000	\$75,000	\$450,000	Dec-2017
Equipment								\$0	
Other								\$0	
Total		<u>\$75,000</u>	<u>\$100,000</u>	<u>\$75,000</u>	<u>\$100,000</u>	<u>\$100,000</u>	<u>\$75,000</u>	<u>\$450,000</u>	
Estimated Personnel Cost			\$20,000	\$20,000	\$25,000	\$25,000	\$20,000	\$110,000	\$110,000

City Facility Renovation and Repairs

Department: 250 Public Services

Project Manager: Koopman, J.

Neighborhood: Citywide

Agency: 255 City Facility Management

Fund: General Capital

Dept. Priority: 7

Category: Infrastructure (Smale Comm'n.)

Description: This project would provide funding to continue repairs and upgrades to City facilities. Upgrades and improvements include, but are not limited to, window replacement, tuck pointing, structural repairs, restroom upgrades, female facilities renovations, office reorganizations, HVAC improvements, roof replacements, electrical improvements, and site work. Design work, consultant fees, and related staff time would be included as well. Subprojects for this project include: roof replacement for Corryville Fire Station (19); heating improvements, painting, and hazard abatement cleaning at the West Fork Garage; parking deck replacement for North Avondale Police District (4); the replacement of City Hall elevators; security fence replacement for Downtown Police District (1); and mechanical upgrades for Carthage Fire Station (2), Downtown Fire Station (14), Lower Price Hill Fire Station (17), and Avondale Fire Station (32).

Purpose: The purpose of this project is to continue repairs and upgrades to City facilities. The Division of City Facility Management of the Department of Public Services maintains and upgrades facilities for current and future operations. A running list of improvements is used to maintain services directly and indirectly supported by these facilities. Renovations will modernize facilities to extend their useful lives for the next 20 years or until a replacement facility can be designed and built.

<u>Phases</u>	<u>Start Date</u>	<u>Prior Year</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2010-2015 Total</u>	<u>End Date</u>
Engineering	Jan-2010		\$300,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,300,000	Dec-2014
Land								\$0	
Construction	Jan-2010		\$2,280,300	\$1,950,000	\$1,950,000	\$1,950,000	\$1,950,000	\$10,080,300	Dec-2014
Equipment								\$0	
Other								\$0	
Total			<u>\$2,900,000</u>	<u>\$2,580,300</u>	<u>\$2,200,000</u>	<u>\$2,200,000</u>	<u>\$2,200,000</u>	<u>\$11,380,300</u>	
Estimated Personnel Cost			\$97,810	\$97,810	\$97,810	\$97,810	\$97,810	\$489,050	\$489,050

Recommended 2010 Restricted Funds Capital Budget Update Summary

	2010 Approved Budget	2010 Recommended Update	Change - Approved Budget vs. Recommended Update
Parking Facilities			
Department: ES: Parking Facilities			
Gateway Garage Capital Improvements	\$50,000	\$50,000	\$0
Parking Revenue Control Enhancements	\$200,000	\$200,000	\$0
Structural Maintenance & Repair	\$200,000	\$200,000	\$0
Department Total:	\$450,000	\$450,000	\$0
Fund Total:	\$450,000	\$450,000	\$0
Convention Center			
Department: ES: Convention Center			
Building Equipment	\$476,800	\$606,000	\$129,200
Capital Maintenance		\$225,000	\$225,000
Furniture, Fixtures, and Equipment	\$60,000	\$35,000	(\$25,000)
Department Total:	\$536,800	\$866,000	\$329,200
Fund Total:	\$536,800	\$866,000	\$329,200
General Aviation			
Department: Transportation & Eng.			
Airport Infrastructure Improvements	\$140,000	\$140,000	\$0
FAA/ODOT Local Match	\$200,000	\$200,000	\$0
Facility Improvements	\$170,000	\$170,000	\$0
Noise Monitoring and Abatement	\$25,700	\$25,700	\$0
Department Total:	\$535,700	\$535,700	\$0
Fund Total:	\$535,700	\$535,700	\$0
Stormwater Management			
Department: Sewers			
2632 Mendova Ln Storm Sewer Replacement	\$100,000	\$100,000	\$0
3674 Hillside Ave. Stormwater Intake Imp		\$90,000	\$90,000
Barrier Dam Facility Repairs	\$300,000	\$2,300,000	\$2,000,000
Glade & Dyer Street Drainage Improvement		\$550,000	\$550,000
Green Streets		\$0	\$0
Guerley Rd, Outlet to Sunset Drain. Impr	\$750,000	\$95,000	(\$655,000)
Hartwell Community Drainage Improvements	\$100,000	\$100,000	\$0
Department Total:	\$1,250,000	\$3,235,000	\$1,985,000
Fund Total:	\$1,250,000	\$3,235,000	\$1,985,000

Recommended 2010 Restricted Funds Capital Budget Update Summary

	2010 Approved Budget	2010 Recommended Update	Change - Approved Budget vs. Recommended Update
Telecommunications Services			
Department: Regional Computer Center			
E-Mail Archiving		\$400,000	\$400,000
Radio Communciations Equipment	\$30,000	\$30,000	\$0
Department Total:	\$30,000	\$430,000	\$400,000
Fund Total:	\$30,000	\$430,000	\$400,000
Cable Communications			
Department: City Manager			
Council Chambers Video Production System	\$150,000	\$250,000	\$100,000
Department Total:	\$150,000	\$250,000	\$100,000
Fund Total:	\$150,000	\$250,000	\$100,000
MSD Capital Improvements			
Department: Sewers			
1852 Columbia Parkway Sewer Separation		\$4,400,400	\$4,400,400
3934 Winding Way Lateral Realignment	\$126,800	\$126,800	\$0
Ardmore Ave. Sewer Replacement	\$825,500	\$1,410,200	\$584,700
Asset Rehab and Replacement Plan		\$250,000	\$250,000
Barringt n HLS BLKF GVOLZ/KRK	\$2,855,000	\$0	(\$2,855,000)
Bender Rd Aerial Sewer Crossing		\$141,000	\$141,000
Beverly Hill Drive Sewer Replacement		\$119,200	\$119,200
Blair Avenue Sewer Replacement		\$60,700	\$60,700
Bright Alley Sewer Replacement		\$389,300	\$389,300
Business App. Software and Support		\$692,000	\$692,000
Carroll Ave. Sewer Replacement	\$425,000	\$432,000	\$7,000
CIP Customer Service 2010	\$50,000	\$50,000	\$0
CIP Project Planning 2010	\$1,500,000	\$2,000,000	\$500,000
Cleneay-Herald Sewer Replacement	\$700,100	\$700,100	\$0
Critical Data Storage System Expansion		\$880,000	\$880,000
CSO 194 High Point Sewer Separation		\$1,210,900	\$1,210,900
CSO 195 Westwood Northern Sewer Separ.		\$587,100	\$587,100
CSO 37 Improvements		\$586,100	\$586,100
CSO 39 Improvements		\$354,100	\$354,100
CSO 402 Topinabee Dr. Regulator Imp.	\$130,100	\$0	(\$130,100)
CSO 403 Elco St. Diversion Dam Regulator	\$130,100	\$0	(\$130,100)
CSO 404 Ivanhoe St. Regulator Imp.	\$137,500	\$0	(\$137,500)
CSO 404 Outfall Reconstruction		\$132,600	\$132,600
CSO 405 Outfall Reconstruction		\$132,600	\$132,600
CSO 405 Revere St. Regulator Imp.	\$137,500	\$0	(\$137,500)
CSO 406 Kennebec St. Regulator Imp.	\$144,000	\$0	(\$144,000)
CSO 410 Outfall Reconstruction		\$132,600	\$132,600

Recommended 2010 Restricted Funds Capital Budget Update Summary

	2010 Approved Budget	2010 Recommended Update	Change - Approved Budget vs. Recommended Update
MSD Capital Improvements			
Department: Sewers			
CSO 411 Outfall Reconstruction		\$132,600	\$132,600
CSO 470 Eastern Ave Sewer Separation		\$269,900	\$269,900
CSO 471 Grandin Rd Regulator Improvement		\$48,200	\$48,200
CSO 525 Mt. Airy Grating Sewer Separ.		\$719,100	\$719,100
Dellway Ave. Sewer Replacement	\$3,389,600	\$3,351,600	(\$38,000)
E. Mitchell Avenue Sewer Replacement		\$100,300	\$100,300
Edwards Rd. Sewer Replacement	\$460,200	\$235,000	(\$225,200)
Emergency Sewer Repair 2010	\$5,000,000	\$6,000,000	\$1,000,000
Fairfax Ave. Sewer Replacement	\$272,000	\$333,500	\$61,500
Fairmount Ave. Sewer Replacement	\$484,500	\$484,500	\$0
Flow Monitoring and Modeling 2010		\$2,500,000	\$2,500,000
Grovedale Place Sewer Replacement	\$62,900	\$0	(\$62,900)
Hamilton County Fairground Redevelopment		\$1,000,000	\$1,000,000
Harvey Ave-Hickman Ave Sewer Replacement	\$2,146,600	\$0	(\$2,146,600)
High Meadows PS Elimination	\$532,000	\$1,348,700	\$816,700
Hildreth Ave. Sewer Replacement	\$398,100	\$398,100	\$0
Hoffner St. Sewer Replacement	\$163,800	\$163,800	\$0
Home Sewer Treatment System Extensions	\$1,729,800	\$1,729,800	\$0
Indef. Delivery/Indef. Quantity 2010	\$120,000	\$120,000	\$0
Indian Creek WWTP Upgrade	\$3,623,600	\$0	(\$3,623,600)
Linwood Ave. Sewer Replacement	\$661,100	\$0	(\$661,100)
LMWWTP-Four Mile PS Imp.	\$1,574,100	\$1,574,100	\$0
LMWWTP-Sludge Handling Process		\$6,836,100	\$6,836,100
Lower Mill Creek Partial Remedy		\$16,883,200	\$16,883,200
Manhole Rehabilitation Program	\$1,235,600	\$1,235,600	\$0
MCWWTP Additional Primary Sludge Pumping	\$55,500		(\$55,500)
MCWWTP Anaerobic Digester Conv	\$13,813,800	\$0	(\$13,813,800)
MCWWTP Auxiliary Outfall Improvements	\$505,700		(\$505,700)
MCWWTP Secondary Bypass Weir	\$5,900		(\$5,900)
MillCrkTP Chemically-Enhanced Primary	\$1,069,400	\$0	(\$1,069,400)
Misc. Highway and Comm. Dev.Swr Work 2010		\$150,000	\$150,000
Moeller Avenue Sewer Replacement		\$991,000	\$991,000
MSD Sustainable Infrastructure Program	\$24,711,800	\$15,000,000	(\$9,711,800)
MSD-Duke Sewer Televising Partnership	\$10,000,000	\$10,000,000	\$0
Muddy Creek WWTP Electrical Upgrades	\$3,716,300	\$3,716,300	\$0
Obsolete Lift Station and Pump Station	\$1,024,200	\$0	(\$1,024,200)
Ohio Avenue Sewer Replacement		\$70,700	\$70,700
Operational Procedure and Documentation		\$300,000	\$300,000
Park Ave. Sewer Replacement	\$172,000	\$172,000	\$0
Pawnee Dr. Sewer Replacement	\$146,700	\$146,700	\$0
Pleasant Run Central Forcemain Sewer	\$3,869,500	\$0	(\$3,869,500)
Polk Run TP Reliability/Service Upgrade	\$8,257,900	\$0	(\$8,257,900)
RDI/I Program	\$3,707,000	\$527,600	(\$3,179,400)
Reliability Services		\$2,538,500	\$2,538,500
Risk Mitigation and Succession Planning	\$500,000	\$500,000	\$0

Recommended 2010 Restricted Funds Capital Budget Update Summary

	2010 Approved Budget	2010 Recommended Update	Change - Approved Budget vs. Recommended Update
MSD Capital Improvements			
Department: Sewers			
SCADA System Installs and Upgrades		\$6,557,000	\$6,557,000
Sewer Relining Program	\$7,413,700	\$7,413,700	\$0
Sharon Industrial Park PS Replacement		\$234,200	\$234,200
Shasta Place Sewer Replacement	\$223,400	\$227,600	\$4,200
Shotcrete 2010	\$500,000	\$0	(\$500,000)
SSO 579 Improvements	\$3,034,600	\$4,336,600	\$1,302,000
Stanhope Ave. Sewer Replacement	\$102,600	\$104,600	\$2,000
Technology Infrastructure Enhancement		\$240,000	\$240,000
Urgent Capacity Response	\$2,471,100	\$2,471,100	\$0
Value Engineering		\$375,000	\$375,000
Wasson Road Sewer Replacement		\$82,900	\$82,900
Wastewater Engineering Building Lease	\$1,200,000	\$1,200,000	\$0
Water in Basement Prevention Program	\$5,930,800	\$2,750,000	(\$3,180,800)
Winton Woods Aerial Sewer Replacement	\$1,750,000	\$1,750,000	\$0
WWC Equipment Barn Replacement		\$659,800	\$659,800
WWIP Development Studies & Reports	\$1,235,500	\$1,610,500	\$375,000
WWIP Management & Support Services	\$12,800,000	\$12,800,000	\$0
WWT Roofing & Paving Rehab/Replacement	\$209,200	\$209,200	\$0
Department Total:	\$137,442,100	\$137,386,800	(\$55,300)
Fund Total:	\$137,442,100	\$137,386,800	(\$55,300)

Water Works

Department: Water Works

Backup Power Generator - Constance	\$350,000	\$0	(\$350,000)
Backup Power Generator - Eden Park	\$2,000,000	\$0	(\$2,000,000)
Battery, Charger, and DC Panel	\$75,000	\$75,000	\$0
Bolton Comprehensive reliability Eng.		\$450,000	\$450,000
Bolton Plant Lab Remodel		\$100,000	\$100,000
Bolton Wellfield Expansion II	\$284,000	\$284,000	\$0
Casting/Street Rehab Projects	\$339,000	\$339,000	\$0
Cathodic Protection Sys - Bolton Plant		\$75,000	\$75,000
Chemical Bldg East Phase 2 Upgrade		\$50,000	\$50,000
Cherry Grove Elevated Tank Coating	\$170,000	\$170,000	\$0
Chlorine Application to Clearwell # 2		\$63,000	\$63,000
CMBP Pilot Plant Filters	\$326,000	\$326,000	\$0
Computers, Servers, and Software	\$267,000	\$267,000	\$0
Contamination Warning System	\$161,000	\$161,000	\$0
Continuous WQ Monitors - Dist. System	\$50,000	\$50,000	\$0
Cooper Road - Kenwood to Montgomery	\$1,500,000	\$900,000	(\$600,000)
CPC Chiller Improvements	\$280,000	\$440,000	\$160,000
Crane Equipment Improvements	\$150,000	\$150,000	\$0
Dana Avenue - Victory Parkway to I-71	\$1,000,000	\$1,000,000	\$0

Recommended 2010 Restricted Funds Capital Budget Update Summary

	2010 Approved Budget	2010 Recommended Update	Change - Approved Budget vs. Recommended Update
Water Works			
Department: Water Works			
Delhi Water Tank Painting	\$250,000	\$250,000	\$0
Desktop Virtualization		\$172,000	\$172,000
Duke, Socialville Foster	\$1,000,000	\$0	(\$1,000,000)
ECAM Upgrade		\$550,000	\$550,000
Eden Park Feeder 2 - Parsons Martin	\$500,000	\$500,000	\$0
Electrical Transformers	\$85,000	\$85,000	\$0
Elevator Controls and Safety Upgrades	\$150,000	\$150,000	\$0
Endocrine Disrupter Analysis Equipment	\$275,000	\$275,000	\$0
Enterprise Asset Management System	\$2,000,000	\$0	(\$2,000,000)
Filter Water Pump - Miller Plant	\$550,000	\$550,000	\$0
Furnace Air Compressor - Miller Plant	\$44,000	\$44,000	\$0
GCMS With Autosampler	\$130,000	\$130,000	\$0
GCWW Facility Back up		\$500,000	\$500,000
Greenhills Tank	\$884,000	\$2,584,000	\$1,700,000
Intake Pier Access Bridge Painting	\$200,000	\$0	(\$200,000)
Kemper Road Tank	\$2,500,000	\$500,000	(\$2,000,000)
Lebanon Wholesale Water Svc. Projects		\$1,000,000	\$1,000,000
Madison - Observatory to Isabella		\$200,000	\$200,000
Madison Road - Isabella to Ridge		\$115,000	\$115,000
Main Station and Tennyson Pumps	\$722,000	\$1,277,000	\$555,000
Misc. Concrete Pavement Replacement	\$275,000	\$0	(\$275,000)
Misc. Masonry	\$175,000	\$0	(\$175,000)
Montgomery & Kennedy Avenues	\$1,100,000	\$1,600,000	\$500,000
Montgomery/Cooper-Pfeiffer	\$2,200,000	\$2,200,000	\$0
Motor Control Center Equipment	\$100,000	\$100,000	\$0
Mt. Airy Exterior Renovation		\$100,000	\$100,000
New Water Mains	\$1,700,000	\$1,500,000	(\$200,000)
Observatory - Edwards to Paxton	\$250,000	\$200,000	(\$50,000)
Paxton/Isabella-Obser.&Madison	\$1,640,000	\$1,640,000	\$0
Pete Rose Way/Eggleston-Broadway	\$200,000	\$0	(\$200,000)
Potassium Permanganate Feed System	\$400,000	\$400,000	\$0
Power Conditioner of Analytic Inst.		\$100,000	\$100,000
Projected Private Developments	\$400,000	\$350,000	(\$50,000)
Projected Street Improvements	\$6,400,000	\$6,400,000	\$0
Protective Relay at RS & Mt. Washington		\$100,000	\$100,000
Raw Water Reservoir Brick Rehabilitation	\$500,000	\$500,000	\$0
Regeneration Furnace Equipment	\$60,000	\$60,000	\$0
Rehabilitate Water Mains	\$1,100,000	\$1,100,000	\$0
Replace Roofs	\$865,000	\$865,000	\$0
Replacement Water Mains	\$17,710,000	\$18,595,000	\$885,000
SCADA Remote Site Communications	\$578,000	\$254,000	(\$324,000)
SCADA Water Security		\$60,000	\$60,000
Secondary Basin Drive - Bolton Plant	\$716,000	\$716,000	\$0
Security Card Reader Upgrade	\$104,000	\$104,000	\$0
Snider and Socialville Foster	\$650,000	\$650,000	\$0

Recommended 2010 Restricted Funds Capital Budget Update Summary

	2010 Approved Budget	2010 Recommended Update	Change - Approved Budget vs. Recommended Update
Water Works			
Department: Water Works			
Solar Recording Charts		\$196,000	\$196,000
Station Valve Equipment	\$90,000	\$90,000	\$0
Subway Tunnel Main Replacement		\$221,000	\$221,000
Trans Switch Control Switch Upgrade		\$60,000	\$60,000
Ultraviolet Disinfection - Miller Plant	\$8,723,000	\$4,723,000	(\$4,000,000)
Valve Replacement Program	\$500,000	\$500,000	\$0
Wash Water Recovery Pump	\$2,000	\$0	(\$2,000)
Well Pumps - Bolton Plant	\$40,000	\$0	(\$40,000)
Department Total:	\$62,720,000	\$57,166,000	(\$5,554,000)
Fund Total:	\$62,720,000	\$57,166,000	(\$5,554,000)
Income Tax Transit			
Department: Transportation & Eng.			
Transit/Rail Corridor Preservation Acq.	\$100,000	\$100,000	\$0
Department Total:	\$100,000	\$100,000	\$0
Fund Total:	\$100,000	\$100,000	\$0
Restricted Capital Total:	\$203,214,600	\$200,419,500	(\$2,795,100)

Recommended 2010 All Funds Capital Budget Update
Capital Budget Program Allocation

Exhibit 7

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
City Manager				
Program:	<u>Economic Development Division</u>			
	Queen City Tower - Project Grant	\$0	\$750,000	\$750,000
	Retail/Commercial Opportunities	\$1,088,400	\$703,400	(\$385,000)
	Program Total	<u>\$1,088,400</u>	<u>\$1,453,400</u>	<u>\$365,000</u>
Program:	<u>Office of Communications</u>			
	Council Chambers Video Production System	\$150,000	\$250,000	\$100,000
	Program Total	<u>\$150,000</u>	<u>\$250,000</u>	<u>\$100,000</u>
Program:	<u>Office of Budget and Evaluation</u>			
	Enterprise Budget System	\$0	\$400,000	\$400,000
	Program Total	<u>\$0</u>	<u>\$400,000</u>	<u>\$400,000</u>
Program:	<u>Office of Environmental Quality</u>			
	Center Hill Gas & Leachate	\$105,000	\$105,000	\$0
	Emergency Environmental Cleanup	\$20,000	\$10,000	(\$10,000)
	Regulatory Compl. & Energy Conservation	\$50,000	\$65,000	\$15,000
	Underground Storage Tanks	\$15,000	\$10,000	(\$5,000)
	Program Total	<u>\$190,000</u>	<u>\$190,000</u>	<u>\$0</u>
Community Development				
Program:	<u>Housing Development</u>			
	Citirama	\$700,000	\$0	(\$700,000)
	Downtown Housing Development	\$993,000	\$993,000	\$0
	Neighborhood Market Rate Housing	\$820,000	\$701,000	(\$119,000)
	Rockford Place Improvements	\$0	\$130,600	\$130,600
	Strategic Housing Initiatives Program	\$800,000	\$750,000	(\$50,000)
	Program Total	<u>\$3,313,000</u>	<u>\$2,574,600</u>	<u>(\$738,400)</u>
Program:	<u>Business Development</u>			
	College Hill Land Bank	\$0	\$221,000	\$221,000
	Commercial & Industrial Public Imprvts	\$350,000	\$400,000	\$50,000
	Community Development Focus District	\$394,800	\$475,000	\$80,200
	NBD Property Holding	\$0	\$10,000	\$10,000
	NBD Public Improvements	\$1,000,000	\$1,813,000	\$813,000
	NBD Support Program '07	\$0	\$62,900	\$62,900

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Community Development-(Continued)				
Program:	<u>Business Development</u>			
	SPUR	\$200,000	\$200,000	\$0
	Tax Incentive/Enterprize Zone/Prop Maint	\$100,000	\$100,000	\$0
	Program Total	<u>\$2,044,800</u>	<u>\$3,281,900</u>	<u>\$1,237,100</u>
Program:	<u>Property Maintenance Code Enforcement</u>			
	Hazard Abatement/Demolition Program	\$249,000	\$178,800	(\$70,200)
	Program Total	<u>\$249,000</u>	<u>\$178,800</u>	<u>(\$70,200)</u>
ES: Convention Center				
Program:	<u>Duke Energy Convention Center</u>			
	Building Equipment	\$476,800	\$606,000	\$129,200
	Capital Maintenance	\$0	\$225,000	\$225,000
	Furniture, Fixtures, and Equipment	\$60,000	\$35,000	(\$25,000)
	Program Total	<u>\$536,800</u>	<u>\$866,000</u>	<u>\$329,200</u>
ES: Parking Facilities				
Program:	<u>Off-Street Parking</u>			
	Gateway Garage Capital Improvements	\$50,000	\$50,000	\$0
	Parking Revenue Control Enhancements	\$200,000	\$200,000	\$0
	Structural Maintenance & Repair	\$200,000	\$200,000	\$0
	Program Total	<u>\$450,000</u>	<u>\$450,000</u>	<u>\$0</u>
Finance				
Program:	<u>Financial Reporting and Monitoring</u>			
	Electronic Data Workflow Project	\$0	\$75,000	\$75,000
	Program Total	<u>\$0</u>	<u>\$75,000</u>	<u>\$75,000</u>
Program:	<u>Procurement</u>			
	AMS-CFS Procurement Software Upgrade	\$77,700	\$77,700	\$0
	Program Total	<u>\$77,700</u>	<u>\$77,700</u>	<u>\$0</u>
Fire				
Program:	<u>Response</u>			
	Defibrillator - Replacement	\$69,300	\$69,300	\$0
	Exhaust System	\$52,500	\$52,500	\$0
	F.E.E. - Thermal Image Devices	\$60,000	\$60,000	\$0
	Fire Equipment Enhancements	\$240,000	\$240,000	\$0

Exhibit 7

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Fire-(Continued)				
Program:	<u>Response</u>			
	Self-Contained Breathing Apparatuses	\$2,400,000	\$2,400,000	\$0
	Program Total	<u>\$2,821,800</u>	<u>\$2,821,800</u>	<u>\$0</u>
Health				
Program:	<u>Health Administration</u>			
	Facilities Renovation & Repairs	\$279,500	\$279,500	\$0
	Health Facilities ADA	\$60,000	\$60,000	\$0
	Program Total	<u>\$339,500</u>	<u>\$339,500</u>	<u>\$0</u>
Parks				
Program:	<u>Planning & Design</u>			
	Cincinnati Riverfront Park	\$4,000,000	\$4,000,000	\$0
	Park Infrastructure Rehabilitation	\$3,153,000	\$3,053,000	(\$100,000)
	Program Total	<u>\$7,153,000</u>	<u>\$7,053,000</u>	<u>(\$100,000)</u>
Planning & Buildings				
Program:	<u>Administration</u>			
	Comprehensive Plan for Cincinnati	\$250,000	\$463,000	\$213,000
	FEMA Application for Lunken & Riverbank	\$0	\$36,000	\$36,000
	Program Total	<u>\$250,000</u>	<u>\$499,000</u>	<u>\$249,000</u>
Program:	<u>Land Use</u>			
	I-75/Brent Spence Bridge Studies	\$50,000	\$50,000	\$0
	Innovative Transportation Strategies	\$200,000	\$0	(\$200,000)
	Neighborhood Transportation Strategies	\$150,000	\$0	(\$150,000)
	Program Total	<u>\$400,000</u>	<u>\$50,000</u>	<u>(\$350,000)</u>
Public Services				
Program:	<u>Traffic Control, Pavement & Structure Maintenance</u>			
	Sign Replacement	\$358,700	\$208,700	(\$150,000)
	Program Total	<u>\$358,700</u>	<u>\$208,700</u>	<u>(\$150,000)</u>
Program:	<u>Neighborhood Investment Services</u>			
	Trash Receptacles	\$150,000	\$150,000	\$0
	Program Total	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$0</u>
Program:	<u>Property Management</u>			
	City Facility Modernization '09	\$0	\$239,400	\$239,400

Exhibit 7

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Public Services-(Continued)				
Program:	<u>Property Management</u>			
	City Facility Renovation and Repairs	\$2,200,000	\$2,580,300	\$380,300
	Community Facility Improvements	\$600,000	\$600,000	\$0
	Community Facility Improvements '08	\$0	\$70,000	\$70,000
	Findlay Market Improvements	\$99,800	\$99,800	\$0
	Replacement Facilities	\$1,947,900	\$1,947,900	\$0
	Program Total	<u>\$4,847,700</u>	<u>\$5,537,400</u>	<u>\$689,700</u>
Program:	<u>Fleet Services</u>			
	Fleet Replacements	\$5,602,100	\$4,934,600	(\$667,500)
	Program Total	<u>\$5,602,100</u>	<u>\$4,934,600</u>	<u>(\$667,500)</u>
Recreation				
Program:	<u>Aquatics</u>			
	Aquatics Facilities Renovation	\$3,600,000	\$3,600,000	\$0
	Program Total	<u>\$3,600,000</u>	<u>\$3,600,000</u>	<u>\$0</u>
Program:	<u>Athletics</u>			
	Athletics Facilities Renovation	\$517,300	\$517,300	\$0
	Outdoor Facilities Renovation	\$433,400	\$433,400	\$0
	Program Total	<u>\$950,700</u>	<u>\$950,700</u>	<u>\$0</u>
Program:	<u>Therapeutic Recreation</u>			
	Compliance with ADA	\$100,000	\$100,000	\$0
	Program Total	<u>\$100,000</u>	<u>\$100,000</u>	<u>\$0</u>
Program:	<u>Technical Services/Capital Projects</u>			
	Recreation Facilities Renovation	\$1,635,000	\$1,635,000	\$0
	Program Total	<u>\$1,635,000</u>	<u>\$1,635,000</u>	<u>\$0</u>
Regional Computer Center				
Program:	<u>CTS Operations</u>			
	800 MHz Radios	\$1,300,000	\$40,000	(\$1,260,000)
	Active Directory / Server Consolidation	\$50,000	\$0	(\$50,000)
	Communications Master Plan	\$234,000	\$234,000	\$0
	Data Infrastructure Security	\$133,500	\$153,500	\$20,000
	Radio Communciations Equipment	\$30,000	\$30,000	\$0
	Program Total	<u>\$1,747,500</u>	<u>\$457,500</u>	<u>(\$1,290,000)</u>

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Regional Computer Center-(Continued)				
Program:	<u>CIT-CO Operations</u>			
	Cincinnati Financial System Upgrades	\$40,000	\$38,900	(\$1,100)
	Electronic Gov't (eGov) Web Enhancement	\$288,500	\$288,500	\$0
	E-Mail Archiving	\$0	\$400,000	\$400,000
	Streaming Video Service	\$32,000	\$32,000	\$0
	Program Total	\$360,500	\$759,400	\$398,900
Program:	<u>CAGIS Consortium Operations</u>			
	CAGIS Infrastructure	\$98,600	\$89,700	(\$8,900)
	Program Total	\$98,600	\$89,700	(\$8,900)
Sewers				
Program:	<u>Wastewater Engineering</u>			
	1852 Columbia Parkway Sewer Separation	\$0	\$4,400,400	\$4,400,400
	3934 Winding Way Lateral Realignment	\$126,800	\$126,800	\$0
	Ardmore Ave. Sewer Replacement	\$825,500	\$1,410,200	\$584,700
	Asset Rehab and Replacement Plan	\$0	\$250,000	\$250,000
	BarringtonHls/BarringtonHls BlkF GVolz/Krk	\$2,855,000	\$0	(\$2,855,000)
	Bender Rd Aerial Sewer Crossing	\$0	\$141,000	\$141,000
	Beverly Hill Drive Sewer Replacement	\$0	\$119,200	\$119,200
	Blair Avenue Sewer Replacement	\$0	\$60,700	\$60,700
	Bright Alley Sewer Replacement	\$0	\$389,300	\$389,300
	Business App. Software and Support	\$0	\$692,000	\$692,000
	Carroll Ave. Sewer Replacement	\$0	\$432,000	\$432,000
	Carroll Avenue Sewer Replacement	\$425,000	\$0	(\$425,000)
	CIP Customer Service 2010	\$50,000	\$50,000	\$0
	CIP Project Planning 2010	\$1,500,000	\$2,000,000	\$500,000
	Cleneay-Herald Sewer Replacement	\$700,100	\$700,100	\$0
	Critical Data Storage System Expansion	\$0	\$880,000	\$880,000
	CSO 194 High Point Sewer Separation	\$0	\$1,210,900	\$1,210,900
	CSO 195 Westwood Northern Sewer Separ.	\$0	\$587,100	\$587,100
	CSO 37 Improvements	\$0	\$586,100	\$586,100
	CSO 39 Improvements	\$0	\$354,100	\$354,100
	CSO 402 Topinabee Dr Regulator Imp	\$130,100	\$0	(\$130,100)
	CSO 403 Elco St Diversion Dam Regulator	\$130,100	\$0	(\$130,100)
	CSO 404 Ivanhoe St Regulator Imp	\$137,500	\$0	(\$137,500)
	CSO 404 Outfall Reconstruction	\$0	\$132,600	\$132,600
	CSO 405 Outfall Reconstruction	\$0	\$132,600	\$132,600

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Sewers-(Continued)				
Program:	<u>Wastewater Engineering</u>			
	CSO 405 Revere St Regulator Imp	\$137,500	\$0	(\$137,500)
	CSO 406 Kennebec St Regulator Imp	\$144,000	\$0	(\$144,000)
	CSO 410 Outfall Reconstruction	\$0	\$132,600	\$132,600
	CSO 411 Outfall Reconstruction	\$0	\$132,600	\$132,600
	CSO 470 Eastern Ave Sewer Separation	\$0	\$269,900	\$269,900
	CSO 471 Grandin Rd Regulator Improvement	\$0	\$48,200	\$48,200
	CSO 525 Mt. Airy Grating Sewer Separ.	\$0	\$719,100	\$719,100
	Dellway Ave Sewer Replacement	\$3,389,600	\$0	(\$3,389,600)
	Dellway Ave. Sewer Replacement	\$0	\$3,351,600	\$3,351,600
	E. Mitchell Avenue Sewer Replacement	\$0	\$100,300	\$100,300
	Edwards Rd. Sewer Replacement	\$0	\$235,000	\$235,000
	Edwards Road Sewer Replacement	\$460,200	\$0	(\$460,200)
	Emergency Sewer Repair 2010	\$5,000,000	\$6,000,000	\$1,000,000
	Fairfax Ave. Sewer Replacement	\$0	\$333,500	\$333,500
	Fairfax Avenue Sewer Replacement	\$272,000	\$0	(\$272,000)
	Fairmount Ave. Sewer Replacement	\$0	\$484,500	\$484,500
	Fairmount Avenue Sewer Replacement	\$484,500	\$0	(\$484,500)
	Flow Monitoring and Modeling 2010	\$0	\$2,500,000	\$2,500,000
	Grovedale Place Sewer Replacement	\$62,900	\$0	(\$62,900)
	Hamilton County Fairground Redevelopment	\$0	\$1,000,000	\$1,000,000
	Harvey Ave-Hickman Ave Sewer Replacement	\$2,146,600	\$0	(\$2,146,600)
	High Meadows PS Elimination	\$0	\$1,348,700	\$1,348,700
	High Meadows PS Upgrade	\$532,000	\$0	(\$532,000)
	Hildreth Ave. Sewer Replacement	\$0	\$398,100	\$398,100
	Hildreth Avenue Sewer Replacement	\$398,100	\$0	(\$398,100)
	Hoffner St. Sewer Replacement	\$0	\$163,800	\$163,800
	Hoffner Street Sewer Replacement	\$163,800	\$0	(\$163,800)
	Home Sewer Treatment System Extensions	\$1,729,800	\$1,729,800	\$0
	Indef. Delivery/Indef. Quantity 2010	\$120,000	\$120,000	\$0
	Indian Creek WWTP Upgrade	\$3,623,600	\$0	(\$3,623,600)
	Linwood Avenue Sewer Replacement	\$661,100	\$0	(\$661,100)
	LMWWTP-Four Mile PS Imp.	\$0	\$1,574,100	\$1,574,100
	LMWWTP-Four Mile PS Improv	\$1,574,100	\$0	(\$1,574,100)
	LMWWTP-Sludge Handling Process	\$0	\$6,836,100	\$6,836,100
	Lower Mill Creek Partial Remedy	\$0	\$16,883,200	\$16,883,200
	Manhole Rehabilitation Program	\$0	\$1,235,600	\$1,235,600

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Sewers-(Continued)				
Program:	<u>Wastewater Engineering</u>			
	MCWWTP Additional Primary Sludge Pumping	\$55,500	\$0	(\$55,500)
	MCWWTP Anaerobic Digester Convert	\$13,813,800	\$0	(\$13,813,800)
	MCWWTP Auxiliary Outfall Improvements	\$505,700	\$0	(\$505,700)
	MCWWTP Secondary Bypass Weir	\$5,900	\$0	(\$5,900)
	MillCrkTP Chemically-Enhanced Primary	\$1,069,400	\$0	(\$1,069,400)
	Misc. Hwy and Comm. Dev.Swr Work 2010	\$0	\$150,000	\$150,000
	Moeller Avenue Sewer Replacement	\$0	\$991,000	\$991,000
	MSD Green Program	\$24,711,800	\$0	(\$24,711,800)
	MSD Sustainable Infrastructure Program	\$0	\$15,000,000	\$15,000,000
	MSD-Duke Sewer Televising Partnership	\$10,000,000	\$10,000,000	\$0
	MuCrWWTP Electrical Upgrades	\$3,716,300	\$0	(\$3,716,300)
	Muddy Creek WWTP Electrical Upgrades	\$0	\$3,716,300	\$3,716,300
	Obsolete Lift Station and Pump Station	\$1,024,200	\$0	(\$1,024,200)
	Ohio Avenue Sewer Replacement	\$0	\$70,700	\$70,700
	Operational Procedure and Documentation	\$0	\$300,000	\$300,000
	Park Ave. Sewer Replacement	\$0	\$172,000	\$172,000
	Park Avenue Sewer Replacement	\$172,000	\$0	(\$172,000)
	Pawnee Dr. Sewer Replacement	\$0	\$146,700	\$146,700
	Pawnee Drive Sewer Replacement	\$146,700	\$0	(\$146,700)
	Pleasant Run Central Forcemain Sewer	\$3,869,500	\$0	(\$3,869,500)
	Polk Run TP Reliability and Service Upg	\$8,257,900	\$0	(\$8,257,900)
	Program Risk Mitigation and Comm.	\$500,000	\$0	(\$500,000)
	RDI/I Program	\$0	\$527,600	\$527,600
	Reliability Services	\$0	\$2,538,500	\$2,538,500
	Risk Mitigation and Succession Planning	\$0	\$500,000	\$500,000
	SCADA System Installs and Upgrades	\$0	\$6,557,000	\$6,557,000
	Sewer Relining Program	\$0	\$7,413,700	\$7,413,700
	Sharon Industrial Park PS Replacement	\$0	\$234,200	\$234,200
	Shasta Place Sewer Replacement	\$223,400	\$227,600	\$4,200
	Shotcrete 2010	\$500,000	\$0	(\$500,000)
	SSO 579 Improvements	\$3,034,600	\$4,336,600	\$1,302,000
	Stanhope Ave. Sewer Replacement	\$0	\$104,600	\$104,600
	Stanhope Avenue Sewer Replacement	\$102,600	\$0	(\$102,600)
	Systemwide RDI/I	\$3,707,000	\$0	(\$3,707,000)
	Technology Infrastructure Enhancement	\$0	\$240,000	\$240,000
	Trenchless Technology - Manholes	\$1,235,600	\$0	(\$1,235,600)

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Sewers-(Continued)				
Program:	<u>Wastewater Engineering</u>			
	Trenchless Technology - Sewers	\$7,413,700	\$0	(\$7,413,700)
	Urgent Capacity Response	\$2,471,100	\$2,471,100	\$0
	Value Engineering	\$0	\$375,000	\$375,000
	Wasson Road Sewer Replacement	\$0	\$82,900	\$82,900
	Wastewater Engineering Building Lease	\$1,200,000	\$1,200,000	\$0
	Water in Basement Prevention Program	\$5,930,800	\$2,750,000	(\$3,180,800)
	Winton Woods Aerial Sewer Replacement	\$1,750,000	\$1,750,000	\$0
	WWC Equipment Barn Replacement	\$0	\$659,800	\$659,800
	WWIP Development Studies & Reports	\$0	\$1,610,500	\$1,610,500
	WWIP Development Studies and Reports	\$1,235,500	\$0	(\$1,235,500)
	WWIP Management & Support Services	\$0	\$12,800,000	\$12,800,000
	WWIP Management and Support Services	\$12,800,000	\$0	(\$12,800,000)
	WWT Roofing & Paving Rehab/Replacement	\$0	\$209,200	\$209,200
	WWT Roofing and Paving Repair/Replace	\$209,200	\$0	(\$209,200)
	Program Total	\$137,442,100	\$137,386,800	(\$55,300)
Program:	<u>Stormwater - Planning/Design</u>			
	2632 Mendova Ln Storm Sewer Replacement	\$100,000	\$100,000	\$0
	3674 Hillside Ave. Stormwater Intake Imp	\$0	\$90,000	\$90,000
	Glade & Dyer Street Drainage Improvement	\$0	\$550,000	\$550,000
	Hartwell Community Drainage Improvements	\$100,000	\$100,000	\$0
	Program Total	\$200,000	\$840,000	\$640,000
Program:	<u>Stormwater - Flood Control</u>			
	Barrier Dam Facility Repairs	\$300,000	\$2,300,000	\$2,000,000
	Guerley Rd, Outlet to Sunset Drain. Impr	\$750,000	\$95,000	(\$655,000)
	Program Total	\$1,050,000	\$2,395,000	\$1,345,000
Transportation & Eng.				
Program:	<u>Director's Office</u>			
	Information Systems Acquisition	\$150,000	\$150,000	\$0
	Program Total	\$150,000	\$150,000	\$0
Program:	<u>Transportation Planning and Urban Design</u>			
	CBD Gateways/Greenways	\$150,000	\$125,000	(\$25,000)
	CBD Pedestrian & Parking Lot Signage	\$27,300	\$27,300	\$0
	Central Riverfront Street Grid '09	\$250,000	\$250,000	\$0

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Transportation Eng.-(Continued)				
Program:	<u>Transportation Planning and Urban Design</u>			
	Citywide Bicycle Plan Update	\$50,000	\$50,000	\$0
	Citywide Develop.Trans Enhancements	\$100,000	\$100,000	\$0
	Columbia Parkway Enhancements	\$185,000	\$0	(\$185,000)
	Convention Center Expansion	\$1,000,000	\$1,000,000	\$0
	Downtown Infrastructure Coordination	\$270,000	\$270,000	\$0
	Innovative Transportation Strategies	\$0	\$100,000	\$100,000
	Mt. Washington Traffic Calming	\$0	\$300,000	\$300,000
	Neighborhood Gateways	\$75,000	\$100,000	\$25,000
	Neighborhood Transportation Strategies	\$0	\$37,000	\$37,000
	OKI Corridor Studies	\$400,000	\$400,000	\$0
	Over-the-Rhine Streetscape Improvements	\$150,000	\$150,000	\$0
	Riverfront Master Plan Coordination	\$50,000	\$50,000	\$0
	Safety Improvements	\$100,000	\$100,000	\$0
	Skywalk Improvements	\$200,000	\$200,000	\$0
	Street Calming Program	\$400,000	\$100,000	(\$300,000)
	Transit/Rail Corridor Preservation Acq.	\$100,000	\$100,000	\$0
	Uptown Streetcar Alt. Analysis	\$0	\$33,300	\$33,300
	Program Total	\$3,507,300	\$3,492,600	(\$14,700)
Program:	<u>Engineering</u>			
	Bicycle Transportation Program	\$110,000	\$110,000	\$0
	Bridge Rehabilitation Program	\$1,200,000	\$1,115,000	(\$85,000)
	Colerain Ave West Fork/Virginia Impr.	\$50,000	\$50,000	\$0
	Colerain Avenue Virginia to Leeper Impr.	\$500,000	\$500,000	\$0
	Colerain Corr. Imp. I-74 to Spring Grove	\$150,000	\$150,000	\$0
	Curb Ramps - Street Rehab	\$425,000	\$425,000	\$0
	Downtown Public Paver Replacement	\$50,000	\$50,000	\$0
	Harrison Avenue Improvements	\$200,000	\$200,000	\$0
	Hillside Stairway Rehabilitation Program	\$225,000	\$225,000	\$0
	I-71 MLK Interchange '04	\$0	\$6,300	\$6,300
	ML King/I-71 Interchange '06	\$0	\$125,000	\$125,000
	Ohio River Trail - Downtown to Salem	\$100,000	\$100,000	\$0
	Pavement Management	\$150,000	\$150,000	\$0
	SCIP Loan Repayment	\$215,000	\$215,000	\$0
	Second and Third Street Improvements	\$440,000	\$440,000	\$0
	Sidewalk Repair Program	\$525,000	\$525,000	\$0
	Spot Infrastructure Replacement	\$550,000	\$550,000	\$0

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Transportation Eng.-(Continued)				
Program:	<u>Engineering</u>			
	Street Improvements	\$800,000	\$920,000	\$120,000
	Street Rehabilitation	\$11,035,700	\$11,035,700	\$0
	Uptown Access Improvements West MLK Dr.	\$200,000	\$200,000	\$0
	Waldvogel Viaduct Replacement	\$3,000,000	\$3,000,000	\$0
	Wall Stab. & Landslide Correction	\$725,000	\$725,000	\$0
	Program Total	<u>\$20,650,700</u>	<u>\$20,817,000</u>	<u>\$166,300</u>
Program:	<u>Traffic Engineering</u>			
	Computerized Traffic Signal System	\$200,000	\$200,000	\$0
	LED Traffic and Pedestrian Signals	\$450,000	\$450,000	\$0
	Raised Pavement Markers	\$50,000	\$50,000	\$0
	Street Light Replacement Project	\$300,000	\$100,000	(\$200,000)
	Traffic Signal Controllers & Detectors	\$100,000	\$100,000	\$0
	Traffic Signal Installation & Renovation	\$830,000	\$830,000	\$0
	Program Total	<u>\$1,930,000</u>	<u>\$1,730,000</u>	<u>(\$200,000)</u>
Program:	<u>General Aviation</u>			
	Airport Infrastructure Improvements	\$140,000	\$140,000	\$0
	FAA/ODOT Local Match	\$200,000	\$200,000	\$0
	Facility Improvements	\$170,000	\$170,000	\$0
	Noise Monitoring and Abatement	\$25,700	\$25,700	\$0
	Program Total	<u>\$535,700</u>	<u>\$535,700</u>	<u>\$0</u>
Water Works				
Program:	<u>Departmental Support Services</u>			
	Computers, Servers, and Software	\$267,000	\$267,000	\$0
	Desktop Virtualization	\$0	\$172,000	\$172,000
	Enterprise Asset Management System	\$2,000,000	\$0	(\$2,000,000)
	Security Card Reader Upgrade	\$104,000	\$104,000	\$0
	Program Total	<u>\$2,371,000</u>	<u>\$543,000</u>	<u>(\$1,828,000)</u>
Program:	<u>Commercial Services</u>			
	ECAM Upgrade	\$0	\$550,000	\$550,000
	Program Total	<u>\$0</u>	<u>\$550,000</u>	<u>\$550,000</u>
Program:	<u>Water Supply, Treatment and Distribution</u>			
	Backup Power Generator - Constance	\$350,000	\$0	(\$350,000)
	Backup Power Generator - Eden Park	\$2,000,000	\$0	(\$2,000,000)

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Water Works-(Continued)				
Program:	<u>Water Supply, Treatment and Distribution</u>			
	Battery, Charger, and DC Panel	\$75,000	\$75,000	\$0
	Bolton Comprehensive reliability Eng.	\$0	\$450,000	\$450,000
	Bolton Plant Lab Remodel	\$0	\$100,000	\$100,000
	Bolton Wellfield Expansion II	\$284,000	\$284,000	\$0
	Casting/Street Rehab Projects	\$339,000	\$339,000	\$0
	Cathodic Protection Sys - Bolton Plant	\$0	\$75,000	\$75,000
	Chemical Bldg East Phase 2 Upgrade	\$0	\$50,000	\$50,000
	Cherry Grove Elevated Tank Coating	\$170,000	\$170,000	\$0
	Chlorine Application to Clearwell # 2	\$0	\$63,000	\$63,000
	CMBP Pilot Plant Filters	\$326,000	\$326,000	\$0
	Contamination Warning System	\$161,000	\$161,000	\$0
	Continuous WQ Monitors - Dist. System	\$50,000	\$50,000	\$0
	Cooper Road - Kenwood to Montgomery	\$1,500,000	\$900,000	(\$600,000)
	CPC Chiller Improvements	\$280,000	\$440,000	\$160,000
	Crane Equipment Improvements	\$150,000	\$150,000	\$0
	Dana Avenue - Victory Parkway to I-71	\$1,000,000	\$1,000,000	\$0
	Delhi Water Tank Painting	\$250,000	\$250,000	\$0
	Duke, Socialville Foster	\$1,000,000	\$0	(\$1,000,000)
	Eden Park Feeder 2 - Parsons Martin	\$500,000	\$500,000	\$0
	Electrical Transformers	\$85,000	\$85,000	\$0
	Elevator Controls and Safety Upgrades	\$150,000	\$150,000	\$0
	Endocrine Disrupter Analysis Equipment	\$275,000	\$275,000	\$0
	Filter Water Pump - Miller Plant	\$550,000	\$550,000	\$0
	Furnace Air Compressor - Miller Plant	\$44,000	\$44,000	\$0
	GCMS With Autosampler	\$130,000	\$130,000	\$0
	GCWW Facility Back up	\$0	\$500,000	\$500,000
	Greenhills Tank	\$884,000	\$2,584,000	\$1,700,000
	Intake Pier Access Bridge Painting	\$200,000	\$0	(\$200,000)
	Kemper Road Tank	\$2,500,000	\$500,000	(\$2,000,000)
	Lebanon Wholesale Water Svc. Projects	\$0	\$1,000,000	\$1,000,000
	Madison - Observatory to Isabella	\$0	\$200,000	\$200,000
	Madison Road - Isabella to Ridge	\$0	\$115,000	\$115,000
	Main Station and Tennyson Pumps	\$722,000	\$1,277,000	\$555,000
	Misc. Concrete Pavement Replacement	\$275,000	\$0	(\$275,000)
	Misc. Masonry	\$175,000	\$0	(\$175,000)
	Montgomery & Kennedy Avenues	\$1,100,000	\$1,600,000	\$500,000

Department	Project Title	2010 Approved Budget	2010 Recommended Update	Change - Approved vs. Recommended
Water Works-(Continued)				
Program:	<u>Water Supply, Treatment and Distribution</u>			
	Montgomery/Cooper-Pfeiffer	\$2,200,000	\$2,200,000	\$0
	Motor Control Center Equipment	\$100,000	\$100,000	\$0
	Mt. Airy Exterior Renovation	\$0	\$100,000	\$100,000
	New Water Mains	\$1,700,000	\$1,500,000	(\$200,000)
	Observatory - Edwards to Paxton	\$250,000	\$200,000	(\$50,000)
	Paxton/Isabella-Obser.&Madison	\$1,640,000	\$1,640,000	\$0
	Pete Rose Way/Eggleston-Broadway	\$200,000	\$0	(\$200,000)
	Potassium Permanganate Feed System	\$400,000	\$400,000	\$0
	Power Conditioner of Analytic Inst.	\$0	\$100,000	\$100,000
	Projected Private Developments	\$400,000	\$350,000	(\$50,000)
	Projected Street Improvements	\$6,400,000	\$6,400,000	\$0
	Protective Relay at RS & Mt. Washington	\$0	\$100,000	\$100,000
	Raw Water Reservoir Brick Rehabilitation	\$500,000	\$500,000	\$0
	Regeneration Furnace Equipment	\$60,000	\$60,000	\$0
	Rehabilitate Water Mains	\$1,100,000	\$1,100,000	\$0
	Replace Roofs	\$865,000	\$865,000	\$0
	Replacement Water Mains	\$17,710,000	\$18,595,000	\$885,000
	SCADA Remote Site Communications	\$578,000	\$254,000	(\$324,000)
	SCADA Water Security	\$0	\$60,000	\$60,000
	Secondary Basin Drive - Bolton Plant	\$716,000	\$716,000	\$0
	Snider and Socialville Foster	\$650,000	\$650,000	\$0
	Solar Recording Charts	\$0	\$196,000	\$196,000
	Station Valve Equipment	\$90,000	\$90,000	\$0
	Subway Tunnel Main Replacement	\$0	\$221,000	\$221,000
	Trans Switch Control Switch Upgrade	\$0	\$60,000	\$60,000
	Ultraviolet Disinfection - Miller Plant	\$8,723,000	\$4,723,000	(\$4,000,000)
	Valve Replacement Program	\$500,000	\$500,000	\$0
	Wash Water Recovery Pump	\$2,000	\$0	(\$2,000)
	Well Pumps - Bolton Plant	\$40,000	\$0	(\$40,000)
	Program Total	<u>\$60,349,000</u>	<u>\$56,073,000</u>	<u>(\$4,276,000)</u>
	Grand Total	<u>\$266,700,600</u>	<u>\$263,496,800</u>	<u>(\$3,203,800)</u>



Interdepartmental Correspondence

November 23, 2009

TO: Mayor Mark Mallory

FROM: Milton Dohoney, Jr., City Manager

SUBJECT: Recommended 2010 Consolidated Plan Budget Update Report

I am submitting my Recommended 2010 Consolidated Plan Budget Update. In each year of its five-year Consolidated Plan, the City submits an annual Consolidated Plan Budget that provides funding for programs to help achieve Consolidated Plan goals. The Consolidated Plan is a five-year plan for the period from 2010 to 2014 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2010 Consolidated Plan Budget Update provides a summary of the elements in the Action Plan component of the five year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

The 2010 Budget Update provides recommended funding levels for programs within the 2010-2014 Consolidated Plan. Actual Consolidated Plan grant awards for 2010 will not be known until the FY 2010 Federal Budget is approved by the Congress, signed by the President, and awards are made by HUD. The Mayor and City Council may consider additional changes at that time. Estimated Consolidated Plan resources for the 2010 Biennial Budget Update assume continuation grant levels for CDBG, HOME, ESG and HOPWA. Changes from the 2009/2010 Biennial Budget include adjustments made to reconcile awards and program income levels to the approved budget. All entitlement grant levels increased in 2009. However, in 2008 CDBG program income declined considerably; a lower level of program income compared to the Approved Budget amount is projected in 2009 and 2010. This decrease in CDBG resources in 2009 will be reconciled in the CDBG Reconciliation Ordinance. This decrease in program income also results in a decrease in total resources projected for CDBG in 2010. In the case of HOME the Administration is currently working on reconciling appropriations with grant resources and will present the result of this analysis to City Council at a later date. In the case of ESG and HOPWA additional grant resources received in 2009 are rolled forward as part of the unallocated prior-year resources for the 2010 Budget Update. The amounts shown in Table 1 under the "2009 Approved - Reconciliation" column reflect the revised total appropriation by Fund. These changes are detailed on Table 2 (Estimated Resources) on page 3.

2010 Consolidated Plan Budget Update Overview

The 2010 Recommended Consolidated Plan Budget Update is consistent with the goals and objectives in the 2010-2014 Consolidated Plan and continues to focus on high impact projects that help transform neighborhoods. Program allocations in this budget reflect the needs of those

neighborhoods where grant resources can most effectively leverage private investment, as identified in the 2010-2014 Consolidated Plan.

Table 1: Recommended Budget Summary

Fund	2009 Approved	2009 Approved- Reconciliation	2010 Approved	2010 Recommended
CDBG	\$15,210,720	\$15,130,920	\$15,186,440	\$14,742,722
HOME	\$4,062,670	\$4,062,670	\$4,062,670	\$4,438,952
ESG	\$560,000	\$560,000	\$560,000	\$584,238
HOPWA	\$550,000	\$550,000	\$550,000	\$629,147
Consolidated Plan Budget Total	\$20,383,390	\$20,303,590	\$20,359,110	\$20,395,059

The 2010 Recommended Budget Update totals \$20,395,059 in 2010. The 2010 recommendation is a net increase of \$91,469 from the 2009 Approved-Reconciliation Consolidated Plan Budget total of \$20,303,590. This net increase includes a reduction of \$388,198 in the CDBG appropriation, an increase of \$376,282 in the recommended HOME appropriation, an increase of \$24,238 in the recommended ESG appropriation, and an increase of \$79,147 in the recommended HOPWA appropriation. Resource changes by grant from the 2009 Approved Consolidated Plan Budget are specified in Table 2 (Estimated Resources) on page 3. In the 2010 Recommended Budget Update all available ESG and HOPWA resources are not appropriated. Remaining ESG and HOPWA resources will be carried forward to 2011.

The resources in the 2010 Recommended Budget Update are based on estimated grant funding and locally generated resources such as program income, operating savings, and the reallocation (sunset) of prior year unused funding as follows:

- Continuation entitlement grant levels are projected for CDBG, HOME, ESG, and HOPWA;
- Estimated program income is based on an annualized projection of year-to-date receipts, adjusted for programmatic and organizational changes; and
- Estimated operating savings are based on the actual amounts from prior years.

Federal entitlement grant amounts are determined by a formula using several variables including census data, growth lag, and age of housing stock. As a result, these amounts will be affected by the final congressional appropriations for HUD's various programs for Federal FY 2010. If actual grant allocations are different than estimated resources, funding amounts for various programs in this budget will need to be reconciled. Program income (primarily consisting of loan repayments, sales of loan portfolios, sales of property, and reimbursements) is estimated based on prior year amounts as well as an annualized projection of year-to-date receipts. A report reconciling the 2010 Approved Budget Update will be submitted to the Mayor and the City Council in 2010 after final entitlement grant amounts are known and the actual amount of local resources, such as program income and operating savings, are determined. For Federal FY 2009, the actual funding amounts were officially awarded in June of 2009. Table 3 on page 4 shows expenditures by category for 2010. Specific program descriptions, goals, and funding are shown in the document beginning on page 16.

Table 2: Estimated Resources

Grant	2009 Approved	2009 Estimated Actual	2010 Approved	2010 Estimate Update
CDBG				
Entitlement Grant	\$12,855,720	\$13,007,722	\$12,855,720	\$13,007,722
Program Income	\$2,330,000	\$2,000,000	\$2,330,000	\$1,700,000
Operating Savings	<u>\$25,000</u>	<u>\$25,000</u>	<u>\$25,000</u>	<u>\$35,000</u>
Total	\$15,210,720	\$15,032,722	\$15,210,720	\$14,742,722
HOME				
Entitlement Grant	\$3,806,660	\$4,238,952	\$3,806,660	\$4,238,952
ADDI	\$31,010	\$0	\$31,010	\$0
Program Income	<u>\$225,000</u>	<u>\$200,000</u>	<u>\$225,000</u>	<u>\$200,000</u>
Total	\$4,062,670	\$4,438,952	\$4,062,670	\$4,438,952
ESG				
Entitlement Grant	\$560,000	\$572,380	\$560,000	\$572,380
Unallocated Prior-year resources	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$12,380</u>
Total	\$560,000	\$572,380	\$560,000	\$584,760
HOPWA				
Entitlement Grant	\$530,000	\$584,124	\$530,000	\$584,124
Unallocated Prior-year resources	<u>\$20,000</u>	<u>\$20,000</u>	<u>\$0</u>	<u>\$54,124</u>
Total	\$550,000	\$604,124	\$530,000	\$638,248
TOTAL	\$20,383,390	\$20,648,178	\$20,363,390	\$20,404,682

In 2010 CDBG Budget resources total \$14,742,722, a net decrease of \$290,000 from the 2009 Estimated Actual CDBG resources (See Table 2). This decrease from the 2009 Estimated Actual CDBG resources assumes no change in the entitlement grant from the 2009 level, and includes a decrease of \$300,000 in program income, and an increase in \$10,000 in Operating Savings.

HOME Budget resources total \$4,438,952 in 2010. This represents no change from the 2009 Estimated Actual HOME Budget (See Table 2).

The 2010 ESG Budget resources total \$584,760, an increase of \$24,760 from the 2009 Estimated Actual ESG budget of \$560,000. This increase includes \$12,380 in prior-year resources (See Table 2).

The HOPWA Budget resources total \$638,248 in 2010, an increase of \$88,248 from the 2009 Estimated Actual HOPWA Budget total of \$550,000. This increase includes \$54,124 in prior-year resources. The HOPWA appropriation only totals \$629,147; the remaining \$9,101 in available resource will be carried over for the 2011 HOPWA Budget (See Table 2).

Table 3: 2010 Expenditures by Category

Major Expenditure Category	2010 Recommended				TOTAL
	CDBG	HOME	ESG	HOPWA	
Housing Objectives					
Homeownership Housing Development Total	\$3,425,000	\$765,000	\$0	\$0	\$4,190,000
Rental Housing Development Total	\$150,000	\$1,753,357	\$0	\$0	\$1,903,357
Homeownership Supportive Services Total	\$0	\$276,700	\$0	\$0	\$276,700
Renters Supportive Services Total	\$402,000	\$0	\$0	\$0	\$402,000
Fair Housing Total	\$214,500	\$0	\$0	\$0	\$214,500
<i>TOTAL HOUSING DEVELOPMENT</i>	\$4,191,500	\$2,795,057	\$0	\$0	\$6,986,557
Economic Development					
Commercial and Industrial Development Total	\$1,075,000	\$0	\$0	\$0	\$1,075,000
Industrial Site Redevelopment/SPUR Total	\$625,000	\$0	\$0	\$0	\$625,000
Business Development Opportunities Total	\$1,423,000	\$200,000	\$0	\$0	\$1,623,000
Job Training and Placement Total	\$1,250,000	\$200,000	\$0	\$0	\$1,450,000
<i>TOTAL ECONOMIC DEVELOPMENT</i>	\$4,373,000	\$400,000	\$0	\$0	\$4,773,000
Quality of Life					
Slum & Blight Elimination Total	\$2,777,202	\$0	\$0	\$0	\$2,777,202
Health Services	\$0	\$0	\$0	\$0	\$0
Services & Facility Improvements Total	\$0	\$0	\$0	\$0	\$0
Citizen Safety Total	\$0	\$0	\$0	\$0	\$0
<i>TOTAL QUALITY OF LIFE</i>	\$2,777,202	\$0	\$0	\$0	\$2,777,202
Homeless Housing					
Homeless Shelters & Transitional Housing Support					
Homeless Shelters & Transitional Housing Total	\$0	\$800,000	\$555,000	\$0	\$1,355,000
<i>TOTAL HOMELESS HOUSING</i>	\$0	\$800,000	\$555,000	\$0	\$1,355,000
Special Populations Housing					
Operating Support for HIV/AIDS Housing Total	\$0	\$0	\$0	\$124,132	\$124,132
Supportive Services for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$304,653	\$304,653
Housing Assistance for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$181,215	\$181,215
<i>TOTAL SPECIAL POPULATIONS HOUSING</i>	\$0	\$0	\$0	\$610,000	\$610,000
Planning, Administration & Debt Service					
Operating Budgets	\$2,870,530	\$443,895	\$29,238	\$19,147	\$3,362,810
Section 108 Debt Service	\$530,490	\$0	\$0	\$0	\$530,490
<i>TOTAL PLANNING, ADMIN. & DEBT SERVICE</i>	\$3,401,020	\$443,895	\$29,238	\$19,147	\$3,893,300
TOTAL	\$14,742,722	\$4,438,952	\$584,238	\$629,147	\$20,395,059

Consolidated Plan Program Limits and Regulations

The CDBG Program has statutory funding limitations that must be considered for funding recommendations. HUD requires that at least 70% of CDBG activities spent every year must meet the national objective of benefiting low- and moderate-income persons. Activities not directly benefiting low- and moderate-income persons must meet the national objective of eliminating slum and blighting conditions, and up to 30% of the CDBG project appropriation can be budgeted for this purpose over the three year reporting period. Public service activities may comprise no more than 15% of the sum of the entitlement grant amount and prior year program income. The only exception to this rule is that new (not currently provided) public services provided by a Community Based Development Organization (CBDO) may be funded in approved Neighborhood Revitalization Strategy Areas (NRSA). Those expenditures do not count against the regulatory cap on public services. Planning and general administration activities are limited to 20% of the sum of the entitlement grant amount and current year program income. The other three Consolidated Plan grants have separate limits on administrative expenses as follows: HOME – 10% of grant amount and program income; ESG – 5% of grant amount; and HOPWA – 3% of grant amount. All activities are budgeted in compliance with these program caps.

Table 4 reflects the program limits and regulations as well as the City’s adherence to these requirements for the 2010 Recommended Budget Update. The City will closely monitor the program caps throughout 2010, and if changes are necessary, they will be included in the reconciliation report. Table 5 provides a listing of the public service activities in the 2010 Recommended Budget Update.

Table 4: Consolidated Plan Program Caps

Program Cap	Limit	2009 Approved	2010 Approved	2010 Recommended
CDBG Low/Mod Income Benefit	70% Min	85.6%	85.8%	82.1%
CDBG Public Services	15% Max	15.7%	15.4%	10.9%
CDBG Planning & Admin	20% Max	20.1%	20.0%	19.5%
HOME Planning & Admin	10% Max	9.8%	9.8%	10.0%
ESG Planning & Admin	5% Max	5.0%	*	5.0%
HOPWA Planning & Admin	3% Max	3.0%	*	3.0%

*The Continuum of Care and the HOPWA Advisory Committee did not make budget recommendations for 2010 during the Biennial Budget process. Both Committees make budget recommendations on a year-to-year basis.

Table 5: 2010 Recommended Public Service Activities

<i>CDBG funded Public Service Activities</i>			
PROJECT NAME	Approved 2009	Approved 2010	Recommended 2010
Blueprint for Success*	\$500,000	\$500,000	\$250,000
Cincycare Phase One Pilot	\$600,000	\$600,000	\$0
Drug Elimination Program	\$0	\$0	\$0
EITC Outreach	\$8,000	\$8,000	\$8,000
Emergency Mortgage Assistance	\$143,000	\$143,000	\$143,000
Fair Housing Services	\$214,500	\$214,500	\$214,500
Section 8 Tenant Counseling & Plcmt	\$55,000	\$55,000	\$55,000
Tenant Assistance	\$26,000	\$26,000	\$26,000
Tenant Representation	\$187,000	\$187,000	\$187,000
Youth Employment Programs	\$1,050,000	\$1,050,000	\$1,000,000
SUB TOTAL	\$2,783,500	\$2,783,500	\$1,883,500
<i>less exempt activities*</i>	<i>-\$500,000</i>	<i>-\$500,000</i>	<i>-\$250,000</i>
TOTAL	\$2,283,500	\$2,283,500	\$1,633,500
Public Services Cap Amount (15.0%)	\$2,181,500	\$2,228,400	\$2,251,200
Total as a % of budget	15.7%	15.4%	10.9%

*Operated by CBDO in NRSA (not included in cap calculations)

Major changes from the 2010 Approved Budget

1. \$14.7 million in Community Development Block Grant (CDBG) Funding (see pages 10-12 for funding detail). The 2010 Recommended CDBG Budget totals \$14,742,722 based on \$13,007,722 in entitlement grant (2010 estimated grant), \$1,700,000 in program income, and \$35,000 in operating savings. The actual 2009 grant amount was \$13,007,722, an increase of \$152,002 from the 2008 CDBG Grant. The 2010 Budget Update assumes no change in the grant level for CDBG.

In 2010, the recommended budget includes \$4.2 million for housing programs, \$4.4 million for economic development programs, \$2.8 million for quality of life, and \$3.4 million for Planning and Administration. Many programs received continuation level funding. As was the case in 2009, most program allocations include resources for project delivery costs incurred by the Department of Community Development. The 2010 Recommended CDBG Budget Update includes the following changes from the 2010 Approved Budget.

- Strategic Housing Initiatives decreased by \$100,000 compared to the 2010 Approved Budget, but remained flat with the 2009 Approved Budget amount. This is a result of limited CDBG resources.
- The Homeowner Rehab Loan Program funding level decreased by \$25,000. This is a result of limited CDBG resources.

- The Compliance Assistance Repair for the Elderly (CARE) Program was originally approved as part of the CDBG-Recovery grant. This program is funded at \$200,000 in the 2010 Recommended CDBG budget. Funding is diverted from the Hazard Abatement Program to fund this program.
- A total of \$813,000 is diverted from the CDBG portion of the NBD Improvement Program to the Avondale/Burnet NBD Improvements project. This shift is the result of the Budget Motion approved by the City Council on September 4, 2009 (Doc. #200901258). In that motion, \$813,000 in Anthem Stock Sales resources was removed from the existing Avondale/Burnet NBD Improvements capital improvement project account to help balance the 2009 General Fund Operating Budget. The motion directed the Administration to replace these resources in the 2010 Budget Update. The recommended 2010 General Capital Budget Update includes \$813,000 for the NBD Public Improvements project to replace the resources diverted in the CDBG Budget.
- Increase of \$125,000 in the Strategic Program for Urban Redevelopment (SPUR) compared to 2010 Approved Budget. Brownfield activities are expected to increase as a result of work in the SPUR districts as well as GO Cincinnati areas.
- Decrease of \$250,000 from the 2010 Approved Budget for Blueprint for Success project. This is a result of limited CDBG resources.
- Decrease of \$50,000 in the Youth Employment Program funding from the 2010 Approved Budget. This is a result of limited CDBG resources.
- Increase of \$50,000 in the Concentrated Code Enforcement program from the 2010 Approved Budget as a result of increased enforcement activities.
- Decrease of \$150,558 from the 2010 Approved Budget in the Hazard Abatement Program. Resources from this program are diverted to the Compliance Assistance Repair for the Elderly (CARE) Program.
- Increase of \$465,000 from the 2010 Approved Budget for the Lead Hazard Testing Program. This will allow the Health Department to continue its increased level of staff devoted to this program. Resources were diverted from the Cincycare Phase One Pilot Program to support this increase.
- Decrease of \$600,000 in Cincycare Phase One Pilot Program; this appropriates no funding to this project in 2010. The funding remaining in the 2009 CDBG project for this program will support activities through the end of 2010.

The City's Planning and Administration costs total \$3.46 million in 2009, which includes \$1.85 million in operating support for departments, \$1.08 million for non-departmental accounts, and \$0.53 million in Section 108 Debt Service. Overall the City's Planning and Administrative costs decreased by \$116,750, or 3.3%, from the 2010 Approved Budget due to the decrease in total CDBG resources.

2. \$4.4 million in HOME Investment Trust Fund resources (see page 13 for funding detail).

The 2010 Recommended HOME Budget Update totals \$4,438,952 based on \$4,238,952 in entitlement grant (2010 estimated grant), and \$200,000 in program income. The actual 2009 grant amount was \$4,238,952.

- The Strategic Housing Initiatives Program funded with \$600,000 in HOME resources; this program was not funded in the 2010 Approved Budget. Funding was diverted from the Homeowner Rehab Loan and Lead Abatement Program.
- The Homeowner Rehab Loan and Lead Abatement Program is not recommended for funding. Originally \$1,200,000 was approved in 2010 budget. The Department of Community Development is still working on a new model for this program. Resources were diverted to the Strategic Housing Initiatives Program and the Homeless to Homes – Transitional Housing project.
- Increase of \$132,387 for the Rental Rehabilitation Program compared to the 2010 Approved Budget.
- The Homeless to Homes – Transitional Housing project was added and funded for a total of \$800,000. This project will fund new permanent supportive housing and transitional housing projects in accordance with the plan outlined in the Homeless-to-Homes report. Funding from the Homeowner Rehab Loan and Lead Abatement Program was diverted to support this project.
- Funding for the following projects did not change from the 2010 Approved Budget: Neighborhood Capacity Building & Technical Assistance, Tap/Permit Fee Assistance, Downpayment Initiative Program, and Blueprint for Success Program.
- It is also important to note that the City funded a Tenant Based Rental Assistance Program in mid-2008 with prior-year HOME funding. No funding is allocated for this program in 2009 and 2010. A description of the program is included in the Action Plan document.

3. \$584,238 in Emergency Shelter Grant (ESG) Funding (see page 14 for funding details).

Recommended 2010 funding for ESG projects is based on the recommendations provided by the Continuum of Care process. The 2010 Recommended ESG Budget totals \$584,238, which is a \$24,238 increase from the 2009 Approved Budget. This increase is in part due to receiving a higher grant level than projected in 2009 and carrying over \$12,380 in prior-year unallocated resources in 2010. Funding for ESG Administration in 2010 is \$29,238, which is within the ESG regulatory limit of 5%.

4. \$629,147 in Housing Opportunities for Persons with AIDS (HOPWA) Funding (see page 14 for funding details).

The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. The HOPWA Advisory Committee makes project funding recommendations. The 2010 Recommended HOPWA budget totals \$629,147, which is a \$79,147 increase over the 2009 Approved Budget. This increase is in part due to receiving a higher grant level than projected in 2009 and carrying over \$45,023 in prior-year unallocated resources in 2010; \$9,101 in prior-year resources remains and will be carried over to 2011. Funding for HOPWA Administration in 2010 is \$19,147, which is within the HOPWA regulatory limit of 3%.

Developing the Consolidated Plan Budget

The City offers many opportunities for citizen input and participation in budget development. Historically the City has had a Community Development Advisory Board (CDAB) which evaluated program requests and made recommendations in coordinating City programs with service providers. Additionally the Human Services Advisory Committee (HSAC) reviewed requests for human services and human service facility renovations. City Council and the Administration have been working to revise this process throughout 2009. An interim combined HSAC/CDAB board was in existence in 2009. The Administration provided this board with the 2010 Requested Budget and an opportunity to comment on the Requested Budget. No formal review process by this interim HSAC/CDAB board took place.

Funding requests for neighborhood business district improvements are reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for homeless services are reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs are reviewed by the HOPWA Advisory Committee.

Public notice of the Public Hearing for all HUD funded programs has run in several publications including a paid advertisement in the September 11, 2009, Cincinnati Enquirer. Notice was mailed or e-mailed to the 52 Community Councils on September 16, 2009 and run in the City Bulletin on September 22, 2009, as well. Elements of the 2010-2014 Consolidated Plan and the 2010 Requested Budget have been posted on the City's web site since September 15, 2009. The City held a public hearing on September 24, 2009, to receive public comments on the 2010-2014 Consolidated Plan and the 2010 Consolidated Plan Requested Budget. This hearing was aired on CitiCable. Printed copies of the 2010-2014 Consolidated Plan and the 2010 Requested Budget were made available at this meeting and at the Office of Budget and Evaluation. Comments were made at that meeting and additional ones have been received since then. All comments are being considered and a response provided.

Conclusion

I look forward to working with you, the City Council, and with our Citizens as we deliberate these recommendations and finalize a budget that meets the goals and objectives of the 2010-2014 Consolidated Plan.

cc: Lea D. Eriksen, Budget Director

Community Development Block Grant (CDBG) by Goal and Objective

	2009 Approved	2010 Approved	2010 Recommended Budget Update	Pg* No.
Housing Objectives				
Homeownership Housing Development				
Strategic Housing Initiatives Program	\$670,000	\$770,000	\$670,000	16
Homeowner Rehab Loan Program	\$462,000	\$462,000	\$437,000	16
Housing Maintenance Services	\$1,870,000	\$1,870,000	\$1,870,000	16
Emergency Mortgage Assistance	\$143,000	\$143,000	\$143,000	16
Compliance Assistance Repair for the Elderly (CARE)	\$0	\$0	\$200,000	17
Property Holding Costs	\$100,000	\$100,000	\$100,000	17
Section 108/Float Loan Delivery	\$5,000	\$5,000	\$5,000	17
Homeownership Total	\$3,250,000	\$3,350,000	\$3,425,000	
Rental Housing Development				
Rental Rehabilitation Program	\$150,000	\$150,000	\$150,000	18
Rental Housing Total	\$150,000	\$150,000	\$150,000	
Renters Supportive Services				
Tenant Assistance	\$26,000	\$26,000	\$26,000	18
Code Enforcement Relocation	\$134,000	\$134,000	\$134,000	18
Tenant Representation	\$187,000	\$187,000	\$187,000	18
Section 8 Tenant Counseling and Placement	\$55,000	\$55,000	\$55,000	19
Renters Supportive Services Total	\$402,000	\$402,000	\$402,000	
Promote Fair Housing				
Fair Housing Services	\$214,500	\$214,500	\$214,500	19
Fair Housing Total	\$214,500	\$214,500	\$214,500	
<i>TOTAL HOUSING DEVELOPMENT</i>	\$4,016,500	\$4,116,500	\$4,191,500	
Other Community Needs				
Economic Development				
Promote Commercial and Industrial Development/Redevelopment				
NBD Improvement Program	\$1,000,000	\$1,000,000	\$237,000	19
NBD Property Holding Costs	\$25,000	\$25,000	\$25,000	19
Avondale/Burnet NBD Improvement Project	\$0	\$0	\$813,000	20
Commercial and Industrial Development Total	\$1,025,000	\$1,025,000	\$1,075,000	
Industrial Site Redevelopment/SPUR				
Strategic Program for Urban Redevelopment/GO Cincinnati	\$500,000	\$500,000	\$625,000	20
Industrial Site Redevelopment/SPUR Total	\$500,000	\$500,000	\$625,000	
Promote Business Development Opportunities				
Small Business Services & Technical Assistance	\$300,000	\$300,000	\$300,000	20
Small Business Loan Fund (CSBLF)	\$200,000	\$200,000	\$200,000	20
Corporation for Findlay Market (CFFM)	\$585,000	\$585,000	\$585,000	20
Earned Income Tax Credit Outreach and Financial Literacy	\$8,000	\$8,000	\$8,000	21
Neighborhood Capacity Building & Technical Assistance	\$330,000	\$330,000	\$330,000	21
Business Development Opportunities Total	\$1,423,000	\$1,423,000	\$1,423,000	

	2009 Approved	2010 Approved	2010 Recommended Budget Update	Pg* No.
Job Training, Placement Services, and Employment Opportunities				
Blueprint for Success	\$500,000	\$500,000	\$250,000	21
Youth Employment Programs	\$1,050,000	\$1,050,000	\$1,000,000	21
Job Training and Placement Total	\$1,550,000	\$1,550,000	\$1,250,000	
<i>TOTAL ECONOMIC DEVELOPMENT</i>				
	\$4,498,000	\$4,498,000	\$4,373,000	
Quality of Life				
Slum & Blight Elimination				
Concentrated Code Enforcement	\$525,000	\$525,000	\$575,000	22
Hazard Abatement Program	\$1,169,080	\$1,149,550	\$1,018,522	22
Millcreek Greenway Restoration	\$100,000	\$100,000	\$100,000	22
Lead Hazard Testing Program	\$618,680	\$618,680	\$1,083,680	22
Slum & Blight Elimination Total	\$2,412,760	\$2,393,230	\$2,777,202	
Health Services				
Cyncycare Phase One Pilot	\$600,000	\$600,000	\$0	23
Health Services Total	\$600,000	\$600,000	\$0	
Service Facility Improvements				
Human Service Facility Renovations	\$100,000	\$0	\$0	23
Service Facility Improvements Total	\$100,000	\$0	\$0	
<i>TOTAL QUALITY OF LIFE</i>				
	\$3,112,760	\$2,993,230	\$2,777,202	
<i>PROJECTS TOTAL</i>				
	\$11,627,260	\$11,607,730	\$11,341,702	

	2009 Approved	2010 Approved	2010 Recommended Budget Update
Planning, Administration & Debt Service			
Law	\$231,890	\$231,890	\$218,110
Budget & Evaluation	\$223,340	\$223,340	\$221,050
Accounts & Audits	\$86,560	\$86,560	\$84,680
Treasury	\$78,420	\$78,420	\$78,300
Internal Audit	\$19,420	\$19,420	\$19,720
Office of the City Manager/Contract Compliance	\$52,770	\$52,770	\$53,650
Community Development	\$816,670	\$816,670	\$721,840
City Planning	\$432,310	\$432,310	\$395,920
<i>Personnel and Non-Personnel Operating</i>	\$1,941,380	\$1,941,380	\$1,793,270
Employee Benefits	\$224,630	\$238,862	\$252,970
City Pensions	\$349,810	\$371,158	\$346,540
PEAP	\$1,750	\$1,750	\$1,690
Workers' Comp Insurance	\$6,440	\$20,410	\$6,400
State Unemployment Comp.	\$560	\$560	\$560
Audit & Examiner's Fees	\$5,600	\$5,600	\$5,600
Indirect Costs	\$463,500	\$463,500	\$463,500
Special Studies	\$59,300	\$5,000	\$0
<i>Non-departmental Accounts</i>	\$1,111,590	\$1,106,840	\$1,077,260
<i>Section 108 Debt Service</i>	\$530,490	\$530,490	\$530,490
TOTAL PLANNING AND ADMINISTRATION	\$3,583,460	\$3,578,710	\$3,401,020
TOTAL CDBG BUDGET	\$15,210,720	\$15,186,440	\$14,742,722

HOME Investment Partnerships by Goal and Objective

	2009 Approved	2010 Approved	2010 Recommended Budget Update	Pg* No.
Housing Objectives				
Homeownership Housing Development				
Strategic Housing Initiatives Program	\$0	\$0	\$600,000	16
Homeowner Rehab Loan Program	\$1,200,000	\$1,200,000	\$0	16
Tap/Permit Fee Assistance Program (TAP)	\$165,000	\$165,000	\$165,000	17
Homeownership Total	\$1,365,000	\$1,365,000	\$765,000	
Rental Housing Development				
Rental Rehab Program	\$1,620,970	\$1,620,970	\$1,753,357	18
Rental Housing Total	\$1,620,970	\$1,620,970	\$1,753,357	
Homeownership Supportive Services				
Downpayment Initiative	\$276,700	\$276,700	\$276,700	17
Homeownership Supportive Services Total	\$276,700	\$276,700	\$276,700	
Renters Supportive Services				
Tenant Based Rental Assistance (TBRA)*	\$0	\$0	\$0	19
Renters Supportive Services Total	\$0	\$0	\$0	
<i>TOTAL HOUSING DEVELOPMENT</i>	\$3,262,670	\$3,262,670	\$2,795,057	
Other Community Needs				
Economic Development				
Promote Business Development Opportunities				
Neighborhood Capacity Building & Technical Assistance	\$200,000	\$200,000	\$200,000	21
Promote Business Development Opportunities Total	\$200,000	\$200,000	\$200,000	
Job Training, Placement Services, and Employment Opportunities				
Blueprint for Success	\$200,000	\$200,000	\$200,000	21
Job Training and Placement Total	\$200,000	\$200,000	\$200,000	
<i>TOTAL ECONOMIC DEVELOPMENT</i>	\$400,000	\$400,000	\$400,000	
Homeless Housing				
Homeless Shelters & Transitional Housing Support				
Homeless to Homes - Transitional Housing	\$0	\$0	\$800,000	23
<i>TOTAL HOMELESS HOUSING</i>	\$0	\$0	\$800,000	
Planning, Administration & Debt Service				
	\$400,000	\$400,000	\$443,895	
TOTAL HOME	\$4,062,670	\$4,062,670	\$4,438,952	

Emergency Shelter Grant (ESG) by Goal and Objective

	2009 Approved	2010 Approved	2010 Recommended Budget Update	Pg* No.
Homeless Housing				
Homeless Shelters & Transitional Housing Support				
Bethany House	\$64,000	\$0	\$69,062	23
Caracole House	\$16,500	\$0	\$0	24
Cincinnati Center for Respite Care	\$21,000	\$0	\$24,686	24
Interfaith Hospitality Network	\$27,500	\$0	\$32,000	24
Lighthouse Youth Crisis Center	\$51,500	\$0	\$55,186	24
Mercy Franciscan/St. John's OTR Temporary Housing	\$32,500	\$0	\$37,480	25
Mercy Franciscan/St. John's Anna Louise Inn	\$50,500	\$0	\$58,400	25
Salvation Army Emergency Shelter	\$15,000	\$0	\$21,000	25
Shelterhouse/Drop Inn Center	\$227,000	\$0	\$227,000	25
YWCA Battered Women's Shelter	\$26,500	\$0	\$30,186	26
Homeless Shelters & Transitional Housing Support Total	\$532,000	\$0	\$555,000	
<i>TOTAL HOMELESS HOUSING</i>				
	\$532,000	\$0	\$555,000	
Planning, Administration & Debt Service				
	\$28,000	\$0	\$29,238	
TOTAL ESG	\$560,000	\$560,000	\$584,238	

Housing Opportunities for Persons with AIDS (HOPWA) by Goal and Objective

	2009 Approved	2010 Approved	2010 Recommended Budget	
Special Populations Housing				
Operating Support for HIV/AIDS Housing Facilities				
Caracole House	\$107,479	\$0	\$124,132	24
Operating Support for HIV/AIDS Housing Facilities Total	\$107,479	\$0	\$124,132	
Supportive Services for Persons with HIV/AIDS				
STOP AIDS Case Management	\$141,173	\$0	\$130,524	26
Caracole House Shelter Plus Services	\$94,521	\$0	\$112,449	24
Cincinnati Center for Respite Care	\$28,527	\$0	\$31,866	24
Northern Ky. Independent Health District	\$0	\$0	\$29,814	26
Supportive Services for Persons with HIV/AIDS Total	\$264,221	\$0	\$304,653	
Housing Assistance for Persons with HIV/AIDS				
STOP AIDS Short-Term Housing Assistance	\$74,900	\$0	\$84,915	26
Northern Ky. Independent Health District	\$86,900	\$0	\$96,300	26
Housing Assistance for Persons with HIV/AIDS Total	\$161,800	\$0	\$181,215	
<i>TOTAL SPECIAL POPULATIONS HOUSING</i>				
	\$533,500	\$0	\$610,000	
Planning, Administration & Debt Service				
	\$16,500	\$0	\$19,147	
TOTAL HOPWA	\$550,000	\$550,000	\$629,147	

Consolidated Plan by Objective and Program Descriptions

2010 marks the first year of the City's 2010-2014 Consolidated Plan. In this section, projects and programs are generally organized by the Five-Year Consolidated Plan objectives. Under each Consolidated Plan objective are narrative descriptions and tables of the programs designed to meet the five-year goals outlined in the Consolidated Plan. These tables include funding information, goals, and accomplishment data for the 2010-2014 Consolidated Plan.

Accomplishment data for the 2009 program year will be included in the Consolidated Annual Performance Evaluation Report (CAPER) that will be submitted to HUD by the end of March 2009. This report will be available for public review. To view proposed 2009 program goals by Consolidated Plan objective, please see the 2009/2010 Approved Biennial Budget.

The 2009/2010 Approved Biennial Budget, the 2010-2014 Consolidated Plan, and the 2010 Action Plan can be found in the City's web site at this link: <http://www.cincinnati-oh.gov/cmgr/pages/-12848/>.

2010 Consolidated Plan Budget by Objective

Rental and Ownership Housing Programs

Strategic Housing Initiatives Program

The Strategic Housing Initiatives program provides for targeted investments in housing projects consisting of at least four housing units throughout the City's neighborhoods with a primary emphasis on homeownership opportunities.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$670,000	\$770,000	\$670,000	12	Housing Units	115	0
HOME	\$0	\$0	\$600,000	11			

Homeowner Rehab Loan Program

The Homeowner Rehab Loan program (HRLP) provides low-interest deferred loans and lead grants to low and moderate-income homeowners to correct building code violations; improve accessibility; enhance emergency conservation; and stabilize safe, sanitary housing citywide. This program currently services loans made in prior years. New rehabilitation work is on hold while the City works on restructuring the program.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$462,000	\$462,000	\$437,000	400	Loans	2,000	0
HOME	\$1,200,000	\$1,200,000	\$0	0	Housing Units	0	0

Housing Maintenance Services

Housing Maintenance Services provide grants for emergency and critical repairs to very low-income homeowners (below 50% of area median family income), most of whom are elderly. Emergency Services are limited to two emergencies per household per year, with a third emergency on a case-by-case basis. The maximum amount for an emergency repair is \$2,500. Critical repairs are those needed for the safety of the client and the integrity of the home, and may not exceed \$10,000 without City approval.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$1,870,000	\$1,870,000	\$1,870,000	1,431	Housing Units	7,155	0

Emergency Mortgage Assistance

The Emergency Mortgage Assistance program provides up to three months of mortgage payments for low-income City of Cincinnati homeowners facing foreclosure due to job loss, illness, death of the primary wage earner, or other circumstances beyond their control. Homeowners may receive this assistance to bring their loan current if they have reestablished an income stream. All clients in mortgage trouble receive in-depth foreclosure prevention counseling and case management that links them with other social service agencies.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$143,000	\$143,000	\$143,000	45	Households	225	0

2010 Consolidated Plan Budget by Objective

Compliance Assistance Repair for the Elderly (CARE)

The CARE program provides forgivable loans and grants to low income, elderly homeowners to correct code violations issued pursuant to a Neighborhood Enhancement Program, "house to house" exterior property condition inspection and code enforcement action (Concentrated Code Enforcement). Owner occupants would receive financial assistance in correcting common exterior code violations such as leaking roof; dilapidated porch; unsafe stairs; defective siding; painting and similar repairs required under the Cincinnati Housing Code.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$0	\$0	\$200,000	20	Housing Units	132	0

Tap/Permit Fee Assistance Program (TAP)

The TAP program is designed to pay or reimburse Habitat for Humanity for utility tap fees, building permit fees, water and sewer permit fees, and remote meter fees related to the construction of eligible new single-family dwellings and some rehabilitation of existing properties. These units are intended for sale to and occupancy by low- to moderate-income households. Habitat for Humanity may be reimbursed for construction modifications that enable the units to blend with the existing neighborhood styles and context, and homebuyer assistance.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOME	\$165,000	\$165,000	\$165,000	15	Housing Units	75	0

Property Holding Costs

This project account provides property maintenance for City-owned property held for redevelopment by the Department of Community Development. Funding would be used for building security, maintenance, grass and weed control, utility bills, and other costs associated with temporarily holding property for development.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$100,000	\$100,000	\$100,000	25	Public Facilities (Parcels)	225	0

Section 108/Float Loan Delivery

This project funds staff costs, permits, inspections, and other project delivery expenses associated with implementing Section 108 Loan and Float Loan projects.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$5,000	\$5,000	\$5,000	1	Loans	5	0

Down Payment Initiative

The Downpayment Initiative program funds downpayment assistance, which is used towards the purchase of single family housing by low- to moderate- income owner-occupant families who are first-time homebuyers. Eligible project costs include downpayment and closing costs.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOME	\$276,700	\$276,700	\$276,700	45	Households	225	0

2010 Consolidated Plan Budget by Objective

Rental Rehabilitation Program

The purpose of the Rental Rehabilitation Program is to increase the number of renovated rental housing units available to low-income families. Owners of housing units may receive up to 50% of the cost of rehabilitating a housing unit in the form of a deferred, forgivable loan as long as the housing unit remains available to low-income families for at least five years.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$150,000	\$150,000	\$150,000	100	Housing Units	500	0
HOME	\$1,620,970	\$1,620,970	\$1,753,357				

Tenant Assistance

Each year, approximately 3,000 to 4,000 persons contact the City of Cincinnati's Relocation Services Office requesting assistance in finding housing or seeking information about the various types of housing available. These persons are counseled on how and where to find housing. They are also provided with a list of housing managers and specific referrals may be given.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$26,000	\$26,000	\$26,000	3,600	People	18,000	0

Code Enforcement Relocation

This project allows the City of Cincinnati's Relocation Services Office to pay the first month's rent or security deposit for persons moving to decent, safe and sanitary housing who have been displaced by code enforcement and/or the hazards of lead paint. Relocation staff take applications from low-income persons for subsidized housing and provide vacancy lists and management company lists to clients. The City assists approximately 150-250 displaced families/persons per year. Qualified participants receive up to \$650 for rental assistance and moving costs. In addition, low/moderate income clients receive guidance and housing referrals for securing affordable housing and subsidized housing.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$134,000	\$134,000	\$134,000	200	Households	1,000	0

Tenant Representation

The Tenant Representation Project (TRP) administered by the Legal Aid Society provides legal representation for low and moderate-income tenants in the City of Cincinnati. The TRP prevents homelessness by stopping unlawful evictions, corrects illegal lockouts and utility shutoffs, and requires landlords to complete repairs to make rental units decent, safe, and sanitary. The project also prevents retaliation against tenants who ask the City Building and Health Departments to inspect for code violations.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$187,000	\$187,000	\$187,000	550	People	2,750	0

2010 Consolidated Plan Budget by Objective

Section 8 Tenant Counseling and Placement

The Section 8 Tenant Counseling and Placement program provides placement and transportation services to Section 8 voucher holders to assist them in securing affordable housing in low poverty neighborhoods outside of the City of Cincinnati. In addition to the services mentioned above, Housing Opportunities Made Equal (H.O.M.E.) also provides an outreach component to landlords.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$55,000	\$55,000	\$55,000	40	Households	200	0

Tenant Based Rental Assistance (TBRA)*

The Hamilton County Department of Community Development will operate and provide Tenant Based Rental Assistance (TBRA) to eligible households within the City of Cincinnati. The TBRA will cover a portion of the household rent payment for a minimum of 85 client households over a 36-month period.

**This project was funded at \$1,500,000 in mid-2008 with various HOME project account resources from prior years. This Funding will support the project through mid-2011.*

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOME	\$0	\$0	\$0	85	Households	170	0

Fair Housing Services

The City contracts with Housing Opportunities Made Equal (H.O.M.E.) to promote equal housing opportunities for all home seekers regardless of race, sex, color, nationality, religion, handicap, or familial status and to reduce unlawful discrimination in housing and increase integration throughout Cincinnati's neighborhoods. The program does complaint intake, investigation, counseling, and files legal complaints against persons, firms, or organizations suspected of discrimination in housing.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$214,500	\$214,500	\$214,500	1,100	People	5,500	0

Other Community Needs

Neighborhood Business District (NBD) Improvement Program

The NBD Improvement program enhances the business environment in the City's NBDs by constructing streetscape public improvements, infrastructure improvements, property acquisition, or other development activities.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$1,000,000	\$1,000,000	\$237,000	12	Businesses	425	0

NBD Property Holding Costs

The NBD Property Holding Costs project addresses property maintenance issues for City-owned property held for redevelopment in NBDs. The funds are used to respond to safety, clean up, maintenance, weed removal, and other issues as identified.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$25,000	\$25,000	\$25,000	10	Public Facilities (Parcels)	50	0

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Avondale/Burnet NBD Improvements

The Avondale/Burnet NBD Improvements project will make improvements to commercial structure(s) along Burnet Avenue in the Avondale Neighborhood.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$0	\$0	\$813,000	1	Organizations	1	0

Strategic Program for Urban Redevelopment/GO Cincinnati

This project facilitates the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where expansion or redevelopment may be complicated by environmental contamination. The funds will be used to acquire property, remediate contamination, construct public improvements, and perform activities to facilitate redevelopment of brownfield sites.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$500,000	\$500,000	\$625,000	1.5	Public Facilities (Acres)	9	0

Small Business Services & Technical Assistance

This program supports a system of accessible technical assistance to meet the start-up and growth needs of micro-enterprises and small businesses. Programs and services provided include capacity development, business education and coaching, entrepreneurial training, incubation and technical assistance in the form of loan packaging, accounting services, legal services, appraisals, environmental assessments, and inventory control audits.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$300,000	\$300,000	\$300,000	200	Businesses	1,000	0

Small Business Loan Fund (CSBLF)

The Cincinnati Small Business Loan Fund (CSBLF) is a revolving loan program that is used to fill financing gaps for small to mid-sized businesses located in the City of Cincinnati. These businesses must create or retain jobs for City residents, or provide benefit to residents of low and moderate-income neighborhoods.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$200,000	\$200,000	\$200,000	6	Jobs	30	0

Corporation for Findlay Market (CFFM)

The Corporation for Findlay Market (CFFM) has entered into a management agreement with the City of Cincinnati to assume responsibility for management and leasing of Findlay Market facilities. Project subsidy will be used to recruit new small businesses to the Market, develop existing businesses, and support daily operations of the facilities.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$585,000	\$585,000	\$585,000	1	Organizations	5	0

2010 Consolidated Plan Budget by Objective

Earned Income Tax Credit Outreach and Financial Literacy

The purpose of this program is to improve the quality of life for low-income taxpayers who live in Cincinnati by expanding their awareness of the Federal Earned Income Tax Credit, by providing increased access to free tax preparation and filing services, and by facilitating programs to enhance their financial literacy.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$8,000	\$8,000	\$8,000	3,600	People	19,000	0

Neighborhood Capacity Building & Technical Assistance

This project is designed to build and strengthen the capacity of Community Development Corporations (CDCs) through three principal activities:

1. Supporting neighborhood-based CDCs by providing operating funds;
2. Providing technical assistance and training to CDCs; and
3. Providing administrative oversight of the programs.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$330,000	\$330,000	\$330,000	12	Organizations	60	0
HOME	\$200,000	\$200,000	\$200,000	7	Organizations	35	0

Blueprint for Success

Blueprint for Success is based on the Youth Build model, to assist ex-offenders and at-risk young adults ages 16-30 in obtaining their high school diploma (or GED) as well as marketable construction skills. Participants will be recruited from the Empowerment Zone and other approved Neighborhood Revitalization Strategy Areas (NRSA), and will be trained in all aspects of residential construction through the rehabilitation.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$500,000	\$500,000	\$250,000	50	People	250	0
HOME	\$200,000	\$200,000	\$200,000	2	Housing Units	10	0

Youth Employment Programs

Funding will be used to train youth in the areas of work place etiquette and basic work skills by utilizing workshops, presentations, and on the job experiences. The youth will be provided with opportunities to explore their interests and career options.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$1,050,000	\$1,050,000	\$1,000,000	450	People	1,893	0

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Quality of Life

Concentrated Code Enforcement

House-to-house inspections are conducted in targeted areas to provide comprehensive inspection of areas in transition. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting; and removal of dilapidated garages, fences and sheds, junk cars and weeds. Owners receiving orders are informed of funding availability through the Department of Community Development to correct violations. This program provides for complainant driven inspections of unsafe conditions as well.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$525,000	\$525,000	\$575,000	4,000	Housing Units	18,800	0

Hazard Abatement Program

The mission of the Hazard Abatement Program is the preservation of the public health, safety, and welfare through demolition and barricading or repair of abandoned buildings. The Barricade Program was initiated in 1993 for the purpose of securing vacant abandoned buildings against entry by trespassers. Under the Hazard Abatement Program, condemned buildings citywide are demolished or repaired after normal code enforcement activities have been exhausted.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$1,169,080	\$1,149,550	\$1,018,522	600	Housing Units	3,080	0

Millcreek Greenway Restoration

This project creates a greenway system within the riverine-riparian corridor of the Mill Creek. This project provides planning and coordination services for greenway projects, volunteer recruitment for cleanup, and environment enhancing projects. The project's goals are to create innovative and sustainable greenway trails, parks, and other amenities within the riparian corridor of the Mill Creek and help revitalize neighborhoods located near the river's floodplain.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$100,000	\$100,000	\$100,000	1	Public Facilities	5	0

Lead Hazard Testing Program

This project provides funding for lead inspections of residences occupied by children who have been identified as having an elevated blood lead level (EBL). The State of Ohio has lowered the blood lead criteria level, which requires intervention to 15 ug/dl of blood. In addition, the program responds to complaints from households where a child may be exposed to lead but has not yet been diagnosed. The program then provides access to services to remediate lead.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$618,680	\$618,680	\$1,083,680	225	Housing Units	705	0

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Cinycare Phase One Pilot

The Cinycare Pilot Program is a healthcare program that will provide primary care, comprehensive health evaluations, a prescription drug benefit and care coordination for eligible participants. Eligible participants will include working Cincinnatians who do not qualify for employer-sponsored insurance coverage. No

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$600,000	\$600,000	\$0	0	People	0	0

Human Service Facility Renovations

This project provides funding for human service facility renovations, including those recommended by the Human Services Advisory Committee as part of the budget development process. This project is not recommended for funding in due to a backlog of projects in this program.

Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$100,000	\$0	\$0	0	Public Facilities	0	0

Homeless Housing / Special Populations Housing*

**ESG and HOPWA funded programs do not request funding for 2010 as part of the biennial budget process.*

Homeless to Homes - Transitional Housing

This program will provide partial financing for the construction or rehabilitation of new transitional housing units and new permanent supportive Housing units.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOME	\$0	\$0	\$800,000	67	Housing Units	600	0

Bethany House

Bethany House Services, Inc. (30 beds/ES-families) provides emergency shelter, meals, and transportation assistance to approximately 400 homeless, single parent females with children. The agency provides supportive services, including case management, which helps families access public benefits; mental/physical health services; employment referrals; daily life skills training; and other family stabilization services. All services offered are to help the homeless family move to permanent housing and self-sufficiency.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$64,000	\$0	\$69,062	150	Households	750	0

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Caracole House

Since 1993, Caracole has been the City's provider of Shelter Plus Care tenant-based rental assistance for homeless persons with HIV/AIDS through HUD's Continuum of Care funding process. The Shelter Plus Care program will continue to provide subsidies for homeless individuals and families with HIV/AIDS and HOPWA funds will, in part, match the value of those subsidies with outreach services, case management, and supportive services for clients.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$16,500	\$0	\$0	155	Households	775	0
HOPWA	\$202,000	\$0	\$236,581				

Cincinnati Center for Respite Care

The Cincinnati Center for Respite Care (15 beds/ES indiv.) program provides emergency shelter for homeless persons who require medical care not available within a regular shelter bed. Service include 24-hour residential, recuperative adult care services to approximately 120 sick homeless men and women clients. Clients are referred from shelters through the Health Resource Center clinic or the Medical Van, from hospital emergency rooms, and from inpatient units of various hospitals in Greater Cincinnati. About 14% of Center for Respite Care's population is HIV positive. HOPWA dollars help support this population.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$21,000	\$0	\$24,686	150	Households	750	0
HOPWA	\$28,527	\$0	\$31,866				

Interfaith Hospitality Network

Interfaith Hospitality Network (32 beds/ES) provides emergency shelter, food, and supportive services for approximately 300 homeless families with children. The services include meals, sleeping areas, guest phone, lounge, laundry, family counseling, housing assistance, job assistance, client advocacy, parenting skills training, budget management, nutrition training, thrift store, transportation to appointments and/or schools, and after-school tutoring for children.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$27,500	\$0	\$32,000	100	Households	500	0

Lighthouse Youth Crisis Center

Lighthouse Youth Crisis Center (20 beds/ES youth) is a twenty-four hour accessible emergency residential facility that provides respite and stabilization, crisis intervention, and family and individual counseling for approximately 900 runaways and other youth per year. The goal of the program is to enable homeless youth to learn skills needed to live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$51,500	\$0	\$55,186	800	Households	4000	0

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Mercy Franciscan at St. John Over-the-Rhine Temporary Housing

The Temporary Housing Program (32 beds/ES families) operated by Mercy Franciscan assists approximately 302 persons in crisis with shelter, food, clothing, and personal care items. The Temporary Housing Program provides families with money for documents needed for housing and bus tokens or gas money for transportation. The program provides supportive services as well as preventive services to families in crisis and moves families from homelessness to transitional or permanent housing.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$32,500	\$0	\$37,480	80	Household	400	0

Mercy Franciscan at St. John Anna Louise Inn

The Temporary Housing Program (45 beds/ES families) operated by Mercy Franciscan replaces the emergency shelter beds for single parent and two parent families at the closed Chabad House shelter. Mercy rents a wing of Anna Louise Inn to provide emergency shelter, meals and supportive services for approximately 350 persons per year.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$50,500	\$0	\$58,400	130	Household	650	0

Salvation Army Emergency Shelter

The Salvation Army Emergency Home (24 beds/ES families) provides temporary housing for approximately 120 homeless families per year. The main goal of the program is to keep families intact and children in school, while improving the participant's financial stability. Case workers develop case plans with their clients in order to assist them in obtaining childcare, employment, access to welfare benefits, and housing.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$15,000	\$0	\$21,000	150	Household	750	0

Shelterhouse/Drop Inn Center

The Drop Inn Center (242 beds/ES families) provides emergency shelter and services, including meals, showers, and clothing. Approximately 3,300 homeless single individuals are served annually. In addition, the Drop Inn Center provides a continuum of services from survival needs to early intervention to long-term treatment and transitional housing for the homeless.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$227,000	\$0	\$227,000	2,500	Household	12,500	0

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YWCA Battered Women's Shelter

The YWCA Battered Women's Shelter (65 beds/ES d.v. families) provides emergency shelter and supportive services to approximately 453 families (810 persons) who are homeless or in need of protective shelter or crisis assistance because of domestic violence. The goal of the Battered Women's Shelter is to provide safe, protective shelter and the necessary supportive services for homeless battered women and their children to move them towards self-sufficient and independent living free from violence. Funds for this project will support operating costs for shelter services and supportive services provided to clients.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$26,500	\$0	\$30,186	473	Household	2,365	0

STOP AIDS Case Management

STOP AIDS provides case management, supportive services, and short-term rent/mortgage/utility assistance to persons with HIV/AIDS in the Greater Cincinnati EMSA. Special attention is given to clients who are dually diagnosed with an additional disability, such as substance abuse or mental illness. This process is facilitated through STOP AIDS's Case Management Coordinator, who collaborates with the Greater Cincinnati HIV/AIDS Case Management Network, a consortium of HIV/AIDS service providers in the EMSA, which includes various substance abuse and mental health agencies.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOPWA	\$216,073	\$0	\$215,439	140	Households	750	0

Northern Ky. Independent Health District

These short-term rent/mortgage/utility funds will be available to individuals and families with HIV/AIDS throughout Northern Kentucky to assist them in remaining in independent living situations and maintaining their existing housing. In addition, this funding provides for assistance in locating and securing housing when persons with HIV/AIDS are homeless. Due to the absence of an application from any Indiana-based HOPWA provider, the Northern Kentucky District Health Department receives funds designated specifically for providing assistance to eligible clients living within the Indiana counties of Cincinnati's EMSA.

Funding Source	Approved 2009	Approved 2010	Recommended 2010	2010	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOPWA	\$86,900	\$0	\$126,114	75	Households	375	0